

OFFICE OF INSPECTOR GENERAL

Catalyst for Improving the Environment

Semiannual Report to Congress



October 1, 2002 - March 31, 2003

EPA Inspector General Vision Statement

We are agents of positive change striving for continuous improvement in our Agency's management and program operations, and in our own offices.

Mission

The Inspector General Act of 1978, as amended, requires the Inspector General to: (1) conduct and supervise audits and investigations relating to programs and operations of the Agency; (2) provide leadership and coordination, and make recommendations designed to (a) promote economy, efficiency, and effectiveness, and (b) prevent and detect fraud and abuse in Agency programs and operations; and (3) fully and currently inform the Administrator and the Congress about problems and deficiencies identified by the Office of Inspector General relating to the administration of Agency programs and operations.

Strategic Plan Goals

- 1. Contribute to improved environmental quality and human health.
- 2. Improve EPA's management and program operations.
- 3. Produce timely, quality, and cost-effective products and services that meet customer needs.
- 4. Enhance diversity, innovation, teamwork, and competencies.

On the cover: Snake River outside Jackson, Wyoming Photo by Tim McCabe, USDA Natural Resources Conservation Service

Foreword

uring this reporting period, we completed a number of investigations, audits, and evaluations that demonstrate our commitment to help EPA better deliver cost-effective solutions to pressing environmental problems.

Notably, we conducted an audit of Louisiana's National Pollutant Discharge Elimination System, Resource Conservation and Recovery Act, and Title V Air Permit programs. We found that oversight of these important programs was insufficient because Region 6 leadership did not develop and clearly communicate a vision and measurable goals for its oversight of the State, hold Louisiana accountable for meeting commitments, and ensure that environmental data was accurate and reliable for decisionmakers.

We also reviewed the State self assessment process. This process was envisioned by EPA as a tool for directing scarce public resources toward improving environmental results as well as allowing States greater flexibility in achieving those results. However, since the National Environmental Performance Partnership System policy was issued in 1995, EPA and the States have not widely adopted the self assessment concept, and EPA has done little to develop and promote the use of self assessments. As a result, Federal resources may not be directed at the State level to where they would have the most vital environmental impact.

Our evaluation of the cleanup actions at the Hanford Superfund site, the largest environmental cleanup project in the country, found that while progress has been made, EPA did not take sufficient action to ensure that timely milestones for interim cleanup actions exist; ensure that cleanup milestones that did exist were achievable; effectively address insufficient cleanup progress; and take action to address poor performance of the cleanup remedy for groundwater contaminated with hexavalent chromium. We recommended that EPA monitor Department of Energy efforts, and take appropriate actions if cleanup progress is not achieved.

A joint investigation conducted by the EPA and Nuclear Regulatory Commission Offices of Inspector General disclosed that a major government contractor billed government contracts in excess of actual costs incurred. EPA and 17 other Federal agencies were affected by the overcharging, and the investigation resulted in a settlement agreement estimated at \$391 million. Further, in February 2003, an investigation of a New York University professor resulted in a guilty plea, sentence, and fine for theft of Federal funds provided by EPA grants. In November 2002, an EPA employee and relative were convicted of conspiracy to defraud the United States and receipt of stolen government property.

As always, the Office of Inspector General is pursuing its quest to provide EPA, Congress, and the public with the oversight and assistance necessary to help ensure continued environmental improvements.

Nikki L. Tinsley
Inspector General

Profile of Activities and Results October 1, 2002 to March 31, 2003

		1	
Audit Operations OIG-Managed Reviews (Reviews Performed by EPA, Independent Public State Auditors)	c Accountants, and	Audit Operations Other Reviews (Reviews Performed by Another Federal Ag or Single Audit Act Auditors)	gency
	October 1, 2002 to March 31, 2003 (dollars in millions)		October 1, 2002 to March 31, 2003 (dollars in millions)
Questioned Costs *		Questioned Costs *	
- Total	\$2.0	- Total	\$2.1
- Federal	\$1.8	- Federal	\$2.1
Recommended Efficiencies *		Recommended Efficiencies *	
- Federal	\$72.5	- Federal	\$0
Costs Disallowed to be Recovered		Costs Disallowed to be Recovered	
- Federal	\$1.4	- Federal	\$7.3
Costs Disallowed as Cost Efficiency - Federal	\$0	Costs Disallowed as Cost Efficiency - Federal	\$0
- rederai	φU	- rederai	φU
Reports Issued - OIG-Managed Reviews		Reports Issued - Other Reviews	
- EPA Reviews Performed by OIG	21	- EPA Reviews Performed by	
- EPA Reviews Performed by		Another Federal Agency	126
Independent Public Accountants	0	- Single Audit Act Reviews	<u>91</u> 217
- EPA Reviews Performed by		Total	217
State Auditors	$\frac{0}{21}$, , , ,	
Total	21	Agency Recoveries	
Reports Resolved		Recoveries from Audit Resolutions of Current and Prior Periods	
(Agreement by Agency officials to		(cash collections or offsets to	
take satisfactory corrective actions)***	52	future payments) ** (not available at publication deadline)	\$M
Investigative Operations		Fraud Detection and Prevention Operations	
Operations		Trevention operations	
Fines and Recoveries			
(including civil) ****	\$ 368 M	Hotline Complaints Received	325
Investigations Opened	65	Hotline Complaints Addressed	279
Investigations Closed	45	Hotline Complaints Referred	46
Indictments of Persons or Firms	16	Legislative and Regulatory Items Reviewed	32
Convictions of Persons or Firms	9		
Administrative Actions Against			
EPA Employees / Firms	17		
* *			
Civil Fines/Settlements	2		

Questioned Costs and Recommended Efficiencies, which are from our Inspector General Operations Reporting System, are subject to change pending further review in audit resolution process.

Information on recoveries from audit resolution is provided from EPA Financial Management Division and is unaudited.

Reports Resolved are subject to change pending further review.

Total includes actions resulting from joint investigations.

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Goal 1: Contribute to Improved Environmental Quality and Human Health

The work of the OIG is designed to assist EPA in achieving its environmental goals, thus contributing to environmental improvements. The following illustrates results achieved under this OIG goal.

EPA Region 6
Needs to Improve
Oversight of
Louisiana's
Environmental
Programs

EPA Region 6's oversight of the Louisiana Department of Environmental Quality (Louisiana) was insufficient and, as a result, could not assure the public that Louisiana was adequately protecting human health and the environment.

Region 6 oversight must improve to ensure the effectiveness of Louisiana's implementation of the National Pollutant Discharge Elimination System water program, Resource Conservation and Recovery Act program, and Title V air program. Oversight was insufficient because Region 6 leadership:
(1) did not develop and clearly communicate a vision and measurable goals for its oversight of the State or emphasize the importance of consistently conducting oversight, (2) did not hold Louisiana accountable for meeting goals and commitments, and (3) did not ensure that data of poor quality was corrected so that it could be relied upon to make sound decisions. As a result, the working relationship between the Region and Louisiana was not cohesive, and the Region was unable to fully assure the public that Louisiana was operating programs effectively.

Region 6 leadership had not defined what constitutes a successful oversight program, and had not developed the means for measuring the value of its oversight and linked that to environmental outcomes. Region 6 also did not conduct independent evaluations to assess the effectiveness of its oversight. Effective oversight should enable EPA to proactively identify problems with State programs and help Louisiana improve its environmental programs to protect human health and the environment.

We recommended that the EPA Region 6 Administrator take corrective actions to improve oversight of Louisiana, including developing and communicating a clear vision and measurable goals for oversight, holding Louisiana accountable for the results of its programs through stronger grant commitments, and working with the State to identify and correct inaccuracies in key databases. Further, we recommended the Region develop and implement a systematic process to gather and evaluate feedback from its State partners, and conduct independent evaluations of oversight.

We issued our final report (2003-P-00005) on February 3, 2003. In responding to the report, EPA Region 6 acknowledged that its state oversight programs can benefit from improvements, and agreed with a number of our recommendations. The Region also disagreed with several aspects of our findings, and will provide a formal response by May 5, 2003.

EPA Needs to More
Actively Promote
State Self
Assessment of
Environmental
Programs

EPA and states had not widely adopted the self assessment concept as a tool for program assessment. In fact, EPA had done little to develop and promote reliance on the use of self assessments by states. Many states were not performing self assessments, their content varied, and they had little impact on environmental performance agreements. As a result, Federal resources may not be directed at the state level to where they would have the most vital environmental impact.

Since the National Environmental Performance Partnership System policy was issued in 1995, EPA had not taken a leadership role in defining or re-defining the purpose of the self assessment, what should be included, and how it should be used, nor had EPA issued any additional guidance or training on self assessments. According to officials in states conducting self assessments, the self assessment had little impact on the negotiation of the environmental performance agreements and the allocation of Federal funds. State and EPA regional officials stated that the negotiation process was dominated by EPA priorities as opposed to state identified environmental problems and priorities. Some regional staff stated that the self assessment was used as a reference for state accomplishments and outputs, was not very timely for negotiation of the performance agreements, and it will be of little value until EPA reaches a consensus on (a) what will be in the self assessment, (b) how it should be conducted, and (c) how the results will be used.

We recommended that the Associate Administrator for Congressional and Intergovernmental Relations clarify the purpose of self assessments and how they are to be used by EPA and states, and to work with other EPA offices and states to gain their acceptance and involvement with the self assessment concept.

We issued our final report (2003-P-00004) on December 27, 2002. In response to our draft report, the Associate Administrator for Congressional and Intergovernmental Relations generally agreed with all of our findings and recommendations. The Associate Administrator also indicated that EPA will continue discussions about advancing performance partnership agreements with states. The self assessment process may be overtaken by a joint evaluation process which would provide information similar to the self assessment and would improve joint planning and priority setting. In responding to the final report, EPA agreed to develop guidance for the joint evaluation process.

Improving
Nationwide
Effectiveness of
Pump-and-Treat
Remedies Needs
Sustained and
Focused Action

EPA's Nationwide Pump-and-Treat Optimization project identified 241 recommendations to improve effectiveness and reduce costs at Superfund-financed groundwater pump-and-treat systems. If implemented, these recommendations could result in a 36-percent reduction in annual Superfund costs for evaluated sites. Although about half of the 241 recommendations have been fully implemented or are in progress, it is not clear that EPA has established a milestone for completing this project, implementing all the recommendations, and accounting for the associated environmental and cost savings benefits. EPA needs to sustain its progress and develop focused plans to track the effectiveness of this nationwide project.

Groundwater contamination is present at the majority of Superfund and Resource Conservation and Recovery Act corrective action sites. Pump-and-treat remedies are the most common groundwater cleanup remedies used at Superfund National Priorities List (NPL) sites and are also most commonly used to remediate methyl tertiary-butyl ether (MtBE), a pollutant associated with leaks or spills from underground storage tanks. There are over 700 pump-and-treat systems operating at NPL sites nationwide, 88 of which are financed by the Superfund program.

Collectively, Phases I and II of this nationwide project identified the 241 recommendations for improvements to about 17 of the 20 Superfund-financed pump-and-treat systems evaluated, while also collecting cost and performance information for all 88 Superfund-financed systems. The project also identified important ways that existing systems can be managed more effectively. Information obtained from EPA Regions and States generally indicated the optimization project was valuable and useful, and identified savings opportunities. Regions disagreed with less than 10 percent of the recommendations, while others were deferred.

Phase III of the project is ongoing and generally involves project tracking and capturing progress toward implementing recommendations. There is no current scheduled end date, milestone, or focused plan of action associated with completion of Phase III, although EPA's initial plans indicate Phase III was scheduled for completion by the end of fiscal 2002. EPA needs to set priorities for which sites or recommendations are most critical to track, establish a time line for tracking actions, and establish credible metrics to measure environmental and cost benefit outcomes. In the long term, it will be difficult to determine the environmental and cost benefits of optimization projects if accurate and meaningful information on the results they produce has not been collected or analyzed.

We issued our final report (2003-P-00006) on March 27, 2003.

Region 10 Needs to Improve Oversight of Hanford Superfund Site Our review of the adequacy of EPA Region 10's oversight of Department of Energy Superfund cleanup actions at the Hanford 100-K Area Superfund Site has resulted in EPA's agreement to improve oversight at the site.

The Hanford site, located in southeastern Washington State, encompasses about 586 square miles and has been identified as the largest environmental cleanup project in the world. The potential environmental and human health risks associated with contamination at the Hanford site are extreme. Approximately 3.7 million pounds of used nuclear fuel are stored in unlined concrete basins at the Hanford 100-K Area site. The Columbia River, which is over 1,000 miles long, runs directly through the Hanford site for about 50 miles. The spent nuclear fuel storage basins are less than a half-mile from the river and in earlier years one of the basins had leaked.

We found that despite some important cleanup progress, EPA Region 10 did not:

- Take sufficient action to ensure that timely milestones for interim cleanup actions at the area existed.
- Ensure that cleanup milestones that did exist were achievable.
- Effectively address insufficient cleanup progress.
- Take sufficient action to address poor performance of the remedy used to clean up groundwater contaminated with hexavalent chromium.

Also, EPA Region 10 could not demonstrate that they had obtained sufficient information to conclude that contaminated groundwater in the reactor section of the 100-K Area did not require an interim cleanup action. Further, in consultation with an independent expert, we found that the existing groundwater monitoring and sampling system in the Hanford 100-K area was inadequate to determine whether hazardous pollutants could be affecting the environment.

We recommended that Region 10 monitor Department of Energy efforts to successfully complete remediation requirements and take appropriate actions as needed if requirements are not met; evaluate performance of the upgraded pump-and-treat system; require a formal assessment on the need for an interim remedial action in the area's reactor section; and have the Department of Energy improve its groundwater monitoring system. We noted that enforcement actions should be pursued as appropriate. The Agency generally accepted our findings and recommendations.

We issued our final report (2003-P-00002) on November 4, 2002. The Region generally concurred with the recommendations, with one exception. The Region did not agree with our recommendation to improve the groundwater monitoring system for the reactor section of the 100-K Area. However, the Region stated that an independent assessment of groundwater monitoring needs for the 100-K Area would be conducted by the United States Geological Survey.

Pilot Study on Science to Support Rulemaking Provides Observations We studied major environmental regulations and made observations regarding the use and sources of science supporting the rules.

Developing regulations, also known as rules, is a cornerstone of EPA's mission. By statute and executive order, they are to be based on the best reasonably obtainable scientific, technical, economic, and other information. By identifying the science that was critical to rules promulgated by EPA in the past, we hoped to determine whether better research planning, application of science to rules, and explanation of the role of science in rules could achieve improvements in the science behind future environmental regulations.

We observed that science played an important role since the rules included in this study depended on hundreds of scientific documents. However, the role of science often was not presented in a manner consistent with the conventions of communicating scientific information, and it was unclear what science was critical and why.

Second, we observed that although critical science originated from a variety of sources, research performed under contract to EPA and the regulated community by private sector firms was the most common source. Grants and cooperative agreements accounted for about 8 percent of the work.

Finally, we observed that critical science supporting the rules often was not independently peer reviewed. Consequently, the quality of the science remains unknown. Based on our observations we suggested that EPA ensure that science in rulemaking is presented in a way that is apparent and consistent with the conventions of science. We also noted that information technology could be better used to ensure that the Administrator, Congress, and the public could determine that the science behind rulemaking is adequate. Further, the critical science behind EPA's rules should be independently peer reviewed.

Generally, the comments from Agency officials were supportive of the suggestions, although they identified some concerns about the details of their implementation. EPA's Science Advisor has committed to a review of the Agency's progress in implementing its Peer Review policy during the coming year, and to ensuring that Agency decisions are based on sound science. Because of the commitments made by Agency management in their comments, we believe the report's observations may serve as a baseline against which the Agency can chart progress.

Laboratory President Sentenced to 18 months On October 16, 2002, Terian Koester, President, Quality Water Analysis Laboratory, Inc. (QWAL), Pittsburg, Kansas, was sentenced to serve 18 months in prison, followed by 2 years probation, and ordered to pay a \$2,000 fine, a \$200 special assessment, and \$18 in restitution. This sentence followed a guilty plea by Koester on July 2, 2002, in the U.S. District Court, District Court of Kansas, to one count of making false statements under the Clean Water Act and one count of mail fraud.

Koester's guilty plea concluded an investigation into allegations that QWAL provided fraudulent analytical data and test results to its customers, some of whom were wastewater treatment facilities. Specifically, it was alleged that QWAL concealed that analytical equipment was not properly calibrated, failed to follow required testing protocols, and created fictitious data when analytical equipment was inoperable. The wastewater treatment facilities in turn reported the fraudulent data and test results to the EPA under the National Pollutant Discharge Elimination System (NPDES). Under the NPDES program, facilities use laboratories such as QWAL to perform testing to ensure their facilities meet water quality standards under the Clean Water Act. By falsifying test results, the public is exposed to poor water quality and public health risks.

This investigation was conducted jointly by the EPA OIG and EPA Criminal Investigation Division.

Goal 2: Improve EPA's Management and Program Operations

The OIG assesses EPA's management and program operations to identify best practices, areas for improvement, and cooperative solutions to problems. The OIG's work is designed to promote efficiency and effectiveness within EPA. The following illustrates results achieved under this OIG goal.

EPA Must
Emphasize
Importance of
Pre-Award Reviews
for Assistance
Agreements

In recent years, more than half of the EPA's annual budget is awarded to organizations outside the Agency through assistance agreements. EPA project officers play a key role in assuring the proper expenditure of these funds. It is the project officer's responsibility to be involved up front in the negotiation of the work plan. EPA identified critical duties project officers should perform when conducting a programmatic and technical review and communicated these responsibilities through training. An effective and complete programmatic and technical review should result in a work plan that contains expected outputs and outcomes, links those outputs and outcomes to funding, and identifies target dates and milestones.

We analyzed project officer files for 116 assistance agreements awarded by the Offices of Water and Air and Radiation in Headquarters and the regions. We selected the assistance agreements from a pool of \$1 billion, which represents 25 percent of the \$4 billion awarded in fiscal 2001. As shown below, we found that project officers were not always conducting complete programmatic and technical reviews.

Required Step	Frequency Performed
Link proposed project to the Agency mission	81%
Assess probability of project success	69%
Determine reasonableness of proposed costs	21%
Negotiate outcomes	58%
Include milestones and deliverables in work plans	76%
Implement new work plan regulations	4%

Although EPA communicated responsibilities, Agency leadership had not emphasized the importance of project officer duties, nor held project officers accountable for conducting complete programmatic and technical reviews. EPA had not identified the skills and abilities needed for a project officer, nor defined them in performance agreements.

It is crucial that Agency management create an environment that considers the management of assistance agreements and the project officer function vital to the accomplishment of the Agency's mission. Without complete programmatic and technical reviews, there is limited assurance that EPA knows what it is buying and that assistance agreement projects will achieve the desired environmental benefits.

We recommended that the Assistant Administrator for the Office of Administration and Resources Management identify skills project officers need to perform pre-award reviews, and evaluate and modify their training to ensure staff have the needed skills. The Project Officer Manual and refresher training course need to reflect the requirements, as well as instructions on how to implement them. We also recommended that a uniform performance standard be developed that clearly communicates key project officer responsibilities critical to accomplishing EPA's mission and include the critical job element in project officers' performance standards. In response to our draft report, EPA agreed with our recommendations and developed actions that have been incorporated into the Agency's Grant Management Strategic Plan and Tactical Action Plan. In addition to the actions recommended in the report, EPA is developing a grants management training program for managers and supervisors that will emphasize their role in providing direction and guidance to project officers. EPA will also issue guidance on measuring and incorporating environmental outcomes into grants work plans.

We issued our final report (2003-P-00007) on March 31, 2003. A response to the final report is due on June 30, 2003.

Central States Air Resource Agencies Association Misspent EPA Funds We questioned more than \$1.6 million claimed by the Central States Air Resource Agencies Association (CenSARA) under two grants received from EPA because CenSARA either did not adequately support the claimed costs or did not spend the money in accordance with Federal laws and regulations.

EPA provided CenSARA with two grants totaling more than \$3.2 million. The first grant was used to establish CenSARA as a Regional Multi-State Organization to promote the exchange of information between its States and other interested parties related to the control of air pollution. The second grant was to establish the infrastructure for a Regional Planning Body to enable the States and Indian tribes to address regional haze issues.

We questioned costs claimed because CenSARA: (1) could not reconcile total program outlays claimed for each grant with the general ledger; (2) did not maintain an adequate labor distribution system to track labor efforts spent on each project or final cost objective; (3) improperly charged all indirect type costs – such as rent, office supplies, and depreciation – to one EPA assistance agreement, and did not

develop proper indirect cost rates; and (4) did not competitively procure equipment and services or perform cost or price analysis for purchases.

We recommended that EPA recover all funds that were not spent in accordance with Federal rules, suspend work under the current agreements, make no new awards to CenSARA until it can demonstrate that its accounting practices are consistent with Federal requirements, and require CenSARA to modify its financial management and procurement systems to meet Federal requirements. EPA Region 6 agreed with a number of our findings and has taken steps to ensure that CenSARA comes into regulatory compliance. Upon receipt of the draft report, the Region responded by reclassifying CenSARA as a "high-risk grantee," restricting their funding and placing them on a reimbursement method of payment. A recent on-site review revealed that appropriate systems are now in place and changes have been made to correct problems with their general ledger, labor distribution, and indirect costs. CenSARA's activities for procuring equipment and services have been curtailed or eliminated to prevent future problems. The Region is planning another on-site review in the next quarter to ensure the grantee continues to comply fully with all regulations. We issued the final report (2003-1-00087) on March 31, 2003. A response is due from the Region by July 30, 2003.

Greater Use of
Performance-Based
Service Contracts
Could Increase
Savings

EPA has made limited use of Performance-Based Service Contracting (PBSC), an acquisition methodology in which the Government pays for results rather than effort or process. Office of Management and Budget (OMB) and EPA studies have shown that PBSC saves money and improves contractor performance. For example, with OMB's assistance, EPA studied PBSC within the Superfund program. Most projects saved money, with one project lowering costs by 30-35 percent while improving the quality of work.

EPA has generally limited use of PBSC to obtaining commercially available services, such as janitorial and landscaping work. Further, EPA awarded non-PBSC contracts for services previously awarded as performance-based. Also, many contracts EPA identified as performance-based were not designed to take advantage of PBSC's benefits, since the contracts were too prescriptive or did not provide meaningful incentives or disincentives.

Based on discussions with Agency officials, these conditions occurred because EPA did not adequately plan or hold officials accountable for increasing PBSC use, and there was a general reluctance to shift the responsibility for outcomes to contractors. As a result, EPA missed opportunities to achieve greater cost savings and improve contractor performance. Of the \$599 million in PBSC-eligible obligations for the 9-month period ended June 30, 2002, we determined that EPA could have saved as much as \$72.5 million through greater use of PBSC.

Also, the Office of Management and Budget's Federal Procurement Data System (FPDS) showed nearly 50 percent less PBSC obligations than EPA reported in its own Integrated Contracts Management System (ICMS). This primarily occurred because FPDS did not show performance-based task orders issued under non-performance-based contracts as PBSC, and because ICMS lacked the capability to

provide all data needed in FPDS. As a result, EPA's contracting actions were inaccurately portrayed in the national database used for reporting to Congress, the President, and the public.

We recommended that EPA take various actions to increase performance-based contracting, and that the database accuracy be reviewed and ICMS and FPDS data periodically compared. EPA generally agreed with our findings and recommendations to expand PBSC, noted that corrected data was sent to FPDs, and that EPA's current contracts systems do not meet its business needs. According to the Assistant Administrator for Administration and Resources Management (OARM), the systems provide inadequate reporting, cumbersome tracking status, and redundant data entries, which result in extraordinary inefficiencies and errors. OARM hopes to install a secure web-based system which will eliminate duplicate data entry, track actual costs and progress in real time, and provide a Commercial Off The Shelf application consistent with the President's e-government initiatives.

We issued our final report (2003-P-00008) on March 31, 2003. A response to the final report is due June 30, 2003.

EPA Needs to
Develop Statistics
on Improper
Contract Payments

Research performed in response to a Senate Committee on Governmental Affairs request identified a limited number of improper payments to EPA contractors. While the number of improper contract payments found seemed to be minimal and the Agency appeared highly focused on providing high quality and accurate contract payments, we noted the Agency did not keep statistics on improper contract payments. Such statistics could help identify contractor procedural problems, emerging fraud scams, or EPA control weaknesses or inefficiencies. In addition, statistics are important because improper payments can impact a program's ability to achieve its intended outcome. Statistics could also help the Agency assess the need to establish a cost recovery audit program. We recommended the Agency develop statistics to track the extent, magnitude, and possible causes of improper contract payments, to help ensure sufficient controls are in place.

We continue to encourage the Agency to expand the scope of its efforts to review improper payments from its current assessment of only the Agency's State Revolving Fund programs to an assessment of improper payments for all Agency programs and activities. If program risks are known and quantified, Agency management can determine whether the problem is significant enough to require additional controls.

On January 16, 2003, we issued our final report (2003-2-00003) to key officials within EPA's Office of Acquisition and Resources Management and Office of the Chief Financial Officer. In responding, both offices concurred with the report's recommendations. Management agreed to keep statistics starting in fiscal 2003, and to subsequently assess whether EPA needs to establish a cost recovery program. The formal response also identified many internal control actions put in place as a result

of our review. Finally, the Agency referred to guidance that OMB is currently preparing to assist Federal agencies in identifying and evaluating programs susceptible to significant improper payments, and stated that it will use this guidance to determine how to best conduct an overall assessment of programs and activities.

EPA Earns Unqualified Opinion on Financial Statements EPA earned an unqualified opinion on its fiscal 2002 financial statements. We noted several reportable conditions in internal controls and some instances of noncompliance with laws and regulations. However, none of the issues identified would result in material misstatement of the financial statements.

We identified seven reportable conditions in internal controls for the following areas:

- Documenting and Approving Journal Vouchers
- Reconciling Unearned Revenue for State Superfund Contracts
- Reconciling Deferred Payments to the Superfund
- Integrated Grants Management System Security Planning
- Automated Application Processing Controls for the Integrated Financial Management System (IFMS)
- Capitalizing Superfund Contractor-Held Property
- Improper Recognition of Payments to the Superfund

We did not identify any instances of noncompliance with laws and regulations that would result in material misstatements to the audited financial statements. The Office of Chief Financial Officer (OCFO) has made improvements in cost accounting. While there are still noncompliances with the Managerial Cost Accounting Standard, those issues no longer meet the Office of Management and Budget's definition of substantial noncompliance.

We identified three other Federal Financial Management Improvement Act (FFMIA) noncompliances:

- EPA continues to experience difficulties in reconciling some of its intragovernmental assets and liabilities due to some Federal entities not performing reconciliations. Without proper confirmations from its trading partners, EPA has limited assurance that intra-governmental balances are accurate.
- The Agency's Contract Payment System was not in compliance with the Joint Financial Management Improvement Act (JFMIP) system requirements. Without the current interface controls meeting JFMIP requirements, the system could not provide the intended level of assurance regarding the complete and accurate transfer of contract payment information into the IFMS general ledger.
- The fiscal 1999 Remediation Plan to correct some FFMIA issues had not been completed.

We also found two other noncompliance issues. EPA was not in compliance with the requirements of the Food Quality Protection Act of 1996 because the Agency exceeded the limitation on the usage of maintenance fees. EPA did not prepare the SF 224 "Statement of Transactions" in accordance with the Treasury Financial Manual since it reported adjusted rather than actual amounts. By reporting adjusted IFMS amounts rather than EPA's actual general ledger amounts, EPA prevented differences from being reported by Treasury on the Statement of Differences (Form 6652).

In its response to our draft report, OCFO generally concurred with our recommendations and noted the completion or planning of a number of corrective actions. OCFO believes that they are complying with the Managerial Cost Accounting Standard by preparing quarterly subobjective level reports, taking actions to execute the Agency's plan for expanding cost information, and moving from 10 goals to 5 in the new Strategic Plan. We recognize improvements that the Agency has made in the area of cost accounting and believe that the new plan for expanding cost information will provide managers the cost information they need to manage. However, we do not agree with OCFO that the subobjective level reports provide useful, timely, and full cost information.

OCFO also stated that they developed a new process and report for reconciling the Contract Payment System with IFMS. OIG did not review the new process and report because they were developed after we completed our work.

We issued our final report (2003-1-00045) on January 29, 2003. A final response to our report is due by April 30, 2003.

EPA Acting to Protect Critical Cyber-Based Infrastructures, Further Steps Needed Presidential Decision Directive 63, signed in 1998, calls for a national effort to ensure the security of the nation's critical infrastructures, including those that are cyberbased. In response to that Directive, we reviewed EPA's implementation activities to protect its critical cyber-based, or Information Technology (IT), infrastructure, and found that EPA has undertaken significant activities. However, EPA needs to take further actions to ensure greater IT infrastructure protection.

Significant implementation activities that EPA has undertaken to protect its critical IT infrastructure include: addressing vulnerabilities identified during risk assessments; establishing suitable emergency management procedures; establishing effective internal and external interagency coordination; and identifying appropriate resource and organizational requirements with regard to recruitment and awareness of its information security program.

However, EPA should address additional areas to provide greater assurance of protecting its critical IT infrastructure. Specifically, EPA should:

• Make sure all sites have required data backup procedures necessary for ensuring the availability and integrity of Agency information resources.

- Provide sufficient resources to complete planned corrective actions to mitigate vulnerabilities previously identified by the General Accounting Office.
- Establish or revise security plans for IT systems critical to its cyber-based infrastructure so that they meet National Institute of Standards and Technology requirements.
- Have critical IT components of Agency Continuity of Operations Plans tested under circumstances relative to actual deployment.
- Establish an effective security training program that identifies appropriate IT security personnel and sets IT-related training requirements for those personnel.

We issued our final report (2003-P-00009) to the Assistant Administrator for Environmental Information on March 27, 2003. The Assistant Administrator agreed with most of the findings and recommendations, and indicated the results of our audit will help improve the security of the Agency's IT assets. A response to the final report is due by June 27, 2003.

EPA Employee and
Two Relatives
Convicted of
Receipt of Stolen
Government
Property

On November 7, 2002, Luther Mellen, Branch Chief, EPA, Architecture, Engineering, and Real Estate Branch, and Philip C. Burroughs, his stepson, were found guilty by a federal jury in U.S. District Court, District of Columbia, on charges of conspiracy to defraud the United States and receipt of stolen government property. Burroughs was also found guilty of theft of government property. Jeffrey Morgan, Mellen's nephew, was found guilty of receipt of stolen government property. Sentencing dates have not been scheduled.

During the trial, the government's evidence demonstrated that Elizabeth C. Mellen, wife of Luther Mellen, was a Telecommunications Specialist with the Department of Education. In that position, she managed a contract with the former Bell Atlantic Federal Systems. Mrs. Mellen, who previously pled guilty to theft of government property and conspiracy to defraud the government, was responsible for ordering telecommunications goods and services from Bell Atlantic, paid for by the Department of Education. From early 1990 to December 1999, Mrs. Mellen used her official position and ordered more than \$300,000 worth of computers, printers, cellular phones, and cameras for her personal use. Mrs. Mellen ordered a computer for the house she and Luther Mellen shared; a laptop computer for her stepson at the request of Luther Mellen; and large quantities of electronic equipment which she kept for herself and gave to various family members and friends, including her son, Philip Burroughs, and her nephew, Jeffrey Morgan.

This investigation was conducted jointly by the Federal Bureau of Investigation, the Department of Education OIG, and the EPA OIG.

NYU Professor Sentenced to 2 Years Probation for Theft of Federal Funds On February 25, 2003, Richard Schlesinger, professor of environmental medicine, New York University (NYU), School of Medicine, was sentenced in U.S. District Court, Southern District of New York, to 2 years probation and was ordered to pay a \$5,000 fine and a \$25 special assessment. This sentencing is a result of Schlesinger's November 12, 2002, guilty plea to a criminal information charging him with a misdemeanor count of theft of federal funds in connection with submitting fraudulent reimbursement requests.

From December 1997 to July 2001, Schlesinger submitted approximately 81 fraudulent reimbursement requests to NYU with an aggregate value of \$22,090. These reimbursement requests were paid from moneys provided by federal grants funded by the EPA. Schlesinger allegedly used the illegally obtained federal funds to support his hobby of stamp collecting.

This investigation was conducted by the EPA OIG.

Owners of
Reproduction
Company Pay
\$200,000 for AntiKickback Violations

On December 13 and 20, 2002, respectively, Thomas M. Costas and Robert J. Strom, owners and operators of Action Reprographics, Inc., New York, New York, each agreed to pay \$100,000 to the government in a civil settlement with the United States Attorney's Office, District of New Jersey. Additionally, on March 20, 2003, Costas and Strom were criminally indicted by a Federal grand jury for conspiracy and income tax fraud.

In the civil case, the United States alleged that Costas and Strom provided kickbacks to an employee of Ebasco Services, Inc., for the purpose of obtaining favorable treatment in the award of subcontracts for reproduction services. Ebasco Services was a major government contractor, providing power generation, environmental remediation, hazardous waste processing, and construction services to numerous government agencies, including the EPA, the Department of Defense, and the Department of Energy. Several former employees of Ebasco Services were previously convicted of violations of the Anti-Kickback Act of 1986 and with filing false income tax returns.

This investigation was conducted jointly by the Defense Criminal Investigative Service, the National Aeronautics and Space Administration OIG, the U.S. Postal Service OIG, and the EPA OIG.

Contractor
Settlement Valued
at \$391 Million

During this reporting period, a final estimate of the value of the September 2000 settlement agreement between ICF Kaiser International, Inc., and the United States Attorney's Office, Eastern District of Virginia, was computed. Based upon the documentation provided by ICF and their representations during the settlement negotiations, the total value of the settlement was placed at \$391,061,944. Since the

date of the settlement agreement, various government agencies have verified that \$25,030,858 in funds have been deobligated or retained. The value of government contracts awaiting closeout is \$366,031,086. Under the terms of the settlement agreement, ICF agreed to waive these cost claims, which in turn allowed the government to deobligate retained funds and avoid contract closing costs.

The settlement agreement was the culmination of a lengthy investigation that disclosed that ICF may have billed government contracts for computer center costs in excess of the costs actually incurred. The EPA and 17 other federal departments/agencies were affected by this settlement.

This investigation was conducted jointly by the EPA OIG and the Nuclear Regulatory Commission OIG.

Convictions and Sentencings Made in Software Piracy Case On December 13, 2002, Ruth Lawton was sentenced to 3 years probation and ordered to pay a \$2,000 fine and a \$100 special assessment. This sentencing followed a September 24, 2002, criminal information filed against Lawton in U.S. District Court, District of Nevada, charging her with copyright infringement. On that same day, Lawton entered a guilty plea to the information, acknowledging that she downloaded more than \$2,500 worth of copyrighted software onto her home computer for the purpose of private financial gain, without the authorization of the copyright holders.

On September 27, 2002, a misdemeanor criminal information was filed in U.S. District Court, District of Nevada charging Eric Rosenquist with misdemeanor violations of copyright infringement. On November 21, 2002, Rosenquist entered into a plea agreement in which he admitted that he illegally downloaded a digital copy of Microsoft Money 202 Deluxe on his home computer. On March 21, 2003, Rosenquist was sentenced to serve 3 years probation, perform 140 hours of community service, and was ordered to pay a \$500 fine and a \$25 assessment fee.

On October 15, 2002, Lukasz Doupal pled guilty to a criminal information in U.S. District Court, District of Nevada, charging him with misprision of a felony, a misdemeanor. In the plea agreement, Doupal admitted that he became aware of and had knowledge of the actual commission of violations of federal criminal copyright laws by the members of a software piracy group. Doupal is currently awaiting sentencing.

This investigation, known as "Operation Bandwidth," is being worked in close coordination with the United States Attorney, Las Vegas, Nevada, and has resulted in multiple indictments, informations, and convictions. A 2-year long undercover operation by federal law enforcement officers from the Federal Bureau of Investigation, the Defense Criminal Investigative Service, and the EPA OIG focused on several members of a software piracy group know as the "Rogue Warriorz"

(RWG), a secretive underground organization dedicated to the illegal reproduction and distribution of copyrighted software, movies, and games over the Internet. At least 18 members of the group were hackers who had illegally accessed EPA computer systems to further the reproduction and distribution scheme. The total retail value of the pirated software was estimated to exceeded \$1,000,000.

The investigation was conducted jointly by the Federal Bureau of Investigation, the Defense Criminal Investigative Service, and the EPA OIG.

Electrical Contractor Refunds \$27,828 for Overbilling of Costs On October 24, 2002, Philips Brothers Electrical Contractors, Inc., Glenmore, Pennsylvania, entered into an agreement with the EPA Suspension and Debarment Division to resolve the EPA's claim that Philips Brothers had sought payment from the EPA for sales tax not incurred.

Philips Brothers was awarded a contract for electrical construction work on the York City Sewer Authority (YCSA) Wastewater Treatment Plant. This project was funded under an EPA grant awarded to YCSA. Although the basic contract under the grant was fixed price, Philips Brothers invoiced the YCSA project for expenses incurred on change order construction work. Some of the supplies purchased for the change order work were free from Pennsylvania sales tax because of the nature of the public contracting work performed. On four requests for payment, Philips Brothers sought payment for sales tax on these supplies when no sales tax had been paid. The refunded amount of \$27,828 was divided between the EPA and the YCSA.

This investigation was conducted by the EPA OIG.

EPA Employee
Terminated in
Connection with
Theft of a
Government
Purchase Card

On October 31, 2002, Diane Williams, an Administrative Technician in EPA Region 5, Chicago, Illinois, was terminated from her EPA position. This action followed Williams' September 5, 2002, sentencing in the Circuit Court of Cook County, Illinois, to 1 year of supervised release and 10 days of community service.

The EPA investigation found that Williams knowingly stole a government purchase card from another EPA employee and activated the card. Williams proceeded to make purchases of a personal nature, including lamps, cigarettes, and a television set. In addition, she attempted to extract \$500 from an automated teller machine.

This investigation was conducted jointly by the EPA OIG and the Federal Protective Service.

Grantee repays \$5,000 to the EPA On December 17, 2002, and January 23, 2003, respectively, Mark Patrick, Chief Financial Officer, and David Schmidt, Executive Director, Global Rivers and Environmental Education Network (GREEN), Ann Arbor, Michigan, agreed to be held jointly and severally liable for repayment of \$5,000 in grant funds to the EPA. This agreement was reached with the EPA Suspension and Debarment Division.

GREEN had applied for and received an EPA grant in the amount of \$25,000 to conduct training and assistance at Washington Middle School in Seattle, Washington. This grant was amended to include conducting a student exchange program between Chief Sealth High School in Seattle, Washington, and a high school in Chongquing, China. Patrick submitted an invoice under the grant for \$5,000 to the EPA knowing that GREEN was going out of business.

The invoice included the costs of the grant amendment for the student exchange portion, despite the fact that the student exchange had not taken place at the time the voucher was invoiced. The original invoice was not paid and Schmidt resubmitted the invoice to the EPA after GREEN had commenced dissolution action. The resubmitted invoice was paid by the EPA.

This investigation was conducted by the EPA OIG.

EPA's Annual Report Show Improvements, More Still Needed for Public Accountability We reviewed EPA's Annual Report for Fiscal 2002 and commented that this report continues to improve upon previous Agency Reports, especially in the first time use of specific information references and citations to improve data quality and transparency. However, there are still several critical areas that continue to need improvement. Below is a summary of several significant issues and suggestions we identified that could improve the quality and value of this report to the public:

- < Cross-goal references are needed throughout this report since many of the goals, actions and measures overlap, to offer a greater picture of cross media interaction and dependencies;
- < Better linkages between goals, actions and APGs are needed to demonstrate logical relationships and translation to outcomes measures of public benefit.
- < Self assessment and judgements about how well a program performed or how much progress it made should be eliminated in favor of a straight forward discussion of what worked and why; and what did not and why not.
- < Better discussion is needed of EPA's relative contribution compared to other federal and state agencies. The term "other federal partners" is used consistently throughout this report, however, only occasionally are they identified and their relationship to EPA explained.
- < Many of the accomplishments reported as results are really projections of future expectations. These connections are important to know, but should not be used to imply completed results.

- < The sections entitled Program Evaluations, should include references to OIG and GAO audit and evaluation reports, as long as these reports have national program implications.</p>
- There is a lack of attention to the Major Management Challenges in Section I. Also, applicable management challenges should be discussed in each Goal chapter, with citations to Section III;

EPA Regional
Superfund
Ombudsmen
Program Needs
Structure

EPA does not have a management system in place to ensure its Regional Superfund Ombudsmen are accountable for fulfilling their responsibilities. The Regional Superfund Ombudsman function is generally a collateral duty within the Superfund program. As a result, there is a perceived lack of independence and impartiality. Further, a lack of guidance has caused uncertainty over the function.

The American Bar Association identifies a core characteristic of an Ombudsman as having the ability to conduct inquiries and investigations in an impartial manner. Another core characteristic is being independent. However, two General Accounting Office (GAO) reports (dated July 2001 and October 2002) noted concerns about the independence and impartiality of both EPA's National Ombudsman and Regional Superfund Ombudsmen.

To correct the independence and impartiality issues raised by GAO, EPA moved the National Ombudsman function from EPA's Office of Solid Waste and Emergency Response to the EPA OIG. However, EPA has not yet addressed GAO's concerns regarding the Regional Superfund Ombudsmen. The continued alignment of the Regional Superfund Ombudsmen with the Superfund program indicates a lack of independence and impartiality. Specifically, 7 of the 10 Regional Superfund Ombudsmen are located in the Superfund program and receive their annual evaluations from managers within that program. In 5 of the 7 regions aligned with the Superfund program, the Regional Ombudsmen duties are collateral duties, with the estimated time spent on Regional Ombudsmen duties ranging from 5 to 20 percent. None of the Regional Superfund Ombudsmen with collateral duties maintain time records specific to their Ombudsmen duties, and Ombudsmen duties are often performed in conjunction with other Superfund program responsibilities.

While it is not practical for EPA to meet independence and impartiality standards for Regional Ombudsmen, due to the limited time spent on Ombudsman duties, these Regional Ombudsmen believe they can be effective in resolving stakeholder complaints at a local level and assisting in alleviating site disputes. Therefore, we recommended that the Assistant Administrator for the Office of Solid Waste and Emergency Response change the title of the Regional Superfund Ombudsmen to better reflect their role, and develop clear and consistent guidance on their duties.

We issued our final report (2003-S-00004) on March 13, 2003. The Office of Solid Waste and Emergency Response agreed with the recommendations and indicated they will immediately begin work on developing specific milestones to implement the recommendations. A response to the final report is due June 13, 2003.

OIGOmbudsman/ Hotline Activity

Subsequent to the transfer of the national ombudsman function to the OIG, we recently established an Office of Congressional and Public Liaison (OCPL) to consolidate the OIG's congressional, media and public liaison activities into a single organization. A major element of the public liaison activities of the office are the activities of the ombudsman and hotline coordinator. The information received in OCPL is used to identify potential areas for OIG review, analysis, and recommendations for Agency program improvement. OCPL also receives complaints, allegations, concerns and inquiries regarding Agency programs and operations which and are researched, evaluated and addressed.

For the six month reporting period ending March 31, 2003, the hotline received 325 inquiries or complaints, addressed 279, and referred 46. Matters that did not warrant OIG action will be used to identify trends or patterns of potentially vulnerable areas for possible future OIG work.

We plan to close ten ombudsman cases within the next reporting period. Additionally, we are performing fieldwork for the Stauffer Chemical, FL and Bunker Hill/Coeur d'Alene, ID cases and will recommend additional fieldwork for the Escambia, FL case. We are also contracting with technical experts to assist us in the review of ombudsman selected cases.

Review of Legislation and Regulations Section 4(a)(2) of the Inspector General Act of 1978, as amended, directs OIGs to review existing and proposed legislation and regulations relating to agency programs and operations to determine the effect on economy and efficiency and the prevention and detection of fraud and abuse. During the reporting period, we reviewed 32 regulatory items. The most significant items are discussed below.

OMB Guidance on Implementing a Recovery Audit Program

We provided comments to the Office of Management and Budget (OMB) on implementation of the new recovery audit requirements for agencies in the fiscal 2002 Defense Authorization Act (PL 107-107; 31 USC sec 3561-3567). In accordance with the Inspector General Act of 1978, it is the Inspector General's statutory responsibility to conduct, supervise, and coordinate any audits it deems appropriate. OMB's new recovery audit requirements state that "agency heads should coordinate with the agency Inspector General." We are concerned that the new guidance could result in an OIG's independence being limited or subordinated and overall authority compromised. We recommended revising the OMB guidance to clearly describe the Inspector General's authority.

Revised OMB Circular A-76, Performance of Commercial Activities

We also provided comments to OMB on a proposed revision of OMB Circular A-76 related to making Government services subject to competition. We believe the basic premise of the proposed revision – namely, that all activities should be considered commercial in nature unless deemed to be inherently governmental – is critically flawed. We recognize that many Federal functions and services can be performed less expensively by competitive contract and that those functions and services should be contracted out. However, we believe that making a blanket generalization that agencies shall presume *all* activities are commercial in nature unless justified as inherently governmental is inconsistent with the very purpose of establishing a dedicated workforce of public servants committed to good government as opposed to corporate profits. Furthermore, Federal employees are subject to specific and rigorous standards of conduct generally unmatched by the private sector.

Proposed New EPA Order, Sexual Orientation and Parental Status Discrimination

This EPA order is an attempt to implement an Office of Personnel Management process for handling discrimination complaints based on sexual orientation. It also adds information on parental status. We expressed concern that the proposed new order is sometimes confusing because it does not clearly explain certain processes. Generally, we believe the order should explain in clearer language: (1) the overlapping authority of different agencies; (2) what appeal routes an employee has available for assistance; (3) the required timeframes for raising allegations under each of the appeal routes; and (4) what remedies are available. In addition, although neither form of discrimination is appealable to the Equal Employment Opportunity Commission, the policy does not explicitly say so and should.

Approval of Draft Records Schedules

We did not concur with draft records schedules for EPA's Integrated Grants Management System, Integrated Contracts Management System, and Grants and Other Agreement Oversight. The various disposition instructions/retention periods for electronic software programs, electronic data, and supporting documents are not consistent but should be. We were also concerned that there would be an inability to audit/retrieve data if the Agency is keeping incremental backup copies of inactive databases and the copies have not been modified to work with the latest software release. Having earlier versions of software would enhance the ability to audit/retrieve the data, especially to ensure the authenticity of electronic/digital signatures. Further, we do not concur with the proposal to break records related to post award monitoring, evaluation, and oversight for specific grants at the end of the reporting period and destroy them after 7 years (or 30 years for Superfund site-specific records). In our opinion, these records should be maintained for the same period as other records related to the grant.

Goal 3: Produce Timely, Quality and Cost-Effective Products and Services That Meet Customer Needs

The OIG is a customer-driven organization in which customer needs serve as the basis for work planning and the design of OIG products and services. All OIG work is based on anticipated value to Congress and EPA. The following illustrates results achieved under this OIG goal.

EPA OIG Develops Guide for Assessing Organizational Systems EPA OIG recently developed a guide, "Assessing Organizational Systems: A User's Guide," that can be used by both OIG and Agency Program Managers to assess organizational systems. Specifically, this guide provides a framework that can be used to determine the efficiency and effectiveness of a particular program.

Over the past several years, the OIG has provided its staff with a number of training classes designed to focus attention on applying "Systems" models in our audit and evaluation projects. The guide was developed to enable the OIG, as well as others in the Agency, to effectively apply the principles touched upon during this training.

The guide is broken down into seven sections similar to those in the Malcolm Baldrige criteria: Leadership, Strategic Planning, Customer/Stakeholder and Market Focus, Information and Analysis, Human Capital, Process Management, and Performance Results. Each section contains a set of questions derived from an integration of our Malcolm Baldrige training, High Performance Organization training, the President's Management Agenda, the Federal Managers' Financial Integrity Act, and the Government Performance and Results Act.

These questions are designed to provide a useful tool when assessing an organization or program. In particular, the guide contains a list of "Vital Few" questions for each area, which can be used to enable the team to quickly develop an overall picture of an organizational system before asking more specific questions as needed. The questions are also designed to help the user identify the root cause of a condition, to better enable the development of solutions.

OIG State Revolving Fund Activities Meet Customer Needs The OIG's state revolving fund activities continue to meet the needs of Agency and state revolving fund program managers and staff. The OIG conducts audits in states that do not perform annual audits. During this reporting period, the OIG completed five audits of state clean water or drinking water revolving funds. These audits provide Agency and state program managers with assurance that the financial information about the state revolving fund is accurate and reliable.

The OIG also completed an audit guide for the clean water and drinking water state revolving funds. The guide highlights and explains some of the unique characteristics of the state revolving funds that state or independent auditors needs to be aware of in auditing the funds. State program managers and staff have also found the guide useful in helping them understand and apply new accounting and financial reporting requirements. The guide includes sample reports and financial statements that state managers and independent auditors can refer to in preparing audited financial statements. The audit guide is available on the OIG's internet web site.

OIG Issues First Multi-Year Plan The EPA OIG developed and isued its first Multi-Year Plan covering fiscal 2003 through 2005, and is the connecting link between EPA's Strategic Goals and OIG's Strategic Goals and Annual Work Plans. Constructed, with the input of EPA and OIG clients and stakeholders, the Multi-Year Plan demonstrates how the concepts, direction, and priorities established in the OIG Strategic Plan will be cohesively implemented and arrayed to answer a logical sequence of questions. We will specifically apply a variety of professional disciplines through a progression of assignments in Product Line Tracks, linked to specific EPA programs, operations and challenges to evaluate the linkage and relationships of the inputs, processes, and actions that critically influence the successful fulfilment of EPA's Statutory Mission and Goals. This Multi-Year Plan is designed to increase the depth of our reviews by performing technical, policy and scientific analysis of complex environmental issues, while examining the interrelationships of supporting management systems. The Multi-Year Plan recognizes human capital, partnerships, followup, flexibility, measurement, and review s of EPA's Program Assessment Rating Tools (PART) as elements for success through FY 05. The Multi-Year Plan is available electronically from http://www.epa.gov/oig

Cross-Walk Between EPA Goals and EPA OIG Multi-Year Plan Through FY 2005

EPA Goals Multi-Year Plan Chapter	OIG Multi-Year Plan Product Line Tracks and Key Questions To be cumulatively Answered by Assignments FY 2003 to FY 2005
Cleaner Air Air Chapter 2	 Particulate Matter: How can EPA maximize the effectiveness of its fine particulate matter (PM 2.5) ambient monitoring and emissions control strategies? Ozone: How can EPA better execute its ozone reduction strategies? Air Toxics: How can EPA improve the effectiveness of its efforts to assess, monitor, control, and reduce the risks from toxics air pollutants to human health & environment? Challenges to Progress: How can EPA maximize the contributions of state and local entities in continuing progress toward meeting clean air goals?
Purer Water Water Chapter 3	 Safe Drinking Water: How can EPA effectively implement the Safe Drinking Water Amendments of 1996? Watershed Protection: How can EPA effectively control, protect and monitor watersheds and water quality? Reducing Pollutant Loadings: How can EPA effectively use and improve policy tools to reduce water pollutant loadings?
Safer Land Land Chapter 4	 Superfund: Is EPA making progress toward effective risk reduction and waste cleanup? Brownfields: Is EPA making progress toward effective risk reduction, cleanup, and restoring previously polluted sites to appropriate uses? Resource Conservation & Recovery Act (RCRA): Is EPA making progress toward effective waste management, hazardous material management, and risk reduction?
Ecosystems & Communities Compliance & Environmental Stewardship Cross Media Chapter 5	 Homeland Security: How can EPA better execute its Strategic Plan to prevent, prepare for, and respond to a terrorist attack to minimize adverse impacts on human health and the environment? Environmental Stewardship: Do the States and tribes use high performance concepts to deliver environmental and human health protection? Environmental Justice: How well are environmental justice concerns incorporated into EPA decisionmaking; Do EPA policies and practices disproportionately contribute adverse impacts on human health and the environment in communities of concern? Compliance Assistance & Enforcement: Is the employment of traditional and nontraditional enforcement approaches optimized to ensure compliance with environmental rules and regulations that are designed to protect human health and the environment?
EPA Management Support Infrastructure Good Government Chapter 6	 Financial Management: Does EPA have the people, processes, and systems needed to efficiently provide timely accurate, complete and useful financial information for decisionmaking and accountability? Information Resources Management: Does EPA have systems, processes, and controls in place to ensure timely, reliable, and complete information is available to manage EPA's programs and report on environmental results? Program Management: Does EPA have the system and processes in place to plan, budget for, and manage its programs, and human capital needed to carry out its mission? Assistance Agreements: Is EPA using assistance agreements to efficiently and effectively accomplish its mission? Contracts: Is EPA using contracts to efficiently & effectively accomplish its mission? Energy Conservation- Green Power: Will EPA's strategies enable it to reduce overall energy usage by 20 percent from fiscal 1990 to 2005 and by 25 percent by fiscal 2010?

Scoreboard of Mid-Year Results Compared to FY 2003 Performance Targets

All results reported are a combination of completed and prospective as of March 31, 2003 unaudited

Annual Performance Goal; Target, Mid-Year Reported Status	Supporting Measures			
Goal 1. Contribute to Environmental Quality and Human Health				
Environmental Improvements/Actions/Changes Target 60; Reported 38;	3 Legislative changes/decisions 5 Regulatory changes/decisions 24 EPA Policy, process, practices change 5 Examples of environmental improvement 1 Best environmental practice implemented			
Environmental Risks Reduced or Eliminated Target 20; Reported 12;	10 Environmental Risks reduced/eliminated 2 Certifications/validations/verifications			
Environmental recommendations, best practices, risks identified Target 80: Reported 57:	25 Environmental recommendations 7 Environmental best practices identified 23 Environmental risks identified			
Target 80; Reported 57; Goal 2. Improve EPA's management, accountability and program operations				
Return on Investment: Potential dollar return compared to investment in OIG (in millions) Target 150%; Reported 918%;	\$ 4.1 Questioned costs \$ 72.5 Recommended efficiencies, costs saved \$ 368 Fines, recoveries, settlements			
Criminal, Civil & Administrative Actions Reducing Risk of Loss/Operational Integrity Target 50; Reported 43;	9 Criminal Convictions 16 Indictments/informations/comlaints 2 Civil Judgements/settlements 17 Administrative actions			
Improvements in Business/Systems/Efficiency Target 75; Reported 28;	16 Policy process, practice, control changes 1 Corrective action on FMFIA/Mgt Challenge 3 Best practice implemented 8 Certifications/validations/verifications			
Recommendation, best practices, risks identified Target 155; Reported 57;	52 Recommendations 5 Best practices identified Risks identified FMFIA/ Management Challenges			

Audit Report Resolution

Status Report on Perpetual Inventory of Reports in Resolution Process for Semiannual Period Ending March 31, 2003

Report Category	No. of	Report Issuance (Dollar Value in Thousands)		Report Resolution Costs Sustained (Dollar Value in Thousands)		
	Reports	Questioned Costs	Recommended Efficiencies	To Be Recovered	As Efficiencies	
A. Reports for which no management decision was made by October 1, 2002	85	\$55,173	\$3,622			
B. Reports which were issued during the reporting period	238	3,965	72,516			
C. Reports which were issued during the reporting period that required no resolution	174	0	0			
Subtotals (A + B - C)	149	59,138	76,138			
D. Reports for which a management decision was made during the reporting period	52	22,083	253	\$8,781	\$0	
E. Reports for which no management decision was made by March 31, 2003	97	37,054	75,885			
Reports for which no management decision was made within six months of issuance	46	33,423	3,369			

Any difference in number of reports and amounts of questioned costs or recommended efficiencies between this report and our previous semiannual report results from corrections made to data in our audit tracking system.

Status of Management Decisions on IG Reports

This section presents statistical information as required by the Inspector General Act Amendments of 1988 on the status of EPA management decisions on reports issued by the OIG involving monetary recommendations.

As presented, information contained in Tables 1 and 2 cannot be used to assess results of reviews performed or controlled by this office. Many of the reports were prepared by other Federal auditors or independent public accountants. EPA OIG staff do not manage or control such assignments. Auditees frequently provide additional documentation to support the allowability of such costs subsequent to report issuance. We expect that a high proportion of unsupported costs may not be sustained.

Table 1 -- Inspector General Issued Reports With Questioned Costs for Semiannual Period Ending March 31, 2003

Report Category	Number of Reports	Questioned Costs* (Dollar Value in Thousands)	Unsupported Costs (Dollar Value in Thousands)
A. Reports for which no management decision was made by October 1, 2002**	35	\$55,173	\$17,340
B. New reports issued during period	16	3,965	1,646
Subtotals (A + B)	51	59,138	18,985
C. Reports for which a management decision was made during the reporting period	11	22,083	11,245
(i) Dollar value of disallowed costs	8	8,781	0
(ii) Dollar value of costs not disallowed	3	13,302	11,245
D. Reports for which no management decision was made by March 31, 2003	40	37,054	7,740
Reports for which no management decision was made within six months of issuance	20	33,423	6,095

^{*} Questioned costs include the unsupported costs.

^{**}Any difference in number of reports and amounts of questioned costs or recommended efficiencies between this report and our previous semiannual report results from corrections made to data in our audit tracking system.

Table 2 -- Inspector General Issued Reports With Recommendations That Funds Be Put To Better Use for Semiannual Period Ending March 31, 2003

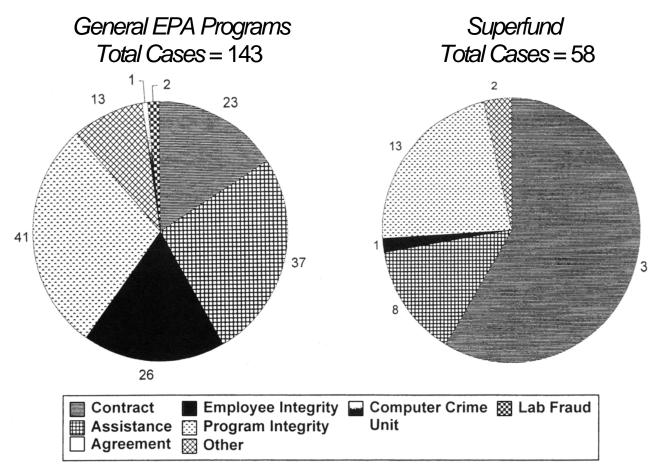
Report Category	Number of Reports	Dollar Value (In Thousands)
A. Reports for which no management decision was made by October 1, 2002	5	\$3,622
B. Reports which were issued during the reporting period	2	72,516
Subtotals (A + B)	7	76,138
C. Reports for which a management decision was made during the reporting period	1	253
(i) Dollar value of recommendations from reports that were agreed to by management	0	0
(ii) Dollar value of recommendations from reports that were not agreed to by management	1	253
(iii) Dollar value of non-awards or unsuccessful bidders	0	0
D. Reports for which no management decision was made by March 31, 2003	6	75,885
Reports for which no management decision was made within six months of issuance	4	3,369

Reports With No Final Action As Of March 31, 2003 Which Are Over 365 Days Past OIG Report Issuance Date				
Audits Total Percentage				
Programs	20	15		
Assistance Agreements	81	61		
Contract Audits	19	14		
Single Audits	12	9		
Financial Statement Audits	1	1		
TOTAL	133	100		

Summary of Investigative Results

Summary Of Investigative Activities		Prosecutive and Administrative Actions	Terminations Restitutions Reprimands	2 3 3
Pending Investigations as of September 30, 2002	181	In this period, investigative efforts resulted in 9 convictions and 16 indictments (does not include	Suspension & Debarments Other	8
New Investigations Opened This Period	65	indictments obtained in cases in which we provided investigative assistance). Fines and recoveries,	TOTAL	17
Investigations Closed This Period	45	including those associated with civil actions, amounted to \$368 million.		
Pending Investigations as of March 31, 2003	201	Seventeen administrative actions were taken as a result of investigations.		

Profiles of Pending Investigations by Type



Appendix 1 -- Reports Issued

THE INSPECTOR GENERAL ACT REQUIRES A LISTING, SUBDIVIDED ACCORDING TO SUBJECT MATTER, OF EACH REPORT ISSUED BY THE OFFICE DURING THE REPORTING PERIOD AND FOR EACH REPORT, WHERE APPLICABLE, THE DOLLAR VALUE OF QUESTIONED COSTS AND THE DOLLAR VALUE OF RECOMMENDATIONS THAT FUNDS BE PUT TO BETTER USE.

			Ourseland Cost		Recommended
	Final Report	Ineligi	Questioned Cost ole Unsupported		_ Efficiencies e (Funds Be Put
Report Number Title	Issued	Costs	Costs	Costs	To Better Use)
2003-2-00003 CLOSED: Final-Prel. Res. Results on Improper Contract Pymnts	16-JAN-03				
2003-P-00001 EPA's Controls Over Social Security Numbers by Third Parties	08-OCT-02				
2003-P-00002 Oversight of Superfund Cleanup Actions for DC E Handford Site	04-NOV-02				
2003-P-00003 Science to support rulemaking - pilot study report	15-NOV-02				
2003-P-00004 State Self-Assessments	27-DEC-02				
2003-P-00005 Region 6 Needs to Improve Oversight of LA's E nviron Programs	03-FEB-03				
2003-P-00006 Superfund Cleanups of Groundwater	14-MAR-03				
2003-P-00007 Assistance Agreements - Awarding 2003-P-00008 Contracts - PBSC	31-MAR-03 26-MAR-03				
2003-P-00000 Contracts - PBSC 2003-P-00009 Adequacy of Cyber-based Infrastructure Implem					
en Activities	1 Z7 PIAIC 03				
TOTAL PERFORMANCE REPORTS = 10		0	0	0	0
2003-1-00048 Nevada DWSRF FY 2001	21-JAN-03				
2003-1-00060 Audit of the State of Nevada CWSRF FY2001 Fin ancial Stmts	05-FEB-03				
2003-1-00068 Audit of Washington DWSRF FY 2001	21-FEB-03				
2003-1-00086 AA 2002 CWSRF New Hampshire	24-MAR-03	0	*1 644 610	2	•
2003-1-00087 CENTRAL STATES AIR RESOURCE AGENCIES GRANT AU DITS	J 31-MAR-U3	0	\$1,644,618	0	0
TOTAL ASSISTANCE AGREEMENT REPORTS =	5	0	\$1,664,618	0	0
2003-3-00001 New York, State of	09-OCT-02				
2003-3-00002 Magnolia Municipal Water System	09-OCT-02				
2003-3-00003 Brigham and Women's Hospital, Inc.	10-OCT-02				
2003-3-00004 National Academy of Sciences	10-OCT-02				
2003-3-00005 Magnolia, City of	22-OCT-02				
2003-3-00006 California State University 2003-3-00007 Laguna, Pueblo of	22-OCT-02 24-OCT-02				
2003-3-00007 Magma, Fueblo of 2003-3-00008 Washoe Tribe of Nevada and California	24-OCT-02	\$336,007			
2003-3-00009 Washoe Tribe of Nevada and California	24-OCT-02	\$235,472			
2003-3-00010 Conrad, City of	25-OCT-02	4/			
2003-3-00011 Fort Worth, City of	31-OCT-02				
2003-3-00012 Yankton Sioux Tribe	31-OCT-02				
2003-3-00013 Fond du Lac Reservation	01-NOV-02				
2003-3-00014 Southeastern States Air Resource Managers, In	1 01-NOV-02				
c. 2003-3-00015 Southeastern States Air Resource Managers, In C.	01-NOV-02				
2003-3-00016 Southeastern States Air Resource Managers, In c. 2001	01-NOV-02				
2003-3-00017 Blackfeet Tribe of the Blackfeet Indian Reservation	07-NOV-02				
2003-3-00018 Greenville Rancheria	08-NOV-02	\$59,979			
2003-3-00019 Spokane Tribe	08-NOV-02				
2003-3-00020 Tyrone, Borough of 2003-3-00021 The Academy of Natural Science	12-NOV-02 13-NOV-02				
2003-3-00022 Fight Northern Indian Pueblos Council, Inc. (FY 2000)					
2003-3-00023 Eight Norythern Indian Pueblos, Inc. (FY 2001					
2003-3-00024 Assiniboine & Sioux Tribes	15-NOV-02				
2003-3-00025 Tesuque, Pueblo of	19-NOV-02				
2003-3-00026 National Senior Citizen Educa. & Research Center	1 10-DEC-07				
CCI					

					Recommend	.ed
			Questioned Costs		Efficienci	es
Report Number Title	Final Repor Issued	t Ineligible Costs	Unsupported Costs	Unreasonable Costs	(Funds Be To Better	
2003-3-00027 Shoshone & Arapahoe Tribes, Wind River Reserv		\$950,128	COBCB	60565	TO BCCCCI	0507
ation		•				
2003-3-00028 Huntington Beach	17-DEC-02					
2003-3-00029 National Institute For Environmental Renewal 2003-3-00030 3 Rivers Wet Weather, Inc.	27-DEC-02	\$106,377				
2003-3-00031 Southern Appalachian Mountains Initiative	31-DEC-02	Ş100,377				
2003-3-00032 Pleasant Point Passamaquoddy Tribe	31-DEC-02					
2003-3-00033 Seneca Nation of Indians	31-DEC-02					
2003-3-00034 Alliance for Chesapeake Bay, Inc.	03-JAN-03	4 71 000				
2003-3-00035 Lake Wallenpaupack Watershed District 2003-3-00036 San Luis Valley Resource Conservation and Dev	07-JAN-03	\$71,000				
elopment Area	07-0AN-03					
2003-3-00037 Palau National Government, Republic of	21-JAN-03					
2003-3-00038 Palau National Government, Republic of	21-JAN-03					
2003-3-00039 Palau National Government, Republic of	21-JAN-03					
2003-3-00040 Salt Lake County FY 2000 2003-3-00041 SALT LAKE COUNTY FY 2001	22-JAN-03 22-JAN-03					
2003-3-00041 SABI DAKE COOMIT F1 2001 2003-3-00042 Cocopah Indian Tribe FY 1999	22-JAN-03					
2003-3-00043 Cocopah Indian Tribe FY 2000	22-JAN-03					
2003-3-00044 Chickalon, Native Village of	28-JAN-03	\$83,148				
2003-3-00045 Palau National Government, Republic of	04-FEB-03					
2003-3-00046 Palau National Government, Republic of 2003-3-00047 Stevens Village Council	04-FEB-03 05-FEB-03	\$56,778				
2003-3-00047 Stevens Village Council 2003-3-00048 Chickalon, Native Village of	11-FEB-03	\$48,026				
2003-3-00049 Alabama, State of	13-FEB-03	¥107020				
2003-3-00050 America's Clean Water Foundation	13-FEB-03	\$100,000				
2003-3-00051 Nortwood, City of	14-FEB-03					
2003-3-00052 American Council for an Energy-Efficient Econ omy	27-FEB-03					
2003-3-00053 Rock river Water Reclamation District	21-FEB-03					
2003-3-00054 The Pacific American Foundation	25-FEB-03	\$21,961				
2003-3-00055 The Pacific American Foundation	25-FEB-03					
2003-3-00056 White Earth Reservation Tribal Council	27-FEB-03					
2003-3-00057 Sherwood Valley Band of Pomo Indians	27-FEB-03					
2003-3-00058 Sherwood Valley Band of Pomo Indians 2003-3-00059 Sac and Fox Nation of Oklahoma	27-FEB-03 27-FEB-03					
2003-3-00060 Colorado, State of	04-MAR-03					
2003-3-00061 Colorado, State of	04-MAR-03					
2003-3-00062 Georgia, State of	05-MAR-03					
2003-3-00063 Valdese, Town of	05-MAR-03					
2003-3-00064 King Cove, City of, Alaska	05-MAR-03					
2003-3-00065 Blair County Convention & Sports Facility Authority	05-MAR-03					
2003-3-00066 Fayal, Town of	05-MAR-03					
2003-3-00067 Round Valley Indian Tribe of the Round VAlley	05-MAR-03					
Reservation						
2003-3-00068 North Dakota Rural Water Association	11-MAR-03					
2003-3-00069 Alfred University 2003-3-00070 Arkansas, University for Medical Science	11-MAR-03 11-MAR-03					
2003-3-00070 Water Environment Research Foundation	12-MAR-03	\$84,185				
2003-3-00072 Alabama Water Pollution Control Authority	12-MAR-03					
2003-3-00073 Rhode Island and Providence Plantations, stat	14-MAR-03					
e of 2003_3_00074 Nevada State of	14_MAD_02					
2003-3-00074 Nevada, State of 2003-3-00075 Washington, State of	14-MAR-03 14-MAR-03					
2003-3-00076 Washington, State of	14-MAR-03					
2003-3-00077 Ohio, State of	17-MAR-03					
2003-3-00078 Montana, State of	17-MAR-03					
2003-3-00079 New Mexico Finance Authority 2003-3-00080 Kentucky, Commonwealth of	17-MAR-03					
2003-3-00080 Kentucky, Commonwealth of 2003-3-00081 North Carolina, State of	24-MAR-03 24-MAR-03					
2003-3-00082 Connecticut, State of	24-MAR-03					
2003-3-00083 Burns Paiute Tribe	25-MAR-03					
2003-3-00084 Kaiser Foundation Health Plan, Inc	25-MAR-03					
2003-3-00085 Lower Sioux Indian Community	25-MAR-03					
2003-3-00086 National Alliance for Hispanic Health 2003-3-00087 Fallon Paiute-Shoshone Tribe	25-MAR-03 25-MAR-03					
2003-3-00087 Fallon Partice-Shoshone Iffice	28-MAR-03					
2003-3-00089 Kansas, State of	28-MAR-03					
2003-3-00090 Missouri, State of	31-MAR-03					
2003-3-00091 Missouri, State of	31-MAR-03					
TOTAL SINGLE AUDIT REPORTS = 91		\$2,153,061	0	0	0	
TOTAL SINGLE ADDIT REPORTS - 71		~2,133,001	O	O	J	

				Quagtioned Costs		Recommended
		Final Report	Ineligible	Questioned Costs Unsupported	Unreasonable	Efficiencies (Funds Be Put
Report Number	Title	Issued	Costs	Costs	Costs	To Better Use)
						,
0000 1 00000 1 1		10				15 650
	lm Pirnie, Inc. FY 96 Incurred Cost	18-NOV-02			Ş	315,672
	lm Pirnie, Inc. FY 97 Incurred Cost	18-NOV-02	4160 007			
2003-1-00034 TRC E	nvironmental CorpFY 99 Incurred Cost	19-NOV-02	\$162,807			
T	OTAL OIG ISSUED CONTRACT REPORTS = 3		\$162,807	0	0	\$15,672
0000 1 00001		0.4 0.000 0.0				
2003-1-00001 CH2M F	Hill IncFY2002 IT General Controls Sys	04-0CT-02				
	nvironmental Services IncFY2000 Incurr	04-OCT-02	\$4,417			
ed Cos	st					
	lax, IncFY1999 Incurred Cost	04-OCT-02				
	lax, IncFY2000 Incurred Cost	04-OCT-02				
	e & Company-FY99 Incurred Cost	04-OCT-02				
2003-1-00006 CH2M E	Hill IncFY 2000 Floorcheck	04-OCT-02				
	orporation-FY2000 Incurred Cost	08-OCT-02				
2003-1-00008 URS Co	orporation-FY1999 Incurred Cost	08-OCT-02				
2003-1-00009 DCT,	IncFY2000 Incurred Cost	08-OCT-02				
2003-1-00010 Easter	n Research Group-FY2000 Incurred Cost	08-OCT-02				
2003-1-00011 Louis	Berger & Associates, IncFY97 Incurred	08-OCT-02				
Cost						
	Lakes Environmental-FY2001 Incurred Cos	08-OCT-02				
t						
	ns Engineering Science-FY99 Incurred Cos	08-OCT-02				
2002 1 00014 GIIOM I	Hill IncFY2000 Incurred Cost	0.0 000 0.0				
		09-OCT-02				
	oup-FY2002 Billing System	10-OCT-02				
	. WESTON INCFY 1995 ARCS 68-W9-0057	10-OCT-02				
	etra Tech EMI-FY2000 Incurred Cost	15-OCT-02				
	native Energy Department, IncFY95-98	18-OCT-02				
	native Energy Development, IncFY 1999	18-OCT-02				
	red Cost					
	rson Associates-FY96 Incurred Cost	18-OCT-02				
	rson Associates-FY97 Incurred Cost	18-OCT-02				
	rson Associates-FY98 Incurred Cost	18-OCT-02				
2003-1-00024 Hender	rson Associates-FY1999 Incurred Cost	18-OCT-02				
	t Fleming Environmental Engineers-FY200	18-OCT-02				
	urred Cost					
	t Fleming Environmental Engineers, Inc.	18-OCT-02				
	01 I/C Environmental&Infra(IT Group)-FY2002 Dai	22_OCT_02				
	lip. Rates	23-001-02				
	cp,IncFY2000 Incurred Cost	24-OCT-02				
	ch Environmental Technology-Final Audit					
	. Weston-FY2000 Incurred Cost	12-NOV-02				
	America-FY2001 Incurred Cost	13-NOV-02				
urred	reiner Woodward-Clyde Federal-FY1999 Inc	19-1000-02				
	ns Research & Applications-FY99 Incurred	19-NOV-02				
Cost	mb Repeated a rippiteactomb (179) incurred	13 1101 02				
	continental Enterprises, IncFY1999 Inc	19-NOV-02				
urred	Cost					
	Hill Companies-Home Office Allocation FY	19-NOV-02				
E 12/						
	Hill I&E Business Groups-Intermediate Al	19-NOV-02				
	ion FYE 00					
	n IncFY2001 Incurred Cost	22-NOV-02				
	onmental Chemical Corporation-FY1998 Inc	25-NOV-02				
urred						
	Tech EM IncFY94-98 CACS 68-W5-0055	12-DEC-02				
	n Samton-FY99 Incurred Cost	21-JAN-03				
	Harding ESE)-FY2000 Incurred Cost	21-JAN-03				
	Harding ESE)-FY1999 Incurred Cost	21-JAN-03				
2003-1-00050 Comput	ter Based Systems-FY2000 Incurred Cost	21-JAN-03				
2003-1-00051 Tetra	Tech NUS, IncFY2000 Incurred Cost	21-JAN-03				
	reiner Woodward-Clyde-FY99 Incurred Cost	22-JAN-03				
	lemental					
2003-1-00053 Techla	aw IncFY2000 Incurred Cost	29-JAN-03				
2003-1-00054 TechLa	aw IncFY2001 Incurred Cost	29-JAN-03				
	onmental Chemical Corporation-FY1999 Inc					
urred						
2003-1-00057 Black	& Veatch Holding CoFY2000 I/C of Corp	31-JAN-03				

_		Final Report
Report Numbe	r Title orate Office	Issued
2003-1-00058	CH2M Hill IncFY2002 Indirect Forward Pricin g Rates	31-JAN-03
2003-1-00059	Clean Air Vehicle Technology Center-FY2001 In curred Cost	31-JAN-03
2003-1-00062	TechLaw IncFY98 Incurred Cost	13-FEB-03
	TechLaw Inc-FY99 Incurred Cost	13-FEB-03
2003-1-00064	Roy F. Weston-FY97 ARCS Closeout 68-W8-0089	13-FEB-03
	Bionetics Corporation-FY2001 Incurred Cost Industrial Economics, IncFY2000 Incurred Co	13-FEB-03 13-FEB-03
2003-1-00069	ABT Associates IncCACS 68-D2-0175	25-FEB-03
	McWane & Company IncFY2000 Incurred Cost	28-FEB-03
	Toeroek Associates-FY1999 Incurred Cost	28-FEB-03
	Sierra Research IncFY2001 Incurred Cost	28-FEB-03
	Parallax, IncFY2001 Incurred Cost Lee Wilson & Associates-FY2001 Incurred Cost	28-FEB-03 03-MAR-03
	TN & Associates-FY2001 Incurred Cost	03-MAR-03
	Toeroek Associates-FY2000 Incurred Cost	03-MAR-03
	Armstrong Data Services-FY2000 Incurred Cost	05-MAR-03
	Armstrong Data Services-FY98 Incurred Cost Foster Wheeler Environmental CorpFY2000 RAC	05-MAR-03
2003 1 00000	68-W9-8214	00 MAIC 05
2003-1-00081	ABB Power Plant Laboratories-FY1987 thru 1994 Incurred Cost	10-MAR-03
	IT Group-QUATS Segment FY1999 Incurred Cost	10-MAR-03
2003-1-00083	Arcadis Geraghty & Miller-FY1999 Incurred Cost	10-MAR-03
2003-1-00084	Bechtel Group, IncFY1998 Revised Incurred C ost	12-MAR-03
2003-1-00088	Integrated Laboratory Systems-FY2000 Incurred	28-MAR-03
1	Cost	00 00
	Griffin Services, IncFY99 Incurred Cost SCS Engineers-FY2001 Incurred Cost	28-MAR-03 28-MAR-03
	Syracuse Research Corporation-FY2001 Incurred	
	Cost	
	Asset Group IncPreaward	15-OCT-02
2003-2-00002	Dyncorp Systems & Solutions LLC-Preaward PR-C I-02-10152	26-NOV-02
	IT Group-DACA45-98-D-0003 Delivery Order #16	
2003-2-00006	Foster Wheeler Envtl. CorpAgreed Upon RFP F 41624-02-R-8159	13-FEB-03
2003-4-00001	CH2M Hill IncFY2002 Indirect/ODC System	09-OCT-02
2003-4-00002	Battelle Memorial Institute-IT Syst. Gen. Internal Control	09-OCT-02
2003-4-00003	CH2M Hill Companies, LtdCAS 403	09-OCT-02
2003-4-00004	IT Group-FY2002 CAS 411 Material Acquisitions	
	IT Group-FY2002 CAS 408 Compensated Absences	
2003-4-00006	IT Group-FY2002 CAS 404 Capitalization of Ass ets	09-001-02
2003-4-00007	IT Group-FY2002 Accounting System	10-OCT-02
	Tetra Tech EMI-Budget System	10-OCT-02
	CH2M Hill I&E-FY2002 CAS 403 Lockheed Martin Services IncFY2002 CAS 414	18-OCT-02
	Tetra Tech IncFY2002 CAS 409	18-OCT-02 22-OCT-02
	Tetra Tech Inc FY2002 CAS 404	22-OCT-02
2003-4-00013	Shaw Environmental & Infra. (IT Group)-IT Sys	23-OCT-02
2003-4-00014	tem & IC Shaw Environmental & Infra. (IT Group)-Indire	23-OCT-02
2002 4 00015	ct/Direct Cost	30 OGT 00
	Tetra Tech NUS-FY2002 CAS 409 Shaw Environmental & InfraFY2003 Daily Equi	30-OCT-02 06-NOV-02
2002 4 00015	pment Rates Char Environmental & Infra EV2002 Bidding/Bi	0.0 11017 0.0
	Shaw Environmental & InfraFY2002 Bidding/Bi lling Rates	
2003-4-00018	Shaw Environmental&InfraFY2003 Estimated Dir ect Labor Rates	U8-NOV-02
	Tetra Tech NUS-FY2002 CAS 404	08-NOV-02
2003-4-00020	Tetra Tech EMI-Internal Control	12-NOV-02

Recommended
Efficiencies
Unreasonable (Funds Be Put
Costs To Better Use)

Questioned Costs Unsupported Costs

Ineligible Costs

			Questioned Cost		Recommended Efficiencies
Report Number Title	Final Report Issued	Ineligible Costs	Unsupported Costs	Unreasonable Costs	(Funds Be Put To Better Use)
2003-4-00021 Midwest Research Institute-Material Purchase		COSCS	COSCS	COSCS	10 Better Use)
Control Syst.					
2003-4-00022 Shaw Environmental & Infra-FY2003/2004 Biddi	n 12-NOV-02				
g/Billing Rates 2003-4-00023 Shaw Environmental & InfraFY2003 Billing S stem & IC	y 19-NOV-02				
2003-4-00024 Professional & Scientific Association-FY95 I	n 19-NOV-02				
curred Cost	19 1101 02				
2003-4-00025 Battelle Memorial Institute-Labor System Intrnal Controls	e 25-NOV-02				
2003-4-00026 Tetra Tech IncFY2002 CAS 403	25-NOV-02				
2003-4-00027 Tetra Tech, Inc./B&V-FY1998 I/C Supplemental 68-W7-3002	04-DEC-02				
2003-4-00028 Lockheed Martin Services-Adequacy & Complian e of D/S	c 29-JAN-03				
2003-4-00030 Foster Wheeler Environmental CorpFY2003 CA	S 29-JAN-03				
404	. 21 TAN 02				
2003-4-00031 Bechtel System & Infrast-Follow-up Compensat on System	.1 31-JAN-U3				
2003-4-00032 Bechtel System & Infrast-Info Tech Sys Gen I ternal Control	n 31-JAN-03				
2003-4-00033 Shaw E&I-Financial Condition	31-JAN-03				
2003-4-00034 Bechtel Systems & Infrast-Labor Accounting	31-JAN-03				
2003-4-00035 Roy F. Weston, IncFY 1996 ARCS 68-W9-0046-	C 07-FEB-03				
ancelled 2003-4-00037 Industrial Economics, IncFY2003 Floorcheck	13-FEB-03				
2003-4-00038 Tetra Tech EMI-Executive Compensation	13-FEB-03				
2003-4-00039 CH2M Hill IncFY2002 CAS 415	19-FEB-03				
2003-4-00040 CH2M Hill IncFY2002 CAS 404	19-FEB-03				
2003-4-00041 Toeroek Associates-FY2001 Accounting System eview					
2003-4-00042 InfoPro IncFY98 Incurred Cost	10-MAR-03				
2003-4-00043 ASRC Aerospace Corporation-FY2000 Incurred C	0 10-MAR-03				
st 2003-4-00044 CH2M Hill IncFY2002 CAS 409	10-MAR-03				
2003-4-00044 Ch2M HIII INCF12002 CAS 409 2003-4-00045 Midwest Research Institute-CAS 408	10-MAR-03				
2003-4-00046 Lockheed Martin Services-FY2003 Disclosure S atement Rev. 10					
2003-4-00047 ECG, IncFY2000 Incurred Cost	28-MAR-03				
2003-4-00048 Mega Tech, IncFY2000 Incurred Cost	28-MAR-03				
2003-4-00049 EC/R IncFY2000 Incurred Cost	28-MAR-03				
2003-4-00050 EC/R Incorporated-FY99 Incurred Cost	28-MAR-03				
TOTAL DCCA CONTRACT REPORTS = 126		\$4,417	0	0	0
2003-1-00045 2002 AGCY F/S - PREPARATION AND REPORTING -	END MACTED 20	TAN_02			
2003-1-00045 2002 AGC1 F/S - PREPARATION AND REPORTING -	FAD MASIER 29-	UAN-U3			
TOTAL FINANCIAL STATEMENT REPORTS = 1		0	0	0	0
2003-S-00003 Hunterstown Road CERCLA Claim No. 2 2003-S-00004 EPA's Regional Ombudsmen Program		JAN-03 MAR-03	\$0	\$0	\$0
TOTAL SPECIAL REVIEW REPORTS = 2		0	0	0	0
TOTAL REPORTS ISSUED = 238	ė a	,320,285	\$1,644,618	0	\$72,515,672
101MH VELOVIO 1990EN = 730	\$4	, 520, 203	AT,044,0T0	U	712,J13,012