Core Financial Systems (CFS)

Budget year: FY2009
Agency: 449

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Part I: Summary Information and Justification

Section A: Overview

1. Date of submission: **Sep 19, 2007**
2. Agency: **449**
3. Bureau: **00**
4. Name of this Capital Asset: **Core Financial Systems (CFS)**
5. Unique Project (Investment) Identifier: **449-00-01-01-01-0005-00**
6. What kind of investment will this be in FY2009? **Mixed Life Cycle**
7. What was the first budget year this investment was submitted to OMB? **FY2009**
8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap: **This investment maintains and enhances the SEC's Core Financial System (CFS), enabling significant improvements in financial management. It provides for the SEC's core financial system to include the following software applications: MOMENTUM Financials, Strategic Acquisition Manager (SAM), Budget and Program Performance Analysis System (BPPAS), and the E-Travel system. MOMENTUM Financials, which is a COTS web-based application, provides all major facets of Federal financial accounting and management. The SEC has made strengthening its financial management systems and controls a top priority, and one of our key initiatives in this effort is to upgrade our Momentum system. The FY06 shift to an Oracle platform contributed to clearing a GAO material weakness in the financial management area. The agency is in the process of upgrading MOMENTUM to the latest FSIO approved version and plans to have the upgraded completed in 2008. The MOMENTUM Upgrade will migrate the MOMENTUM Financials system from its current version of the CGI-AMS MOMENTUM Financials COTS software, to an updated vendor supported version. After completing the upgrade we expect the system to be fully compliant with all Federal Standards. In 2007, the agency implemented Strategic Acquisition Manager (SAM), an automated workflow-driven procurement system. SAM improves the auditing of procurement workflow; reduces the number of ratification actions; incorporates procurement best practices; and automates manual processes and compliance with all mandates. The SEC Budget and Program Performance Analysis System (BPPAS) is a web-based application and reporting tool that replaced the cost allocation methodology, manual budget formulation process, and established a new operating process for budget development and execution. It provides a managerial cost information to enhance the ability of SEC to identify and analyze complete program cost. The system was successfully deployed in 2006. SEC's E-Travel system, a web-based travel solution, will replace the current system. E-Travel is part of the**

President's Management Agenda of e-Government initiatives and will provide for a more efficient and streamlined methods to process and manage travel activities.

9. Did the Agency's Executive/Investment Committee approve this request? **no**
   a. If "yes," what was the date of this approval? [Not answered]
10. Did the Project Manager review this Exhibit? **yes**
11. Contact information of Project Manager?

Name	**Alfred White**
Phone Number	**(202) 551-8128**
E-mail	**whiteal@sec.gov**

   a. What is the current FAC-P/PM certification level of the project/program manager? **Mid/Journeyman-level**
12. Has the agency developed and/or promoted cost effective, energyefficient and environmentally sustainable techniques or practices for this project. **no**
   a. Will this investment include electronic assets (including computers)? **yes**
   b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only) **no**
      1. If "yes," is an ESPC or UESC being used to help fund this investment? [Not answered]
      2. If "yes," will this investment meet sustainable design principles? [Not answered]
      3. If "yes," is it designed to be 30% more energy efficient than relevant code? [Not answered]
13. Does this investment directly support one of the PMA initiatives? **yes**
   Budget Performance Integration
   Expanded E-Government
   Financial Performance
   a. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? **The system solution within this investment allows for each of the following: compliance with FISMA, and A-127 requirements; budget and performance Integration through web-services platform; state of the art consolidated reporting; automation of the agency's present manual procurement processes; integrating acquisition information with other agency financial management systems and processes; a more efficient and streamlined method to process and manage travel activities.**
14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? (For more information about the PART, visit www.whitehouse.gov/omb/part.) **yes**
   a. If "yes," does this investment address a weakness found during a PART review? **yes**

b. If "yes," what is the name of the PARTed program? **Enforcement, Full Disclosure and Examining Compliance, questions 2.7 and 3.6**
c. If "yes," what rating did the PART receive? **Results Not Demonstrated**

15. Is this investment for information technology? **yes**

For information technology investments only:

16. What is the level of the IT Project? (per CIO Council PM Guidance) **Level 2**
17. What project management qualifications does the Project Manager have? (per CIO Council PM Guidance) **(1) Project manager has been validated as qualified for this investment**
18. Is this investment or any project(s) within this investment identified as "high risk" on the Q4-FY 2007 agency high risk report (per OMB Memorandum M-05-23)? **yes**
19. Is this a financial management system? **yes**
    a. If "yes," does this investment address a FFMIA compliance area? **yes**
        1. If "yes," which compliance area: **MOMENTUM, BPAS, SAM and e-Travel meet these Federal requirements: Financial Management Systems; Financial System Integration Office; Joint Financial Management Improvement Program; financial accounting systems requirements, Standard General Ledger.**
        2. If "no," what does it address? [Not answered]
    b. If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52 **Momentum Budget and Program Performance Analysis System (BPPAS) Strategic Acquisition Manager (SAM), reported in 2005 as "Automated Procurement System" E-Travel**
20. What is the percentage breakout for the total FY2009 funding request for the following?

Hardware	**15**
Software	**60**
Services	**25**
Other	[Not answered]

21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities? **n/a**
22. Contact information of individual responsible for privacy related questions:

Name	**Barbara Stance**
Phone Number	**202-551-7209**
Title	**SEC Privacy Officer**
E-mail	**stanceb@sec.gov**

23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval? **no**
24. Does this investment directly support one of the GAO High Risk Areas? **no**

Section B: Summary of Spending

1.

<table>
<tr><td colspan="10">Table 1: SUMMARY OF SPENDING FOR PROJECT PHASES
(REPORTED IN MILLIONS)
(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)</td></tr>
<tr><td></td><td>PY-1 and earlier</td><td>PY 2007</td><td>CY 2008</td><td>BY 2009</td><td>BY+1 2010</td><td>BY+2 2011</td><td>BY+3 2012</td><td>BY+4 and beyond</td><td>Total</td></tr>
<tr><td>Planning:</td><td>0.699</td><td>0.525</td><td>0.15</td><td>0.075</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>Acquisition:</td><td>1.923</td><td>4.721</td><td>1</td><td>0.675</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>Subtotal Planning & Acquisition:</td><td>2.622</td><td>5.246</td><td>1.15</td><td>0.75</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>Operations & Maintenance:</td><td>3.886</td><td>2.139</td><td>4</td><td>4.16</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>TOTAL:</td><td>6.508</td><td>7.385</td><td>5.15</td><td>4.91</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td colspan="10">Government FTE Costs should not be included in the amounts provided above.</td></tr>
<tr><td>Government FTE Costs</td><td>1.618</td><td>1.431</td><td>1.121</td><td>1.17</td><td></td><td></td><td></td><td></td><td></td></tr>
<tr><td>Number of FTE represented by Costs:</td><td>124</td><td>10</td><td>13</td><td>8</td><td></td><td></td><td></td><td></td><td></td></tr>
</table>

2. Will this project require the agency to hire additional FTE's? **no**

  a. If "yes", How many and in what year? **[Not answered]**
3. If the summary of spending has changed from the FY2008 President's budget request, briefly explain those changes: **Momentum maintenance costs increased, partly because we were not be able to implement the full upgrade by the end of FY07 and will need to incur maintenance cost of the legacy system through FY08. System acquisition costs will probably be accompanied by increases in the licensing and support costs. Additional servers were purchased for the BPPAS system due to a new requirement for fail-over disaster recovery servers at the alternative datacenter, and an additional development environment to assist developers. BPPAS licensing cost were actually about 50% less than what was expected. This was because the agency agreed to a 10 year license agreement which resulted in lower annual costs.**

Section C: Acquisition/Contract Strategy

  1.

Contract or Task Order Number	SECHQ1-07-D-0007-TO0001, Contract to CGI for Momentum licenses
Type of Contract/Task Order	Software Licenses
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Oct 1, 2006
Start date of Contract/Task Order	Oct 1, 2006
End date of Contract/Task Order	Sep 30, 2007
Total Value of Contract/ Task Order ($M)	0.338267
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy	no

clauses?	
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes

Contract or Task Order Number	SECHQ1-07-D-0007-TO-0002 (CGI support for Momentum 1099 process)
Type of Contract/Task Order	FFPw/I
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Jan 1, 2007
Start date of Contract/Task Order	Jan 1, 2007
End date of Contract/Task Order	Mar 31, 2008
Total Value of Contract/ Task Order ($M)	0.014923
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes

Contract or Task Order Number	SECHQ1-07-F-0150 / Momentum Upgrade
Type of Contract/Task Order	FFPw/I
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Aug 1, 2007
Start date of Contract/Task Order	Aug 1, 2007
End date of Contract/Task Order	Jun 30, 2008
Total Value of Contract/ Task Order ($M)	2.664
Is this an Interagency Acquisition?	no
Is it performance based?	yes
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	DELTA SOLUTIONS (Base "Advisory" Contract) SEC Contract # SECHQ1-04-F-0270.
Type of Contract/Task Order	Firm Fixed Price
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Sep 30, 2004
Start date of Contract/Task Order	Sep 30, 2004

End date of Contract/Task Order	Dec 31, 2007
Total Value of Contract/ Task Order ($M)	0.361
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	yes
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	yes
Name of CO	Sandy Wright
CO Contact information	SEC-OPS Center, x 17312
Contracting Officer Certification Level	3
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	[Not answered]

Contract or Task Order Number	DELTA SOLUTIONS ("Implementation" Contract-Task Order # 001) SEC Contract # 0001-SECHQ1-04-F-0270
Type of Contract/Task Order	Firm Fixed Price
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Jun 29, 2005
Start date of Contract/Task Order	Jun 29, 2005
End date of Contract/Task Order	Dec 31, 2007
Total Value of Contract/ Task Order ($M)	1.796
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	yes
What, if any, alternative financing option is being used?	NA

Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	yes
Name of CO	Sandy Wright
CO Contact information	SEC-OPS Center, x 17312
Contracting Officer Certification Level	3
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	[Not answered]
Contract or Task Order Number	SECHQ1-07-D-0320 / BPPAS Maintenance
Type of Contract/Task Order	Task order is issued for BPPAS Maintenance in accordance with GSA Schedule GS-35F-5362H and Contract SECHQ1-07-D-0320, Clin 0001
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Sep 20, 2007
Start date of Contract/Task Order	Oct 1, 2007
End date of Contract/Task Order	Jun 30, 2010
Total Value of Contract/ Task Order ($M)	1.513
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	yes
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	no
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2

If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-05-F-0455 /BPPAS License renewal
Type of Contract/Task Order	License renewal
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Mar 29, 2007
Start date of Contract/Task Order	Apr 1, 2007
End date of Contract/Task Order	Mar 31, 2008
Total Value of Contract/ Task Order ($M)	0.0402
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	no
Name of CO	Sandy Wright
CO Contact information	(202) 551-7312 /wrights@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-05-F-0456 /BPPAS License Renewal Option year 1
Type of Contract/Task Order	Software License
Has the contract been awarded	yes

If so what is the date of the award? If not, what is the planned award date?	Jun 15, 2007
Start date of Contract/Task Order	Jul 1, 2007
End date of Contract/Task Order	Jun 30, 2008
Total Value of Contract/ Task Order ($M)	0.05115
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	no
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-05-0455 /BPPAS License renewal additional 51 seats
Type of Contract/Task Order	Software License
Has the contract been awarded	no
If so what is the date of the award? If not, what is the planned award date?	May 17, 2007
Start date of Contract/Task Order	Apr 1, 2007
End date of Contract/Task Order	Mar 31, 2008
Total Value of Contract/ Task Order ($M)	0.00486
Is this an Interagency Acquisition?	no
Is it performance based?	no

Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	no
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-07-D-0007-TO0003, (CGI Momentum Operations)
Type of Contract/Task Order	T&M
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Oct 1, 2006
Start date of Contract/Task Order	Oct 1, 2006
End date of Contract/Task Order	Mar 31, 2008
Total Value of Contract/ Task Order ($M)	1.325
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov

Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-07-D-0007-TO0004, (CGI Momentum after hours support)
Type of Contract/Task Order	FFP
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Sep 1, 2007
Start date of Contract/Task Order	Sep 1, 2007
End date of Contract/Task Order	Aug 31, 2008
Total Value of Contract/ Task Order ($M)	0.075
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-07-D-0007-TO0005, (CGI Momentum Annual Close 2007)
Type of Contract/Task Order	FFP

Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Sep 1, 2007
Start date of Contract/Task Order	Sep 1, 2007
End date of Contract/Task Order	Aug 31, 2008
Total Value of Contract/ Task Order ($M)	0.020962
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	no
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier
CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-07-D-0007-TO0006, (CGI Momentum Program Code Support)
Type of Contract/Task Order	T&M
Has the contract been awarded	yes
If so what is the date of the award? If not, what is the planned award date?	Oct 1, 2007
Start date of Contract/Task Order	Oct 1, 2007
End date of Contract/Task Order	Jan 31, 2008
Total Value of Contract/ Task Order ($M)	0.05
Is this an Interagency Acquisition?	no

Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Orin Hamilton
CO Contact information	(202) 551-8278 hamiltono@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes
Contract or Task Order Number	SECHQ1-97-M-0265-TO00018 (FedTraveler-Momentum interface Development
Type of Contract/Task Order	FFP
Has the contract been awarded	no
If so what is the date of the award? If not, what is the planned award date?	Aug 10, 2006
Start date of Contract/Task Order	Aug 10, 2006
End date of Contract/Task Order	Dec 11, 2008
Total Value of Contract/ Task Order ($M)	0.548821
Is this an Interagency Acquisition?	no
Is it performance based?	no
Competitively awarded?	no
What, if any, alternative financing option is being used?	NA
Is EVM in the contract?	yes
Does the contract include the required security & privacy clauses?	yes
Name of CO	Linda Baier

CO Contact information	(202) 551-7315 /baierl@sec.gov
Contracting Officer Certification Level	2
If N/A, has the agency determined the CO assigned has the competencies and skills necessary to support this acquisition?	yes

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why: **Per a previous discussion with OMB, DME-type contracts beginning with awards in 2007 will include provisions for EVM. Contracts awarded in 2006 and prior will not have EVM provisions. In FY07 all acquisitions were extensions of existing contracts that did not provide for EVM. This is demonstrated in the Momentum Upgrade contract (SECHQ1-07-F-0150). EVM is not required for those contracts that provide for ongoing maintenance and support of the CFS systems and their replacements. Those will be level-of-effort contracts with adjustments of the effort based on the volume of work experienced, but there are no inherent deliverables or milestones. EVM is also not required for contracts for packaged software or licenses.**

3. Do the contracts ensure Section 508 compliance? **yes**
    a. Explain why: **SEC uses the Federal standard BOBBY system for periodic review and evaluations of graphical user interface screens to ensure Section 508 compliance. Any areas of non-compliance are negotiated for resolution with the product vendor. Specific test cases for Section 508 compliance are included in system testing of all new system releases prior to deployment. Section 508 compliance is further ensured through: contractual terms, testing and confirmation through vendor literature declarations.**

4. Is there an acquisition plan which has been approved in accordance with agency requirements? **yes**
    a. If "yes," what is the date? **Jul 25, 2005**
    b. If "no," will an acquisition plan be developed? **[Not answered]**
        1. If "no," briefly explain why: **[Not answered]**

Section D: Performance Information

Fiscal	Strategic	Measurement	Measurement	Measurement	Baseline	Target	Actual Results

Year	Goal(s) Supported	Area	Grouping	Indicator			
2007	Maximize use of SEC resources	Customer Results	Service Efficiency	Budget data will be available online in standard format and processes. CFMS Supportive system: BPPAS	0% of organizations	75% of organizations	100% of organizations
2007	Maximize use of SEC resources	Mission and Business Results	Program Monitoring	Support agency's "Unqualified Audit" findings for goal 4 performance measure 5 CFMS Supportive system: BPPAS	Performance measure 5 is currently unaudited.	Complete documentation and adequate controls on budget information and processes	Performance Measure 5 is completely audited
2007	Maximize use of SEC resources	Mission and Business Results	Reporting and Information	Provide monthly financial reporting of agency. CFMS Supportive system: BPPAS	0 per year	2 per year	Have created the Statement of Net Cost report and Executive Director Report
2008	Maximize use of SEC resources	Mission and Business Results	Reporting and Information	Add data mart capabilities to the BPPAS system. CFMS Supportive system: BPPAS	No datamart capabilities	Add data mart capabilities to the BPPAS system	
2007	Maximize use of SEC resources	Processes and Activities	Errors	Increase the number of offices and bureaus that submit error free documents for financial data. CFMS Supportive system: BPPAS	13 offices	25 offices	100% of offices submitting error free documents for financial data
2008	Maximize use of SEC resources	Processes and Activities	Errors	Increase the number of offices and bureaus that submit error free documents for financial data. CFMS Supportive system:	13 offices	Continue 100% error free submission standard	

			BPPAS			
2007	Maximize use of SEC resources	Processes and Activities	Productivity	% of budget preparation by agency completed using the BPPAS system. CFMS Supportive system: BPPAS	0% or organization	80% of organizations	100% of organizations
2008	Maximize use of SEC resources	Processes and Activities	Productivity	% of budget preparation by agency completed using the BPPAS system. CFMS Supportive system: BPPAS	0% or organization	Continue 100% of organizations using BPPAS	
2007	Maximize use of SEC resources	Technology	Data Standardization or Tagging	Budget process is standardized through online access. CFMS Supportive system: BPPAS	0% of forms	5 of 7 forms	5 forms
2008	Maximize use of SEC resources	Technology	Data Standardization or Tagging	Budget process is standardized through online access. CFMS Supportive system: BPPAS	0% of forms	6 of 7 forms	
2009	Maximize use of SEC resources	Technology	Data Standardization or Tagging	Budget process is standardized through online access. CFMS Supportive system: BPPAS	0% of forms	7 of 7 forms	
2007	Maximize use of SEC resources	Customer Results	Availability	0% downtime of the Momentum System. CFMS Supportive system: Momentum	10% downtime under the existing system	Reduce system downtime by 80%	In the process of upgrading Momentum to the latest version - system availability metric results will be reported in 2008
2008	Maximize use of SEC resources	Customer Results	Availability	0% downtime of the Momentum System. CFMS Supportive system: Momentum	10% downtime under the existing system	Reduce system downtime by 80%	[Not answered]

2009	Maximize use of SEC resources	Customer Results	Availability	0% downtime of the Momentum System. CFMS Supportive system: Momentum	10% downtime under the existing system	Reduce system downtime by 80%	[Not answered]
2010	Maximize use of SEC resources	Customer Results	Availability	0% downtime of the Momentum System. CFMS Supportive system: Momentum	10% downtime under the existing system	Reduce system downtime by 80%	[Not answered]
2011	Maximize use of SEC resources	Customer Results	Availability	0% downtime of the Momentum System. CFMS Supportive system: Momentum	10% downtime under the existing system	Reduce system downtime by 80%	[Not answered]
2007	Maximize use of SEC resources	Mission and Business Results	Accounting	Cost of continuing to manage existing system vs. new system upgrade. CFMS Supportive system: Momentum	$150k management cost per year	Savings of 10% per year	In the process of upgrading Momentum to the latest version - accounting metric results will be reported in 2008
2008	Maximize use of SEC resources	Mission and Business Results	Accounting	Cost of continuing to manage existing system vs. new system upgrade. CFMS Supportive system: Momentum	$150k management cost per year	Savings of 10% per year	
2009	Maximize use of SEC resources	Mission and Business Results	Accounting	Cost of continuing to manage existing system vs. new system upgrade. CFMS Supportive system: Momentum	$150k management cost per year	Savings of 10% per year	
2010	Maximize use of SEC resources	Mission and Business Results	Accounting	Cost of continuing to manage existing system vs. new system upgrade. CFMS Supportive system: Momentum	$150k management cost per year	Savings of 10% per year	
2011	Maximize	Mission and	Accounting	Cost of continuing to	$150k	Savings of 10%	

	use of SEC resources	Business Results		manage existing system vs. new system upgrade. CFMS Supportive system: Momentum	management cost per year	per year	
2007	Maximize use of SEC resources	Technology	Operations and Maintenance Costs	Reduce annual Momentum maintenance cost. CFMS Supportive system: Momentum	$1.5 M Annual maintenance cost	Reduce cost to .600M	Maintenance cost 1.853
2008	Maximize use of SEC resources	Technology	Operations and Maintenance Costs	Reduce annual Momentum maintenance cost. CFMS Supportive system: Momentum	$1.5 M Annual maintenance cost	Reduce cost to .600M	
2009	Maximize use of SEC resources	Technology	Operations and Maintenance Costs	Reduce annual Momentum maintenance cost. CFMS Supportive system: Momentum	$1.5 M Annual maintenance cost		
2010	Maximize use of SEC resources	Technology	Operations and Maintenance Costs	Reduce annual Momentum maintenance cost. CFMS Supportive system: Momentum	$1.5 M Annual maintenance cost		
2011	Maximize use of SEC resources	Technology	Operations and Maintenance Costs	Reduce annual Momentum maintenance cost. CFMS Supportive system: Momentum	$1.5 M Annual maintenance cost		
2007	Maximize use of SEC resources	Technology	Response Time	Increase Momentum system performance as measured by cycle time of particular tasks i.e. speed of database returns. CFMS Supportive system:	2005 User reports very long report cycle; hard data has not been collected	Eliminate user reported system performance issues	In the process of upgrading Momentum to the latest version, response time metirc results will be reported in 2008

				Momentum			
2008	Maximize use of SEC resources	Technology	Response Time	Increase Momentum system performance as measured by cycle time of particular tasks i.e. speed of database returns. CFMS Supportive system: Momentum	2005 User reports very long report cycle; hard data has not been collected	Eliminate user reported system performance issues	
2009	Maximize use of SEC resources	Technology	Response Time	Increase Momentum system performance as measured by cycle time of particular tasks i.e. speed of database returns. CFMS Supportive system: Momentum	2005 User reports very long report cycle; hard data has not been collected	Eliminate user reported system performance issues	
2010	Maximize use of SEC resources	Technology	Response Time	Increase Momentum system performance as measured by cycle time of particular tasks i.e. speed of database returns. CFMS Supportive system: Momentum	2005 User reports very long report cycle; hard data has not been collected	Eliminate user reported system performance issues	
2011	Maximize use of SEC resources	Technology	Response Time	Increase Momentum system performance as measured by cycle time of particular tasks i.e. speed of database returns. CFMS Supportive system: Momentum	2005 User reports very long report cycle; hard data has not been collected	Eliminate user reported system performance issues	
2007	Maximize use of SEC resources	Customer Results	Accuracy of Service or Product Delivered	Contract compliance reviews. CFMS Supportive system: SAM	0 Post award reviews of contract values conducted in	Conduct post conduct reviews of 35% of total contracts awarded	Due to a delay in the implementation of the SAM procurement system until the beginning of

					2005		FY07 contract compliance metric results were not recorded. Contract compliance metric results will be reported in 2008
2008	Maximize use of SEC resources	Customer Results	Accuracy of Service or Product Delivered	Contract compliance reviews. CFMS Supportive system: SAM	0 Post award reviews of contract values conducted in 2005	Conduct post conduct reviews of 35% of total contracts awarded	[Not answered]
2009	Maximize use of SEC resources	Customer Results	Accuracy of Service or Product Delivered	Contract compliance reviews. CFMS Supportive system: SAM	0 Post award reviews of contract values conducted in 2005	Conduct post conduct reviews of 35% of total contracts awarded	[Not answered]
2010	Maximize use of SEC resources	Customer Results	Accuracy of Service or Product Delivered	Contract compliance reviews. CFMS Supportive system: SAM	0 Post award reviews of contract values conducted in 2005	Conduct post conduct reviews of 35% of total contracts awarded	[Not answered]
2011	Maximize use of SEC resources	Customer Results	Accuracy of Service or Product Delivered	Contract compliance reviews. CFMS Supportive system: SAM	0 Post award reviews of contract values conducted in 2005	Conduct post conduct reviews of 35% of total contracts awarded	[Not answered]
2007	Maximize use of SEC resources	Processes and Activities	Productivity	Number of manual contract handoffs. CFMS Supportive system: SAM	100% of contracts are manually handed off.	Reduce manual handoffs by 90%	Due to a delay in the implementation of the SAM procurement system until the beginning of FY07 contract handoff metric results were not recorded. Contract handoff metric results will be reported in 2008
2008	Maximize use of SEC resources	Processes and Activities	Productivity	Number of manual contract handoffs. CFMS Supportive	100% of contracts are manually	90% reduction in manual contract handoffs	[Not answered]

				system: SAM	handed off.		
2009	Maximize use of SEC resources	Processes and Activities	Productivity	Number of manual contract handoffs. CFMS Supportive system: SAM	100% of contracts are manually handed off.	90% reduction in manual contract handoffs	[Not answered]
2010	Maximize use of SEC resources	Processes and Activities	Productivity	Number of manual contract handoffs. CFMS Supportive system: SAM	100% of contracts are manually handed off.	90% reduction in manual contract handoffs	[Not answered]
2007	Maximize use of SEC resources	Technology	Availability	Availability of the SAM procurement system during core business hours. CFMS Supportive system: SAM	0% (New System)	SAM system available to users 99% of core business hours	Due to a delay in the implementation of the SAM procurement system until the beginning of FY07 system availability metric results were not recorded. System availability metric results will be reported in 2008
2008	Maximize use of SEC resources	Technology	Availability	Availability of the SAM procurement system during core business hours. CFMS Supportive system: SAM	0%	SAM system available to users 99% of core business hours	[Not answered]
2009	Maximize use of SEC resources	Technology	Availability	Availability of the SAM procurement system during core business hours. CFMS Supportive system: SAM	0%	SAM system available to users 99% of core business hours	[Not answered]
2010	Maximize use of SEC resources	Technology	Availability	Availability of the SAM procurement system during core business hours. CFMS Supportive system: SAM	0%	SAM system available to users 99% of core business hours	[Not answered]

Section E: Security and Privacy

1. Have the IT security costs for the system(s) been identified and integrated into the overall costs of the investment: **yes**
    a. If "yes," provide the "Percentage IT Security" for the budget year: **5**
2. Is identifying and assessing security and privacy risks a part of the overall risk management effort for each system supporting or part of this investment. **yes**

5. Have any weaknesses, not yet remediated, related to any of the systems part of or supporting this investment been identified by the agency or IG? **yes**
    a. If "yes," have those weaknesses been incorporated into the agency's plan of action and milestone process? **yes**
6. Indicate whether an increase in IT security funding is requested to remediate IT security weaknesses? **no**
    a. If "yes," specify the amount, provide a general description of the weakness, and explain how the funding request will remediate the weakness. **[Not answered]**
7. How are contractor security procedures monitored, verified, and validated by the agency for the contractor systems above? **This system is operated within the SEC's facility and must conform to all SEC IT policies and procedures including security. Compliance is monitored through periodic checks as well as the SEC's general automated tools. With regard to physical security and personnel reliability, the SEC requires all personnel, including contractors, to complete clearance processes that include a background check and non-disclosure signatures before being allowed access to the facilities or any SEC data system. Risks are further mitigated by audit trails and separation of duties. The GAO has reviewed the SEC's IT Security program over the past 2 years and has resolved almost all findings.**

8. Planning & Operational Systems - Privacy Table:					
Name of System	Is this a new system?	Is there a Privacy Impact Assessment (PIA) that covers this system?	Internet Link or Explanation	Is a System of Records Notice (SORN) required for this system?	Internet Link or Explanation

Momentum 3.7.1	no	yes	http://www.sec.gov/about/privacy/secprivacyoffice.htm#momentum		no	TBD
BPPAS	no	no	Determined not to be needed		no	Determined not to be needed
SAM	no	yes	http://www.sec.gov/about/privacy/secprivacyoffice.htm#sam		no	Determined not be needed
E-Travel	yes	yes	http://www.sec.gov/about/privacy/secprivacyoffice.htm#tm		no	Determined not be needed

Section F: Enterprise Architecture (EA)

1. Is this investment included in your agency's target enterprise architecture? **yes**
   a. If "no," please explain why? [Not answered]
2. Is this investment included in the agency's EA Transition Strategy? **no**
   a. If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. [Not answered]
   b. If "no," please explain why? **The SEC is a small, non-scorecard agency currently not required to perform Enterprise Architecture assessments.**
3. Is this investment identified in a completed (contains a target architecture) and approved segmennt architecture? **no**
   a. If "yes," provide the name of the segment architecture as provided in the agency's most recent annual EA Assessment. **The SEC is a small, non-scorecard agency currently not required to perform Enterprise Architecture assessments.**

4. Service Component Reference Model (SRM) Table :							
Agency Component Name	Agency Component Description	FEA SRM Service Type	FEA SRM Component	Service Component Reused		Internal or External Reuse?	BY Funding Percentage
				Component Name	UPI		
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger,	Financial Management	Activity-Based Management	[Not answered]	[Not answered]	No Reuse	8

	planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.					
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Financial Management	Auditing	[Not answered]	[Not answered]	No Reuse	7
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Financial Management	Billing and Accounting	[Not answered]	[Not answered]	No Reuse	8
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Financial Management	Expense Management	[Not answered]	[Not answered]	No Reuse	7
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Financial Management	Internal Controls	[Not answered]	[Not answered]	No Reuse	7
Momentum	This application provides all the major	Financial	Payment /	[Not	[Not	No Reuse	8

				answered]	answered]		
	facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Management	Settlement				
BPPAS	The SEC's Budget and Program Performance Analysis System (BPPAS) automates a formally manual process for budget management. The BPPAS system sets the framework for the agency's entry into activity-based planning and evaluation.	Financial Management	Portfolio Management	[Not answered]	[Not answered]	No Reuse	5
Momentum	This application provides all the major facets of Federal financial accounting management. Momentum Financials subsystems include the general ledger, planning, accounts payable, accounts receivable, automated disbursements, external reports, and fixed assets management.	Financial Management	Credit / Charge	[Not answered]	[Not answered]	No Reuse	8
BPPAS	The SEC's Budget and Program Performance Analysis System (BPPAS) automates a formally manual process for budget management. The BPPAS system sets the framework for the agency's entry into activity-based planning and evaluation.	Financial Management	Decision Support and Planning	[Not answered]	[Not answered]	No Reuse	5
E-Travel	E-Travel, the SEC's travel management system of record. The application supports the SEC's travel process to include travel orders, vouchers, and other travel-related data.	Human Resources	Travel Management	[Not answered]	[Not answered]	No Reuse	3
SAM	The Strategic Acquisition Manager (SAM) system assists the SEC in reducing the number of ratification actions, in adopting procurement best practices, in complying with all mandates. SAM will assist	Financial Management	Procurement	[Not answered]	[Not answered]	No Reuse	7

	procurement personnel in the handling of peak loads in a more efficient manner and will allow various business reports to be produced on short notice. Auditing of procurement workflow will be improved by the automated system.						
SAM	The Strategic Acquisition Manager (SAM) system assists the SEC in reducing the number of ratification actions, in adopting procurement best practices, in complying with all mandates. SAM will assist procurement personnel in the handling of peak loads in a more efficient manner and will allow various business reports to be produced on short notice. Auditing of procurement workflow will be improved by the automated system.	Financial Management	Ordering / Purchasing	[Not answered]	[Not answered]	No Reuse	6
SAM	The Strategic Acquisition Manager (SAM) system assists the SEC in reducing the number of ratification actions, in adopting procurement best practices, in complying with all mandates. SAM will assist procurement personnel in the handling of peak loads in a more efficient manner and will allow various business reports to be produced on short notice. Auditing of procurement workflow will be improved by the automated system.	Financial Management	Invoice / Requisition Tracking and Approval	[Not answered]	[Not answered]	No Reuse	6

5. Technical Reference Model (TRM) Table:				
FEA SRM Component	**FEA TRM Service Area**	**FEA TRM Service Category**	**FEA TRM Service Standard**	**Service Specification**
Activity-Based Management	Service Access and Delivery	Access Channels	Web Browser	Internet Explorer
Auditing	Service Access and Delivery	Business Logic	Reporting and Analysis	Momentum
Procurement	Service Access and Delivery	Business Logic	Reporting and Analysis	SAM
Decision Support and Planning	Service Access and Delivery	Business Logic	Reporting and Analysis	BPPAS

Expense Management	Service Access and Delivery	Business Logic	Reporting and Analysis	Momentum

6. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)? **yes**
    a. If "yes," please describe. **The first phase of the Momentum upgrade leverages other financial-related systems. The final Momentum system we expect to be an e-Gov solution and therefore almost entirely leveraged. In the present system, externally-leveraged components include FPDS and E-Travel. The SEC uses FPDS on an interagency basis from the Department of the Interior. [It is not included as a contract within this investment because the SEC views these as separate investments, although there is an interface file]. We anticipate that the updates MOMENTUM system will be able to interface with these other systems much more effectively that the current obsolete version of Momentum because of the web services capabilities of any new MOMENTUM. SAM will integrate with the appropriate Integrated Acquisition Environment (IAE) initiatives which are part of the President's Management Agenda.**

Part II: Planning, Acquisition And Performance Information

Section A: Alternatives Analysis

1. Did you conduct an alternatives analysis for this project? **yes**
    a. If "yes," provide the date the analysis was completed? **Jun 25, 2007**
    b. If "no," what is the anticipated date this analysis will be completed? **[Not answered]**
    c. If no analysis is planned, please briefly explain why: **[Not answered]**

2. Alternatives Analysis Results:			
Alternative Analyzed	**Description of Alternative**	**Risk Adjusted Lifecycle Costs estimate**	**Risk Adjusted Lifecycle Benefits estimate**
Implement an	This alternative provides for the integration of the SEC's major financial	55.277	76.499

integrated Financial Management system	management systems and supporting processes. In order to achieve the integration, the Momentum system used by the SEC will be upgraded from the currently implemented release (3.7) to Momentum version (6.1). Three other systems SAM, BPPAS, and E-Travel shall be interfaced to the Momentum system. This effort will also position the SEC for a smooth transition to a full E-Gov solution.		
Implement an E-Gov solution for facilitating financial management.	This alternative would have the SEC migrating from self administered financial management systems to externally hosted services facilitated by E-GOV providers. This alternative solution would provide the faster accrual of benefit after the integration of the current stand alone systems is completed (see selected alternative). Implementing an E-Gov solution prior to a completed integration would re-create the current "smoke stack" implementation, possibly utilizing multiple E-Gov providers.	70.552	83.755
Continue to utilize the existing system.	Continue to use the current MOMENTUM release (3.7) Enhancements and modifications are not supported by the authoring vendor for this version. The benefit delivered by the existing system decreases over time as the capabilities of the system become increasingly limited compared to modern systems. System integration benefits such as data sharing are limited due to the need for custom built interfaces between MOMENTUM and SAM, BPPAS, and E-Travel.	67.025	43.949

3. Which alternative was selected by the Agency's Executive/Investment Committee and why was it chosen? **The agency's investment committee did not review the latest alternative analysis. It did review the analyses for the three primary system components (Momentum, BPPAS and Strategic Acquisition Manager) separately in 2006. This alternative (an integrated Financial Management system) was chosen as being the most practical and cost effective. Continuing to utilize the current Momentum version would prohibit the SEC from meeting FSIO compliance regulations, and put the SEC in a position of utilizing a software application version that is no longer supported by the authoring vendor. By integrating the core financial software applications, the effort associated with data entry and reconciliation processes will be reduced, and data accuracy will be increased. This would be achieved by replacing manual processes with automated processing. After completing the core financial systems integration, the SEC will be properly positioned for the migration to a completely FMLOB provider solution.**

4. What specific qualitative benefits will be realized? **SEC plans to upgrade its core financial management system (Momentum Financials) from version 3.1 to the latest FSIO compliant version 6.1 by 2008. This upgrade will ensure that SEC's financial management processes are supported through automated security, internal controls, and accountability audit trails contained in the system. This effort will involve significant planning, development (database conversion, interfaces), testing (systems, acceptance, regression, and**

performance), training (change management), and implementation support. The SEC will develop rigorous testing methodologies and procedures for all functional and technical areas to ensure a smooth transition. The new software is entirely Web-based, requiring no additional software installations on users' machines. In addition, the upgraded software will improve document workflow, introduce new cost allocation functionality, and enhance external reporting and user querying capabilities. System security and configuration management procedures will also be improved in order to provide a more secure, stable, reliable hardware platform.

5. Will the selected alternative replace a legacy system in-part or in-whole? **no**
   a. If "yes," are the migration costs associated with the migration to the selected alternative included in this investment, the legacy investment, or in a separate migration investment? **[Not answered]**
   b. If "yes," please provide the following information:

List of Legacy Investment or Systems		
Name of the Legacy Investment or Systems	UPI if available	Date of the System Retirement
There are no Legacy Investment or Systems.		

Section B: Risk Management

1. Does the investment have a Risk Management Plan? **yes**
   a. If "yes," what is the date of the plan? **Aug 31, 2005**
   b. Has the Risk Management Plan been significantly changed since last year's submission to OMB? **no**
   c. If "yes," describe any significant changes: **[Not answered]**
2. If there currently is no plan, will a plan be developed? **[Not answered]**
   a. If "yes," what is the planned completion date? **[Not answered]**
   b. If "no," what is the strategy for managing the risks? **[Not answered]**
3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule: **SEC PMO guidance for project planning includes a comprehensive risk analysis process. This risk analysis process includes identification of risks, using the 19-factor framework established in OMB Circular A-11, and the risks are scored according to probability and impact. The score is translated into a cost and schedule buffer based on the total project cost. The project execution cost is then appended with this risk buffer amount, thereby creating the risk loading that OMB recommends. Once the investment moves into the execution phase, the risk management plan is updated at least as often as each phase gate to reflect the current situation and the status of mitigation activities, and the buffers are adjusted or drawn down as appropriate.**

Section C: Cost and Schedule Performance

1. Does the earned value management system meet the criteria in ANSI/EIA Standard - 748? **yes**
2. Is the CV% or SV% greater than ± 10%? (CV%= CV/EV x 100; SV%= SV/PV x 100) **yes**
   a. If "yes," was it the? **Both**
   b. If "yes," explain the causes of the variance: **CV -35% SV -21% The increased cost and schedule variance are due to the delay in implementation of the SAM procurement system, increased O&M due to the un-anticipated continued reliance on manual procurement processes, and the costs associated with developing interfaces to the Momentum system were much more expensive than planned.**
   c. If "yes," describe the corrective actions **The SEC has assigned a Level 2 certified Program Manager to oversee the core financial systems upgrades and integration. This will help track project expenditures, manage vendor deliverables, and proactively identify project cost overruns and schedule slippages.**
3. Has the investment re-baselined during the past fiscal year? **no**
   a. If "yes," when was it approved by the agency head? **[Not answered]**

4. Comparison of Initial Baseline and Current Approved Baseline:							
Description of Milestone	Initial Baseline		Current Baseline			Current Baseline Variance		
Description of Milestone	Planned Completion Date	Total Cost ($M) Estimated	Completion Date Planned:Actual		Total Cost ($M) Planned:Actual		Schedule:Cost (# days/$M)		Percent Complete
FMA Phase 1 Planning	Sep 30, 2004	0.135	Sep 30, 2004	Sep 30, 2004	0.135	0.2	0	-0.065	100
Preliminary HW/SW acquisitions	Dec 31, 2004	1	Dec 31, 2004	Nov 1, 2004	1	0.99	60	0.01	100
DBMA Oracle Upgrade	Jun 30, 2006	0.6	Jun 3, 2006	May 31, 2006	0.6	0.741	30	-0.141	100

FMS Upgrade Momentum 6.x inhouse	Jun 30, 2007	1.5	Sep 30, 2007	[Not answered]	1.5	2.188	-428	-0.688	0
FMS O&M FY05	Sep 30, 2005	1.3	Sep 30, 2005	Sep 30, 2005	2.725	2.725	0	0	100
FMS O&M FY06	Sep 30, 2006	0.7	Sep 30, 2006	Sep 30, 2006	1.136	1.136	0	0	100
FMS O&M FY07	Sep 30, 2007	0.7	Sep 30, 2007	Sep 30, 2007	0.7	1.889	0	-1.189	100
FMS O&M FY08	Sep 30, 2008	0.7	Sep 30, 2008	[Not answered]	0.7	[Not answered]	0	0	0
FMS O&M FY09	Sep 30, 2009								
BPPAS Implementation	Dec 31, 2006	2.903	Dec 31, 2006	Sep 30, 2006	2.903	2.766	90	0.137	100
SAM Implementation	Jun 30, 2006	2.430	Jun 30, 2006	Jul 30, 2007	2.430	2.783	-395	-0.353	100
SAM FY07 enhancements	Sep 30, 2007	0.3	Sep 30, 2007	[Not answered]	0.3	0	-366	0.3	0
SAM FY08 enhancements	Sep 30, 2008	0	Sep 30, 2008	[Not answered]	0	[Not answered]	[Not answered]	[Not answered]	0
Core Financial System O&M FY10-12	Sep 30, 2012								