

FEMA - Grant Programs Directorate

Fiscal Year 2008 State Homeland Security Program

Tribal Investment Justification Worksheet

This Tribal Investment Justification Worksheet has been provided for directly eligible tribal applicants to apply for HSGP funding, specifically SHSP grant funding. The eligible tribe **must** provide a copy of this Investment Justification to each State within which any part of the tribe is located for review <u>before</u> the tribe submits it to 0H<u>http://www.grants.gov</u> by 11:59 p.m. Eastern Daylight Time (EDT) on May 1, 2008. Please note that applicants are not required to complete and submit all 15 Investments. Per the FY08 SHSP Supplemental Guidance for Tribal Applicants, applicants may submit up to 15 Investments as a part of their Investment Justification.

Helpful Tools

- Spell Check:
 - 1. Click on the [Tools] menu
 - 2. Select [Spelling]
 - 3. The Spelling box will appear, indicating misspelled words and suggested corrections

Character Count:

- 1. Highlight the response text that you would like to count; click on the [Tools] menu
- 2. Select [Word Count]
- 3. The Word Count box will appear; the Characters (with spaces) line indicates the number of characters for the highlighted response



Tribal Eligibility Certification

Eligible tribes must meet the requirements set forth in (A)(i), (ii), and (iv). Tribes must also meet one of the requirements set forth in (A) (iii); either (I), (II), (II), or (IV). (B) may also be satisfied, if each tribe satisfies the requirements of subparagraph (A).

I certify that I am an eligible tribe, have read and will abide by the requirements of the FY08 SHSP Supplemental Guidance for Tribal Applicants, and meet one of the two requirements below: [please mark A) or B)]

A) Any Indian tribe

(i) that is located in the continental United States;

(ii) that operates a law enforcement or emergency response agency with the capacity to	
respond to calls for law enforcement or emergency services;	

(iii) [please mark all that apply; at least one requirement must be marked]



(I) that is located on or near an international border or a coastline bordering an ocean (including the Gulf of Mexico) or international waters;

(II) that is located within 10 miles of a system or asset included on the prioritized

critical infrastructure list established under section 210E(a)(2) [please refer to section 1001 of the Implementing Recommendations of the 9/11 Commission Act of 2007] or has such a system or asset within its territory;

(III) that is located within or contiguous to 1 of the 50 most populous metropolitan statistical areas in the United States [please refer to Appendix A of the FY08 SHSP Tribal Investment Justification Reference Guide];



(IV) the jurisdiction of which includes not less than 1,000 square miles of Indian country, as that term is defined in section 1151 of title 18, United States Code; and

(iv) that certifies to the Secretary that a State has not provided funds under section 2003 [UASI] or 2004 [SHSP] to the Indian tribe or consortium of Indian tribes for the purpose for which direct funding is sought;

B) A consortium of Indian tribes, if each tribe satisfies the requirements of subparagraph (A)

Name	Title	Eligible Tribe
Address	State	Zip Code
Phone	E-Mail	
FIIONE	E-Mail	
	1	

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Overall Investment Justification

Describe your understanding of the spectrum of terrorism and natural hazards risks your tribal area faces. Explain how this understanding influenced development of this Investment Justification. (4,000 Char. Max)

Management & Administrative Costs

Provide a brief overall summary of planned management and administrative (M&A) expenditures that support the implementation of the Investments proposed in this Investment Justification. (2,500 Char. Max)

INVESTMENT #1

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

9

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

	-	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Challenge (100 Char. Max)	Probability/Impact (High/Med/Low)	Mitigation Strategy (500 Char. Max)
1.		Probability	
2.		Probability	
3.		Probability Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #2

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed prior to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other	Funding Source	Applied	Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

22

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:]

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	
otart Date.		

Milestone 6	
Start Date:	End Date:

Milestone 7	
Start Date:	End Date:

Milestone 8		
Start Date:	End Date:	

Milestone 9		

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Char. Max per Mitigation Strategy)			
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.	
	Max)	(High/Med/Low)	Max)	
		Probability		
1.		Impact		
		Probability		
2.		Impact		
		Probability		
3.				
5.		Impact		

27 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #3

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other	Funding Source	Applied	Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date:	End Date:

35

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

Milestone 4		

Start Date:	End Date:	
Milestone 5		

Ctart Datas	End Data:	
Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7	
Start Date:	End Date:

Milestone 8		

Start Date:	End Date:	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Challenge (100 Char. Max)	Probability/Impact (High/Med/Low)	Mitigation Strategy (500 Char. Max)
1.		Probability	
2.		Probability	
3.		Probability Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #4

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

48

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

Milestone 4		

Start Date:	End Date:	
Milestone 5		

Ctart Datas	End Data:	
Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7	
Start Date:	End Date:

Milestone 8		
Start Date:	End Date:	

	-	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

53 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #5

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date:	End Date:

61

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

Milestone 4		

Start Date:	End Date:	
Milestone 5		

Ctart Datas	End Data:	
Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7	
Start Date:	End Date:

Milestone 8		
Start Date:	End Date:	

Start Date:	End Date:	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.		Impact	
		Probability	
3.			
5.		Impact	

66 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #6

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)		
National Priority (3)	National Priority (4)		

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

74

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3			
Start Date:	End Date:	[]

Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date: End Date:

Milestone 6	
Start Date:	End Date:

Milestone 7			
Start Date:	En	d Date:	

Milestone 8		

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10		
Start Date:	End Date:	

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

Pre-Decisional –DRAFT– Not for Distribution Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #7

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request Other Funding Source Applied		Grand Total	
	SHSP			
Planning				
Organization				
Equipment				
Training				
Exercises				
Total				

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

87

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

Milestone 4		

Start Date:	End Date:	
Milestone 5		

Ctart Datas	End Data:	
Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7	
Start Date:	End Date:

Milestone 8		
Start Date:	End Date:	

Otart Date.	Lind Date.	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Challenge (100 Char. Max)	Probability/Impact (High/Med/Low)	Mitigation Strategy (500 Char. Max)
1.		Probability	
2.		Probability	
3.		Probability Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #8

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed prior to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

100

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

	-	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
1.		Probability	
		Impact	
2.		Probability	
		Impact	
3.		Probability	
		Impact	

105 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #9

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

113

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8		

Start Date:	End Date:	
Milestone 9		

Start Date: End Date:

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

118 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #10

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied			Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

126

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #11

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

139

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	
otart Dator		

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8		

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Char. Max per Mitigation Strategy)						
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.				
	Max)	(High/Med/Low)	Max)				
		Probability					
1.							
		Impact					
		Probability					
2.							
Z .		Impact					
		impaor					
		Probability					
3.							
З.		Impact					

144 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #12

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other Funding Source Applied		Grand Total	
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

152

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	
-------------	-----------	--

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8		

Start Date:	End Date:	
Milestone 9		

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

157 **Pre-Decisional –DRAFT– Not for Distribution** Please note that applicants are not required to complete and submit all 15 Investments. IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #13

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other	Funding Source	Applied	Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

165

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	
otart bator		

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	Char. Max per Mitigation Strategy)					
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.			
	Max)	(High/Med/Low)	Max)			
		Probability				
1.		Impact				
		Probability				
2.						
		Impact				
		Probability				
3.		Impact				

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #14

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other	Funding Source	Applied	Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1
Start Date: End Date:

178

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		
Start Date:	End Date:	

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:]

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

	ar. Max per Mitigation St		
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
		Probability	
1.		Impact	
		Probability	
2.			
		Impact	
		Probability	
3.		Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)

INVESTMENT #15

Investment Heading

Tribe Name:	
FY 2008 SHSP	Funding Request:
Investment Na	me:

I.A. Baseline – Purpose Statement

Describe, at a high level, what activities will be implemented and what will be accomplished by this Investment (1,000 Char. Max)

I.B. Baseline – Description

Provide a summary description of the current state of this Investment, its objectives, and any outcomes that will be completed <u>prior</u> to the application of FY08 SHSP funds. Include in this description whether this is a new Investment or an Investment in maintenance/sustainment. Describe the capability gap(s) that this Investment is intended to address. (2,500 Char. Max)

II.A. Strategy – Homeland Security Plans

Explain how this Investment supports homeland security plans, such as the State Preparedness Report. (Part of overall Investment 15,000 Char. Max)

II.B. Strategy – Target Capabilities:

Enter one primary and up to four secondary Target Capabilities that this Investment supports. For the primary Target Capability selected, provide an explanation of how it is supported by this Investment.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of Target Capabilities)

Primary Target Capability

Primary Target Capability Narrative (500 Char. Max)

Secondary Target Capability (1)	Secondary Target Capability (2)
Cooperate Toward Conchility (2)	Cooperate Toward Conchility (A)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)
Secondary Target Capability (3)	Secondary Target Capability (4)

II.C. Strategy – National Priorities

Enter the National Priority (ies) that this Investment supports; up to four may be selected.

(Please refer to Appendix D of the FY08 SHSP Tribal Investment Justification Reference Guide for a list of National Priorities)

National Priority (1)	National Priority (2)
National Priority (3)	National Priority (4)

III.A. Funding Plan

Provide the total estimated cost for the FY08 award period of performance for this Investment by completing the following table:

- For each solution area that has an associated FY08 SHSP funds request, provide a brief summary of the planned expenditures (including personnel)
- If this Investment uses other funding sources, identify the funding source and provide a brief summary of how those funds will be applied

(500 char. Max per solution area)

	FY08 State Homeland Security Program Request	Other	Funding Source	Applied	Grand Total
	SHSP				
Planning					
Organization					
Equipment					
Training					
Exercises					
Total					

Planning (500 Char. Max)

Organization (500 Char. Max)

Equipment (500 Char. Max)

Training (500 Char. Max)

Exercise (500 Char. Max)

Other Funding Source #1 (200 Char. Max)

Other Funding Source #2 (200 Char. Max)

Other Funding Source #3 (200 Char. Max)

III.B. Milestones

Provide descriptions for up to 10 milestones and the associated key activities that lead to the milestone event over the FY08 award period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the <u>milestone event will occur</u>. Sustainment Investments must identify at least one milestone to describe maintenance and sustainment activities associated with the Investment. (500 char. max per milestone)

Milestone 1	
Start Date: End Date:	

191

Pre-Decisional –DRAFT– Not for Distribution

Please note that applicants are not required to complete and submit all 15 Investments.

Milestone 2	
Start Date:	End Date:

Milestone 3		

Start Date:	End Date:	
Milestone 4		

Start Date:	End Date:	
Milestone 5		

Start Date:	End Date:	
otart bator		

Milestone 6	
Start Date:	End Date:

Milestone 7		
Start Date:	End Date:	

Milestone 8			

Start Date:	End Date:	
Milestone 9		

Start Date:	End Date:	

Milestone 10	
Start Date:	End Date:

III.C. Project Management

Describe the management team roles and responsibilities, governance structures, and subject matter expertise specifically required for this Investment. (Part of overall Investment 15,000 Char. Max)

III.D. Investment Challenges

List and describe up to three potential challenges to effective implementation of this Investment over the entire FY08 award period of performance. For each identified challenge, provide a brief description of how the challenge will be mitigated, and indicate a probability of occurrence (high, medium, low), and level of impact should it occur (high, medium, low). (100 Char. Max per Challenge; 500 Char. Max per Mitigation Strategy)

Char. Max per Mitigation Strategy)			
	Challenge (100 Char.	Probability/Impact	Mitigation Strategy (500 Char.
	Max)	(High/Med/Low)	Max)
1.		Probability	
		Impact	
2.		Probability	
		Impact	
3.		Probability	
		Impact	

IV.A. Impact

What outputs and outcomes will indicate that this Investment is successful at the end of the FY08 award period of performance? (Part of overall Investment 15,000 Char. Max)

IV.B. Sustainability

What is the long-term approach to sustaining the capabilities created or enhanced by this Investment, or explain why this Investment will not be sustained? (Part of overall Investment 15,000 Char. Max)