

VOLUME XIII
BEFORE THE SECRETARY OF
THE UNITED STATES DEPARTMENT OF AGRICULTURE
AGRICULTURAL MARKETING SERVICES

In the Matter of Proposed	)	Docket Numbers
	)	
Amendments to Tentative	)	A0-14-A77, et al.
	)	
Marketing Agreements and	)	DA-07-02
	)	
Orders	)	

National Public Hearing
Wednesday, July 11, 2007
9:00 a.m.
Sheraton Hotel Station Square
300 West Station Square Drive
Grand Station Ballroom I
Pittsburgh, PA 15219

BEFORE: JUDGE VICTOR W. PALMER
U.S. ADMINISTRATIVE LAW JUDGE
UNITED STATES DEPARTMENT OF
AGRICULTURE

TRANSCRIPT OF PROCEEDINGS

Reported by:

Monica R. Chandler
Court Reporter

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A P P E A R A N C E S (Cont.)

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BY: Robert D. Wellington

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P R O C E E D I N G S

ROBERT YONKERS, Ph.D.

a witness herein, having been previously duly
sworn, was examined and testified as follows:

MR. PALMER: On the record
give your name again.

MR. YONKERS: My name is
Robert Yonkers.

MR. PALMER: And Dr. Yonkers,
you had testified earlier, but we didn't get to
your cross-examination. So we will start with
cross-examination now. Who first wishes to
question Dr. Yonkers?

CROSS-EXAMINATION

BY MR. BESHORE:

Q. Good morning, Bob.

MR. PALMER: Spell your name
for the reporter.

MR. BESHORE: B-E-S-H-O-R-E.

Q. Bob, do you know the aggregate
impact of the positions which IDFA is
presenting in this hearing on the producer

1 R. Yonkers - Cross by Mr. Beshore

2 prices?

3 A. I have not conducted that analysis,
4 and even if I had, on my previous testimony
5 there has been testimony since then that
6 changed that make allowance data, and I have
7 not calculated that.

8 Q. With respect to the make allowance
9 data, what make allowances is IDFA supporting
10 on the basis of the present record, for the
11 sake of cheese for starters?

12 A. Marv, I have not inputted to do data
13 that Mark Stephenson presented into that. I
14 didn't come here prepared to do that, because I
15 previously testified on make allowances. I
16 intend to do that on my brief, but I have not
17 put that in the spreadsheet yet.

18 Q. How do you expect to incorporate it
19 with the formulation? What weight do you
20 expect to give it?

21 A. I expect to use the exact
22 methodology that I testified to in my previous
23 testimony in support of the make allowance
24 proposal. I can't remember which number it
25 was.

1 R. Yonkers - Cross by Mr. Beshore

2 Q. Using Dr. Stephenson's current
3 numbers as to replace the Stephenson numbers in
4 your previous equations --

5 A. Which would rate it with California
6 and the rest of the U.S. data using the most
7 recent NASS dairy product production that is
8 available which is consistent with what USDA
9 data tentative rule is. The only change that I
10 had recommended in my previous testimony was
11 that in addition to using the California data
12 on butter, cheese and low fat dry milk, that
13 they also use that data on dry whey.

14 Q. Let's talk about your testimony,
15 Proposal XX, for a minute or two. Do you
16 recall Ed Gallagher's testimony with respect to
17 Proposal XX which identified the portion
18 percentage of cheese transactions which NAA
19 cheese represented? Do you remember that?

20 A. I remember generally. I don't
21 remember the specifics that he testified to.

22 Q. Do you have any problems with his
23 methodology in identifying -- I'm trying to
24 isolate what portion of the cheese universe the
25 NASS eligible production represents.

1 R. Yonkers - Cross by Mr. Beshore

2 A. I didn't review that part of his
3 testimony, Marv.

4 Q. Well, you accept the fact that that
5 is a minority of the cheese universe?

6 A. You are talking about total U.S.
7 natural cheese production?

8 Q. Right.

9 A. I accept the fact that NASS
10 represents less, considerably less than total
11 U.S. natural cheese production recorded by
12 USDA.

13 Q. In fact, the total American cheese
14 production is only, what, about 30 percent of
15 all cheese production?

16 A. I believe it's higher than that.

17 Q. What do you think it is, total of
18 all American cheeses?

19 A. Marvin, I'm not going to give you a
20 number because I don't have that, but I believe
21 it's higher than 30 percent.

22 Q. In any event, the dairy products
23 publications, for instance, like dairy products
24 in their summary would have that number?

25 A. Yes.

1 R. Yonkers - Cross by Mr. Beshore

2 Q. And of course, cheddar is a subset
3 of whole Americans?

4 A. Yes.

5 Q. NASS eligible cheddar is a subset of
6 all cheddar; correct?

7 A. Yes.

8 Q. Do you recall about what portion of
9 cheddar is NASS as reported in the NASS weekly
10 summary?

11 A. I don't know that that can be
12 calculated from data that has been entered or
13 noticed.

14 Q. Whatever percentage that is, and the
15 data is in the record in terms of weekly NASS
16 volumes and monthly and annual dairy products
17 volumes, you would agree; correct?

18 A. Yes.

19 Q. Now, it's only the NASS eligible
20 product that has any pricing circularity
21 issue; isn't that correct?

22 A. No; I disagree with that entirely.

23 Q. In the cheese market?

24 A. I disagree with that entirely, and
25 my reason for that is all cheeses sold, whether

1 R. Yonkers - Cross by Mr. Beshore

2 they are NASS eligible or non-NASS eligible,
3 however relationship to that NASS eligible type
4 of cheddar, and as an economist any time you
5 change relative prices in the marketplace,
6 there are market responses on the demand side.
7 If there is an established relationship in the
8 marketplace based on what consumer demand is,
9 and I'll use mozzarella because that is the
10 second most produced type of cheese.

11 Q. Or is it the most produced type?

12 A. It may be. That is a recent change,
13 but, once again, it has a relationship to
14 cheddar prices in the marketplace. They are
15 cheeses. They have different uses in food
16 service and in retail, but they have a price
17 relationship. And when you change that price
18 relationship, consumers will change their
19 consumption of those products based on changes
20 in relative prices in the marketplace. So you
21 can't just say that there is no relationship to
22 the market for any other type of cheese than
23 what is NASS eligible to be reported.

24 Q. Did I ask you whether there was any
25 relationship?

1 R. Yonkers - Cross by Mr. Beshore

2 A. That causes the circularity issue
3 with respect to other types of cheeses than
4 NASS eligible cheddar. I was answering your
5 question.

6 Q. You are using circularity in a much,
7 much broader concept than it's being used in
8 this particular proceeding with respect to the
9 very particular price challenge that producers
10 have -- that manufactured product sellers have
11 who report their products to NASS and then have
12 the NASS price set their milk price. You
13 understand what I'm saying? Circularity has
14 been defined particularly by Agri-mark, among
15 others, in these proceedings. Do you accept
16 that?

17 A. I disagree with that definition of
18 circularity in the respect that you can -- that
19 incorporated in that is an assumption that you
20 can change relative prices for other cheese
21 products relative to NASS eligible cheddar
22 cheese and not have an impact on the
23 marketplace and therefore our members of the
24 mind for the IDFA who manufacture those other
25 types of cheeses.

1 R. Yonkers - Cross by Mr. Beshore

2 Q. So you have a different definition
3 of circularity than --

4 A. I do not believe that I have --
5 circularity, as several have testified in this
6 hearing, is defined as when you sell a cheese
7 product, does it impact your margin above what
8 you have to pay producers based on the Class
9 III price formula that incorporate the NASS
10 eligible cheddar cheese. I believe that any
11 time you try to sell a product in the
12 marketplace and change a price relationship,
13 assuming that you can change a price
14 relationship, merely because you're not
15 recording that price because it's not NASS
16 eligible cheddar cheese, you do have an issue
17 that affects your plant operating -- your
18 ability to cover your cost of processing in
19 your plant.

20 Q. Well, basically, you are just saying
21 that if one party in a market moves a price and
22 nobody else moves a price, that there is some
23 impact in the marketplace, for their product.
24 Isn't that what you are telling me?

25 A. If one party moves the price --

1 R. Yonkers - Cross by Mr. Beshore

2 Q. You are saying that your definition
3 of circularity is, if you change your price and
4 other parties don't so that, therefore, your
5 relative price with respect to other parties
6 has changed, that there is an impact. I think
7 that's what you told me. Restate it.

8 A. Those who assume that you can make a
9 price change without having an impact on the
10 marketplace are incorrect. That's exactly what
11 I'm saying.

12 Q. Are you saying that Proposal XX is
13 proposing -- is basing that on the assumption
14 that you can change prices without having an
15 impact?

16 A. As I recall reading through the
17 testimony and the transcript of
18 cross-examination from Mr. Gallagher, he made
19 it very clear that it's commonplace to have
20 people use different relationships to a
21 reference pricing in the marketplace, and I
22 agree with that statement. However, he went on
23 to say that it would be logical that the next
24 logical step is to assume that you can change
25 those price relationships with it, and that

1 R. Yonkers - Cross by Mr. Beshore

2 wouldn't have an impact. That you could just
3 go in and add, as one of the examples that was
4 used during cross-examination, three cents. If
5 three cents is determined to be the cost
6 increase through a hearing like this, or
7 however the determined USDA uses, that you can
8 go in and change a price relationship that
9 exist in the marketplace today by three cents
10 without having your customers think about using
11 different suppliers or having impact and demand
12 on the marketplace, and I disagree that that
13 can happen in the marketplace.

14 Q. Does the CME change when the cost to
15 produce cheese change? Do they eventually over
16 time build into that pricing?

17 A. I think that the price that people
18 pay for milk changes. When cost of production
19 change, because if you look at the --

20 Q. That wasn't -- Bob, that wasn't the
21 question.

22 A. No; I do not believe that CME prices
23 change when cost of manufacturing change.

24 Q. So the prices of cheese in a supply
25 demand marketplace do not change over time with

1 R. Yonkers - Cross by Mr. Beshore

2 the cost of producing cheese?

3 A. Now you asked me a different
4 question.

5 Q. Well, I'm asking you a different
6 question, yes.

7 A. In a supply and demand situation in
8 which there is not a regulation that dictates
9 the margins that plants can earn, then there
10 are supply and demand dynamics that affect the
11 marketplace, and you can look at that. You
12 have to know what the supply and demand
13 estimates are. Some of those costs may be
14 passed each way, but they are not only passed
15 one way in an unregulated supply and demand
16 marketplace. That is not what we have here
17 today.

18 Q. So is it your testimony today that
19 the CME price for cheese is determined by the
20 regulated minimum price for milk?

21 A. The CME price is determined by the
22 supply and demand for cheese in the
23 marketplace. However, because of the regulated
24 minimum pricing, any plant which is regulated
25 by Federal Milk Marketing Orders has a cheese

1 R. Yonkers - Cross by Mr. Beshore

2 product that is sold either on the merc or
3 relative to merc prices, they can change that
4 price all they want, and they will not change
5 the contribution to cover their cost of
6 processing because of the minimal price
7 regulations that exist.

8 Q. If somebody is selling for CME plus
9 five cents, are you saying they have a margin
10 that is different than the cheese producer that
11 is selling for the CME flat price?

12 A. Could very well, because your
13 customer has a choice of buying from you at the
14 CME plus five cents or by going to the CME at
15 the CME price for five cents cheaper. There
16 must be some advantage, whether it has to do
17 with location value, whether it has to do with
18 the quality of cheese, the particular specs of
19 the cheese. There has to be something in
20 there, and that can incur at a cost of
21 manufacturing.

22 Q. The CME, buying off of CME you're
23 buying a very specific and limited
24 specification product at a very specific and
25 precise location and packaging and all of those

1 R. Yonkers - Cross by Mr. Beshore

2 sorts of things; isn't that correct?

3 A. That is correct, but you ask me
4 about someone buying at the CME plus which
5 means it is not going through the CME.

6 Q. I understand, but I was comparing
7 that to the CME. I mean, anyone who is buying
8 a product that's not specified, not
9 specifically the same specifications as a CME,
10 can't buy from a CME; is that correct?

11 A. That is true.

12 Q. What percentage of cheese
13 transactions meet the very precise
14 specifications of a CME transaction?

15 A. I don't know that. I don't know
16 that anyone knows that answer.

17 Q. But wouldn't you agree, speaking on
18 behalf of your parties you represent, that it's
19 a small percentage of the total transactions of
20 cheese?

21 A. I think it could be a larger
22 percentage if people wanted to adjust their
23 production practices to make that
24 specification. So I think the capacity exists
25 to have a larger share, but currently unless

1 R. Yonkers - Cross by Mr. Beshore

2 people have -- unless their customers
3 specifically want that specification or unless
4 they specifically want to produce cheese to
5 take to the merc, it's not likely to meet the
6 exact merc specifications.

7 Q. So that presently in present trade
8 practices in the industry only a very small
9 number of people could actually displace the
10 presence of supply transactions in the
11 immediate with purchases off of CME; isn't that
12 fair?

13 A. Could you define immediately. I
14 mean, they can change their plant practices
15 within a week, I would imagine. You probably
16 should ask one of my other members to testify,
17 but you can change what you are putting and
18 have different specs of cheese come out in
19 different packaging in your plant, I would
20 assume rather quickly. But you should have
21 asked one of my members when they were up here.

22 Q. What is your answer?

23 A. I think it can be done relatively
24 quickly. If your plant has lost a customer and
25 needs to have a market for milk that you are

1 R. Yonkers - Cross by Mr. Beshore

2 processing the cheese that you are producing,
3 you better be producing at a specification that
4 has a market outlet.

5 Q. I was asking a different question.
6 I'm talking about cheese customers.

7 A. You are talking about cheese
8 customers going somewhere else?

9 Q. Right.

10 A. I have it.

11 Q. My question is --

12 A. I have your question. It's a very
13 competitive marketplace out there, and I know a
14 number of my members that their current
15 supplier wanted to increase their price
16 relationship with the merc. They would look
17 very seriously at changing their production
18 line in order to satisfy that customer if the
19 customer came to them.

20 Q. My question was, Bob, isn't it true
21 that very few existing customers can go, as you
22 postulated in your testimony, could replace a
23 current supply arrangement with a purchase
24 directly off of CME?

25 A. I don't know the answer to that

1 R. Yonkers - Cross by Mr. Beshore

2 question. Depending on whether they are using
3 and cutting and wrapping the cheese directly or
4 if they are further processing the cheese.
5 Certainly for barrels it's always further
6 processed. I don't know what else they could
7 do. I do believe that they could find another
8 supplier quickly to service their needs if
9 there was a significant increase or any
10 increase, for that matter. I mean, you're
11 talking a penny per pound for cheese. Multiple
12 pounds of cheese can make a big different. If
13 people try to change those price relationships,
14 there will be customer response.

15 Q. Now, your testimony pauses primarily
16 the ability of customers to go to nonfederal
17 sources?

18 A. Non-federally regulated.

19 Q. Non-federally regulated which are
20 primarily in California.

21 A. Idaho. Even within federal order
22 there is some cheese or some milk that is not
23 regulated in terms of de-pooling plants have
24 the opportunity to make a decision every month.

25 Q. Set aside de-pooling for a moment.

1 R. Yonkers - Cross by Mr. Beshore

2 A. Okay.

3 Q. Are you aware of any substantial
4 volumes of non-federally regulated milk
5 produced manufacturing cheeses to Idaho.

6 A. No, I'm not, but the potential
7 exists.

8 Q. And by that you are suggesting that
9 somebody, a cheese manufacture in eastern Idaho
10 would get a supply of milk if it wasn't
11 federally pooled in manufacturing cheese?

12 A. In the short range, sure. It would
13 be very difficult.

14 Q. They would have to pay one price to
15 get that milk?

16 A. In the short range, no. They
17 probably -- I agree that in a short period of
18 time if they are significantly underpaying,
19 they would lose their supply of milk, unless
20 there were alternatives for that milk.

21 MR. BESHORE: That's all the
22 questions I have right now, Bob.

23 MR. PALMER: Any other
24 questions?

25 MR. YALE: Good morning.

1 R. Yonkers - Cross by Mr. Yale

2 Ben Yale for Select, Continental and Dairy
3 Producers of New Mexico.

4 - - - - -

5 CROSS-EXAMINATION

6 BY MR. YALE:

7 Q. Historically IDFA has proposed the
8 use of the CME as the price series; is that
9 correct?

10 A. That's correct.

11 Q. In light of GAO's report on CME's,
12 the IDFA made a change in its position?

13 A. That report just became available to
14 us last Thursday. My initial reaction, and I
15 have not discussed it with our member
16 committees and our boards, but I did not see
17 anything in that report that changes my
18 opinion.

19 MR. YALE: I have nothing
20 further.

21 MR. PALMER: Other questions?
22 Mr. Beshore.

23 MR. BESHORE: I have another
24 question or two.
25

1 R. Yonkers - Cross by Mr. Beshore

2 CROSS-EXAMINATION

3 BY MR. BESHORE:

4 Q. With respect to Dr. Stephenson's
5 information about how IDFA would be applying it
6 to proposed make allowances, would you be using
7 the Stephenson four digit current July '07
8 calculated make allowances, do you expect,
9 which have a different configuration of plants
10 previously?

11 A. Since we only saw that this week, we
12 have not had a chance to convene our member
13 committee to discuss that, which piece of data
14 in his testimony we will be using.

15 Q. So you have at least two choices.
16 Maybe there are a whole slew of them?

17 A. I look at it as being two choices
18 for cheese, and that is weighted average or
19 apply the increase that he testified himself to
20 is most representative of what change occurred
21 in the population of cheese plants between his
22 last survey and this one.

23 Q. Which is what?

24 A. That was 1.7 cents higher for the
25 cost of processing for cheeses.

1 R. Yonkers - Cross by Mr. Beshore

2 Q. So those are the two options. With
3 respect to the 1.7 cents option, you would
4 agree, as he indicated, that that's skewed to
5 the smaller plants? Seven of the eight's plants
6 were in the smaller strata?

7 A. When he was being cross-examined by
8 Mr. Rosenbaum, he indicated that two of the
9 large plants from the last time were in among
10 those eight, and when Mr. Yale was
11 cross-examining him, he said only one. So
12 there was a difference that he had in his
13 cross-examination. If you go back and you look
14 at his testimony from last time, he said that
15 all five of those large plants were in his data
16 sets. So I have to go back and look at the
17 record, Marvin.

18 I believe the last time by what I
19 calculated from Mr. Rosenbaum's
20 cross-examination that in the 16 plants from
21 his survey that he testified to in September of
22 '06 two of those were from the top 10 percent
23 of plant by plant size and the other 14 were
24 from the remaining 9 percent. Based on
25 Mr. Rosenbaum's cross-examination at this

1 R. Yonkers - Cross by Mr. Beshore

2 hearing, I thought there were two plants from
3 last time that were among -- I'm sorry.

4 Q. One large one.

5 A. Yes; one large one and seven small
6 ones which is the small proportion as last
7 time.

8 Q. Among the eight there was one large
9 and seven small. That is what he told me.

10 A. There were two large and fourteen
11 small. So it's exactly the same proportion as
12 last time.

13 Q. So that would be your theory in
14 using that cross-section or that set subset of
15 plants?

16 A. They're exactly comparable to the
17 distribution from the top 10 percent and the
18 bottom 9 percent as he had in the 16 plants
19 that he presented from what I understood his
20 cross-examination is.

21 Q. Now, the IDFA recommendations with
22 respect to whey cream, there is nothing in the
23 hearing notice that said what your pricing
24 recommendations were going to be on those;
25 right?

1 R. Yonkers - Cross by Mr. Beshore

2 A. How to change the formula
3 specifically.

4 Q. Right.

5 A. Ms. Taylor's testimony contains
6 that, and she will be presenting that testimony
7 for us.

8 Q. Because there is nothing in the
9 hearing notice that USDA was unable to
10 calculate the economic impact of those. You
11 recall that?

12 A. Yes.

13 Q. Do you have an estimate for IDFA
14 today on the economic impact of the proposal
15 that you're now advancing on producing prices?

16 A. No.

17 MR. BESHORE: I would like to
18 ask at this time, Your Honor, if the Department
19 would -- that the Department do an economic
20 analysis of the proposal which basically just
21 surfaced with Ms. Taylor's testimony, as
22 they've done with all other proposals upon
23 which they can put numbers that have been in
24 the hearing so far, that that be posted as the
25 other economic analyses have been as part of

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this record.

MR. ROSENBAUM: Your Honor,
before you get any response, I would like to
correct the record as to when things happened.
Ms. Taylor's written testimony was submitted in
advance at the Indianapolis hearing which was
in April. Ms. Taylor ended up not testifying
in April because other witnesses took up that
space, but her testimony was posted, and that
portion of her testimony was those calculations
were in terms of hundredweight impact were
included in that testimony. So this is a
request that could have been made months ago.

My understanding is that USDA
ultimately performs an economic analysis of the
proposals that its adopting when it puts out a
recommended ruling. It seems to me that that
would be an appropriate year that adopts our
proposals that would include the impact on
their analysis.

MR. BESHORE: I think the
purpose of having an economic analysis that we
have thus far, and I didn't mean to misstate it
if I did at the time when we had

1
2 Ms. Taylor's testimony, but the purpose of the
3 economic analysis that we have had in the
4 records so far with respect to proposals is so
5 that the industry participants, briefers, could
6 note the potential impact of the proposals in
7 the hearing and comment upon them in the course
8 of the hearing, and I think it would be most
9 useful to have that information, and I would
10 make that request.

11 I would also just add to that
12 request that the aggregate, to the extent it's
13 possible, the aggregate impact of all of the
14 IDFA positions and that's similar to a request
15 I made earlier.

16 MR. PALMER: If the request
17 had been made earlier, then, of course, the
18 material would be before us. Now it's
19 cross-examination that's being engaged, and
20 it's made before the recommended decision
21 produced in briefing. It's not made until a
22 recommended decision. I guess you could do
23 something on your objections to the recommended
24 decision, but I would leave it up to the
25 Department. Do you wish to respond to this or

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just take it under advisement?

MS. PICHELMAN:

heather Pichelman from the USDA. The economic analysis request has been noted.

MR. PALMER: We will take it under advisement.

MR. BESHORE: I don't have any other questions.

MR. PALMER: Any other questions? You are done.

Mr. Brown, would you take the stand, sir. Once again, for the record, this is Mr. Brown. You are under oath. You can give your name in a moment, but also so the record is clear, you are back now for cross-examination, because the way we had to proceed at this hearing we weren't able to get to cross-examination after you gave your direct examination the other day.

State your full name and identification one more time.

MR. VETNE: My name is John Vetne, V-E-T-N-E. I'm counsel for Agri-Mark, Northwest Dairy Associates and other

1 M. Brown - Cross by Mr. Vetne
2 cooperative components to the make allowances
3 changes.

4 MR. BROWN: I'm Michael Brown
5 with Northwest Dairy Association.

6 -----

7 MICHAEL L. BROWN
8 a witness herein, having been previously duly
9 sworn, was examined and testified as follows:

10 CROSS-EXAMINATION

11 BY MR. VETNE:

12 Q. Mr. Brown, you have previously been
13 sworn and previously presented prepared
14 testimony that was posted in advance on the
15 dairy programs website; correct?

16 A. That's correct.

17 Q. And in your testimony that you
18 provided on Monday you commented on an error in
19 the way Dr. Stephenson used your numbers and
20 allocated costs of various products, and you
21 have since listened to the testimony of
22 Dr. Stephenson. Do you have any additional
23 comments after hearing Dr. Stephenson's
24 testimony on changes in the way Cornell now is
25 allocating cost between products that are

1 M. Brown - Cross by Mr. Vetne

2 surveyed and other products?

3 A. Yes, I do. As I noted in my
4 testimony on Monday, NDA observed the problems
5 with Cornell's allocation of cost among NDA's
6 products and information supplied for the cost
7 survey conducted in 2006. Unfortunately, we
8 did not know this until the spring of 2007 when
9 we were finally provided Cornell's calculations
10 of NDA's performance data from the survey.

11 After hearing the testimony of
12 Dr. Stephenson, I would like to comment further
13 on his observations. Proposal No. 2 urges the
14 Secretary to use the most current information
15 on plant cost to fix a make allowance. USDA
16 relied upon the 2006 Cornell survey in its
17 tentative final decision on last year's hearing
18 without being aware of the errors
19 Dr. Stephenson has now explained.

20 The corrections disclosed in this
21 record confirm our belief that USDA in the last
22 round should have not relied so heavily on the
23 results reported in 2006, particularly for
24 butter churning which Dr. Stephenson at this
25 time testified he was not confident to reveal

1 M. Brown - Cross by Mr. Vetne

2 true cost. The record of this brings Cornell's
3 results in line with the results of Dr. Lane
4 and the California Department of Food and
5 Agriculture cost surveys for butter and nonfat
6 dry milk which our cooperative coalition urge
7 USDA to weigh more heavily following last
8 year's hearing. Numbers of dollars are being
9 lost to cooperative associations with butter
10 and powder operations due to USDA reliance on
11 erroneous results reported from the 2006
12 Cornell survey.

13 Based on the evidence of this week's
14 hearing, we would urge USDA to place Proposal
15 No. 2 on fast track and issue an emergency
16 decision or expedited recommended decision on
17 this proposal only.

18 Q. Does that conclude the remaining
19 portion of your direct testimony?

20 A. Yes.

21 MR. VETNE: The witness is
22 available. Thank you.

23 MR. PALMER: Questions? Yes,
24 please.

25 MS. REED: Kristine Reed of

1 M. Brown - Cross by Ms. Reed
2 the Yale Law Office.

3 -----

4 CROSS-EXAMINATION

5 BY MS. REED:

6 Q. Mike, on page 2 of your testimony
7 you indicate that your manufacturing plants
8 have struggled at times with profitability.
9 Did any of those plants actually fail to make a
10 profit in your last fiscal year?

11 A. In our last fiscal year our
12 ingredients division actually had a net loss of
13 slightly over a million dollars. Our consumer
14 products division made money which resulted in
15 a profit for the year.

16 Q. How about in the current fiscal
17 year? I think you're just starting the second
18 quarter.

19 A. Actually, our first fiscal year is
20 April. The first quarter of the fiscal year is
21 looking much better. It is in the black at
22 this point.

23 Q. How much whey cream does Darigold
24 sell approximately annually?

25 A. I don't have the pounds, but the

1 M. Brown - Cross by Ms. Reed

2 majority of it is sold. We do use some
3 internally in making some butter products. We
4 use a slight amount of cheese when we can.

5 Q. How about sweet cream?

6 A. Huge. I don't have the number but
7 it's huge.

8 Q. So the whey cream sales are much
9 smaller; right?

10 A. Yes.

11 Q. And it's fair to say then that the
12 whey cream overall is probably an extremely
13 small percentage of the sales you have?

14 A. I wouldn't say that. Relative to
15 the cheese plant, the cream we remove from the
16 cheese plant is all whey cream. We have, as
17 you know, we have four powder plants and one
18 butter plant. So just by ratio it's going to
19 be a lot smaller, but it's significant. As
20 earlier stated, it's gotten tougher to sell.

21 Q. With the whey cream, as I understand
22 it, there are really like three things that can
23 happen to the whey cream, it can be put back in
24 the vat as far as cheese manufacturing. It can
25 be sold and those aren't exclusive necessarily,

1 M. Brown - Cross by Ms. Reed

2 I don't think, and it can end up in the waste
3 stream from the cheese plant; right?

4 A. That is correct.

5 Q. With the whey cream that you choose
6 to put back in the vat, is all of the whey
7 cream that is a by-product initially put back
8 into the cheese vat?

9 A. No, it is not. There are several
10 factors to determine; number one, if a customer
11 will accept the product, and if they won't, and
12 we don't use it.

13 Second is availability of cream when
14 we are looking at protein fat ratios in the
15 vat. If we don't have other creams
16 available -- keep in mind our butter plant is a
17 demand plant. We do a lot of consumer butter,
18 although the majority is bulk. That meaning
19 that we have orders to fill. So we don't
20 necessarily have excess cream particularly in
21 the vat. So when necessity requires us to use
22 it, we will use some. Considering the lower
23 recovery of the fat of that whey cream, its
24 value in the vat is also much lower than fresh
25 cream as a result of that. It's not even

1 M. Brown - Cross by Ms. Reed

2 necessarily an economic decision to use it.
3 It's a function of it's the only cream we can
4 find.

5 Q. Of the whey cream that you do
6 recover can you give me an idea of how much of
7 it percentage-wise is put back in the cheese
8 vat based on what your testimony was?

9 A. It's seasonal. In the fall it will
10 be a fair amount. Through spring and summer
11 it's none.

12 Q. When you do have a need to put the
13 whey cream back into the cheese vat, can you
14 run it through more than once, or is it -- do
15 you ever do that, I guess?

16 A. No. If you don't want to -- if you
17 don't want to lose a customer, you don't run it
18 through more than once.

19 Q. That is because of the quality
20 issues?

21 A. Yes. In our case a fair amount of
22 our cheese is sold actually through shred, and
23 it makes it soft and it's more difficult to
24 shred. So you have to be careful.

25 Q. So I assume once it's been run

1 M. Brown - Cross by Ms. Reed

2 through, it's set aside until you sell it in
3 bulk, I assume?

4 A. Yes; we sell it bulk, FOB the plant.

5 Q. About how often do those sales
6 occur?

7 A. Weekly, actually.

8 Q. In Ms. Taylor's testimony she
9 identified I think eight plants that purchase
10 whey cream. Do you know of any others, or are
11 you in agreement with her testimony?

12 A. I would agree with her. In fact,
13 our regular customers are on her list.

14 Q. In your testimony you gave some
15 detail about the volume of product that you
16 sell in various plants that is off spec or
17 otherwise doesn't meet NASS specifications. I
18 believe your testimony was that it was close to
19 four percent in your cheese manufacturing?

20 A. Yes.

21 Q. What is Darigold doing internally to
22 minimize that four percent?

23 A. Our plant guy gets beat up when it
24 gets to our line. I did go back and check
25 several years. We run between three and five

1 M. Brown - Cross by Ms. Reed
2 and a half percent off-spec cheese in our
3 Sunnyside Plant. We did an expansion last
4 year. So we were relieved that we didn't
5 increase our off-spec. We do a lot of things.
6 Obviously, quality control is very key. In the
7 last three years we have been implementing in
8 all of our plants -- I'm trying to think what
9 the term is. I'm not directly a plant guy, but
10 basically those procedures there is a lot of
11 checks, a lot of measures. We are taking more
12 data, interim steps within the plant so we can
13 earmark where the problems occur. So that is a
14 big thing, but some of it is inevitable. For
15 example, fines which is part of that cheese
16 because it's fine. Our biggest problem with
17 the cheese is the majority of our off-spec
18 cheese is just not quite up to NASS specs.
19 It's often sold for shredding. So it's a
20 discount off the market. It's not huge but
21 it's significant.

22 Q. Do you know how Darigold's numbers
23 for percentage for off-spec cheese compares to
24 other plants?

25 A. I think we are similar from my

1 M. Brown - Cross by Ms. Reed
2 experience.

3 Q. Is there any type of national
4 average for those plants or any kind of
5 published information that gives those
6 percentages?

7 A. Not that I'm aware of. It's one of
8 those things where your plant consultants, you
9 benchmark.

10 Q. What is the total volume of cheese
11 that comes out of your Sunnyside Plant?

12 A. It's roughly now currently it's
13 running about four and a half million pounds a
14 day. So it's going to be roughly about 450,000
15 pounds of cheese a day, and of that about 10 to
16 12 percent of that is Monterey Jack versus
17 Cheddar Blocks.

18 Q. So we understand from your testimony
19 that there are times that the prices that you
20 receive are below NASS. Is there a time that
21 Darigold has ever sold products that you
22 received a price that was above the full NASS
23 price?

24 A. Keep in mind when I talk about NASS,
25 I talk about our reported NASS, and our

1 M. Brown - Cross by Ms. Reed

2 reported NASS on cheese is pretty much always
3 below the national NASS. So actually no,
4 because what you report to NASS is cheese that
5 meets NASS specs, and it's basically all of
6 our -- obviously, the amount of Jack isn't the
7 cheddar, but all of the cheddar that we sold
8 full price is reportable to NASS.

9 Q. Do you sell any specialty or added
10 value cheeses?

11 A. Well, Monterey Jack is kind of, but
12 it's really a commodity. You get a slight
13 advantage for moisture, but it also slows down
14 the plant as far as --

15 Q. And all of the Cheddars come out of
16 each other?

17 A. Yes. It's all 40 pound blocks.

18 Q. I understand that the Sunnyside
19 Plant is a newer plant. It was opened in 2006,
20 according to your testimony?

21 A. Excuse me. 1996.

22 Q. What did I say?

23 A. 2006.

24 Q. There are newer plants.

25 A. Right, but it does have the

1 M. Brown - Cross by Ms. Reed

2 horizontal vats, the more efficient vats.

3 Q. Would you expect that some of the
4 newer plants in the federal orders would have
5 cheese yields that were even higher than
6 your's?

7 A. Only if their components were
8 higher. I think we are pretty much up to date
9 on technology. Our updates last year which was
10 about a \$12 million project making some
11 changes, but those yields that we report would
12 reflect those changes.

13 Q. Likewise, the butterfat recovery?

14 A. Yes.

15 Q. Now, you testified that your cheese
16 yield approximates about a 92 percent butterfat
17 recovery?

18 A. Yes.

19 Q. And that you do use some whey cream.
20 I assume that the 92 percent butterfat recovery
21 that you testified about reflects that --

22 A. It's the average for the year. It's
23 simply milk and cheese out.

24 Q. If you were able to put all of your
25 whey cream back into the vat, if you did that,

1 M. Brown - Cross by Ms. Reed

2 would you expect your butterfat recovery to
3 increase?

4 A. On a fat basis it would go down.

5 Q. Why is that?

6 A. Because your recovery of that fat --
7 again, that 92 percent recovery includes using
8 some of that butterfat basically twice. You
9 have to remember that, because when you take
10 that whey cream -- if you reuse that in the
11 vat, the seasonal times of year that we do
12 that, it gives a second chance to become part
13 of the cheese, per se, even though the recovery
14 is lower. So, actually, if you didn't use that
15 whey cream, our recovery would probably overall
16 be slightly lower, because it gives a second
17 chance. Keep in mind I'm talking real world
18 yield here. Total pounds of components that
19 weigh in and how much cheese you get out. We
20 do two things; we ultrafilter milk to fortify
21 the vat so we get more cheese per vat. It's an
22 efficiency issue, and again, when we can, when
23 it's available, we will use whole cream on
24 occasion. So you're basically almost giving
25 that cream a second chance to become cheese.

1 M. Brown - Cross by Ms. Reed

2 So an individual vat the whey cream yields are
3 lower. Overall you slightly increase your
4 recovery because they ran it through twice. It
5 sounds kind of weird, but that's how it works,
6 total math.

7 MS. REED: That's all I have.

8 MR. PALMER: When you say you
9 fortify, what do you use to fortify?

10 THE WITNESS: Actually, the
11 farmer milk comes in and we actually run it
12 through ultrafilter concentration. We
13 concentrate the protein before the milk hits
14 the vat, because when you are making cheese in
15 the vat, the recovery of protein, the higher
16 percentage of protein in the milk, it's a
17 greater amount that gets recovered in the
18 cheese just because the milk is thicker. So we
19 basically thicken the milk before we make the
20 cheese, but it's all fresh raw milk.

21 MR. PALMER: Questions?

22 Mr. Beshore.

23

24

25

1 M. Brown - Cross by Mr. Beshore

2 CROSS-EXAMINATION

3 BY MR. BESHORE:

4 Q. Good morning, Mike.

5 A. Good morning, Marvin.

6 Q. The sweet cream prices that you've
7 reported on the third page of your testimony,
8 it's 73, how were those derived?

9 A. As you might imagine, our marketing
10 people weren't very excited about reporting
11 actual price. So what they allowed me to do is
12 report differences. So what we did is I took
13 our reported sales. We have a reported sale
14 and a reported multiple for all of our cream
15 sales both whey and sweet and like with most
16 people they are from Chicago, part of the
17 market.

18 Q. So the multiple market is something
19 like 125 percent of the butter market?

20 A. That's correct. What these numbers
21 reflect is the difference between the multiple
22 we get for sweet cream versus whey cream. So,
23 for example, in 2005 if the multiple on sweet
24 cream had been 125 and the multiple on whey
25 cream may have been 104, I know those aren't

1 M. Brown - Cross by Mr. Beshore

2 the right numbers, but that is how it would
3 work.

4 Q. So do you use much of your sweet
5 cream in your own churn?

6 A. Yes, we do, but we also actually
7 market a fair amount of cream. We do both.
8 Partly since we have a single churn and we have
9 two dryers in Idaho a lot of times it makes
10 more sense to sell that cream, use it and move
11 it back as the product for Cheddar, and we look
12 at the profitability to determine whether to
13 sell it or churn it internally.

14 Q. Do the prices for sweet cream or the
15 multiples for sweet cream does that reflect
16 what you charge yourself internally?

17 A. No. It's just our external sales.
18 We try to keep it clean. As you might guess,
19 internally we get lots of prices between
20 divisions on what components we can sell
21 internally. So we try not to use that for
22 analysis.

23 Q. On the table on page 3, just to make
24 sure I understand this, whey cream versus
25 multiple versus sweet cream multiple, you say

1 M. Brown - Cross by Mr. Beshore

2 minus 2.186 would be assuming you had a 125
3 multiple on sweet cream and 104 on whey?

4 A. That's correct. It's the difference
5 in the actual multiple.

6 Q. The next column translates that into
7 dollars per pound, per cents per pound of what?

8 A. It's cents per pound of butterfat.
9 So, for example --

10 Q. Based on an average --

11 A. These are actuals. Our average in
12 2005 the difference in the price we sold our
13 products for was a \$0.34 difference between
14 pound per butter between sweet cream and whey
15 cream. So, again, if we sold our sweet cream
16 for \$1.50 and we sold our whey cream for \$1.50.

17 Q. So the third column is whey cream
18 versus FMMO Class III butterfat you're saying
19 is \$0.15 per pound under the Federal Order
20 price?

21 A. Yes. The third column is the
22 difference between the Federal Order butterfat
23 value and the calculated whey cream -- the sale
24 price for whey cream butterfat.

25 Q. If you had a fourth column, that is

1 M. Brown - Cross by Mr. Beshore

2 Federal Order value versus sweet cream, what
3 would that be?

4 A. It would be positive.

5 Q. For 2005?

6 A. Yes. It would be positive
7 probably -- I would say it would be positive
8 for all years intended. It would be slightly
9 positive just in the cost of churning and
10 selling off cream. We prefer not to sell
11 cream. We generally make more money churning
12 butter, based on your transportation of cheese.

13 Q. Are there any churns in Idaho?

14 A. Not currently. There is lots of
15 rumors but currently no. There is a churn in
16 Utah, but most of our cream that we sell fresh
17 cream either, in fact, almost exclusively to
18 the Midwest, and we sell fresh cream.

19 Q. Do you ever churn any whey cream?

20 A. We do. We have some customers that
21 want commercial products. So we can use some
22 whey cream in our churn, but it's limited.
23 Again, it's a stop/start thing. It's kind of a
24 hassle to do it.

25 Q. You have on the fifth page of your

1 M. Brown - Cross by Mr. Beshore
2 testimony you report that your estimated
3 internal yield for whey is 5.58 pounds of whey
4 per hundredweight, towards the bottom of that
5 page. That is per hundredweight of milk?

6 A. Hundredweight of raw milk, yes.

7 Q. What is the average nonfat solids in
8 a test?

9 A. I don't have that, but I can tell
10 you market-wise it doesn't vary that much.
11 It's going to be roughly around, it's roughly
12 87, 871 maybe.

13 Q. Roughly the assumed level --

14 A. It's slightly above the Federal
15 Order level.

16 Q. The yield you say you are not proud
17 of it?

18 A. No, we are not.

19 Q. Much less than USDA assumed 5.86.
20 Isn't the assumed yield of 5.86 based on a
21 hundred pounds of skim?

22 A. No; 5.86 is the yield used to
23 determine the value of whey, and it weighs 108
24 pounds.

25 Q. Are you sure about that?

1 M. Brown - Cross by Mr. Beshore

2 A. No, I am not. I'm not sure. So I
3 would defer to someone else's expertise on
4 that. If that is the case, then five weeks
5 would be overstated.

6 Q. That is based on the price for the
7 Class III skim per hundredweight?

8 A. Yes. That would be correct.

9 Q. In which case 5.58 would be pretty
10 close?

11 A. Slightly lower. I'm less
12 embarrassed by it. Whey is funny. It's not in
13 here, but I'll give this number. Our overall
14 solids loss in our cheese plants is 2.1
15 percent. The challenge we have is determining
16 exactly what that loss is, but we do lose
17 significant solids and a lot of it is in the
18 waste stream, but that is where a lot of that
19 loss it. We know that is the case.

20 MR. BESHORE: Thank you, Mike.

21 MR. PALMER: Mr. Rosenbaum.

22 MR. ROSENBAUM: Stephen

23 Rosenbaum, International Dairy Foods

24 Association.

25 -----

1 M. Brown - Cross by Mr. Rosenbaum

2 CROSS-EXAMINATION

3 BY MR. ROSENBAUM:

4 Q. Mr. Brown, if you could turn to that
5 table that's on the third page of your
6 testimony which is Exhibit 73, the one that is
7 Darigold Whey Cream Value Comparisons. You
8 have a lot of information there. I just want
9 to make sure I understand it's clear. The
10 third column is the one entitled whey cream
11 versus FMMO Class III butterfat; correct?

12 A. That's correct.

13 Q. Am I right in understanding that
14 what you've done in that column is compare how
15 much you're actually being paid per pound of
16 fat contained in the whey cream versus how much
17 you're being required to pay as a minimum price
18 for that fat under the Federal Milk Market
19 Order minimum price scheme; correct?

20 A. That's correct.

21 Q. And you are being required to pay
22 for that fat as if it had a value equal to
23 Grade Double A butter price; correct?

24 A. That is correct.

25 Q. But you're selling -- in the real

1 M. Brown - Cross by Mr. Rosenbaum

2 world you are selling for a multiple return off
3 of the Grade Double A butter price that returns
4 to you materially less money than that Grade
5 Double A butter price; correct?

6 A. To say it's not a profit center
7 would be an understatement, yes. We lose money
8 on our whey cream.

9 Q. You told us exactly what that is.
10 That is to say in 2005 you actually earned on
11 your sales of whey cream \$0.15.6 less per pound
12 of fat contained in that whey cream than you
13 were required to pay for that fat as a minimum
14 regulated price; correct?

15 A. That's correct.

16 Q. And similarly, in 2006 that number
17 almost doubled to \$0.29.16; correct?

18 A. Right. That is when the market got
19 thinner for sales.

20 Q. Market for the sale of whey cream;
21 correct?

22 A. Yes, a big difference between '05
23 and '06.

24 Q. And that on a three-year average
25 basis you have lost 24.44 cents on your sales

1 M. Brown - Cross by Mr. Rosenbaum
2 of whey cream in the sense of comparing what
3 you actually were able to garner from the
4 marketplace for that whey cream versus what you
5 were required to pay at the minimum price for
6 the fat in that whey cream; correct?

7 A. On a pound per fat basis, that is
8 correct.

9 Q. And you were paid for whey cream
10 entirely on a pound of fat contained of whey
11 cream; correct?

12 A. Yes. Most all cream is marketed
13 that way and whey cream as well.

14 Q. So you are not garnering any
15 additional funds between beyond what you are
16 showing here with respect to the sale of whey
17 cream; correct?

18 A. No. Selling whey cream is kind of
19 like being the patron of lost cause. It's just
20 the cost of doing business you have when you
21 sell it. You do the best you can.

22 Q. You testified that you sell your
23 whey cream on multiple off of the Grade Double
24 A CME price. Can you tell us what that
25 multiple was on average for 2005 to '06?

1 M. Brown - Cross by Mr. Rosenbaum

2 A. The whey cream multiple?

3 Q. Yes.

4 A. Yes. It was .944.

5 Q. And I take it that it obviously --
6 it must have deteriorated in 2007?

7 A. If you look at a three-year average,
8 it's .892. It weakened more.

9 Q. You are aware that Ms. -- you've
10 seen Ms. Taylor's testimony; correct?

11 A. Yes, I have.

12 Q. And you are aware that she
13 calculated the losses on the sale of whey cream
14 based upon the .944 figure you just provided;
15 correct?

16 A. That's correct.

17 Q. If she had used instead the .892
18 figure which is the three-year average that
19 picks up calendar year 2007, obviously, the
20 losses she calculated would be increased;
21 correct?

22 A. That's correct.

23 Q. The lower the multiple the higher
24 the loss; correct?

25 A. Yes. Sad, but true, but that is

1 M. Brown - Cross by Mr. Rosenbaum
2 correct.

3 MR. ROSENBAUM: That's all I
4 have, Your Honor.

5 MR. PALMER: You say you are
6 losing money on this whey cream but you
7 continue to make it. Why?

8 THE WITNESS: It's a byproduct
9 of making cheese. You have no choice but to
10 make it.

11 MR. PALMER: If you didn't
12 sell it --

13 THE WITNESS: It would be
14 worse. It's one of those products that it's
15 revenue that helps, but it's, like I said, it's
16 certainly not a profit center.

17 MR. PALMER: But I presume the
18 profits made on the cheese offset the losses on
19 the whey?

20 THE WITNESS: They help, but
21 it's important to recognize that that cream has
22 a lower value when you are evaluating that.

23 MR. PALMER: Overall you are
24 not losing money?

25 THE WITNESS: Well, actually,

1

2 last year we did. The year before we did.

3

4 MR. PALMER: I shouldn't have
5 said a little bit. You did lose some money?

6

7 THE WITNESS: Yes. It's a
8 very, very tough business. We do better than
9 average on the yields. We have a modern plant.
10 We are in the west where prices for products
11 tend to be lower, but we have producers that
12 have milk that expect it to be processed. So
13 even if you lose money, you have to process it.
14 Our owners expect us to turn that milk into
15 something.

16

17 MR. PALMER: Somewhere along
18 the line there is a profit being made or you
19 wouldn't be in business?

20

21 THE WITNESS: Yeah, usually.
22 You don't want to look at our balance sheet.
23 It has gotten better in the business of
24 consumer products. It has improved in the last
25 couple of years. The ingredient business, the
26 commodity is a very, very low margin. When a
27 producer is a member of a cooperative, we look
28 at it as two things; it's a fair market for
29 milk and a fair price, and they understand that

1 M. Brown - Cross by Mr. Yale
2 in our market that because of our location,
3 particularly because we are long ways away from
4 most people consumer products in the Northwest
5 that the value of products is going to be lower
6 because transportation affects that value.

7 MR. PALMER: Questions?

8 Anymore questions? Mr. Yale.

9 MR. YALE: Just two follow-up
10 questions

11 -----

12 CROSS-EXAMINATION

13 BY MR. YALE:

14 Q. in that last round with
15 Steve Rosenbaum you talked about your whey
16 price. Now, in your cross-examination and even
17 in your direct you indicated that you use whey
18 butter some times in the vat?

19 A. That's correct, when we can.

20 Q. When you can, and you don't use it a
21 second time?

22 A. No, you can't.

23 Q. But that the whey cream that has
24 been used in the vat is worth less than the
25 whey cream that has not been used in the vat?

1 M. Brown - Cross by Mr. Yale

2 A. Yes, because the recovery is lower.
3 That's again kind of that thing we sell the
4 whey cream at a discount. If we have a
5 customer that will accept it in a vat, we use
6 it if we don't have any other source of cream
7 because the recovery is low.

8 Q. But the question is, you have whey
9 cream that came out. You don't put it back in
10 the vat, and you sell it as whey cream. You
11 have whey cream that you took out of the vat,
12 you put it back in the vat and it comes out and
13 you sell that. Does that garner a lower price
14 than the whey cream that came straight out of
15 the vat?

16 A. No. We don't segregate our
17 twice-used cream versus once-used cream. What
18 they are paying us they don't deserve that.

19 Q. Then you were talking about
20 standardizing your vats. Do you know what your
21 casein to fat ratio is normally with vats?

22 A. Again, it depends on the product,
23 customer requests has been, but it's going to
24 run between generally .64 to .68.

25 Q. It depends on how much fat they

1 M. Brown - Cross by Mr. Yale

2 want?

3 A. Yes. It depends on what they want
4 for an FDV.

5 Q. And the lower the casein the more
6 fat; is that right?

7 A. That is correct.

8 Q. And then the final question is this:
9 You indicated, and just again the answer you
10 gave, that there is an economic decision that
11 is being made to determine whether you are
12 going to use whey cream or fresh cream or
13 whether you are going to churn the cream and
14 sell the cream; right?

15 A. Right.

16 Q. Isn't that fundamentally why we have
17 one butterfat price for three and four is
18 because the butterfat can move between the
19 classes and does move between classes; right?

20 A. Yes. That's correct.

21 Q. So when you have a hundred pounds of
22 butterfat arrive at the door of the cheese
23 plant, you have the choice to put all of that
24 butterfat into the vat and then bring your
25 protein up so that you reach your casein to fat

1 M. Brown - Cross by Mr. Yale

2 ratio, or if the economics dictate, sell some
3 of that cream because you can get more for the
4 cream than you can from making cheese; right?

5 A. Yes. And those decisions will --
6 again, a lot depends on what your sale demand
7 is, but, yes, when we can, we have flexibility,
8 we will move milk between our powder and cheese
9 plants and even proponents, depending on where
10 the best returns are.

11 Q. So if the policy of the department
12 is that the class or that the butterfat prices
13 are to be relatively consistent between the
14 classes, then the decision made by the user of
15 that butterfat, whether they are going to make
16 as much or not, is up to the user and let the
17 market dictate how that works rather than
18 having the producers take a discount on some
19 uses of butterfat as opposed to others. Isn't
20 that really the policy question that is being
21 asked here?

22 A. No. I think the policy question
23 that is being asked is what your return from
24 your stream of products in a cheese plant, and
25 you have to recognize the return from that whey

1 M. Brown - Cross by Mr. Yale

2 cream which is a byproduct of cheese that's
3 going to be there no matter what you do with
4 it. It has a lower value whether it's because
5 the fat recovery in the vat, whether because it
6 has a lower multiple when you sell it. If you
7 churn it, your product has an inferior price.
8 So the way that, as you know, the department
9 has adjusted for the value of butterfat and
10 cheese, added value of fat and cheese because
11 of protein, is the -- protein value. Having
12 that 3 1/2, roughly 10 percent of the butterfat
13 that is assumed to go to whey valued at a whey
14 value is part of that protein formula. It more
15 accurately reflects the total value of the
16 products in the milk, because there is always
17 going to be some of that butterfat. You can't
18 recover the full whey Double A fat value for
19 whey cream and butter.

20 Q. But in your case it's not 10
21 percent; it's 8 percent?

22 A. It's roughly 8 percent. Keep in
23 mind we are not average. We, fortunately, do a
24 little better.

25 Q. But your protein is reduced as if it

1 M. Brown - Cross by Mr. Yale
2 was 10 percent. Your butterfat price
3 effectively reduced your protein price?

4 A. That's correct.

5 Q. So there is compensation in the
6 formula somewhere else?

7 A. Yes, but it's not full. Frankly,
8 it's not full.

9 Q. At the end of the day you indicate
10 that you are profitable?

11 A. Right now. A lot of that has to do
12 with the market. As I think we all know, when
13 the CME is moving up, it's easy to make money
14 because of the NASS lag. The first quarter we
15 have been blessed with the CME moving up. So
16 it's helped up in the cheese plant, and we do
17 dry whey which has helped us.

18 Q. You have a simple solution.

19 A. When you convert a artifact to a
20 cheese plant you already had a dryer, you're
21 blessed to have done that.

22 MR. YALE: I have no other
23 questions.

24 MR. PALMER: Mr. Beshore.

25

M. Brown - Cross by Mr. Yale

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1 M. Brown - Cross by Mr. Beshore

2 CROSS-EXAMINATION

3 BY MR. BESHORE:

4 Q. Mike, a couple of questions that I
5 asked Bob Yonkers that I want to ask you also.

6 A. Sure.

7 Q. Do you have a position with respect
8 to how Dr. Stephenson's current information
9 should be used on the cheese pricing that, as
10 he indicated, are basically two options; take
11 the four digit average of the current, what's
12 it, 11 plants or use the change in cost 1.7
13 cent change in cost for a smaller sample of
14 different plants?

15 A. If you want apples to apples, the
16 seven plant changes is going to better reflect
17 that change in the cost, because the average
18 size of the plant is going to be so drastic
19 between the old and the new survey. So we
20 would encourage the department to look at the
21 1.7.

22 Q. And with respect to what base?

23 A. Well, the base of the previous
24 survey. The Department -- and again, I don't
25 know where this -- the Department so far has

1 M. Brown - Cross by Mr. Beshore
2 not looked at size adjusting based on the
3 population of plants. What that make, and I
4 think everyone will acknowledge that larger
5 units that process most anything are more
6 efficient, and I think that is a mistake.
7 California basically samples every plant that
8 they have. So their sample is the population.
9 In the case of USDA it's not a statistical
10 adjustment of that population. Based on the
11 actual average size just seems logical to me.
12 Otherwise, if you over sample any of the higher
13 plants relative to the current use of the total
14 supply, you could affect the price. You could
15 hurt a lot of people or may be help too many
16 people, depending on how you do it.

17 Q. Based on the economist's scale or
18 error in cheese making less anything, as you
19 indicated, you would expect that the cost
20 change in larger plants to be less than 1.7
21 cents per pound; would you not?

22 A. If plants get larger, the cost
23 should go down. I will testify to this. Our
24 plant got larger and our purported cost to merc
25 went down slightly. We increased our

1 M. Brown - Cross by Mr. Beshore

2 production about 10 percent, not big but
3 slightly.

4 Q. Now, are you, and I'll say either
5 Northwestern Dairy or other groups of which you
6 are a part here supporting the Leprino or IDFA
7 proposal with respect to whey cream pricing,
8 the reduction in the protein price for the
9 ostensible value of whey cream?

10 A. I'm not sure I can speak for the
11 group, but I believe the group supports it. We
12 certainly support it.

13 Q. And your position is to eliminate
14 the three cent barrel adjustment?

15 A. Yes. Our experience has been since
16 the 2000 hearing and the final decision that
17 came out in '03 from that decision that they
18 are double counting when you went to the 38
19 percent moisture versus 39, and have the Class
20 III. They are double counting that difference
21 and you needed either to get rid of one or the
22 other, because it definitely -- part of that
23 Class III was, in fact, a moisture adjustment
24 was in the trade. When they adjusted the 38,
25 they kind of double counted.

1 M. Brown - Cross by Mr. Beshore

2 Q. You don't make any barrels, do you?

3 A. No. We are a hundred percent
4 blocks, a hundred percent forty, actually.

5 Q. Have you done any calculations -- do
6 you have any information on aggregate change in
7 the Class III products production, Class III
8 price that would come about by adoption of all
9 of the positions that you've indicated you
10 support?

11 A. No. We have not done those
12 calculations. Our calculations, when we look
13 at calculations, it's, basically, within plant.
14 Again, 80 percent of our milk is run through
15 plants that are members owned, and so those
16 plants seem to be profitable for our members
17 and they're successful.

18 Q. I'm talking about proposals in the
19 hearing. You have not done classification?

20 A. No, I haven't. There has been a lot
21 of work done on those numbers. I certainly
22 looked at them with interest, but I didn't
23 repeat anybody's work. I have not looked at
24 that.

25 Q. Do you know if anyone in your group

1 M. Brown - Cross by Mr. Beshore
2 has attempted to calculate the impact on the,
3 the aggregate impact on the Class III price for
4 all producers of the group of proposals that
5 you're supporting?

6 A. No, certainly not recently. Well,
7 we did it after the end of last year's hearing.
8 Because within our organization we have kind of
9 two companies. We have the co-op and we have
10 the processing division. The cooperative is
11 given a fair amount of room to work on pricing,
12 and we try not to have the plants dictate what
13 we do, but at the same time the co-op owns the
14 plant. So we need to look at our plant
15 profitable and we have struggled. So we do
16 believe there is room for increasing make
17 allowances, yet the increase like the
18 Department has done we think that the job is
19 not finished. We think that there is more
20 things to be looked at.

21 Q. Would you be willing to check your
22 computer to get the answer to that prior
23 question that I asked that you weren't sure
24 about? That is whether the 5.86 --

25 A. Absolutely.

1 M. Brown - Cross by Mr. Wellington

2 Q. In case we have a break can you
3 provide the answer?

4 A. Unless you have no questions for
5 Sue. I should have a couple of minutes to look
6 it up.

7 MR. BESHORE: I don't have any
8 other questions right now.

9 MR. PALMER: Anything else?

10 - - - - -

11 CROSS-EXAMINATION

12 BY MR. WELLINGTON:

13 Q. Bob Wellington from Agri-Mark. Good
14 morning, Mike?

15 A. Good morning.

16 Q. Just a few questions. How much
17 money do your members have invested in equity
18 in your operations in your cooperative?

19 A. Versus how much the bank has
20 invested?

21 Q. No. How much in total?

22 A. Let me do the quick math in my head.
23 It's approaching half a billion.

24 Q. So even if you make a profit, you
25 could make a profit, but the return to your

1 M. Brown - Cross by Mr. Wellington

2 members on that as a percentage basis could be
3 one or two percent, a very small amount?

4 A. Right.

5 Q. So it's not a profit as if that is
6 pure profit beyond. That is a profit as a
7 return for the investment that's been made;
8 correct?

9 A. That is absolutely correct.

10 Q. So you need a significant amount of
11 profit if you are going to have a reasonable
12 return on that investment?

13 A. And if you are going to keep the
14 plants moderately competitive, you have to.
15 You have to have dollars at some point to
16 reinvest to keep your -- replace depreciated
17 items, if nothing else. At some point you have
18 to make some money just to keep your plants
19 working, and that's where we suffered. We let
20 our plants go, and now we are borrowing money
21 to get them up to date because we have to.

22 Q. During a 12-month period, what
23 percent of your whey cream goes into the vat,
24 and what percentage is sold as whey cream or
25 into whey butter?

1 M. Brown - Cross by Mr. Wellington

2 A. I don't know exactly that number,
3 but it would be less than half. That I'm sure
4 of just because of the months involved. It's
5 generally in the fall we do it.

6 Q. And the fact that you can't put it
7 in twice?

8 A. No, not unless you want to make
9 something nobody wants.

10 Q. Just in itself, if you use it all in
11 the whey vat a hundred percent, you would still
12 be at 50 percent changing it twice, and then
13 you don't use it seasonal. So it should be
14 significantly under 50 percent?

15 A. Yes, it would be. Certainly it ends
16 up in cheese. It definitely would be under 50
17 percent.

18 Q. Can your plant make both whey powder
19 and whey protein concentrate?

20 A. Yes. We made the decision several
21 years ago to invest in WPC equipment.

22 Q. During the past year and currently,
23 which product are you making?

24 A. Well, let me just put it this way.
25 It's like buying a new car and parking it in

1 M. Brown - Cross by Mr. Wellington
2 the garage. Part of our upgrade is Sunnyside
3 last year was UF equipment so you could dry
4 WPC. We turned it on and made sure it worked
5 and turned it back off.

6 Q. Why is that?

7 A. Because margin is so much better
8 than whey. We would have lost money,
9 significant money. In fact, last year, this is
10 a rough back of envelope calculation, but given
11 the WPC and then liquid permeate market which
12 is what we were going to do with the WPC, it
13 would have been close to a \$10 million hit.

14 Q. Is it typical for most plants that
15 you are aware of to have the capacity to do
16 both products?

17 A. No. The fact that we started out as
18 a powder plant compared to a cheese plant we
19 happen to have a big dryer, and that's really
20 the only reason we can do that. The WPC was
21 put in as a capacity issue. We have an outside
22 vender that we buy whey from, whey concentrate
23 from, and they were expanding their plant, and
24 our dryer couldn't have dried all of that
25 product of whey. So we put it with WPC for

1 M. Brown - Cross by Mr. Wellington

2 capacity reasons. And that plant expansion has
3 been delayed, but the equipment is there. We
4 would have the luxury if WPC was a stronger
5 market to make WPC but it's not. It's
6 significantly worse. So we are rare. Most
7 plants don't have the infrastructure to dry
8 whey. Cheese plants simply don't have it.
9 Because the move to WPC was made over the last
10 15 years, a lot of the times it's been a more
11 profitable product. What we are seeing right
12 now is because we selected one product for
13 pricing, we got kind of winners and losers
14 situations based on the investment decision
15 that made perfect sense even three years. It's
16 hanging people by their thumbs right now.

17 Q. So would you agree that most cheese
18 plants right now if they can process whey, they
19 process it into WPC?

20 A. If they can process whey, make whey.

21 Q. I'm just saying if they have a way
22 to process the whey solid at their plants.

23 A. Most plants have WPC capacity, not
24 whey capacity because of dryer size and design.
25 Most plants have no choice but to make WPC.

1 M. Brown - Cross by Mr. Vetne

2 They can't make whey. They simply can't do it.

3 MR. WELLINGTON: Okay. Thank
4 you.

5 MR. PALMER: Any other
6 questions? Mr. Vetne.

7 - - - - -

8 CROSS-EXAMINATION

9 BY MR. VETNE:

10 Q. Mike, you referred early on to your
11 practice of ultrafiltering incoming milk so you
12 have a concentrated component product to put
13 into the vat. The concentrated product that is
14 called a retentate?

15 A. That's correct.

16 Q. And whatever goes on the other side
17 of the filter mostly water is the permeate?

18 A. That's correct.

19 Q. Does the permeate goes into the
20 waste stream, or what do you do with it?

21 A. The permeate can go several places.
22 To some degree it can go and depending on what
23 the customer want you can dry permeate. We
24 also make skim milk powder in some of our
25 plants because of world demands. So that

1 M. Brown - Cross by Mr. Schaefer
2 permeate is used to standardize protein in skim
3 milk to make skim milk powder. That is a very
4 common practice. We're certainly not alone in
5 doing that.

6 Q. It doesn't go down the drain?

7 A. No. We do recover some value in it.

8 MR. VETNE. Okay. Thank you.

9 MR. PALMER: Other questions?

10 -----

11 CROSS-EXAMINATION

12 BY MR. SCHAEFER:

13 Q. Good morning, Mike.

14 A. Good morning, Henry.

15 Q. I think I just have one question
16 here. On the next to the last page of your
17 statement you talk about your NFDM production,
18 54 percent of the total product volume
19 represented in the survey. What survey are you
20 specifically referring to?

21 A. That was the 2006 Cornell cost
22 survey that was presented last fall. We had
23 four plants in that survey. We looked at a
24 total volume and we looked at our volume, and
25 we were 54 percent in that volume survey.

1 M. Brown - Cross by Mr. Beshore

2 MR. SCHAEFER: I think that's
3 all I have. Thank you.

4 MR. PALMER: Let's do this. I
5 think you want to get some figures together to
6 give to Mr. Beshore. Why don't we recess now
7 till 25 of 11:00, a twenty recess. Do the
8 figures, come back, give that and then we will
9 hear from Ms. Taylor.

10 (Short recess taken.)

11 MR. PALMER: Back on the
12 record.

13 Did you find that information that
14 Mr. Beshore was interested in?

15 MR. BROWN: Yes.

16 MR. PALMER: Mr. Beshore, do
17 you want to approach, please.

18 -----

19 CROSS-EXAMINATION

20 BY MR. BESHORE:

21 Q. You searched your computer?

22 A. Yes. I'll walk through the
23 calculation. Under the Federal Order
24 calculations they assumed it's 5.69 pounds of
25 solids, other solids, and 100 pounds of milk,

1 M. Brown - Cross by Mr. Rosenbaum
2 and they assumed it's 5.9 pounds of solids,
3 other solids and 100 pounds of skim. The 5.8
4 number is simply from the whey yield formula
5 they assumed that weighed at 3 percent
6 moisture. If you take 5.69 divided by 97
7 percent dry matter, you come up with 5.86
8 pounds of whey.

9 Q. And that is in 3.5 milk?

10 A. That is standard test milk, yes.

11 MR. BESHORE: Thank you.

12 MR. PALMER: You have a
13 question, Mr. Rosenbaum?

14 - - - - -

15 CROSS-EXAMINATION

16 BY MR. ROSENBAUM:

17 Q. Maybe this is obvious, but having
18 done that calculation, does that mean that your
19 written testimony was correct?

20 A. That is correct.

21 MR. PALMER: Anyone else?

22 - - - - -

23 CROSS-EXAMINATION

24 BY MR. SCHAEFER:

25 Q. When you talk about your sales of

1 M. Brown - Cross by Mr. Schaefer

2 whey cream, is there any marketplace that you
3 deal with in kind of an open market that
4 develop a whey cream price to develop that
5 multiplier, or is this strictly a negotiation
6 between you and a specific purchaser?

7 A. Since we are down to one purchaser,
8 it's not a whole lot of marketing. For us it's
9 a function of how bad a plant wants it and the
10 transportation cost to move the cream. So our
11 cream tends to stay further west. A lot of
12 times it goes into Utah, because that is the
13 closest churn that wants it. Again, there is
14 not a lot of buyers. So there is not a lot of
15 negotiations. We used to have two, and now we
16 have one, and you know what that does.

17 Q. Does your whey cream price, using a
18 multiplier, so it does go up and down with the
19 CME Double A market?

20 A. Yes. The prices of the cream goes
21 up and down. The multiplier varies less than
22 the sweet cream multiplier. It has less
23 variability month to month on the national
24 multiple on whey cream versus sweet cream,
25 although it does vary.

1 M. Brown - Cross by Mr. Schaefer

2 Q. Have you contacted a multiplier?

3 A. I don't know. Looking if it's like
4 most of our products, we probably have a
5 baseline guaranteed delivery at a fixed
6 multiple, and then when we have more cream than
7 that, we'll get a spot and they can be higher
8 or lower, depending on demand, and that is true
9 with sweet cream too.

10 MR. SCHAEFER: Thank you,
11 Mike.

12 MR. PALMER: Anything else?
13 Anything at all?

14 THE WITNESS: Can I make one
15 more point of clarification?

16 MR. PALMER: Sure.

17 MR. BROWN: I want to make a
18 point based on some of the questions. I hope I
19 didn't confuse people, but talking about fat
20 recovery and why when we use whey cream twice,
21 our recovery actually -- we use whey cream
22 again and the data recovery improves. The
23 numbers I gave for components, I believe it was
24 5.6 something on butterfat, that is all milk
25 and cream coming into the plant. That's

1 M. Brown - Cross by Mr. Beshore
2 everything that comes in. This is an in and
3 out exercise. It's not a vat exercise. We
4 bought this much milk. These were the
5 components last year. These were the products
6 that came out. So it's essentially farm
7 weights and tests. So when you do use whey
8 cream twice, when you use it a second time in
9 the vat after you took the cream off, even
10 though the recovery on that cream itself is
11 lower, it actually increases your overall
12 recovery of cream because you basically gave it
13 a second shot at becoming a part of cheese. So
14 if we didn't do that, our fat recovery would
15 actually be slightly lower than the 92 percent
16 than it is.

17 MR. PALMER: Yes, Mr. Beshore.

18 -----

19 CROSS-EXAMINATION

20 BY MR. BESHORE:

21 Q. Since your information, Mike, as you
22 just indicated, is based on everything coming
23 into the vat, you indicated you ultrafilter
24 milk prior to the vat. What portion of the
25 milk is ultrafiltered?

1 M. Brown - Cross by Mr. Beshore

2 A. About 20 percent, but it's internal.
3 It's ultrafiltered when inside the plant. What
4 we simply do is try to get more pounds of
5 solids in the vat so we get more pounds of
6 cheese out of the vat. Actually, our vat
7 protein is close to 4 percent, but we basically
8 take that 3.2 milk and US hold it to get it up
9 that high.

10 Q. Now, the permeate, and you testified
11 previously, the permeate from the UF process
12 that goes to the drying plants?

13 A. Yes. It either can be dried as
14 permeate depending on your customer. It can be
15 mixed with whey or it can become part of skim
16 milk powder.

17 Q. If you are looking at the total
18 yield for milk coming in the door at the cheese
19 plant, you need to add that permeate back in to
20 the total yield picture, do you not?

21 A. You would.

22 Q. Twenty percent of your milk is
23 ultrafiltered by how much permeate do you get?

24 A. That is about 20 percent. So it
25 would be 800,000 pounds a day, roughly 8 to 9.

1 M. Brown - Cross by Mr. Beshore

2 You are getting out of my league on that, UF
3 math. That is all too new.

4 Q. Whatever it is, that if you were
5 comparing this whey yield 5.58, you ought to
6 have that permeate in there, shouldn't you?

7 A. That could affect it, yes.

8 Q. It would affect it in terms of the
9 total --

10 A. Yes, it would. Keep in mind not all
11 of that permeate leaves the plant and goes
12 elsewhere. Some of it does get dried and that
13 would be part of that number and it gets added
14 back in.

15 Q. Right, but whatever it is the
16 permeate from 20 percent of the milk needs to
17 be part of the total equation in terms of what
18 that farm milk generates in total products at
19 your cheese plants?

20 A. That's true, no matter whether it's
21 in whey or any other products. That would be
22 correct.

23 Q. When it goes into skim milk
24 powder -- by the way, how is that classified?

25 A. Skim milk powder?

1 M. Brown - Cross by Mr. Beshore

2 Q. No. The permeate.

3 A. It's Class III milk.

4 Q. So the Class III, the pounds of
5 Class III that goes to powder, and presently
6 that works out pretty well, I guess?

7 A. Yes, but most of the time it
8 doesn't.

9 Q. Other times it's more equivalent --
10 it's Class III and the return on it is more
11 equivalent to the return on -- well, it's
12 better than the return on dry whey, right, most
13 of the time?

14 A. Not necessarily.

15 Q. Well, powder is higher than dry whey
16 most of the time; right?

17 A. You have to remember every powder
18 vat that we move it moves at a minimum of 180
19 miles to get to a dryer.

20 Q. What's the percentage of moisture in
21 the permeate?

22 A. Someone else here probably knows
23 better than me. It's going to be 70 percent.

24 Q. But you've got a bunch of the waters
25 out of it?

1 M. Brown - Cross by Mr. Beshore

2 A. Some of it. Seventy percent is
3 still a lot of water. Again, processing
4 S and P is more expensive than processing
5 powder, and the price of means is a different
6 product, and we make it because it's a demand
7 for it. It's a customer's demand.

8 Q. And it's been a pretty good market?

9 A. Yes. It got us in the world market
10 because the world market likes S and P.

11 Q. And it's a better return than whey?

12 A. It's a better return than throwing
13 it out. I'm not sure it's a better return.
14 Again, it depends on the market. Most of the
15 time, yes. When you have \$0.70 whey, it isn't
16 quite as obvious. When you have \$0.70 whey and
17 \$2, yes. There is a greater return. There is
18 cost. Every time you make something that is
19 nonstandard your cost goes up.

20 Q. And the price goes up as well?

21 A. Yes, it's better. You're crazy to
22 make it.

23 MR. BESHORE: Thank you.

24 MR. PALMER: Thank you,

25 Mr. Brown. Ms. Taylor.

1 S. Taylor - Cross by Mr. Beshore

2 Ms. Taylor's statement was Exhibit
3 69. You are still under oath. Give your name
4 again just so the reporter can have it. That's
5 right. It's cross. Let's get your full name
6 and identification one more time.

7 MS. TAYLOR: I'm Sue Taylor
8 with Leprino Foods, L-E-P-R-I-N-O, Company.

9 MR. PALMER: And you've
10 already given your direct testimony, as I said.
11 It's embodied in this statement as well, and we
12 are now going to take cross-examination. Who
13 has questions? Mr. Beshore.

14 - - - - -

15 SUE M. TAYLOR
16 a witness herein, having been previously duly
17 sworn, was examined and testified as follows:

18 CROSS EXAMINATION

19 BY MR. BESHORE:

20 Q. Good morning, Sue. Let me ask a
21 couple of questions, background, in terms of
22 your testimony. Is it present on behalf of
23 Leprino, I assume?

24 A. Yes, it is.

25 Q. And on behalf of IDFA?

1 S. Taylor - Cross by Mr. Beshore

2 A. I state my support for many of the
3 proposals of IDFA. I'm not speaking on behalf
4 of IDFA in this testimony.

5 Q. Only on behalf of Leprino?

6 A. Yes.

7 Q. Now, Leprino makes no cheddar
8 cheese; correct?

9 A. At this point we do not.

10 Q. Nevertheless for the six of the nine
11 plants that are associated with the Federal
12 Order System in terms of the source of milk,
13 the price of protein or Class III milk for your
14 Italian cheeses is being determined in part for
15 this proceeding; correct?

16 A. That's correct.

17 Q. Now, what's the average fat content
18 of your Italian cheeses produced by Leprino?

19 A. I don't know. It would be lower fat
20 than cheddar.

21 Q. And lower than the producer of milk
22 you receive?

23 A. Yes, it would be.

24 Q. Is it roughly -- can you give us any
25 idea. Is it one percent? Do you standardize

1 S. Taylor - Cross by Mr. Beshore

2 milk to a fat content going into the milk fat?

3 A. Yes, we do. I don't know our
4 precise fat levels. My recollection is that
5 mozzarella at large typically if any on order
6 is part skim or whole milk product would be
7 somewhere in the 2.2 to 2.5 range.

8 Q. So you're not using all of the
9 butterfat -- do you use all of the butterfat
10 that you get in farm milk in your cheeses?

11 A. We do not.

12 Q. What do you do with the butterfat
13 that you do not use in cheese production?

14 A. We sell it.

15 Q. For what uses?

16 A. It goes to a variety of cream users.

17 Q. Mostly Class II?

18 A. Class II, III and IV.

19 Q. Now, that butterfat which is skimmed
20 from farm milk and sold for those other uses is
21 classified at those uses, and it's not an issue
22 with respect to the Class III pricing formula;
23 isn't that correct?

24 A. That fat will be re-priced at the
25 ultimate end use. So that fat does not get

1 S. Taylor - Cross by Mr. Beshore

2 raised under the federal order as Class III.

3 Q. So it's not being addressed at all
4 with respect to your testimony about the Class
5 III formula?

6 A. The fat price is connected between
7 those classes. The skim portion of that cream
8 would be priced differently. There is a
9 connection on the fat component.

10 Q. Because fat is priced at essentially
11 the same price in all classes in the system?

12 A. Essentially, yes.

13 Q. So the milk going into the Italian
14 cheese vat is perhaps 2 percent butterfat
15 rather than 3.6 or 3.7 farm milk, something
16 like that; is that fair?

17 A. Yes.

18 Q. How much whey do you generate that
19 from Italian cheese production?

20 A. I don't know the precise yields. My
21 understanding is they are comparable to cheddar
22 yields.

23 Q. I asked the wrong question. I meant
24 how much whey cream do you generate in Italian
25 cheese production? Since there is less

1 S. Taylor - Cross by Mr. Beshore
2 butterfat per hundredweight going in, your
3 production of whey cream would be less than a
4 full fat cheddar process?

5 A. There are two factors; the fat going
6 into the vat, you are correct, is at a lower
7 level than if you were producing a full fat
8 product. However, the fat capture rates on
9 mozzarella are far lower than on cheddar. They
10 are generally considered to be around 85
11 percent.

12 Q. Is that Leprino's experience?

13 A. Yes. Our fat captures are closer to
14 industry norms. Obviously, that mean you have
15 15 percent of a vat fat that comes back out in
16 the form of whey cream.

17 Q. What's the average moisture content
18 of the mozzarella you produce?

19 A. Again, there is a very wide variety
20 in terms of moisture level depending on the
21 market that you are going into and the final
22 application. I would guess that nationally
23 it's probably in that 46 to 48 percent range.

24 Q. So what you have is more milk in the
25 cheese than pounds of yields yielded in hundred

1 S. Taylor - Cross by Mr. Beshore

2 per weight and mozzarella production or higher
3 than cheddar production; correct?

4 A. Yes, they are.

5 Q. We can estimate, if we can use the
6 46 to 48 percent versus 3 and 37 percent in
7 cheddar?

8 A. In combination with the lower fat
9 capture. There is a specific mozzarella
10 theoretical yield formulas out and available
11 from the epidemic sector.

12 Q. What does it generate from 35 milk
13 fat, how much pounds of cheese?

14 A. My recollection when I have run the
15 industry, the more generic formula it's
16 somewhere in the neighborhood of 10.5.

17 Q. Is Leprino's mozzarella cheese
18 generally sold off the cheddar cheese price
19 benchmarks?

20 A. Yes, it is.

21 Q. Let's talk about whey cream volumes.
22 It's just curiosity to some who are distant
23 from the industry, not involved in hands-on day
24 to day such as you. With what would appear to
25 be a very large volume just of whey cream

1 S. Taylor - Cross by Mr. Beshore
2 generated by the cheese making process in the
3 United States there is no data series published
4 by anyone on whey cream volume ups price or
5 anything else. Are there any -- I mean no one
6 has testified about any. Are there any that
7 haven't been testified about?

8 A. There are none that I'm aware of.
9 There are several issues that I think have been
10 arrived at. One is there is very little
11 demand, very few users who desire whey cream.
12 The one piece of data that I'm aware of that
13 has not been entered into the record is
14 dairy.com does from time to time trade whey
15 cream. I sought out information and over a
16 period of several years my recollection, this
17 is several months ago, I looked for it, but my
18 recollection is there were somewhere less than
19 25 loads over a multi year period, and the
20 multipliers were at a severe discount to even
21 the multipliers that have been presented at
22 this hearing, and we did not present them
23 because we expect time to perceive them as a
24 divested sale, it sounds like they were.
25 They're divested sales or they may be

1 S. Taylor - Cross by Mr. Beshore
2 reflective of the marketplace at the particular
3 times that they actually went through that
4 market.

5 Q. In your knowledge of the industry
6 are there no users of whey cream in California,
7 other than the plant themselves, to the extent
8 that they use it in their cheese production?

9 A. I was not able to identify a buyer
10 of whey cream in California, a bulk of whey
11 cream, and I did ask California cheese makers.
12 They told me that they send them to the Utah
13 plant, the higher Utah Plant.

14 Q. Is that what Leprino does with its
15 whey cream in California?

16 A. No.

17 Q. Do you use it for other -- do you
18 send it further than Hyrum, Utah?

19 A. No. We do it in our mozzarella
20 production.

21 Q. After reuse what portion of your
22 butterfat are you able to utilize in the
23 mozzarella? Eighty-five percent first time
24 through, you said, but you can reuse it. How
25 much do you ultimately use, what percentage?

1 S. Taylor - Cross by Mr. Beshore

2 A. We do not sell any whey cream. So
3 ultimately all of our fat, all of our whey fat
4 is reincorporated into the cheese. Our excess
5 fat is sold sweet cream.

6 Q. So for Italian cheese makers which
7 represent, what, about 40 percent of the cheese
8 volume in the Federal Order System?

9 A. I would narrow it to mozzarella, and
10 it's probably a little over a third of the
11 cheese produced in the U.S. I don't know
12 precisely within the Federal Order System what
13 it represents.

14 Q. Assuming the Federal Order System is
15 approximate usage which is equivalent to
16 national usage, you've got about a third of
17 Class III milk that's in mozzarella production;
18 correct?

19 A. Based on that assumption, yes.

20 Q. And if the USDA were persuaded to
21 adopt the proposals that you've put forward
22 with respect to protein value based on whey
23 cream values, the protein price based on whey
24 cream values, that would be helpful to the
25 bottom line of Italian cheese production where

1 S. Taylor - Cross by Mr. Beshore

2 all of your cream goes into cheese; would it
3 not?

4 A. It would be helpful to the bottom
5 line of any Class III users.

6 Q. But in mozzarella production you
7 don't have the problem of de-valued whey cream,
8 the cheddar?

9 A. I would not make that statement
10 broadly. Leprino Foods has invested a great
11 deal of money over the years in research and
12 development in quality systems to the point
13 where we feel we can manage the bacteriophage
14 issues that some other folks have not been able
15 to manage. I believe that there was testimony
16 by Great Lakes Cheese at this hearing that, for
17 example, at their Cuban, New York mozzarella
18 plant they had a fryer lower multiplier that
19 even out of their Adams plant because it's a
20 mozzarella plant because of the contact with
21 water in the wash process, they cannot sell
22 that as kosher cream. So it's not eligible for
23 any of the northeast markets, and they end up
24 shipping it to Nebraska. I think that that is
25 a relatively common scenario for many

1 S. Taylor - Cross by Mr. Beshore

2 mozzarella makers.

3 Q. But for Leprino you can get cheese
4 value out of all of it?

5 A. Yes, we do.

6 Q. Let me ask a question or two about
7 the in-plant losses. Again, not running the
8 plant, I don't have the kind of day-to-day
9 knowledge that might be implied in these
10 processes, but I was curious just thinking
11 about your testimony on page 3 with your
12 statement which in the middle paragraph says,
13 "During start-up and shutdown, milk components
14 that are diluted with water (milk pushing water
15 at start-up and water pushing milk at shutdown)
16 are lost, generally to the floor drain where
17 they are disposed of as waste." Do you see
18 where I'm referring to?

19 A. Yes.

20 Q. Now, I understand the clean-out
21 process, I think intuitively. That is when you
22 are done with a cheese making process, you wash
23 the lines out, and whatever solids are sticking
24 in there you flush down the drain. I
25 understand that. But what I don't understand

1 S. Taylor - Cross by Mr. Beshore

2 is how you have losses at start-up. When you
3 start up, do you run milk through and down the
4 drain before you start up?

5 A. Yes. There is water that resides in
6 the line after the CIP cycle, and that water in
7 parts of the system, some parts you can drain,
8 some parts you cannot drain. It has to be
9 pushed by another substance from the back to
10 get through those ups and downs of the loop
11 systems, and so in my discussions both with the
12 Leprino folks and with Dean Sommer, Dean's
13 comment was that that's adulterated milk that
14 everybody tends to put to the waste stream. My
15 interpretation of the conversation was legally
16 that is what's expected under the regs.

17 Q. That if you got a point where there
18 is water, you've got to, are you saying you
19 flush that out with milk?

20 A. Yes. If you flushed it with another
21 substance, you would still have a problem where
22 once you started putting the milk through,
23 there would be an adulterated volume. So
24 regardless, you can't get it through some parts
25 of those systems without sacrificing some --

1 S. Taylor - Cross by Mr. Beshore

2 Q. Some parts of the system?

3 A. Correct, and the pasteurizers is one
4 of those specific parts of the system.

5 Q. When you have cheese yields, and you
6 talk about cheese yields, and let's just talk
7 about mozzarella, let's say just for purposes
8 of discussion that a mozzarella manufacturer
9 can experience a yield of 10.5 pounds, that is
10 pounds of actual product at the end of the
11 production process; correct?

12 A. Yes.

13 Q. When you say it's a yield of 10.5,
14 typically you would be -- what you mean is that
15 100 pounds of milk going into the vat -- before
16 it goes into the vat, you have 100 pounds of
17 milk. At the end of the total process you have
18 10.5 pounds of fat. That is what we talk about
19 when we talk about yield; right?

20 A. Yes.

21 Q. Now, my question is, doesn't that
22 yield incorporate de facto all of the in-plant
23 losses?

24 A. It would be based on, as you said,
25 the finished product versus the product in the

1 S. Taylor - Cross by Mr. Beshore

2 vat. Not all of the milk reaches the vat.

3 Q. But yields are based on milk going
4 into the vat; correct? I'm not talking about
5 farm to plant. Factor that out of it
6 completely. You've got milk to go into the
7 vat. You've got 100 pounds of milk to go into
8 the vat. So when we talk about yields, we talk
9 about the pounds of product that come out the
10 other end after that 100 pounds of milk was
11 presented to be put in the vat; correct?

12 A. That would be correct, but before
13 that milk gets into the vat, there are losses
14 in a receiving room in the separation
15 pasteurization process.

16 Q. So it's your testimony that, for
17 instance, the VanSlyke formula --

18 MR. PALMER: I get a little
19 confused too. When you take your measurement
20 of how much milk came into the plant before the
21 process starts, do you take it on the basis of
22 when it's picked up to farm or what arrived at
23 the door or what you have after some of the
24 initial process? Where do you get your first
25 number from? Where do you start?

1 S. Taylor - Cross by Mr. Beshore

2 THE WITNESS: We have the
3 measurement at the farm which is what we were
4 paid for based on the Federal Order
5 regulations. We also measure the milk at the
6 plant, and so we do have a farm-to-plant loss.
7 Then we also I think at most plants do have
8 metering systems. I know we have the metering
9 systems throughout our plant processes.

10 MR. PALMER: When you are
11 figuring out what comes out the plant door,
12 what do you compare it with? What's the
13 start-up point that you use? What's the first
14 number that you use to see what you started
15 with?

16 THE WITNESS: The theoretical
17 yield equations which I used on the 10.5, that
18 assumes the milk in the vat. What Leprino
19 does, I believe, in terms of our own Y and E
20 system is we are looking at the milk as
21 measured on the in-bound side, in other words,
22 our scales in our test, and we are then
23 tracking how much cream was separated, and
24 assuming that the volume was not separated,
25 went into the vat. I believe that is our own

1 S. Taylor - Cross by Mr. Beshore
2 production of accounting system.

3 BY MR. BESHORE:

4 Q. And so separate, you assume the
5 volume is not separated. It goes into the vat,
6 and then you have a yield?

7 A. Yes.

8 Q. That being the case, and I think
9 that probably tracks except for the separation
10 process, most of the cheese makers in this
11 hearing have testified that they base their
12 yields on either farm pounds, many of them, or
13 plant received pounds, base their yields on
14 that. Assuming you base it on plant received
15 pounds, then you have a yield, my question is,
16 does that yield, that actual yield, not
17 theoretical, that actual yield factor in all of
18 the losses in between?

19 A. Well, it depends on what you are
20 considering as your finished product, whether
21 you are considering also --

22 Q. I'm not talking about whether the
23 product meets any specs finished product. I'm
24 talking about finished product yield. I mean
25 pounds out the back.

1 S. Taylor - Cross by Mr. Beshore

2 A. Yes. That would factor in the
3 losses.

4 Q. What is the impact on the Class III
5 price, I think this is in your statement, I
6 couldn't find it, of the proposed changes in
7 the evaluation of butterfat related to whey
8 cream?

9 A. 16.9 cents.

10 Q. And that is where --

11 A. It is at the top of page 17.

12 Q. And that 16.9 cents is generated by
13 effecting the changes to the protein formula on
14 page 16; correct?

15 A. That would be correct.

16 Q. The proposed changes that you
17 advocate are represented by the .922 number
18 times the effective component price part of the
19 equation; correct?

20 A. Yes.

21 Q. You would increase that from what is
22 presently, what, .9?

23 A. Correct.

24 Q. .922?

25 A. Correct.

1 S. Taylor - Cross by Mr. Beshore

2 Q. Then the addition of the minus
3 \$0.1.6 factor; correct?

4 A. Correct.

5 Q. Now, in reaching those, in adding
6 those factors, you've done basically two
7 things, as I understand it; factored in a lower
8 value for the butterfat and whey cream?

9 A. Correct.

10 Q. And factored in a reduced yield of
11 dry whey?

12 A. No. The .922 reduces the yield of
13 whey cream. It's assumed.

14 Q. Factored in a reduced amount of whey
15 cream?

16 A. That's correct.

17 Q. Now, your reductions in the whey, in
18 the volume, volume whey cream, that's not based
19 upon any actual plant yield studies, is it?

20 A. That's correct.

21 Q. It's based upon the theoretical sort
22 of yield table that you have on page 14 of your
23 testimony?

24 A. Correct.

25 Q. There are two elements in the table

1 S. Taylor - Cross by Mr. Beshore

2 on page 14, there are two elements to reducing
3 the assumed yield of whey cream. The first is
4 the amount of butterfat believed to be in the
5 dry whey?

6 A. Correct.

7 Q. Now, the first question about that
8 is, that butterfat is presently priced, in
9 essence, -- what's the price of that at
10 present? Is it in the whey?

11 A. It currently is valued at the Double
12 A butter value. It's part of the 10 percent
13 that is left at the fat component price.

14 Q. But it's a portion of the pounds of
15 dry whey which are valued at the other solids
16 price; correct?

17 A. That's correct. That's not how it's
18 assumed in the Class III formula, but in
19 practical reality it is part of the dry whey as
20 a finished product.

21 Q. The other element of reduction in
22 yield whey cream is what you calculate to be
23 the portion of the butterfat in whey that is
24 just disposed of, period, not part of dry whey
25 or whey cream which is basically poured out of

1 S. Taylor - Cross by Mr. Beshore

2 the field or dumped down the drain; correct?

3 A. It would be the solid whey which in
4 the cheddaring process, as you recall from
5 Dean Sommer's description, in the salting
6 process there is a further way that is expelled
7 from the curd that has such a high solidity
8 content that it is not recoverable generally
9 into a marketable stream.

10 The fat that I'm representing here
11 is not all of the fat in the solid whey. What
12 many cheddar makers do is they will collect
13 that solid whey throughout the processing day,
14 and at the very end of the run they will put it
15 through a separator and try to recover the fat
16 portion. The salt generally stays with the
17 other solids piece, and it is that piece you
18 can't recover a commercial value and there is a
19 little bit of fat in that piece. So the fat
20 that I'm talking about losing on salt whey
21 piece is as you noticed is a very small
22 portion. It's only 4 percent. If you look at
23 my two additions, the dry whey and salt whey,
24 it's only 4 percent of that change that I'm
25 proposing. It's .0029 pounds.

1 S. Taylor - Cross by Mr. Beshore

2 Q. Have you compared your theoretical
3 yield whey cream with any of the actual yield
4 whey cream information that is in the record
5 such as it is?

6 A. I don't recall what's in the record
7 at the moment. From my discussions with
8 various parties, my sense is that this is on
9 the high side of what's actually recovered,
10 because we still have not accounted for other
11 losses in the system. These are the only ones
12 that were quantifiable, easily quantifiable.

13 Q. Have you calculated the total
14 aggregate effective the various positions that
15 Leprino is supporting with respect to Class III
16 price?

17 A. Not of the make allowance changes I
18 have not updated it for that, but as we just
19 reviewed the change in the whey cream volume
20 amounts to 16.9 percent of the Class III
21 products, and the elimination of the three
22 cents in addition to the barrel price, I
23 estimated it at 16.2 cents, totaling 33.1 cents
24 per hundredweight.

25 Q. What do you think the make allowance

1 S. Taylor - Cross by Mr. Beshore

2 proposed changes are going to be?

3 A. I believe what they should be is
4 based upon last year's study with a population
5 adjusted weighting that's north of \$0.20. The
6 survey was a stratified random sample, and to
7 do anything other than do a population
8 adjustment is incorrect statistically.

9 Q. We don't have the current population
10 parameters.

11 A. That's why I'm starting with last
12 year's base, and Mark Stephenson was very clear
13 that on the same set, he had a subset of plants
14 that were common to both study periods, and the
15 increase in cost on that group was 1.7 cents.
16 So I would use last year populated weighted
17 number, plus 1.7 cents on cheese.

18 Q. And that's something in excess of
19 \$0.20 per pound of cheese, the result?

20 A. That would be correct.

21 Q. And the make allowance is currently,
22 what, 16.8 cents?

23 A. I have lost track, 16.8, 16.38,
24 somewhere in there.

25 Q. Let's assume there is a \$0.4

1 S. Taylor - Cross by Mr. Miltner
2 additional adjustment advocated, that is
3 roughly, what, \$0.40 on the Class III price?

4 A. Yes.

5 Q. Roughly. So 16.9, 16.2, that's
6 \$0.33, so \$0.40 we are looking at reducing the
7 Class III price by 70 to \$0.75 in aggregate.
8 Is that about right?

9 A. That seems reasonable, based on
10 those rough numbers.

11 MR. BESHORE: Thank you.

12 MR. PALMER: Questions?

13 MR. MILTNER: I'm Ryan Miltner
14 on behalf of Select Continental and Dairy
15 Producers of New Mexico.

16 -----

17 CROSS-EXAMINATION

18 BY MR. MILTNER:

19 Q. Good morning.

20 A. Good morning.

21 Q. A lot of my questions were taken
22 care of by Marvin. So I will cross them off as
23 I go through my list here.

24 I wanted to ask questions on two
25 particular areas, the first of which is the

1 S. Taylor - Cross by Mr. Miltner

2 expected butterfat recovery in a cheddar plant.
3 In your testimony you advocated the retention
4 of a 90 percent butterfat recovery. That is a
5 fair summary?

6 A. Yes.

7 Q. Based on your experience and your
8 discussions with others, do you believe that a
9 butterfat recovery higher than that is
10 reasonably achievable by a cheddar plant?

11 A. It's achievable by some cheddar
12 plants, depending on the technology that they
13 are using.

14 Q. Even if they didn't add any whey
15 cream back in their vat, they're still
16 achievable?

17 A. With certain vats, yes.

18 Q. Do you recall the testimony from
19 Mr. Greenway earlier in the session?

20 A. Some, not completely.

21 Q. It's referenced in your statement
22 that he had an average butterfat recovery of
23 just over 90 percent. Do you recall that he
24 broke out the recovery by month in his
25 testimony?

1 S. Taylor - Cross by Mr. Miltner

2 A. Could you repeat your question.

3 Q. Overall he testified that his plant
4 had a butterfat recovery of approximately 90
5 percent. Do you recall in his testimony,
6 however, in his statement that he documented
7 the monthly butterfat recovery at his plants?

8 A. I do not.

9 Q. Are you familiar at all with his
10 operations?

11 A. No.

12 Q. If his testimony, his statement
13 showed that in months they had recoveries of as
14 high as 92 percent, is that something that
15 could be reasonably expected in the industry?

16 A. It could be expected in certain
17 plants with certain technology.

18 Q. You refer to Dr. Barbano's studies
19 in your testimony as well were the issues of
20 protein hydrogen and some other issues.

21 A. Yes.

22 Q. The exhibits that were already
23 admitted, Exhibits 59 through 61, on that
24 issue, at least Exhibit 59 refers to butterfat
25 recoveries, and he surmises that a number of 93

1 S. Taylor - Cross by Mr. Miltner

2 percent is achievable in a modern plant. Do
3 you have any opinions as to whether his
4 statement is correct or incorrect on that
5 point?

6 A. I have no reason to believe that
7 he's incorrect and giving the certain
8 technology.

9 Q. You testified on cross-examination
10 that Leprino, in fact, adds all of its whey
11 cream back into the vat and incorporates it
12 into a finished product; is that correct?

13 A. That's correct.

14 Q. You also state in your testimony
15 that at least Mr. Sommer believes that doing so
16 in cheddar manufacturing is inadvisable?

17 A. That's correct.

18 Q. Do you personally share
19 Mr. Sommer's belief that that is inadvisable?

20 A. In cheddar production, yes.

21 Q. Why is it that in Leprino's case and
22 in the manufacturer of mozzarella that practice
23 is advisable but it's not in cheddar
24 production?

25 A. The kind of cheese and the handling

1 S. Taylor - Cross by Mr. Miltner
2 of that cheese after it's produced are
3 different, and I'll once again reiterate, as I
4 shared with Mr. Beshore, I don't believe that
5 adding whey cream back to mozzarella is a broad
6 practice in the mozzarella industry. Leprino
7 Foods, as I already stated, has invested a
8 great deal of money in figuring out how to
9 manage that process. And so although we can do
10 it, and I fully believe that we do it in a
11 quality way, I don't believe that most people
12 can.

13 MR. MILTNER: Your Honor, I
14 have an exhibit that I would like to have
15 marked, please.

16 MR. PALMER: Our exhibit
17 number now is 78.

18 (Exhibit No. 78 was marked for
19 identification.)

20 Q. Is it fair to assume you are
21 familiar with the University of Wisconsin
22 Center for Dairy Research?

23 A. I am aware of them. I wouldn't say
24 that I'm highly familiar with them.

25 Q. In fact, Mr. Sommer, the expert

1 S. Taylor - Cross by Mr. Miltner
2 witness that your organization sponsors is
3 employed by the Center for Dairy Research;
4 correct?

5 A. Mr. Sommer is employed by CDM.

6 Q. Have you ever had an opportunity to
7 see the document that we are looking at now
8 prior to today?

9 A. No.

10 Q. For the sake of the record, I will
11 state that it's a technical update for dairy
12 product manufacturers from the University of
13 Wisconsin Center for Dairy Research, entitled
14 Efficient Use of Whey Cream in Cheese Making.
15 I'll characterize it as such. If you disagree
16 or people want to disagree on brief, they may,
17 but it lays out generally pros and cons of
18 incorporating whey cream into cheeses,
19 predominantly in cheddar cheese. If the paper
20 summarizes the efficient use of such of whey
21 cream and cheddar cheese and concludes that
22 there is a -- it can be effectively managed,
23 Leprino effectively manages in the corporation
24 of whey cream, does that change your opinion at
25 all on whether a whey cream can be effectively

1 S. Taylor - Cross by Mr. Miltner
2 incorporated as cheddar cheese?

3 A. It does not change my opinion on the
4 prevalence of it in the country or the
5 acceptability to customers.

6 Q. In your statement you say most
7 cheddar manufacturers don't incorporate whey
8 cream into their vat. Do you have an estimate
9 or any knowledge as to what, in fact, how many,
10 what percentage of cheddar manufacturers do or
11 don't incorporate?

12 A. I do not. Based on the hearing
13 record and what I included in my testimony,
14 you'll note that 85 percent of the cheddar
15 cheese purchased by the largest marketer within
16 the United States prohibits use of whey cream,
17 and there are several cheddar manufacturers who
18 testified at this hearing that don't use whey
19 cream, and my belief is to the extent that
20 people do use whey cream, it may be on a
21 limited volume, depending upon their customer
22 base. For example, they may make the bulk of
23 their cheddar without the whey cream addition
24 but have one or two customers who will accept
25 the whey cream addition.

1 S. Taylor - Cross by Mr. Miltner

2 Q. But that doesn't mean most -- it's
3 not a definite most. You cannot say we can't
4 tell from the record that the majority of
5 cheddar cheese, commodity cheddar cheese, in
6 the country is made without the incorporation
7 of whey cream?

8 A. I believe that the report does show
9 that, based on all of those pieces of
10 information I just outlined.

11 Q. Could you calculate -- I'm not
12 asking for a definitive number. I don't want
13 you to say 55 percent. But you cannot
14 mathematically say the majority, more than 50
15 percent of commodity cheddar doesn't
16 incorporate whey cream?

17 A. There has not been a survey that's
18 been enumerated specifically in the volume.
19 It's based on the testimony that has been
20 entered into this record.

21 Q. Of course, you would conclusively
22 establish whether someone does or doesn't. You
23 would actually have to bring them to the stand
24 and have them testify, yes, I do, or, no, I
25 don't?

1 S. Taylor - Cross by Mr. Miltner

2 A. That would be correct.

3 Q. And there are how many cheddar
4 manufacturers? A couple of hundred dollars?
5 Is that a fair estimate?

6 A. I would have to refer to a number of
7 other documents to be able to tell you that.

8 Q. Because Leprino does use whey cream
9 in their cheese, of the milk that goes into
10 your vat, the butterfat that goes into your
11 vat, except for the losses which you outlined
12 in your statement, all of that butterfat ends
13 up in a finished product going out the door;
14 right?

15 A. There are several losses that I
16 refer to in my testimony that have not been
17 quantified. So the fat going into the vat will
18 end up in the finished mozzarella, in the whey
19 that is processed. It will end up in fines
20 that are unrecovered. It will end up in
21 product that hits a surface that's ineligible
22 for human use and therefore needs to go through
23 our waste stream. We have a disposal cost for
24 that. It will go into, if we are making
25 protein concentrate and lactose, it will go

1 S. Taylor - Cross by Mr. Miltner
2 into the DLP that is essentially a disposal
3 product. It will go into any of those aspects
4 of loss or finished product but not all
5 commercially viable finished products.

6 Q. Would you care to quantify those
7 losses?

8 A. No.

9 Q. Are they more or less than two
10 percent of the product that you produce? Let's
11 say the fat that goes into your vat.

12 A. I don't know. We measure
13 unaccounted for fat. There are many places
14 where we're accounting for it that would not
15 necessarily be considered commercially viable.
16 Of the fat that goes into the vat that we have
17 not accounted for -- well, actually -- the way
18 they do their accounting I can't get a clean
19 answer because they do unaccounted for fat, I
20 believe. So fat going into the whey, so it
21 would be inappropriate to use that number.

22 Q. The amount that goes into your whey
23 is extremely small?

24 A. I can tell you our unaccounted for
25 fat number is much larger than what you would

1 S. Taylor - Cross by Mr. Miltner
2 like to hear, but it includes some fat that
3 does end up in commercially viable product. So
4 I don't think it's an appropriate number to
5 disclose anyway. It's well north of two
6 percent.

7 Q. Let's walk through a hypothetical,
8 if we could, for a second. I want to assume
9 for this hypothetical that we have a cheddar
10 manufacturer that has a 90 percent butterfat
11 recovery. From your statement I want to assume
12 that 7.8 percent of the butterfat in the vat
13 can be recovered in the whey cream that comes
14 from your page 14, your table. Okay?

15 A. Yes.

16 Q. Then I want you to assume that that
17 cheddar manufacturer incorporates the whey
18 cream back into their vat. I want you to
19 assume based on Mr. Brown's testimony that they
20 can get 75 percent recovery out of their whey
21 cream. So I have run the math here, and I'll
22 do it again as I'm talking, but we end up with
23 about 95 1/4 percent, probably more than that.
24 If you take the percent of fat in the whey
25 cream times 75 percent recovery and add it to

1 S. Taylor - Cross by Mr. Miltner

2 the 90 percent recovery of the fat making, its
3 first pass through, you can expect a recovery
4 of 95.8 percent. Does that math work with the
5 way you would calculate that?

6 A. I'm not sure that is the way I would
7 think about it. The actual vat capture on that
8 fat would be a weighted average of your 90
9 percent fat recovery on the initial fat run and
10 the 75 percent. So your fat capture on that
11 vat would be less than 90 percent.

12 Q. On the entire vat it would be?

13 A. If you are looking at the fat
14 captured in the cheese versus that fat that
15 went into the vat.

16 Q. Yes, I agree with that. But if you
17 are accounting for the recovery of the whey
18 cream you put back in and add that to the
19 recovery of fat from the first run of the milk
20 that was put into the vat on the first run,
21 including that which was reincorporated through
22 the whey cream, you'll recover about 95.8
23 percent of all of the fat that came into the
24 vat initially?

25 A. I believe your math works. I'm not

1 S. Taylor - Cross by Mr. Miltner

2 close enough to the actual process. I don't
3 have any experience to say that that's how it
4 works in reality.

5 Q. And, of course, if like
6 Mr. Greenway's plan, you have a 92 percent
7 butterfat recovery without the corporation of
8 whey cream. Now you can recover, if my math is
9 correct and my methodology is correct, 97, 98
10 percent of the butterfat that that plant
11 purchases could end up in finished product on
12 that pass?

13 A. You would have to reduce. You would
14 only have instead of 10 percent that wasn't
15 captured in the initial run, you would have 8
16 percent. So there would be some adjustments
17 and some reduction in how much whey cream would
18 be generated and how much whey cream could be
19 captured again, but it would increase the
20 number.

21 MR. MILTNER: Your Honor,
22 could I move the admission of Exhibit 78?

23 MR. PALMER: Is there any
24 objection?

25 MR. VETNE: John Vetne for

1
2 Agri-Mark and other cooperative components.
3 It's apparently being submitted in evidence
4 without limitation for the truth of its
5 contents. It was a subject of questions to the
6 witness to illustrate her awareness of various
7 technologies and uses and limitations of fat,
8 the way fat is introduced. For that limited
9 purpose I do not object.

10 For its broader use as though
11 presented by the authors who are not present, I
12 would object to that. So my objection is to
13 its unrestricted use, not to its limited use in
14 the contents of examination.

15 MR. PALMER: What do you say
16 to that? Are you willing to accept that
17 restriction on its use?

18 MR. MILTNER: No. I mean,
19 obviously, it's admissible for those uses, but
20 I think it's also a statement from the industry
21 by well-qualified scholars in the industry from
22 a respected institution and, in fact, a group
23 of that institution that has been relied upon
24 in this hearing, and we have admitted similar
25 papers throughout the hearing for whatever use

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2 the Department deems fit, and so I would
3 request that it be admitted with the usual
4 restriction that the Department will give it
5 the weight and to which they deem its entitled.

6 MR. PALMER: I notice the date
7 on it is October 1997. So it's not exactly.

8 MR. MILTNER: I think that
9 Dr. Barbano's statements if you look back, date
10 even further back than that which the Court has
11 already admitted and, if anything, technology
12 has improved ten years. It hasn't gotten any
13 worse.

14 MR. PALMER: Mr. Rosenbaum.

15 MR. ROSENBAUM: I'm going to
16 join in Mr. Vetne's objection. I don't think
17 it's appropriate to put in a document like this
18 through cross-examination. If they had wanted
19 to put a witness on as to the practices in this
20 field, so be it, but they chose not to, and we
21 can't cross-examine these people as to what
22 current values are. So I think it's
23 inappropriate.

24 MR. PALMER: Anybody else?
25 Mr. Beshore.

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MR. BESHORE: Just a couple of comments. I think it's equivalent, as Mr. Miltner said, to the Barbano publication that has been presented, and he's not here.

The other point I would make with respect to Mr. Rosenbaum's comments, they sponsored an expert witness from this institution on cheese making in this proceeding.

MR. ROSENBAUM: Your Honor, on that score I might have had a different view had they chosen to use this document in examining someone from their own institution but they chose not to. It's sandbagging, really is what it is, because, obviously, Mr. Sommer who works for this Center could have adequately commented upon it, but instead we have on the last day of the hearing when Mr. Sommer is not in the room or within hundreds of miles of this room in attempt to introduce this document.

MR. PALMER: Mr. Vetne, do you wish to speak again?

MR. VETNE: Just one point.

1
2 Mr. Miltner referred to the authors of this
3 report as highly qualified. I'm not exactly
4 sure of the words he used, but the point is
5 that Mr. Sommer and Dr. Barbano both appear and
6 disclose their qualifications and were
7 available for voir dire. In fact, of the three
8 authors that we have here we know nothing about
9 their background there, whether they are
10 graduate students working on a paper, whether
11 they are professors, what the database was. We
12 can't ask. So I maintain the limited usage
13 objection.

14 MR. MILTNER: I just have two
15 comments. First of all, Dr. Barbano is not
16 here, and the record will reflect that.

17 And secondly, I would like to -- I
18 do take exception to the notion that we're
19 sandbagging here. Personally I think that is
20 an uncalled for comment. All we are asking for
21 is that this particular exhibit be treated the
22 same way the court has treated the other
23 similar exhibits used in cross-examination, and
24 that is the extent of my statement.

25 MR. PALMER: I was trying to

1

2 find out who Johnson Bradley and Windor are.
3 There seems to be a footnote, but I don't find
4 a footnote. I looked at the page of footnotes.
5 An MJ Johnson it says one. So I would assume
6 it's all about one but the fact there is a
7 reference page. It doesn't seem to have a
8 footnote, so I don't really know who they are.
9 And as somebody said, they might be graduate
10 students.

11 Did you have something else,
12 Mr. Beshore?

13 MR. BESHORE: I was only
14 noting that the footnotes are right below the
15 names. They identify the institution with
16 which the individuals are associated.

17 MR. PALMER: Did I miss it?

18 MR. BESHORE: I had a lot of
19 trouble finding it also. Dr. Cryan was
20 helpful.

21 MR. PALMER: Where is it now?
22 I'm looking down.

23 MR. BESHORE: It's immediately
24 below the names.

25 MR. PALMER: Oh, I see, Center

1

2 For Dairy Research. But we still don't know
3 who they are, do we?

4

MR. CRYAN: The first name is
5 Mark Johnson who is a Ph.D., one of the,
6 considered one of the best cheese graters in
7 the country.

8

MR. PALMER: This is a
9 professional person. Our problem is we don't
10 have him here for voir dire and the usual
11 thing, and I have been somewhat restricted, I
12 guess, in that ruling I made a few weeks back
13 about reference material, whether or not it's
14 relevant. It's certainly relevant material,
15 and we do receive -- we do take official notice
16 of government publications, university
17 publications. I'll receive it, but I will
18 allow and I would expect counsel to on brief in
19 the use of it to question as much as they can
20 because the witnesses weren't here to bring
21 that out. So it will be received.

22

MR. MILTNER: Thank you. I
23 don't have any further questions at this time.

24

MS. PICHELMAN: Just based on
25 that, USDA will give it the weight deemed

1 S. Taylor - Cross by Mr. Rosenbaum

2 appropriate to that piece of evidence.

3 MR. PALMER: That is basically
4 what it's coming down to, what weight should it
5 be given?

6 MS. PICHELMAN: Yes, that's
7 correct.

8 MR. PALMER: Other questions?
9 Yes, Mr. Rosenbaum.

10 -----

11 CROSS-EXAMINATION

12 BY MR. ROSENBAUM:

13 Q. Ms. Taylor, Mr. Beshore asked you
14 some questions regarding whether your
15 calculation of expected national yields for
16 mozzarella are a reflection of how many pounds
17 of cheese would be expected to be recovered
18 based upon the pounds of milk that went into
19 the vat. Do you recall that question?

20 A. Yes.

21 Q. And he asked whether that kind of
22 calculation accounted for losses of milk in the
23 process; correct? Do you recall that question?

24 A. Yes.

25 Q. And your answer was, yes, when you

1 S. Taylor - Cross by Mr. Rosenbaum
2 are doing that kind of calculation, you were
3 accounting for losses in the process; correct?

4 A. Yes.

5 Q. The question, though, I would like
6 to have you address is Federal Milk Marketing
7 Order perspective which is when the Federal
8 Milk Orders are used in the VanSlyke formula to
9 predict the yield based upon pounds per
10 milk -- first of all, the Federal Order System
11 measures the pounds at the farm, and you
12 already talked about there being farm to fat
13 loss; correct?

14 A. Yes.

15 Q. And that's accounted for in the
16 formulas as they now exist; correct?

17 A. The farm-to-plant piece is captured
18 in the current formula.

19 Q. But the question is, do the current
20 formulas capture the plant-in-plant losses?

21 A. They do not.

22 Q. Do the federal formulas assume that
23 every drop of milk that hits the plant actually
24 makes it into a finished product?

25 A. Largely, yes. They assume that

1 S. Taylor - Cross by Mr. Rosenbaum
2 every pound of fat makes it into a finished
3 product, either those finished products either
4 being cheddar or right now sweet cream and
5 every pound of other solids and sweet whey and
6 largely the same on protein.

7 Q. And the reason why you believe there
8 needs to be the adjustments made to the formula
9 that are set forth on the table I think it's on
10 page, is it 16 where you attempt to show
11 various adjustments that you think are
12 necessary that is a reflection, in fact, to the
13 current formula which assumes that all of the
14 fat ends up either in the cheese or in the whey
15 cream when, in fact, as you've shown, some of
16 it gets lost in the processing; is that
17 correct?

18 A. That's correct.

19 Q. Did Mr. Beshore's questioning
20 regarding how Leprino itself judges its own
21 yields have any impact on the need to make the
22 change as you outlined on page 16?

23 A. None whatsoever.

24 MR. ROSENBAUM: That's all I
25 have.

1 S. Taylor - Cross by Mr. Yale

2 MR. PALMER: Questions? Yes,
3 Mr. Yale.

4 Your testimony was the other day,
5 and I hear different witnesses, and I do get a
6 little confused. Leprino, are you using whey
7 cream?

8 THE WITNESS: Yes.

9 - - - - -

10 CROSS-EXAMINATION

11 BY MR. YALE:

12 Q. Good morning, Sue.

13 A. Good morning, Mr. Yale.

14 Q. I want to follow up on a question of
15 Mr. Rosenbaum and just kind of summarize this
16 whole thing. Is it the position of Leprino and
17 IDFA that 10 percent of the butterfat
18 throughout the Federal Order System that enters
19 into Class III is to be priced at a whey butter
20 price?

21 A. No.

22 Q. How much is it to be priced at that?

23 A. Our position is no more than 7.8
24 percent.

25 Q. That assumes that throughout the

1 S. Taylor - Cross by Mr. Yale

2 entire Federal Order System that all of the
3 milk received, all of the fat received at
4 Federal Order plants that are in the aggregate
5 seven plus percent of that fat goes into whey?

6 A. No. It's a policy application. The
7 Federal Order set minimum milk prices.
8 Therefore, they need to reflect the value that
9 is achievable within the system. There are
10 going to be some plants that can achieve
11 something greater, but there are many, many
12 plants that cannot achieve something greater,
13 and so just from a policy perspective it's very
14 important to set the Federal Order prices at a
15 level that is achievable for cheddar plants
16 across the country.

17 Q. You've been here throughout the
18 hearing?

19 A. Yes.

20 Q. There is no evidence in the record
21 in terms of what actual yields and recovery of
22 butterfat for all plants what that is; isn't
23 that correct?

24 A. Not for every plant in the United
25 States. There is substantial evidence from

1 S. Taylor - Cross by Mr. Yale

2 some plants.

3 Q. I want to change the subject. At
4 page 32 of your statement you compared the
5 current formulas with the 2000 decision for use
6 in 2004, is that correct, to show that it would
7 have made money for producers?

8 A. I believe it was in the 2001
9 formula, not the 2004 formula, using the 2004
10 market prices. That is correct, it was
11 announced in 2000, took effect in 2001?

12 Q. You're aware, are you not, that in
13 2004 there was a substantial amount of
14 de-pooling of Class III milk?

15 A. The years run together. I don't
16 recall specifically. I know that there have
17 been several periods of de-pooling over the
18 last five years.

19 Q. And for Federal Orders, just using
20 the numbers in the Federal Orders, that could
21 have a very significant bearing on the impact,
22 could it not? The volume of Class III milk is
23 substantially different from other periods?

24 A. The analysis that I did in the 2004
25 data used the same utilization that was used in

1 S. Taylor - Cross by Mr. Yale

2 your original analysis. I did not change the
3 Federal Order utilization numbers whatsoever.
4 My only change was to use the 2004 commodity
5 price values.

6 Q. Do you have any reason to disagree
7 with USDA's economic analysis when it issued
8 the interim final order in December 2006,
9 effective February, March of this year, that
10 there was an impact on Class III in excess of
11 \$0.20 hundredweight?

12 A. No. My calculation is it was
13 \$0.24.8.

14 Q. Now, you are familiar with the
15 VanSlyke formula; are you not?

16 A. Generally, yes.

17 Q. Generally the formula is to
18 determine what the yield is, based upon given
19 the butterfat, the protein and the moisture
20 from that you can determine a yield of pounds
21 of cheese per that milk that's in that vat;
22 right?

23 A. That's correct.

24 Q. Now, you can also alter that, can
25 you not, and say if I know the amount of

1 S. Taylor - Cross by Mr. Yale

2 protein and I know the moisture and I know the
3 yield, I can back in and determine how much
4 butterfat was used; can I not?

5 A. Yes. You would have to know the fat
6 retention rate and the fat components. You
7 would have to know one of those pieces to back
8 into the other.

9 Q. I'm sorry. I forgot to add the fat
10 component. So, in other words, you can make
11 any one of those to be the unknown and the
12 others the known and begin to calculate it;
13 right?

14 A. If you have precise enough data.

15 Q. Now, I'm not going to ask you to
16 compute this, but I'm going to give you two set
17 of numbers, and if you want to write them, you
18 can. The question is, whether one could
19 compute using the VanSlyke. Like, if you were
20 told that you have 11.53 pounds of cheeses of
21 yield and a moisture of 37.04 percent and
22 butterfat of 4.02 percent and the amount of
23 casein is 2.814, can you from that information
24 compute the butterfat recovery?

25 A. Yes, you could.

1 S. Taylor - Cross by Mr. Yale

2 Q. Now, your testimony regarding the
3 amount of casein in milk is based upon, and I
4 believe you submitted two exhibits, 60 and 61;
5 is that correct?

6 A. I have attachments to my testimony.

7 Q. Well, I guess maybe they were --

8 A. There are tables, 2, 4 through 9.
9 They would be marked as Addendum C.

10 Q. There are pages --

11 MR. PALMER: Let me interrupt
12 you for a second. Go off the record for a
13 second.

14 (Short recess taken.)

15 MR. PALMER: Back on the
16 record.

17 Q. Your Addendum C comes out of a
18 report entitled Trends and Milk Composition and
19 Analysis in New York by David Barbano, is that
20 not correct?

21 A. Yes.

22 Q. And I believe that that was marked
23 as Exhibit 61. So it's page 36 in Exhibit 61.
24 It starts there. I'm going to look at page,
25 it's Table 5 in your Addendum C, and I believe

1 S. Taylor - Cross by Mr. Yale

2 that is page 36 in Exhibit 61. Before we look
3 at that, I do want to ask some questions.
4 First of all, how is nitrogen or protein
5 measured for purposes of paying producers? Do
6 you know how that process is done?

7 A. Typically it's measured by infrared
8 equipment. That infrared equipment is
9 calibrated against some merc calibration sense
10 that it has wet chemistry run on them.

11 Q. And the infrared measures what? Do
12 you know what that measures?

13 A. They use a spectrum to measure the,
14 as I understand it, displacement in the light,
15 and it interprets then what the composition is
16 to achieve that level of bending in light.

17 Q. And the number of the raw number
18 that comes out is the total amount of nitrogen
19 that is in the milk?

20 A. I believe, but I don't recall
21 specifically.

22 Q. Let's start for the moment when we
23 talk some times of total nitrogen of milk, that
24 is also accrued protein or total protein is
25 another word for that. Would that be correct?

1 S. Taylor - Cross by Mr. Yale

2 A. Right. Actually, my recollection,
3 but we would have to go back to one of your
4 exhibits, is that the equipment actually
5 measures the true protein and historically when
6 we use true protein, it is an assumed add-on.

7 Q. So let's talk about that for a
8 second. But out of that protein there is
9 nonprotein nitrogen. You're aware of that
10 term, NPN?

11 A. Yes.

12 Q. What is that? Just exactly what it
13 says?

14 A. That's exactly what it says. It's
15 nitrogen that is not protein.

16 Q. And there is also non-casein
17 nitrogen or NCN; right?

18 A. Yes.

19 Q. Which would include everything else
20 other than the casein. That would include the
21 whey protein as well as NPN; correct?

22 A. Right.

23 Q. Is it not true that in the
24 composition of the total nitrogen or the total
25 protein that the amount of the percentage of

1 S. Taylor - Cross by Mr. Yale

2 casein in total protein, that that percentage
3 increases as the amount of total protein
4 increases?

5 A. You're asking if the casein percent
6 increases as the total protein increases?

7 Q. That's correct.

8 A. I don't think that that is an
9 accurate conclusion. One of the reasons why we
10 went away from total protein to true protein is
11 because of the fact it is easy to impact the
12 level of nonprotein nitrogen by feeding
13 additional urea and other management practices
14 in the farm levels. So you can increase the
15 true protein without increasing the yield
16 capabilities of that milk.

17 Q. In Table 5 of your addendum the
18 average true protein test is 2.94 percent; is
19 that correct?

20 A. Yes.

21 Q. Also, in your Table 6 it shows that
22 the percentage of nonprotein nitrogen is .192?

23 A. Yes.

24 Q. Now, during cross-examination and
25 myself, I believe there was another exhibit

1 S. Taylor - Cross by Mr. Yale

2 that was submitted, and that's Exhibit No. 60
3 which was labeled the indirect and direct
4 determination of casein content of milk by the
5 Cadol Nitrogen Analysis Study. Are you aware
6 of that that was submitted by your counsel?

7 A. I'm aware of it, but I am not
8 familiar with the contents.

9 Q. Do you know the difference between
10 direct and indirect measurement of casein?

11 A. I would be guessing.

12 MR. YALE: Your Honor, we
13 would move that the entire Exhibit 61 be
14 admitted. I don't think that it was as well as
15 just the tables that she has in Addendum C.

16 MR. PALMER: I reserved the
17 ruling on that for some reason. It was
18 Exhibits 59, 60 and 61. I have here I
19 preserved the ruling. Does anybody remember
20 all of this?

21 MR. YALE: Yes. That is why I
22 asked that it be admitted?

23 MR. PALMER: Does anybody have
24 any problem with 61 being admitted?

25 MR. BESHORE: What is it?

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MR. PALMER: Trends and Milk
Composition Analysis in New York by Dean and
Barbano.

MR. BESHORE: What is the
year?

MR. PALMER: '99, I guess.

MR. YALE: This was '99.

MR. BESHORE: I would say they
ought to be received on the same basis as the
last one.

MR. YALE: We would accept
that, Judge.

MR. PALMER: We would receive
it on that basis.

MR. YALE: And 60 on the same
basis.

MR. PALMER: How about 59?
There were three of them.

MR. YALE: That is the
testimony because there were questions asked of
her about that and I think of even myself. On
the limited purpose dealing with the
cross-examination in reference to Dr. Barbano.

MR. PALMER: So 59, 60 and 61?

1 S. Taylor - Cross

2 MR. YALE: On the limited
3 basis.

4 MR. PALMER: Yes; we will do
5 all of them. So done.

6 BY MR. YALE:

7 Q. Yesterday you were here when
8 Dr. Stephenson was cross-examined?

9 A. For most of the period.

10 Q. Were you there when he was asked for
11 the high and low range of make allowances?

12 A. I don't recall.

13 Q. Do you recall him saying that the
14 low range of the plants are in the neighborhood
15 of \$0.10 per pound of cheese?

16 A. No.

17 Q. You weren't here then?

18 A. No. I don't believe I was at the
19 moment or I wasn't paying attention.

20 Q. Does that represent approximately
21 what Leprino's cost to manufacture cheese is?

22 A. No.

23 Q. Is it higher or lower?

24 A. Higher. Our cost would be higher
25 than that.

1 S. Taylor - Cross by Mr. Vetne

2 MR. YALE: I have no other
3 questions, Your Honor.

4 MR. PALMER: Do we have other
5 questions? Mr. Vetne.

6 MR. VETNE: Before I ask a few
7 questions, Your Honor, I'm confused, I want
8 some clarification. Fifty-nine, 60 and 61, the
9 recent ruling on that and the term limited
10 basis, was that limited basis ruling intended
11 to be equivalent to the recent ruling on the
12 78?

13 MR. PALMER: Seventy-eight, if
14 anybody can understand it, I'm not sure if I
15 understand my ruling, but we received it and
16 there is a question as to the weight it should
17 be given. Obviously, we don't have the
18 sponsored witnesses available.

19 -----

20 CROSS-EXAMINATION

21 BY MR. VETNE:

22 Q. Sue, you've indicated that in your
23 California operation you recover what otherwise
24 would be sold as whey cream by introducing it
25 back into the vat and doing it sequentially.

1 S. Taylor - Cross by Mr. Vetne

2 It keeps going back; correct?

3 A. Yes.

4 Q. And you indicated that you did that
5 on a couple of occasions. You used the word
6 great deal of cost, great deal of money and
7 another occasion higher cost. I want to
8 address that part of your testimony. If you
9 did not make those investments and technology
10 to enable you to do that, you would then be
11 selling that whey cream, and the net revenue to
12 your plant for all operations would be less; is
13 that correct?

14 A. That's correct.

15 Q. But as a result of investment in
16 those technologies, you have a measurably
17 higher manufacturing cost for the cheese that
18 you do produce than you would otherwise have if
19 you simply sold the whey cream?

20 A. Yes.

21 Q. And that would be true for anybody
22 else who is either implementing or considering
23 technologies to recover some of the whey cream
24 by reintroducing it back into the vat. That
25 comes with an additional cost?

1 S. Taylor - Cross by Mr. Vetne

2 A. I believe so.

3 Q. So we are here on various proposals
4 that address cost of manufacturing and revenue
5 from product produced. If one were to
6 attribute a yield from the reintroduction of
7 whey into a stream hypothetically for
8 regulatory purposes, one would also have to
9 attribute an additional cost and the
10 manufacturing costs for purposes of make
11 allowances?

12 A. That would be correct.

13 Q. Are you aware of any evidence that
14 isolates that so far in the record?

15 A. No.

16 Q. Now, I want to go back to
17 Mr. Miltner's hypothetical and the 95 percent
18 recovery thing just to see if I understand, and
19 I went back to your page 14 of your testimony
20 and tables there. Let's see if I understand
21 your testimony. You start with a plant
22 receiving 3.5 percent butterfat of standardized
23 milk, and from that milk upon making cheddar
24 it's 95 percent fat recovery. So 3.1,
25 et cetera, 1.286 pounds per fat covered in the

1 S. Taylor - Cross by Mr. Vetne

2 cheese on the first run?

3 A. Yes.

4 Q. And then there is whey cream left
5 over. There is whey cream that is lost in the
6 process, but there is .27 pounds of whey cream
7 in the process of the first run?

8 A. Yes.

9 Q. As I understood your dialogue with
10 Mr. Miltner, it was that .27 pounds of whey
11 cream that would be reintroduced into the vat
12 on the second run?

13 A. Under Mr. Miltner's scenario, yes.

14 Q. Based on your understanding of the
15 testimony by Mike Brown, that whey cream has a
16 lower recovery, 75 percent rather than 90
17 percent. So you take 75 percent of the whey
18 cream and attribute that as recovered in the
19 second vat; correct?

20 A. Yes.

21 Q. In addition, in the second vat you
22 attribute the same 90 percent recovery to the
23 fat that is in producer milk that comes into
24 the vat?

25 A. Correct.

1 S. Taylor - Cross by Mr. Vetne

2 Q. And you get those totals and then
3 average them out over two vats?

4 A. Yes.

5 Q. You have -- it's hundredweights.
6 You have 7 pounds of milk going in and then 3.1
7 pounds, plus 3.1 pounds, plus roughly .2
8 pounds, 75 percent of the whey cream recovery,
9 and that's your total cheese fat recovered from
10 cheese for the two runs?

11 A. I believe so. I'm still trying to
12 track your math.

13 Q. 3.1 is 90 percent fat recovery of
14 producer milk?

15 A. Correct.

16 Q. Plus 3.1, again 90 percent recovery
17 from the second vat of producer milk, plus .2,
18 roughly 75 percent of the fat in the whey
19 cream?

20 A. Correct.

21 Q. My math here comes up with 9.2
22 percent at the end of the process, not 9.5
23 percent. So I'm wondering where in the process
24 you understood enough to agree with Mr. Miltner
25 that there is 95 percent recovery somewhere.

1 S. Taylor - Cross by Mr. Beshore

2 A. I believe that it was my omission of
3 the -- I failed to recognize in my math as he
4 led me through that that you're not able to add
5 the whey cream under Mr. Brown's scenario into
6 every vat. It's a one reuse only. So you
7 always have one initial, essentially, that does
8 not have any whey cream in it, and so I believe
9 that the difference is averaging across the two
10 vats versus that single vat that has the whey
11 cream we used?

12 Q. And you understand or is it your
13 understanding that all of that hypothetical
14 discussion omitted in any real world reference
15 to the marketability or acceptability of that
16 product?

17 A. That's correct.

18 MR. VETNE: That's all.

19 MR. PALMER: Questions?

20 Mr. Beshore.

21 -----

22 CROSS-EXAMINATION

23 BY MR. BESHORE:

24 Q. Sue, in terms of the dialogue with
25 respect to whether the current Federal Order

1 S. Taylor - Cross by Mr. Beshore

2 formulas represent real world yields or just
3 assume theoretical yields --

4 Let me ask you this. The VanSlyke
5 formula was, what, about 125 years ago, late
6 1800's?

7 A. It's been a long time.

8 Q. But it was before the twentieth
9 century?

10 A. Yes.

11 Q. Do you think that formula had any
12 relationship to the practical yield available
13 with cheese making technology at that time?

14 A. My recollection is that it was more
15 of a research setting as opposed to a
16 commercial setting. So it wasn't, I don't
17 believe, achievable broadly in the industry at
18 that point in time.

19 Q. But it's been used since that time
20 as a benchmark for what may be achieved in
21 cheddar cheese production; has it not?

22 A. It's routinely used with modifying
23 factors that are more realistic to commercial
24 settings. My understanding is probably every
25 cheese maker in the country compares their

1 S. Taylor - Cross by Mr. Beshore

2 actual yields to it. Some theoretical target
3 is customized to their plant.

4 Q. And has for years?

5 A. Yes.

6 Q. And the fact that the modified
7 VanSlyke formulations is what we have used in
8 these hearings?

9 A. Yes.

10 Q. So to the extent that the -- well,
11 isn't it correct that as technologies evolve
12 over the years, the VanSlyke pure theoretical
13 has been modified for production realities,
14 that it's been and it is and has been an
15 overall real world return. It represents a
16 real world; does it not?

17 A. The VanSlyke used properly with
18 realistic factors doesn't emulate real world
19 targets. Now, there are a number of factors in
20 the production cycle that may result in a
21 variance in a given production, but it's an
22 important management to compare to.

23 Q. In fact, no one is suggesting in
24 these proceedings that the yield of cheese
25 represent a formula is not a real world yield,

1 S. Taylor - Cross by Mr. Beshore

2 are they?

3 A. I am not aware of any proposals to
4 lower the yield. There are some proposals to
5 increase the yield in this proceeding.

6 Q. Well, if it was not a real world
7 yield, more than likely we can assume that the
8 organization such as the National Cheese
9 Institute or IDFA which represent cheese makers
10 would be suggesting that the yield be lower to
11 the real world factors; isn't that fair?

12 A. I've probably been a little bit
13 confused by your term real world. If you are
14 using it in the context of it's an achievable
15 yield, I would say that for most manufacturers
16 it probably is an achievable yield.

17 Q. So if it's an achievable yield of
18 cheese, back to what I asked you about in
19 cross, isn't it correct that that achievable
20 yield factors in everything that goes on in the
21 plant, including the types of in-plant losses
22 that we have discussed?

23 A. As they relate to the components
24 that end up in the cheddar cheese. It does not
25 factor in losses that occur elsewhere in the

1 S. Taylor - Cross by Mr. Beshore
2 system, in terms of fat -- essentially,
3 everything that doesn't end up in the cheddar
4 cheese.

5 Q. So you're saying it doesn't factor
6 in. Essentially, what your testimony comes
7 down to is, it doesn't factor in to the protein
8 value equation appropriate yields for whey
9 cream?

10 A. That would be correct. The yield of
11 whey cream, the yield of other solids have no
12 relationship to the VanSlyke formula. The
13 VanSlyke is strictly used to estimate a yield
14 for the cheddar cheese.

15 Q. Just to tie it up to understand it,
16 the factors relating to yield of whey cream in
17 the Federal Order Class III formula are simply
18 elements that are used to reduce the price for
19 protein?

20 A. I wouldn't put it in those terms.
21 Currently the assumption in the Class III
22 formula is that 10 percent of the fat goes into
23 Double A butter.

24 Q. That is all in the protein formula,
25 though, the protein price; right? That is on

1 S. Taylor - Cross by Mr. Beshore

2 page 16 of your testimony.

3 A. It's a combination of the fat
4 component price and the adjustment within that
5 protein component. The fat component is
6 actually a credit of currently 90 percent --
7 the adjustment in the protein component is a
8 credit of 90 percent of the fat. So the actual
9 enhancement of value in the Class III formula
10 actually resides in the fat component. The
11 protein formula fails to fully, essentially,
12 give credit for as much fat as should be given.

13 Q. It's all in the protein formula,
14 whether you call it credit or enhancement.
15 It's all in the price of protein, and the point
16 is the price of protein is too high as far
17 as --

18 A. Yes. That would be correct.

19 MR. BESHORE: I have just one
20 other question while you are on the stand and
21 it's for USDA, but I don't want her to get
22 away.

23 Is there any information that might
24 be needed for calculations of the economic
25 impact of that IDFA proposals that I requested

1 S. Taylor - Cross by Mr. Wellington
2 before that may be needed?

3 MR. SCHAEFER: We don't know.
4 I mean, we can't give you an answer right now.

5 MR. BESHORE: I don't have an
6 answer to that, but that is the best I can do,
7 I guess.

8 MR. PALMER: Any other
9 questions for Ms. Taylor?

10 MR. WELLINGTON:
11 Bob Wellington from Agri-Mart. Just a couple
12 of questions for you, Sue.

13 - - - - -

14 CROSS-EXAMINATION

15 BY MR. WELLINGTON:

16 Q. Are there some manufacturers out
17 there that probably cannot achieve the VanSlyke
18 formula because of older equipment or
19 procedures?

20 A. I believe there are.

21 Q. Is the technology that's used by
22 Leprino for the use of -- the reuse of the whey
23 cream in the vat? Is that a proprietary
24 technology?

25 A. I don't know whether it's

1 S. Taylor - Cross by Mr. Schaefer
2 proprietary and patented or not.

3 MR. WELLINGTON: That's it.

4 MR. PALMER: Other questions?
5 Yes, Mr. Schaefer.

6 -----

7 CROSS-EXAMINATION

8 BY MR. SCHAEFER:

9 Q. Good morning, Sue -- or I guess we
10 are into the afternoon.

11 In your testimony you indicated an
12 opposition to Proposal 13 and Proposal 15 that
13 is on page, I believe, 28 of your testimony,
14 and you had some discussion there on why you
15 oppose on Proposal 13 but really no discussion
16 on your opposition to Proposal 15. Could you
17 elaborate on why you are proposing Proposal 15?
18 Proposal 15 is the proposal by Dairy Producers
19 of New Mexico to use CME rather than the NASS?

20 A. I believe that the volume that is
21 traded on CME is narrow enough that I have
22 concern about it. I think that a more robust
23 volume as represented by the NASS survey is far
24 superior than the volume that is rated on the
25 CME.

1 S. Taylor - Cross by Mr. Rosenbaum

2 Q. This has been talked about earlier
3 in this discussion. Does the lag in the NASS
4 concern you at all?

5 A. As a company we feel that it's
6 something that we should be able to manage. I
7 know that it concerns many cheese makers, but
8 we feel that it's a predictable lag if you are
9 doing risk management. You should be able to
10 be smart enough to figure it out. So it's not
11 an overriding concern to us.

12 MR. SCHAEFER: Thank you.
13 Sue?

14 MR. PALMER: Other questions?
15 Mr. Rosenbaum, do have some questions?

16 MR. ROSENBAUM: Yes.

17 - - - -

18 CROSS-EXAMINATION

19 BY MR. ROSENBAUM:

20 Q. Ms. Taylor, obviously, the Federal
21 Order system has made the determination for
22 some years now to base the Class III price on
23 cheddar cheese; correct?

24 A. Yes.

25 Q. And accordingly, the NASS survey of

1 S. Taylor - Cross by Mr. Rosenbaum
2 product prices only looks to what the price is
3 in cheddar cheese; correct?

4 A. That's correct.

5 Q. Accordingly, for the purposes of
6 determining make allowances yield, et cetera,
7 it's appropriate to look at cheddar cheese;
8 correct?

9 A. Correct.

10 Q. Whether or not mozzarella
11 manufacturers are or are not able to use whey
12 cream in ways that cheddar cheese manufacturers
13 are not ultimately does it have an impact on
14 appropriate factual considerations here. Do
15 you agree to that?

16 A. I agree.

17 Q. Are there reasons why you are able
18 to use whey cream in mozzarella that are simply
19 inapplicable in cheddar cheese?

20 A. Yes. Some of it, as I had said
21 earlier, the use of the ultimate finished
22 product and how we handle that finished product
23 as well. Some of it is the -- well, the vast
24 majority of our mozzarella is frozen, and so in
25 terms of any microbiological concerns they are

1 S. Taylor - Cross by Mr. Rosenbaum
2 much lower in our product than they would be
3 either for a cheddar cheese maker or a standard
4 mozzarella maker. There are some other factors
5 along that line.

6 Q. This is implicit, but does that make
7 it easier for your company to use whey cream in
8 the cheese as compared to what a cheddar cheese
9 manufacturer effects?

10 A. Yes, it does. One other thing I
11 would like to elaborate on is this issue of
12 mozzarella versus cheddar and the suggestion
13 that has been made by some in the hearing
14 process that the only products we should be
15 concerned about in terms of the profitability
16 levels are NASS eligible cheddar or the NASS
17 reportable products with an inference that
18 everybody else in cheese industry can just add
19 on to their premium level and recapture their
20 cost. I would argue that that is absolutely
21 wrong, because ultimately what drives the net
22 economics on mozzarella as competition with the
23 net economics of cheddar there are many cheddar
24 plants in the U.S. that also produce
25 mozzarella. So to the extent that you end up

1 S. Taylor - Cross by Mr. Rosenbaum
2 with compressed margins on cheddar, that volume
3 and that capacity migrates over to the
4 mozzarella side, and you end up with the same
5 compressed margin on the mozzarella side. So
6 any implication or any suggestion that the only
7 products to be concerned about would be NASS
8 eligible products to me is a falsehood.

9 MR. ROSENBAUM: That's all.

10 MR. PALMER: Anything further?
11 Thank you very much. Do we have any other
12 witnesses? That concludes everything? Let's
13 go off the record. Yes, sir.

14 MR. MILTNER: I have a couple
15 of documents for official notice.

16 MR. PALMER: All right. We'll
17 do that. Let's go back on the record and do
18 the official notice documents.

19 MR. MILTNER: Your Honor,
20 there are two documents both posted, I believe,
21 to the AMS website, both federal publications
22 came up in the past couple of weeks. The first
23 is titled Impacts of NASS Nonfat Dry Milk Price
24 in Sales Volumes Revisions on Federal Order
25 Prices. It's an AMS publication.

1
2 The second is from NASS Dairy
3 Products Pricing Special Report on Nonfat Dry
4 Milk Revisions. Mr. Yale is handing out
5 copies, but they are both available on the
6 website.

7 MR. PALMER: Do you have the
8 website? Can you state the website.

9 MR. MILTNER: I believe it's
10 AMS.usda/government/dairy.

11 MR. PALMER: We'll take
12 official notice of those for everybody's
13 convenience. You are giving them out to the
14 parties.

15 Anything else before we get to
16 briefing?

17 MR. ROSENBAUM: On these two
18 documents --

19 MR. PALMER: Is there a
20 problem with the official notice? Let's go off
21 the record.

22 (Discussion held off the
23 record.)

24 MR. PALMER: Back on the
25 record. It looks like we have one more

1

2 witness. Do we have anything more on this,
3 because this looks like government
4 publications, and I think we take official
5 notice of it,
6 Mr. Rosenbaum.

7

MR. ROSENBAUM: I'm not
8 asserting objection.

9

MR. PALMER: We'll take
10 official notice of those. I understand
11 Mr. Brown wants to return to the stand for a
12 second.

13

MR. MILTNER: Your Honor, we
14 also have a couple of items which normally we
15 take official notice of, and I don't know if we
16 have yet on the record, but we would request
17 the ability to cite to any statistics compiled
18 by AMS through Dairy Mart at news or NASS
19 through the day briefing.

20

MR. PALMER: That will be
21 allowed. Mr. Brown, I thought you had left the
22 hearing. I saw you go out the back door, and I
23 assumed that was it. Now I understand you went
24 out to do more work.

25

MR. BROWN: Yes. I went to

1

2 confirm with our plant people to make sure I
3 gave a correct answer.

4

MR. PALMER: You are still
5 under oath.

6

MR. VETNE: So you have a
7 correction, and what is it?

8

MR. BROWN: The correction is
9 what we do with our permeate in our Sunnyside
10 Plant. That permeate almost exclusively stays
11 within the plant and goes back to the waste
12 stream. Our skim milk powder permeate comes
13 out of our ultrafiltering facility of Jerome
14 Plant. The permeate for that comes out of our
15 Jerome Plant, and that is hauled back to
16 London, and some is left up in Jerome to make
17 S and P in those two plants. So our UF
18 facility in some of our cheese plants in
19 Sunnyside that permeate actually does ends up
20 in the whey and it is part of that whey yield.
21 That's my correction.

22

MR. PALMER: Does that provoke
23 any questions? It appears not. Thank you so
24 much.

25

Let's go off the record.

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(Discussion held off the
record.)

MR. PALMER: On the record.
We had an off-the-record discussion about when
briefing and corrections, et cetera, should be
made, and it's been decided that by
September 14, 2007 briefs and any proposed
corrections to the transcript should be fought
with the hearing clerk. We're assuming in that
that the transcript will be ready on a certain
date that we discussed, and if that isn't so,
if it's later than that, it will be appropriate
motions made and we may extend it, but that is
going to be on all proposals. The briefing
date is September 14th. And that I believe, if
there is nothing else, concludes the hearing.
Thank you all very much.

(Whereupon, the above-entitled
matter was concluded at 12:45 p.m. this date.)

C E R T I F I C A T E

I hereby certify that the
proceedings and evidence are contained
fully and accurately in the
stenographic notes taken by me on the
hearing of the within cause and that
this is a correct transcript of the
same.

S/Monica R. Chandler

Monica R. Chandler