1 PANEL 6

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- MR. MCFARLAND: Good morning. We are
- 4 privileged to have Mike Gennaco, Chief Attorney at
- 5 the Office of Independent Review of the L.A.
- 6 Sheriff's Office, formerly a member of the esteemed
- 7 staff of the Department of Justice.
- 8 Testifying after him will be Lt. David Alvey
- 9 of the Alameda County Sheriff's Office, and then
- 10 Donald Specter, attorney for the Inspector General
- 11 Law Office.
- 12 Thank you for joining us and helping us
- 13 understand the issue.
- 14 (Oath administered by Mr. McFarland.)
- MR. MCFARLAND: Mr. Gennaco.
- MR. GENNACO: Good morning. My name is
- 17 Mike Gennaco. For five years I have had the
- 18 opportunity to head up the Los Angeles County Office
- 19 of Independent Review. Our group consists of a

- 20 cadre of six independent attorneys whose
- 21 responsibility it is to monitor allegations of
- 22 misconduct against personnel of the Los Angeles
- 23 County Sheriff's Department. Our responsibility is
- 24 to ensure a robust and fair investigation when
- 25 allegations of misconduct are made against deputy

- 1 sheriffs. We also have the ability to make
- 2 independent recommendations to the Department with
- 3 respect to the outcome of those investigations.
- 4 Finally, we regularly make recommendations for
- 5 systems reform regarding policies and practices of
- 6 the Department. Since our existence we have
- 7 reviewed hundreds of criminal and administrative
- 8 investigations, including occurrences of inmate
- 9 deaths, violence and other jail critical events. To
- 10 our knowledge we are the only oversight group who
- 11 actually has an office in the interior walls of a
- 12 prison or jail. In our case the Men's Central Jail,
- 13 which is the largest jail facility in Los Angeles
- 14 County, a structure that houses upwards of 5,000
- 15 inmates on a daily basis.
- 16 Our experience with county jails as an
- 17 outsider yet with inside access to facilities
- 18 provides us a unique vantage point from which to
- 19 address the issue surrounding jail rapes. Our

- 20 experience in Los Angeles County may provide one
- 21 perspective from which to shape the discussion
- 22 regarding some of the potential factors that may
- 23 contribute to jail rape and to suggest potential
- 24 ways to address the current situation. Accordingly,
- 25 we are pleased to have been invited to participate

- 1 in this hearing of the Review Panel on Prison Rape
- 2 so that we can share those experiences and
- 3 perspectives.
- 4 It might be helpful, though, to start with
- 5 some illustrative examples of jail rapes that have
- 6 actually occurred in L.A. County.
- 7 Case one. A 19-year-old male amassed a number
- 8 of parking tickets that he never got around to
- 9 paying. He was stopped on a traffic violation and
- 10 booked in county jail on a Friday night. Because it
- 11 was the weekend, he was not able to see a magistrate
- 12 until Monday. He was assigned to a dorm with about
- 13 100 other inmates, ranging from low level offenders
- 14 like him to state prisoners with violent pasts and
- 15 other violent felons awaiting sentencing.
- 16 The 19-year-old is assigned to a double-tiered
- 17 bunk in the back of the dormitory. Eventually, he
- 18 falls asleep. He is awakened by two state prisoners
- 19 housed in county jail who pull him off the bunk to a

- 20 mattress located in an even more secluded part of
- 21 the dormitory. He begins to struggle, but
- 22 eventually stops, feeling powerless to fend off the
- 23 assaults. Because scores of other inmates are
- 24 simply looking on as the assault progresses. He
- 25 does little to cry out. After the rape has

- 1 occurred, he assumes that it is hopeless to report
- 2 the incident and does not do so.
- 3 The next day one of the onlooker inmates is
- 4 teased by another inmate for his failure to stand up
- 5 for his white homie. As a result of those repeated
- 6 taunts, that inmate challenges one of the assailants
- 7 from the night before. That ruckus is broken up by
- 8 deputies and at that time the witness inmate states
- 9 that he needs to talk to the deputies. When he is
- 10 taken out of the cell, the inmate reports the rape
- 11 from the night before.
- 12 Eventually, charges are filed against the two
- 13 assailants, and they plead guilty and are sentenced
- 14 to long prison terms.
- 15 Case two. A female inmate is in custody and
- 16 returns from a court date. As she is escorted to
- 17 her cell, the deputy fails to secure the cell door.
- 18 A few hours later a male inmate worker trustee is
- 19 assigned to clean up the common area of the module.

- 20 He notices that the door to the cell of the female
- 21 inmate is ajar, walks into the cell and rapes the
- 22 female inmate.
- 23 The deputy assigned to monitor the module is
- 24 not at his post. After the assault, the female
- 25 reports the incident. A criminal investigation

- 1 results in the conviction of the trustee, and an
- 2 internal affairs investigation results in the deputy
- 3 being disciplined for his failure to secure the
- 4 inmate and monitor the inmate worker.
- 5 These two cases are in many ways similar to
- 6 other incidents in county jails and strikingly
- 7 different in a couple respects. As illustrated in
- 8 the first case, the opportunities for the commission
- 9 of rape are numerous in county jails. Most inmates
- 10 are housed in multiple person cells or dormitories.
- 11 Many of those housing assignments have areas which
- 12 are out of the visual purview of jail authorities.
- 13 Jail culture discourages intervention of ongoing
- 14 crimes occurring in the cells and dormitories. Many
- 15 victims of crimes in jails feel reporting such
- 16 crimes will not result in justice and may
- 17 potentially make their situation worse and fear
- 18 retaliation. Inmates usually have a criminal report
- 19 and their credibility inherently will be questioned

- 20 should they decide to press forward with reporting
- 21 the crime.
- 22 Finally, assailants facing life or long-term
- 23 sentences often feel that they cannot be further
- 24 effectively punished by the system, so have little
- 25 to lose in conducting further violent acts. On the

- 1 other hand, the two cases cited are different from
- 2 any of the rapes that occur in jail in that they
- 3 were reported and successfully dealt with by the
- 4 criminal justice and administrative system.
- 5 It is interesting that in the first case the
- 6 incident was reported by a fellow inmate, not out of
- 7 a sense of civic duty but because he was accused of
- 8 not standing up for a person of his race. The
- 9 second case is unique in that the performance issues
- 10 of the deputy who made it possible for the rape to
- 11 occur were addressed and not only the assailant but
- 12 responsible jail staff were held accountable.
- One question, fundamental question, is what
- 14 about the jail that makes it a potentially target
- 15 rich environment for rapes? One, the design
- 16 structure of jails make them difficult to monitor.
- 17 Los Angeles County has by far the largest jail
- 18 system in the country, housing 18,000 inmates on any
- 19 given day in half a dozen facilities. The jails

- 20 themselves are a polyglot of structures, some over
- 21 50 years old. Many of the jails are designed in a
- 22 way that make it impossible to see the cells on a
- 23 24/7 basis.
- 24 For example, in the Men's Central Jail the
- 25 only way one can look in each cell is to walk down a

- 1 narrow gangplank. In some of the newer jails bunks
- 2 are stacked in twos or threes in dormitory settings.
- 3 Inmates can easily learn the blind spots of these
- 4 dormitories and use bedding and other materials to
- 5 further hamper the ability to monitor their actions.
- 6 There are relatively few cameras in the living
- 7 quarters of the jails.
- 8 Finally, staffing issues make frequent
- 9 monitoring of cells in dormitories a continuous
- 10 challenge for jail authorities.
- 11 Two, the nature of jail population increases
- 12 the likelihood of assault. When the jails were
- 13 built, most of the facilities were designed for a
- 14 different type of inmate that are currently being
- 15 housed there. In the past most jails were filled
- 16 with low level offenders, serving short-term
- 17 sentences. Currently, the resume of the typical
- 18 jail inmate has changed dramatically. Most of the
- 19 jail inmates are persons charged or convicted of

- 20 violent crimes. Scores of charged or convicted
- 21 murderers and rapists are now housed in county jails
- 22 on any given day.
- While the victim class has been reduced
- 24 substantially, there still are inmates housed in
- 25 jails who are awaiting trial on nonviolent offenses

- 1 or have been sentenced to county jail. The
- 2 combination of the increased number of hard core
- 3 violent inmates and the reduced but still present
- 4 victim class presents clear opportunities for rapes
- 5 to occur.
- 6 Three, the jail culture does not foster
- 7 intervention or reporting of jail crimes. Inmates
- 8 soon learn that the dominant jail culture does not
- 9 tolerate intervening or reporting of jail crimes.
- 10 With the exception of racially tinged assaults
- inmates do not usually intercede when they observe
- 12 violent actions occurring among fellow inmates. We
- 13 have learned of instances of prolonged assaults
- 14 eventually resulting even in murder in which inmates
- in the same cell or room have done nothing to
- 16 interrupt or report those assaults. Inmates do not
- 17 cooperate with any subsequent investigation,
- 18 claiming to have been sleeping or otherwise not
- 19 witnessing the event. In two recent inmate murders

- 20 scores of inmates claimed not to have witnessed
- 21 several inmates stomping to death inmates in
- 22 confined areas.
- 23 This jail culture may go far to explain why in
- 24 the past six and one-half years there have been only
- 25 62 reported sexual assaults in Central Jail, a

- 1 facility housing 5,000 inmates on any given day. As
- 2 a result of this jail culture, victims of rapes will
- 3 often feel reporting the crime will not result in an
- 4 effective response by the criminal justice system.
- 5 Moreover, the victims may also feel that reporting
- 6 the crime may subject them to further harm in the
- 7 way of real or perceived retaliation for doing so.
- 8 To be labeled as a snitch often results for that
- 9 inmate in a custodial situation that in some ways is
- 10 as difficult to endure as the alternative of
- 11 ignoring the assault and hoping that it won't happen
- 12 again.
- 13 This mind-set is particularly prevalent in a
- 14 jail setting where people are being shuttled from
- 15 one housing situation to another. Unlike prisons,
- 16 where inmates are housed in the same facility and
- 17 housing assignment for years, county inmates are
- 18 constantly having their facility assignments
- 19 changed. This fact also potentially makes

- 20 identification of assailants difficult as the victim
- 21 inmate will likely not have had much experience with
- 22 them.
- Four, the criminal justice system provides
- 24 little deterrent effect on inmates who commit rapes
- 25 in jail. For the reasons detailed above, there are

- 1 obstacles in the custodial situation that could well
- 2 suppress the reporting of rapes. Inmates are
- 3 certainly aware of this fact and could well surmise
- 4 the small likelihood of rape being reported would
- 5 embolden them to commit such crimes. Furthermore,
- 6 even when the rape is reported, barriers unique to
- 7 the custody environment make a successful criminal
- 8 filing and prosecution difficult. As noted above
- 9 inmate witnesses are often reluctant to cooperate in
- 10 any fashion with jail investigative authorities.
- 11 Second, defenses of identification may be
- 12 particularly effective in the relatively anonymous
- 13 jail situation in which inmates are constantly being
- 14 moved around. Finally, victim inmates will often
- 15 possess a criminal record that will call their
- 16 credibility into question and subject them to
- 17 significant impeachment at any trial proceeding.
- 18 These obstacles may help to explain why less than a
- 19 handful of prosecutions for sexual assault have come

- 20 out of a 5,000 inmate facility over the past five
- 21 years.
- 22 Perhaps as importantly with any jail crime,
- 23 even a rare conviction provides little deterrent
- 24 effect to the most harden criminals. Lifers cannot
- 25 be further effectively punished by even the most

- 1 significant jail convictions, and they know that.
- 2 For all these reasons, while allegations of jail
- 3 rapes should be aggressively investigated and, when
- 4 appropriate, prosecuted, the most effective way to
- 5 counter instances of jail rapes is to prevent them
- 6 from occurring in the first place.
- 7 So that leaves us: What should be considered
- 8 in any proposal to reduce the likelihood of jail
- 9 rapes from occurring in the first place?
- 10 One, examination of current jail housing
- 11 design.
- 12 As stated above, the design of housing areas
- 13 in many jail facilities make it very difficult to
- 14 monitor and detect inmate assaultive behavior as it
- 15 is occurring. To the extent feasible, lines of
- 16 sight need to be improved so those entrusted to
- 17 ensure the safety of inmates have the capability of
- 18 doing so. Inmate created obstructions that prevent
- 19 custody authorities seeing into inmate housing must

- 20 be discouraged and when present dismantled. As new
- 21 facilities are built or old ones upgraded, single
- 22 person housing units should be favored over
- 23 dormitories or multiple person cells.
- Two, surveillance cameras.
- 25 Cameras can go far to enhance the ability of

- 1 jail authorities to monitor the activity of inmates.
- 2 They also can provide a recording of instances of
- 3 assault to help identify perpetrators after the
- 4 fact. The mere presence of cameras may provide a
- 5 deterrence to inmates who are considering committing
- 6 such crimes from even doing so.
- 7 While privacy issues do surround the posting
- 8 of cameras in cells, such issues must give way to
- 9 the overarching interest to providing safety to
- 10 inmates housed in multi-person cells or dorms.
- 11 Three, jail staffing.
- Jail rapes will occur less frequently if
- 13 inmates have the real perceived belief that their
- 14 activities are being monitored. Especially in
- 15 facilities that do not present jail authorities with
- 16 the continuous ability to monitor the housing unit,
- 17 regular and frequent patrol of deputies will reduce
- 18 the likelihood of assaultive behavior occurring in
- 19 the inmates housing areas. In order to effectively

- 20 run such foot patrols, however, staff levels may
- 21 need to be examined to ensure sufficient resources
- 22 at the jail to conduct such monitoring.
- Overcrowding.
- Jail authorities that face overcrowding must
- 25 come up with creative and, unfortunately, nonideal

- 1 places to house the extra influx of inmates. As a
- 2 result, jail areas that were not designed for
- 3 housing nor conducive for monitoring are sometimes
- 4 used to house inmates. In L.A. County inmates have
- 5 been murdered who are housed in areas of the jail
- 6 that were not designed for housing and that were
- 7 virtually impervious to monitoring by jail
- 8 authorities. The same potential exists with jail
- 9 rapes.
- 10 Housing inmates in certain areas where
- 11 monitoring is ineffectual or problematic can
- 12 increase the likelihood that certain inmates will
- 13 prey on others.
- 14 Five, classification and housing decisions.
- The decision about where to house inmates will
- 16 have tremendous implications on whether that inmate
- 17 will be safe while in custody or prevented from
- 18 harming other inmates as the case may be. It is
- 19 critical that jail authorities carefully screen

- 20 incoming inmates and make principled decisions based
- 21 on precursor information, such as criminal history,
- 22 in deciding the appropriate classification of the
- 23 inmate.
- Once the inmate has been classified,
- 25 principled decision-making must occur with regard to

- 1 where the inmate will be housed and in multi-person
- 2 arrangements with whom. These classification and
- 3 housing decisions must be continually updated as
- 4 jail authorities receive new information about how
- 5 the inmate is functioning in the custody environment
- 6 and as changed circumstances regarding their
- 7 criminal charges occur.
- 8 Six, programming.
- 9 Unfortunately, most jail systems do not have
- 10 the ability or resources to provide programming for
- 11 inmates in custody. As a result, most inmates spend
- 12 the majority of their time in custody sleeping. The
- 13 idleness faced by inmates is likely a participatory
- 14 factor that causes some to act out in violent ways
- 15 on fellow inmates with whom they are housed. In
- 16 addition, the lack of programming provides little
- 17 incentive for inmates to obey the rules of the jail.
- 18 Seven, this is my deal, review and
- 19 accountability.

- When a violent act, such as a rape or murder
- 21 occurs, it is incumbent on jail authority to
- 22 thoroughly and critically review the incident from a
- 23 number of perspectives. While certainly there
- 24 should be a focus on the potential criminal violent
- 25 act for possible prosecution, these critical events

- 1 also provide potential insight with respect to
- 2 weaknesses in the jail on an individual or systemic
- 3 basis. That is, the incident should be carefully
- 4 scrutinized to learn whether performance issues by
- 5 jail staff may have helped allow the opportunity for
- 6 the violent act to occur.
- 7 For example, a jail staffer who fails to
- 8 conduct security checks on a certain row creates
- 9 increased opportunity for any inmate to commit a
- 10 jail rape free from the likelihood of detection or
- 11 interruption. Those entrusted with running the
- 12 jails should ensure a broad ranging and thorough
- 13 review of the performance of its staff, and when
- 14 appropriate, hold those accountable who fall short
- 15 of the agency's expectations.
- 16 Any act of violence should also be scrutinized
- 17 from a systemic basis as well. A careful
- 18 examination of each incident can provide insight
- 19 into how the perpetrator was able to carry out his

- 20 act. Through this examination, the jail can improve
- 21 policies, systems and ways of doing business so that
- 22 the likelihood of future acts of violence can be
- 23 reduced. Too many times this feedback loop is not
- 24 provided, and jail authorities fail to learn from
- 25 the lesson of the past.

- 1 Finally, how can the outside community be best
- 2 informed about issues endemic to jail rape and other
- 3 violence?
- I would say there are two ways. One is
- 5 access. One fundamental way to inform the community
- 6 about jail conditions that may lend themselves to
- 7 occurrence of the jail rape and other violence is to
- 8 permit members of the public or their
- 9 representatives meaningful access to the
- 10 correctional facility itself. Prisons and jails are
- 11 traditionally seen as closed societies, largely
- 12 shielded from public purview. Often under the
- 13 rubric of security managers of these institutions
- 14 have fended off entreaties from outsiders to enter
- 15 into the jail or prison walls.
- 16 The traditional view had been undercut by
- 17 litigation and questioned by some progressive
- 18 managers and leaders of law enforcement
- 19 organizations. As a result, in the county of Los

- 20 Angeles, for example, the ACLU is permitted regular
- 21 and routine access to the jails to talk with inmates
- 22 and inspect jail conditions. Similarly, we at the
- 23 OIR are provided continual and complete access to
- 24 jail facilities.
- 25 As noted above, after a spate of jail murders

- 1 and at our request, we were provided an office
- 2 inside the jail perimeter. This concept of allowing
- 3 outside entities open and continuous access to the
- 4 prison and jail facility is essential to external
- 5 education of prison abuse, violence and related
- 6 issues.
- 7 And two, an important element is transparency
- 8 and reporting.
- 9 Clearly hearings such as the one that has
- 10 occurred yesterday and is going on today by this
- 11 panel are important in shedding light and helping
- 12 identify common factors that may impact the
- 13 frequency of jail rape and violence. The work of
- 14 this panel in bringing persons together to share
- 15 their experiences and perspectives are important
- 16 steps in addressing the issue and identifying
- 17 solutions.
- 18 In addition, the role of public interest and
- 19 advocacy groups, such as Don Specter who is a friend

- 20 of mine and at our table here today, in bringing
- 21 these issues to the consciousness of the community
- 22 are essential in educating the public and other
- 23 important stakeholders on the factors that may
- 24 exacerbate or lessen the frequence of violence. In
- 25 addition, prison jail authorities can facilitate

- 1 transparency by providing access to confidential and
- 2 otherwise sensitive information to independent
- 3 oversight groups. The independent oversight groups,
- 4 such as we at the OIR, can then stand in the shoes
- 5 of the public and review and evaluate internal
- 6 critical events and policies and procedures. The
- 7 oversight groups can use the information from their
- 8 review not only fulfill the mandates to ensure
- 9 thoroughness, fairness and objectivity in the
- 10 agencies' internal processes, it can also push the
- 11 concept of transparency of these events.
- 12 In L.A. County we have worked with the sheriff
- 13 to provide a significant level of detail and
- 14 transparency with regard to the jail violence, in
- 15 particular inmate murders. That detail is crucial
- in order for members of the public to learn about
- 17 the issues that impact on the safety of inmates and
- 18 then be able to assess the responsiveness of those
- 19 civic or departmental leaders who are held

- 20 responsible for the important issues in our jails.
- Thank you.
- MR. MCFARLAND: Thank you.
- 23 Lt. Alvey, thank you for being here on short
- 24 notice and even shorter than some of the others on
- 25 the panel. And I understand that you're available