

Foreign Agricultural Service <u>GAIN Report</u> Global Agriculture Information Network

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Market Brief

Japan : Food Processing Sector - Western

Confectionery Products

Company Profiles

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Tokyo[JA1], JA

Compan	y Name	Ariake Japan Co.,	Ltd.		Product Sector(s)	Retort Pouch, Soup, Confectionery	
Address		3-2-17, Ebisu-Mina	imi Shibuva-ku		Number Of Employees	202	
/1001000		1 okyo 150-0022	ani, onibuya ka		Number of Factories	1	
		10ky0 100 0022			Overseas Contact		
Phone N	lumber	03-3791-3301	Fax Number	03-3494-0990	overseas contact		
Email		00 01 01 0001		00 0404 0000	Ariake U.S.A., Inc.		
	e Address	http://corporate.ind	ex or in/ariake/		Virginia		
Contact			General Manager, P	roduction Dept	Virginia		
Sales ar	d Net Profits				Main Suppliers		
	Year	Sales (Mil. \)	Net Profits				
	1995	10,460	1,443		Ariake Seasoning Co., Ltd.,	, Shin Nippon Shokuzai, Toho Co., Ltd.	
	1996	11,953	1,666		Toyota Tsusho Corp., Itoch		
	1997	12,688	2				
	_						
Rey Products			% of Total		Company Profile and Strat	tegies	
	Soups		22		Founded in 1966, Ariake is	a pioneer in the natural seasonings	
	Natural Liquid	1 Seasonings	52		industry. Ariake stresses ur	niform quality in its products.	
	Natural Powd	ered Seasonings	24				
	Processed M	eat Products	1		Ariake produces three types of seasoning: 1) essences,		
	Others		1		2) yeast based, and 3) amino acid based. Essences mostly		
					produced from beef, pork a	nd chicken.	
					Customers include makers	of instant noodles, processed meat,	
					confectionery, processed for	oods and the food service industry.	
Main Bra	ands				33% of sales are to instant	noodle makers, 33% go to processed	
					food makers and 30% go to	the food service industry.	
Yeast, E	ssence, Amino	Acids, Natural Seasor	nings from Beef, Pork	and Chicken			
						ne food services industry and	
						vhile avoiding direct competition	
					of new business include out-		
Main Ing	redients				sourcing portions of manufacturing for processed foods industry.		
		ast, amino acids, salt, s	sugar, starch, flour, s	oybean,			
vegetabl	e oil					npanies in China and Virginia, USA	
					to both procure raw materia	als and sell in home markets.	

Company Name	Bourbon Corp.			Product Sector(s)	Western Bakery Products,		
				Confectionery, Snack Food, New Age Beverages			
Address	4-2-14, Matsunam	i, Kashiwazaki City		Number Of Employees	1,315		
	Niigata 945-0011			Number of Factories	8		
				Overseas Contact			
Phone Number	0257-23-2333	Fax Number	0257-22-2005				
Email							
Web Page Addres							
Contact Person	Kazuhiro Ohtake,	Managing Director, M	larketing Division				
Sales and Net Pro	its			Main Suppliers			
Year	Sales (Mil. \	<u>Net Profits</u>					
1995	91,285	371		Fuji Oil Co., Ltd., Dai Nippo	on Printing Co., Ltd., Toshoku,		
1996	85,400	350		Mitsubishi Corp., Mitsui & 0	Co., Ltd.		
1997	85,689	365					
Key Products		% of Total		Company Profile and Stra	itegies		
Confectio	naries	66		Second-tier confectionery	manufacturer with cookies and		
Rice Coo	kies, etc.	31		biscuits as mainstay.			
Drinks, F	oodstuffs, Others	3					
				Recently branched out into other edible items, such as			
				chocolates. It is a comprehensive producer of sweets.			
				Petite cookies line turning i	into \10 billion yen business.		
				Marketing strategy targets	female consumers.		
Main Brands				<u> </u>			
Confectionery: Puc	hi Series (cookies and cra	ckers), First Fashion	Foods Series	Bourbon has set up netwo	rk of over 100 business offices		
Keitai Choco Serie	s (Kakao Power, Petit Bit),	Ice Mint (gum), Com	nmunicase (gum)	nationwide and salesmen r			
Bakery Products: L	ady Bake Series, Take Pa	ck Series, Milneige, 0	Chocolate Tarte				
Snack Foods: Mixe	d Peas, Potelka Chips, Eb	i Cheese, Ebi Snack	, My Melody Series				
	cha (canned and bottled te	ea), Dewa and Ion W	ater				
Main Ingredients							
Flour, milk and dai	y products, eggs, sugar, fl	our, tea leaves, pota	toes, shrimp,				
	nocolate, mint, sesame, st						
supplement							

Compai	ny Name	Ezaki Glico Co., L	.td.		Product Sector(s)	Confectionery, Retort Pouch,	
						Soup	
Addres	S	4-6-5, Utajima, Ni	shiyodogawa-ku,		Number Of Employees	1,703	
		Osaka 555-8502			Number of Factories	15 (3 Overseas)	
					Overseas Contact		
Phone I	Number	06-477-8351	Fax Number	06-477-5670			
Email		soudan@glico.co.	јр				
Web Pa	ge Address	http://www.glico.c					
Contact	Person		, Public Relations De				
		Phone: 06-477-83	57 Fax: 06-477-8251				
Sales a	nd Net Profits				Main Suppliers		
	<u>Year</u>	Sales (Mil.	<u>Net Profits</u>				
	1995	150,267	(2,256)			Dai Nippon Printing Co., Ltd.	
	1996	155,473	5,867		Fuji Oil Co., Ltd.		
	1997	148,028	2,667				
Key Pro	ducts		% of Total		Company Profile and Strategies		
	Confectionery		56.3		One of leading confectioners with weight on chocolates and		
	Chilled Desser	ts	32.3		sweets and growing into a larger general food maker.		
	Foodstuffs		11.4				
					Diversifying by entering the	e retort package area.	
					Also produces ice cream, s	oft drinks and instant curry.	
					Has JVs in France and Tha	ailand.	
Main Br	ands				Confectionery sales rising s	slightly, helped by product renewal.	
					Chilled desserts also rallyin	ig slightly. Company is placing	
			ered pretzel sticks), C		emphasis on rice-dishes re	lated development, such as Donburi.	
			covered almonds), F				
		Wrinkle (ice cream),	Glico Donburi, Glico	Curry, Takikomi			
	(seasoned rice)						
Main In	gredients						
Chocola	te, almonds, flou	ır, sugar, starch, cor	n, fruits, sorbitol, mea	its, beef, pork			
		i rice, vegetable oil.					

Compan	y Name	First Baking Co.,	Ltd.		Product Sector(s)	Western Bakery Products,	
						Confectionery	
Address		2-18-2, Higashi-Ro	okugo, Ohta-ku		Number Of Employees	1,368	
		Tokyo 144-8558			Number of Factories	9	
					Overseas Contact		
Phone N	lumber	03-3738-0131	Fax Number	03-3730-6100			
Email					Daiichiya-Love's Bakery Ind		
Web Pag	ge Address				911 Middle St., Honolulu, H	II 96816	
Contact	Person	Yoshio Sekiguchi,	Director, Production I	Division	Tel: 808-737-5561		
Sales an	d Net Profits				Main Suppliers		
	Year	Sales (Mil.) Net Profits		Showa Sangyo Co., Ltd., N	lissho Iwai Corp.,	
	1995	44,839	50			., Miyoshi Oil & Fat Co., Ltd.	
	1996	43,613	(81)		Miyuki shoji, Osaka Shokuryo Oroshi, Otowa Sangyo,		
	1997	42,244 (1,176)			Matsuda Sangyo Co., Ltd., Yodogawa Kako Insatsu		
	_				Tokyo Kaneka Shokuhin Ha	anbai	
Key Products			% of Total		Company Profile and Stra	tegies	
	Breads		17		Major bakery in the Kanto a	area.	
	Pastries		54				
	Western Cake	S	4		Bread sales are doing poor	ly. Seeking to diversify into Japanese	
	Japanese Cak	es	8		and Western cakes.		
	Cooked Rice		3				
	Purchased For	ods	12		Introduced line of eleven "F	Pocket Monster" products.	
	Others		2				
					Confectionery subsidiary is	performing well.	
Main Bra	ands				Recently expanded its busi	ness to health food. Company's new	
					product includes "Quick Ba	lance Arrange" which adds	
Daiichi F	ikachu no Pikka	ri Mushi Cake, Daiic	hi Pokemon Fuwafuw	a Cup Cake,	nutrition to western bakery	products.	
Pokemo	n Nakayoshi Do	ughnut, Manjufukash	ii-pan,				
					First Baking has started to	use organic red beans (azuki) for	
					their Japanese azuki bread		
Main Ing	redients						
Flour w	neat veast sove	eans creams eggs	, baking oils, pre-mixe	es sugar			

Compan	y Name	Fuji Oil Co., Ltd.				Product Sector(s) Health and Functional Food		
						Retort Pouch, Frozen Food		
Address		2-1-5, Nishi-Shir	isaibashi	, Chuo-ku		Number Of Employees	1,242	
		Osaka 542-0086	i			Number of Factories	4	
						Overseas Contact		
Phone N	lumber	06-213-8151		x Number	06-213-8167			
Email						Fuji Vegetable Oil, Inc.		
Web Pag	ge Address	http://www.fujioil	.co.jp/en	glish/top-englis	h.html	1 Barker Ave. White Plains,	New York, NY	
Contact	Person	Kazuto Asahara	Director	of Protein Foo	ds Division	Tel: 914-761-7900 Fax: 9	14-761-7919	
		Tel: 078-652-32	15					
Sales an	d Net Profits					Main Suppliers		
	Year	Sales (Mil	<u>. V</u>	Net Profits				
	1995	86,876		(11,007)		Itochu Corp., Zenno, Miyosl	hi Oil & Fat Co., Ltd., Toshoku	
	1996	91,638		3,814				
	1997	92,495		2,920				
Key Pro	ducts			% of Total		Company Profile and Strate	egies	
	Oils, Fats			30		Japan's largest manufacture	er of palm and coconut oil. Established	
	Foodstuffs			46		in 1950, developed unique technologies for separation of fats.		
	Proteins			24		Company is now diversifyin	g into downstream products including	
						edible oil, oil and fat produc	ts and soybean protein products and	
						sells many of its products for	or industrial use.	
						Fuji Oil is strengthening ties	s among group companies in Japan	
							ler to enhance product development	
						and cost competitiveness o	n a global level.	
Main Bra	ands						-	
						Fuji Oil group company, Fuj	ji Protein Technologies Inc., sells	
Health a	nd Functional: S	Soya Farm (tofu, bu	rger, stea	ak), The Peptid	e, Soy Germ Tea,	isolated soy protein, structu	ired soy protein, and textured soy	
Coco Sli	m		-	•		protein. Markets include pre	epared foods, processed seafood, and	
Industria	l Use: Vegetabl	e cheese, marzipar	, various	fillings, ganac	he, frozen dough,		ompany Maruhishoku Co., produces	
chocolate, ice cream coatings, molded chocolate, and c				retort packaged and frozen food products for both industrial and				
	redients	-					lar line of lightly-flavored ingredients	
							hes. Group company, Toraku Co.	
Milk and	dairy product, v	vheat and corn for	oil and fa	t production, of	her vegetables,		flavored gelatins and jellies, soy milk,	
		coconuts, seafood					cream, chilled soups and other	
, -						products.	•	

Company	y Name	Fujiya Co., Ltd.			Product Sector(s)	Confectionery, Western Bakery
						Products,
Address		7-2-17, Ginza			Number Of Employees	2,091
		Chuo-ku, Tokyo 10	4-8181		Number of Factories	9
					Overseas Contact	
hone N	umber	03-3572-4150	Fax Number	03-3572-7056		
Email		comments@fujiya-	peko.co.jp		Fujisun USA, Inc.	
Veb Pag	e Address	http://www.fujiya-po			One Embarcadero Center	
Contact	Person	Akihiko Sato, Mark	eting Division Directo	r	San Francisco CA 94111	
					Tel: 415-398-3338 Fax: 4	15-398-6893
Sales an	d Net Profits	<u>.</u>			Main Suppliers	
	Year	Sales (Mil. \)	Net Profits			
	1995	113,176	(7,786)		Nissho Iwai Corp., Tovo Se	eikan Kaisha, Ltd., Yamato Seikan,
	1996	106,561	1,011			Dai Nippon Printing Co., Ltd.
	1997	102,803	113			1, 3, 2, 2, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4, 4,
Key Products			% of Total		Company Profile and Strat	tegies
	Wholesale		46		One of the five largest conf	fectioners in Japan, particularly strong
	Retail	-	52		in candies. Operates Weste	ern cake shops and restaurants under
	Others		2		direct and franchise manage	gement.
					Has joint-ventures with Nes	stle Corp. for confectionary and
						am chain. Company is expanding retail
					store and restaurant chains	
					Fuilva is experiencing rapid	growth in character goods and
/ain Bra	nds					e and restaurant sales are struggling.
Chocolat	e. Anpanman C	hocolate and Biscuits	s, Peco Peco Chocola	te. Milky, Roco.		33 3
	•		late Pencil, Look Cho	· · · ·	Beverage and overall sales	are falling
			y Candy and Gum, Ar			
			Twist Pie, Country Mo		Fujiva promotional characte	ers Peko-chan and Poko-chan have
			momosu Kasshu, Ne	become well-known throughout Japan.		
	redients			,		
Milk and	dairy products	lemon orange bana	na, peach, flour, suga	r vanilla and other		
lavoring		iomon, orango, bana	na, pouon, nour, suga			
	J.					

Compan	y Name	Furu	uta Confectionei	ry Co	., Ltd.		Product Sector(s)	Confectionery	
Address		6-7-	22, Hayashiji, Ik	uno-k	u		Number Of Employees	225	
			ka 544-0023				Number of Factories	2	
							Overseas Contact		
Phone N	lumber	06-7	19-6161	Fax	Number	06-719-3201			
Email									
Web Pac	ge Address			_					
Contact		Norir	nasa Yamamoto	. Mar	nager, General	Affairs Dept.			
			06-719-6161 Fa						
Sales an	d Net Profits						Main Suppliers		
un	Year		Sales (Mil. \)		Net Profits				
	1995						Major Trading Companies		
	1996								
	1997								
Key Pro	ducts				% of Total		Company Profile and Strat	egies	
	Confectionery				85		Furuta has headquarters in	Osaka and specialises in chocolates.	
	Materials For C			15		It is a top manufacturer of commercial chocolate.			
							Company provides wide rar	nge of products such as very cheap	
							(30 ven chocolate), comedy character products, family products		
							and presents.		
							Exports have been decreas	ing. Import of ingredients from Taiwan	
							for commercial use has bee		
Main Bra	ands								
Cookies:	Choco Sand, B	utter				Song, Port Wine	Furuta imports ingredients through trading companies. Company is keen to import high quality ingredients.		
Jelly: Str	Pie: Fresh Creamy, Calcium, Chu A La Cream Chocolate Jelly: Strawberry, Warabimochi, Pokaris						Furuta is strong in introducing new products and has particular		
Chocola	te for Western C	onfect	ionery & Ice Cre	am			interest in the development	of toy candy.	
Main Ing	redients								
							Furuta exports to the US, E	urope, Australia, Asia, and the	
Cacao b	eans, cacao butt	er, ca	cao mass, milk, :	sugar	, oils and fats,	strawberry	Middle East.		

Company Name	Imuraya Confection	ery Co., Ltd.		Product Sector(s)	Frozen Food, Confectionery,	
					Health and Functional Food	
Address	7-1-1, Takachaya			Number Of Employees	697	
	Tsu City 514-8530			Number of Factories	2	
				Overseas Contact		
Phone Number	059-234-2131	Fax Number	059-234-2130			
Email						
Web Page Address	http://www.imuraya.					
Contact Person	Masayuki Imai, Gen	eral Manager, Mater	rials Dept.			
Sales and Net Profits						
		Net Deefite		Main Suppliers		
<u>Year</u>	Sales (Mil. \)	Net Profits				
1995	31,004	487			ussan, Dai Nippon Printing Co., Ltd.	
1996	31,553	448		Koide Bussan, Hashimoto	Shiki	
1997	31,454	301				
Key Products		% of Total		Company Profile and Stra	tegies	
				One of the leading manufa	ctures of confectionery and food.	
Confectioner	y, Foodstuffs	35		Provides confectionery, ste	amed deli foods, chilled desserts,	
Frozen Cake	s, Electronic Range Foo	ds 45		seasonings and other food	s, and also operates "Anna Millers"	
Restaurant 0	Operations	7		restaurant chain which is famous for its variety of western style		
Seasonings		13		cakes and pies with more than 30 kinds.		
				Demand for confectionery	is not increasing as much as expected	
				under the current recession	n, and the competition in the market	
				is intensifying. Imuraya est	tablished a new management	
					to become more cost conscious.	
Main Brands					-	
Confectionery: Mini Yo	kan, Cool Lady, My Gift,	Imuraya Castella, C	Cake Assort	Company provides new pro	oducts responding to the demand of	
	t Zenzai, Cup Shiruko, C			the market focusing on qua		
	nan, Anman, Curryman,			3 4 4	-	
	Bar, Maccha Tsubuan M			Increased favorably receive	ed American menus in "Anna Millers."	
	nana, Cherry Cheese Ca			The company is also using directly imported ingredients, and entered into health food related market with vegetable extracts.		
Main Ingredients	,					
					-	
Sweet beans, flour, mi	lk and dairy products, eg	gs, green tea, rice,	meat, seasonings,	Company has been trying f	or ISO 14001 certification and	
curry seasonings, fruits				continues its environmental conscious within the firm. Enters		
				the former of the start of the first start of the start o	ery year to keep R&D in mind.	

Compar	ny Name	Kabaya Foods Corpor	ation	Product Sector(s)	Confectionery, Snack Food		
A				Number Of Employees			
Address	5	1100 Nonokuchi		Number Of Employees	652		
		Mitsu-cho, Mitsu-gun, C	Dkayama 709-2117		Number of Factories 3		
				Overseas Contact			
Phone N	Number		ax Number				
Email		Kabaya-J• —Po.Haren	et.or.jp				
	ge Address						
Contact	Person	Katsumi Kageyama, De	1 0				
		Tel: 0867-24-4830 Fax	:: 0867-24-2679				
Sales ai	nd Net Profits			Main Suppliers			
	Year	Sales (Mil. \)	Net Profits				
	1995	20,121	539	Sanyo Kasei Kogyo, Dai N	ippon Printing Co., Ltd.,		
	1996	21,340	628	Mitsui & Co., Ltd., Toshoku	, Toppan Printing Co., Ltd.		
	1997				-		
Key Pro	ducts		% of Total	Company Profile and Stra	tegies		
	Chocolate		2	Medium-sized producer of	candy, chocolate, refrigerated		
	Pretzel		6	confectionery and toy cand	ly.		
	Gummy		8				
	Others		84	Company actively tries to in	ntroduce new products.		
					•		
				Kabava is trying to reduce	cost of production and materials.		
				· · · · · · · · · · · · · · · · · · ·			
				Using various TV comic ch	aracters for chocolate products.		
					plate a free gift (small toy) such as		
Main Br	ands			photo frame, pendant, nam			
Ju-C. M	uscat Candy Pr	etzeria. Digestic, Mini-type	e Gum, Banpaman Gummy	Two percent growth in sale	es of snack foods. However, since the		
		aman Holiday, Gold Choc			per, it is unlikely the company can		
Charaot		Cond Onoc		maintain growth rate.	sol, it is animoly the company can		
				manitan grown rate.			
Main Ind	gredients			Kabaya is actively trying to	launch new confectionery products		
	g. e alonito				Kabaya is actively trying to launch new confectionery products and snack foods. For snack foods, target will be low priced items.		
Sugar	starches sucros	e, milk, flour, salt, flavorin	2260 02260 20				
-		dy, corn, potato yeast, wh	-	Company is keen to import	t main ingradiants from foreign		
vegelab	ie oli, sugar can	uy, com, polalo yeast, wh	tal		Company is keen to import main ingredients from foreign		
				countries such as the US (eg. wneat).		

Company I	Name	Kam	eda Seika Co.,	Ltd.				Product Sector(s)	Snack Food, Health and Functional	
									Food, Confectionery	
Address		3-1-	1 Kameda Kogy	/oda	nchi, Kameda-o	cho,		Number Of Employees	2,572	
			akanbaragun, N			,		Number of Factories	4	
			,					Overseas Contact		
Phone Number		025-	382-2111	Fa	x Number	025-382-	6624	Kameda Seika Co., Ltd. (S	esmark Foods, Inc.)	
Email							2154 Harlem Rd.			
Web Page Address		http://www.kamedaseika.co.jp/						Loves Park, IL 61111		
Contact Pe		Tsunetaka Takahashi, Director of Marketing Division						Tel: 815-636-9500		
		Tel: 025-381-3776								
Sales and	Net Profits							Main Suppliers		
	Year		Sales (Mil. \)		Net Profits					
	1995		63,764		530			Mitsubishi Corp., Fuiii Shot	en, Tabata, Takesho, Y S Shokuhin	
	1996		69,022		696					
	1997		71,034		583					
			,							
Key Produ	icts				% of Total			Company Profile and Strat	tegies	
F	Rice Cookies,	kies Snacks		58				Top ranking manufacturer	of rice crackers. Main sales footholds	
	Rice Crackers	0.10.01		42				in Kanto and Chubu region, but working to develop markets		
								nationwide.	,	
								Company has strong techn	ological know how and good reputation	
				-				for putting out well received		
								Established in 1957 with 11	11 employees and capitalization of 10	
									da was the first company in the	
Main Brand	ds			-					e listed on the Niigata Stock Exchange.	
Snack: Um	ne-no-ka Maki	Pean	uts iri Khaki-no-	Tan	e. Iso Genroku	Nori-Pi Pac	:k			
	sumamidane,						,	In October 1994, the comp	any started to produce low protein	
	,		pyturn, Potapot	a-va	ki. Age-Ichiban	. Soft Salad	. Salad		for people with kidney disease or	
Usu-yaki		-,ap	- ,			,	,	those who must limit their of		
	me Gohan, Aji	-ni-Shi	kisai							
Main Ingre								Company also produces W	estern-style cakes, biscuits, chewing	
								gum, chocolate and candy.	,	
Rice milk :	and dairy prod	lucts s	salt, sugar, seav	Neer	sesame whe	at flour		gan, onecolate and candy.	•	
		10010, 2	Juit, Sugar, Sea			at nour,				
ume (plum		, .	,,,,		, , ,	,				

Compan	y Name	Kanebo Foods, Ltd.			Product Sector(s) Confectionery, Snack Food,		
					Health and Functional Food		
Address	6	Daikei Itabashi Bldg	, 1-42-13 Itabashi,		Number Of Employees	4,161	
		Itabashi-ku, Tokyo 1	73-8639		Number of Factories	4 (four)	
					Overseas Contact		
Phone N	lumber	(03) 5248-5323	Fax Number	(03) 5248-5330	Kanebo U.S.A Inc. (Foreigr	n Trade and Marketing Office)	
Email					693 Fifth Avenue, 17th Floo	or, New York,	
Neb Pag	ge Address	http://www.kanebo.c			NY 10022, U.S.A		
Contact	Person	Mr. Nagata, Marketin	g Department		Tel: (212) 339-9700		
		Tel: 03-5446-3596	Fax: 03-5446-	3684			
Sales ar	nd Net Profits				Main Suppliers		
	Year	Sales (Mil. \)	Net Profits				
	1995	378,548	(-)13,306		Tomen, Marubeni, Kanema	atsu	
	1996	333,609	3,228				
	1997	257,291	7,022				
Key Products			% of Total		Company Profile and Stra	tegies	
	Fashion Merc	handise	20		Kanebo Foods, Ltd is a sub	osidiary of Kanebo, Ltd. and sells	
	Cosmetics		47		confectionery, snacks, and beverages.		
	New Materials	i	10				
	Lifestyle Prod	ucts/Foods	15		In food industry Kanebo is	concentrating mainly on pocket-sized	
	Pharmaceutic	als	8		confectionery for refreshme	ent and relaxation. "Frisk", a mouth	
					refreshing mint, is Kanebo'	s most popular product since it was	
					launched in 1994.		
					Kanebo is working on a uni	ique product line in beverage sector.	
Main Bra	ands					/" and "C White" are for feminine	
Beverad	es: "New Diet T	ea," "Diet Berry," and "	C White", and "Silk I	n."	health and beauty, while "Silk-In" contains dietary fiber.		
		iquette Gum, Diet Gum					
		essert of the Season, I		nes,	Kanebo's fresh Shiitake mu	ushrooms are popular health foods.	
	w-hat" ice crean			· · · · · · · · · · · · · · · · · · ·			
Main Ing	redients						
Milk, tea	s, fruits, starche	s, sugar, mint and othe	er herbs, vitamin sur	plements			
,							

Compan	y Name	Kanro Co., Ltd.			Product Sector(s)	Confectionery	
Address	 ;	2-10-11, Arai, Nakan	io-ku,		Number Of Employees	514	
		Tokyo 165-8775			Number of Factories	2	
					Overseas Contact		
Phone N	lumber	03-3385-8811	Fax Number	03-5380-8877			
Email							
Web Pag	ge Address	http://www.kanro.co.	jp/index2.html				
Contact	Person	Osamu Ohyachi, Dir	ector of Marketing E	Division			
Sales an	d Net Profits				Main Suppliers		
	Year	Sales (Mil. \)	Net Profits				
	1995	17,219	206		Mitsubishi Corp., Dai Nippo	on Printing Co., Ltd.,	
1996		17,146	545		Toppan Printing Co., Ltd., N	Nitto Seiki, Onishi Shoji,	
	1997	17,415	221		Sanko Foods, Koto		
Key Pro	ducts		% of Total		Company Profile and Strat	tegies	
,,							
	Packed Candi	es	65		Medium-sized confectioner	y maker with candy production as	
	Canned Cand	ies	2		mainline. Founded in 1912.		
	Packed-Pack	Candies	31				
	Others		2		Well-known for "Kanro Ame" brand candy throat lozenges.		
					Has joint-venture for production of confections and foodstuffs		
					in Taiwan.		
					Starting sales of nationwide	e capsule-type candy "Dash". Sales	
Main Bra	ands				in Chinese market are start		
Candy: k	Kuro-ame (Black	sugar candy), Dole ca	ndy (Dole fruit iuice	candy),	Progressing with switch to i	in-house manufacturing and improved	
		at drop), Non-sugar can			distribution efficiency.	5	
		pple Flavored Gum					
					Kanro also sells health food	d through mail order service.	
Main Ing	redients						
						cts monthly which include various	
		rry, orange, blueberry, lecithin and other additi		ard and sour cream	functional (Xylitol), fruit and	coffee extract candies.	
vitariiii	c, NullaSweel,		ves, Ayiitoi				

Company Name	Lotte Co., Ltd			Product Sector(s)	Confectionery, Western Bakery	
					Products, Health & Functional Food	
Address	3-20-1, Nishi-Shinju	iku		Number Of Employees	2,100	
	Shinjuku-ku, Tokyo	103-0023		Number of Factories	6	
				Overseas Contact		
Phone Number	03-3375-1211	Fax Number	03-3375-1293			
Email				Lotte U. S. A. Inc.		
Web Page Address	http://www.lotte.co.k	<r discussion="" of="" second="" second<="" td="" the=""><td></td><td>5423 Wayne Rd. Battle Cre</td><td>ek, MI 49015</td></r>		5423 Wayne Rd. Battle Cre	ek, MI 49015	
Contact Person	Mr. Takano, Public	Relations Dept.		Tel: 616-963-6664		
	Tel: 03-5388-5617	Fax: 03:3378-6199		Fax: 616-963-6695		
Sales and Net Profits				Main Suppliers		
Year	Sales (Mil. \)	Net Profits				
1995				Mitsubishi Corp., Mitsui & C	co., Ltd.,	
1996	231,500			Hasegawa Koryo, Dai Nippo	on Printing Co., Ltd.	
1997						
ey Products % of Total		% of Total		Company Profile and Strategies		
				Lotte is the largest confection	onery manufacturer in Japan. Lotte	
Chewing Gu	m			holds two-thirds of the chew	ving gum market, and within that, 90%	
Chocolate				of the market of stick gum.	Company headquarters in is Korea.	
Cake						
Candy				Lotte also operates the Lotteria chain of fast food restaurants in		
Ice Cream				Japan.		
Sugarless C	hocolate					
				Lotte was first established in	n Japan in 1948 as manufacturer of	
				chewing gum. In 1964, Lotte	e Japan expanded its product line	
				to include chocolate and oth	ner confectionery products.	
Main Brands						
					out for new opportunities for long term	
	Gum, Ghana Milk Choco			5	of activity as well as new business	
	ni, (Candy), Crunky Biscu		ce Cream	by maintaining /improving its market positions through continual		
Guava C, Mandarin, Sweetie (soft drinks), Villa Rica (canned coffee)			improvement in production,	distribution and service.		
Main Ingredients					y focusing on excellence in every stage	
	milk, butter, sugar, gelat			of the production process. Lotte uses the finest raw material and		
frozen fruit (including	strawberries and peach),	almonds, cashew nuts,		ingredients to ensure the quality and new packaging materials are		
fruit juice and concent	rates (guava, orange, gra	apefruit and lime), roaste	ed coffee.	tested for suitability and cor	nsumer acceptance.	

Compan	y Name	Meij	i Chewing Gum	Co.,	Ltd.		Product Sector(s)	Confectionery
Address		3-8,	Nishibiwajima-n	nachi	, Asahi-cho		Number Of Employees	230
		Aich	i 452-0064				Number of Factories	1
							Overseas Contact	
Phone N	lumber	052-	501-8291	Fax	<pre>Number</pre>	052-502-1916		
Email								
	ge Address							
Contact	Person		uosa Nomura, N			Dept.		
		Tel:	052-501-8291 I	-ax: (052-502-1916			
Sales an	d Net Profits						Main Suppliers	
	Year		Sales (Mil. \)		Net Profits			
	1995							
	1996							
	1997							
Kov Dro	duata				% of Total		Company Profile and Strat	ariaa
Key Pro	uucis				% OF TOTAL		Company Prome and Strat	egies
	Chewing Gum				10		Company emphasizes rese	arch and development of chewing gum
	Soft Candy				2		to provide diversified produ	cts.
	Others				88			
							Company has adopted HAC	CCP for its quality control.
							Tremendous growth in sale	s since launching "Xylish,"a functional
								7 grew 1.4 % over the previous year
							and reached a record high.	
Main Bra	ands						Company is involved in loca	al community events by organizing
							factory visits for local prima	ry and junior high school students
Xylish, F	etit Gum, Wata	Gumu	Gaburi Chew (c	andy), Gaburi Fuser	n Gum,		ocal university festivals. Company
Suppai (Goyojin Series						also sponsors many sportin	ng events.
Main Ing	redients							
	weetener (Xylitol), fruit	flavorings (lemo	on, or	ange, grape), c	hocolate,		
natural r	esin							

Company Name	47. Meiji Seika Ka	isha, Ltd.		Product Sector(s)	Confectionery, Health and	
				Functional Food, Retort Pouch, Snack Food		
Address	2-4-16, Kyobashi,	Chuo-ku		Number Of Employees	5,119	
	Tokyo 104-8002			Number of Factories	9	
				Overseas Contact		
Phone Number	03-3272-6511	Fax Number	03-3281-7046			
Email				Meiji Seika (U.S.A.) Inc.		
Web Page Address				733 Third Ave., Suite 1910		
Contact Person	Takeshi Kozawa, I	Director of Food Plan	ning Division	New York, NY 10017		
				Tel: 212-557-1580		
Sales and Net Profi	ts			Main Suppliers		
Year	Sales (Mil. \	<u>Net Profits</u>			Co., Ltd., Toppan Printing Co.,Ltd.	
1995	249,100	3,164		Dai Nippon Printing Co.,Ltd		
1996	255,697	3,205		Fuji Amido Chemical, Meisl		
1997	253,310	3,256		Kyodo Printing Co., Ltd., Sł	hinko Kagaku	
Key Products		% of Total		Company Profile and Stra	tegies	
Confectio	nery	50		Leading confectionery mak	er in Japan. Pharmaceuticals	
Pharmace	euticals	40		account for 40% of entire s		
Foodstuffs	3	9				
Others		1		Meiji Seika is expanding bu	isiness into beverages, retort pouch	
				foods and health and functi	ional food markets.	
				Company is aggressive tow	vard overseas operations and has	
				joint ventures with confection	onery and pharmaceutical	
				companies overseas.		
Main Brands						
	colate, Yawaraka Chocol			Company is aggressive tow	vard biotechnology research.	
	ouffs), Plain Crackers, But					
	ips Retort: Ginza Curry				ising to offset sluggish sales of	
	ılti Balance Jelly, Drink ar		confectionery and food item	ns.		
	uit Juice Gummy, Hi-Lemo	on, Xylish Mint Gum				
Main Ingredients					ocolate containing component	
				preventing hardening of the	e arteries.	
	our, almonds, macadamia					
	y products, cocoa, corn, p	ootatoes, oranges, co	offee beans			
peaches, pineapple	s, sweet corn					

Compan	y Name	Meito Sangyo Co.	, Ltd.		Product Sector(s)	Confectionery, Health and	
						Functional Food	
Address	5	2-41, Sasatsuka-c	ho, Nishi-ku,		Number Of Employees	400	
		Nagoya 451-8520			Number of Factories	4	
					Overseas Contact		
Phone N	lumber	052-521-7111	Fax Number	052-524-3738			
Email							
Web Pag	ge Address						
Contact	Person	Toshihiko Yoshino	, Food R&D Departn	nent Director			
		Phone: 052-521-7	117 Fax: 052-521-7	121			
Sales an	d Net Profits	•			Main Suppliers		
	Year	Sales (Mil.)	<u>Net Profits</u>				
	1995	16,043	1,334		Fuji Oil Co., Ltd., Dai Nippo	on Printing Co., Ltd.,	
1996		15,593	982		Shin Nippon Kagaku Kogy	o, Yamato Seikan,	
	1997	16,103	907		Takasago International Co	rp.	
Key Products			% of Total		Company Profile and Stra	tegies	
	Foodstuffs		81		Medium-ranking producer	of confectionery, incl chocolate variety.	
	Chemical Proc	ducts	16			produce dextran and f Å-cyclodextrin.	
	Others		3				
	e anore				Active in bio-applied function	onal food business and developing	
					new products.		
					Chemical products growing	g on favorable enzyme exports.	
					Food items also firm thru ir	ntroduction of new chocolate products.	
Main Bra	ands						
Alfabet C	Cookie in Choco	Bar (Chocolate), Ins	tant Lemon Tea				
Pukupuk	tai-Earin-choco						
Main Ing	redients						
Coccoa	tea leaves, sug	ar, saccharide, lemo	n extracts, citric acid	flour, milk and			
dairy pro		,, ionio					
~~, pi0							

Compan	y Name	Morina	iga & Co., Ltd.			Product Sector(s)	Confectionery, Snacks Food,	
						New Age Beverages, West		
Address	5	5-33-1	Shiba, Minato-	ku,		Number Of Employees	2,345	
		Tokyo	108-8403			Number of Factories	5	
						Overseas Contact		
Phone N	lumber	(03) 34	56-0134	Fax Number	(03) 3769-1809	Morinaga U.S.A. Office		
Email						10100 Santa Monica Blvd S	Suite, 705	
Web Pag	ge Address	http://w	ww.morinaga.	co.jp		Los Angeles, CA 90067		
Contact	Person	Hisash	i Kawahara, Ge	eneral Manager, C	onfectionery Dept.	Tel: (310) 230-8078 Fax:	(301) 203-0915	
			03-3456-0112					
Sales an	d Net Profits					Main Suppliers		
	Year	5	Sales (Mil. \)	Net Profits				
	1995		155,417	(-)1,217		Hokuren, Takarazuka Shokuhin, Yokohama Nyugyo, Toyo		
	1996		155,972	(-)2,791				
	1997		150,460	(-)2,152				
				() /				
Key Pro	ducts			% of Total		Company Profile and Stra	tegies	
	Confectionery			60		Established in 1899. Morina	aga is leading manufacturer of	
	Foodstuffs			23		confectionery and snack foods and has been a pioneer		
	Chilled Desser	ts		14		bringing Western-style confectioneries into the Japanese ma		
	Others			3				
						Cocoa sales, with Morinag	a having the largest share in Japan,	
							of a strong campaign to highlight its	
						benefits to health-consciou		
						Morinaga puts an effort into	o constantly creating new demand in	
Main Bra	ands						taurant operations thru subsidiaries.	
Confectio	onerv: Hi-Soft C:	aramels	Choco ball Cho	colate, Hi-Chew C	Candy	Beverage sales are falling	but "Weider in Jelly" is driving	
		,		Food Stuffs: Panca	,		erations are also breaking even after	
						after long deficits.	statistic are also breaking even diter	
	Frozen Dessert: Ice Box, Ice Guy, Choco Monaka Jumbo. Health Food: Wieder In Jelly							
	redients	, y				Morinaga has been exporti	ng to Asian countries and the US.	
						The company carries out direct importing not only of products		
Sugar b	rown sugar .coo	oa flour	amino acide a	nd protein supplem	nents vitamin		ed raw materials for use in Morinaga	
	ents, corn syrup						ve in introducing overseas technology	
supplem	ento, com sylup	, startine:	s, min and the	ese producis.			ducts in the Japanese market.	
						and sening contracted proc	aucis în îne Japanese market.	

Company Name	Mor	ozoff, Ltd.				Product Sector(s)	Western Bakery Products,	
							Contectionery	
Address	6-11	1-19, Mikage-Ho	ncho, Higa	ashi-Nada	iku	Number Of Employees	879	
	Kob	e 658-0046				Number of Factories	10	
						Overseas Contact		
Phone Number	078	-822-5000	Fax Num	nber	078-822-5046			
Email								
Web Page Address								
Contact Person	Kazı	ushi Watanabe,	Director of	Productio	on Division			
Sales and Net Profit	s					Main Suppliers		
Year		Sales (Mil. \)	Net	Profits				
1995		27,695		(889)		Sakai Printing Co., Ltd., Fu	ijisan Shokai, Osaka Seikan,	
1996		28,827		(551)		Isaka Unyu, Shintani		
1997		28,034	(2	2,798)				
Key Products			% (of Total		Company Profile and Strat	tegies	
Chocolates				17		Kobe based manufacturer	of chocolates and Western cakes.	
Candies	>			3			of chocolates and western cakes.	
Cookies				22		Products sold through com	nany run sales outlets and	
Cakes				49			stores. Also operates coffee shops	
Frozen Co	nfectionar	·v		9		and restaurants.		
110201100	inconcinai	y		U				
						Expanding into Tokyo metr	opolitan area.	
Main Brands								
Premium Chocolate								
Fancy Candy, Jewel				lea Brea	ak (baked candies)			
Fancy Dessert, Chee	ese Cake,	Custard Puddin	g					
Main Ingredients								
Chocolate, cream ch	eese del	atin frozen and	fresh fruit (strawher	ries blueberries)			
butter, cream, sugar				Chamber				

Company	/ Name	Nag	asakiya Co., Ltd.			Product Sector(s)	Confectionery, Western Bakery	
							Products	
Address		328,	Sashimono-cho	Ebisugawa-Noboru	J,	Number Of Employees	548	
		Kaw	aramachidori, Ch	iukyo-ku		Number of Factories	4	
		Kyot	604-0903	-		Overseas Contact		
Phone Nu	umber	075-	231-5366	Fax Number	075-231-5393			
Email								
Web Page	e Address							
Contact F	Person	Take	enari Takahashi,	General Manager, I	Marketing Dept.			
Sales and	d Net Profits					Main Suppliers		
	Year		Sales (Mil. \)	Net Profits				
	1995		12,506	(57)		Dai Nippon Printing Co., Lto	d., Snow Brand Milk Products	
	1996		12,237	(956)				
	1997		11,242	(2,865)				
Key Products				% of Total		Company Profile and Strat	tegies	
	Confectionarie	es, Cas	tella Cakes	38		Medium-sized confectioner	, wholesaling candies and chewing	
	Chocolates, C Restaurant & C			57		gum for children. Expanded business to chocolate and cookies.		
	Operations			5		Company also sells premiu	m gift-purpose Western confectionery	
						through chain outlets in department stores.		
						"Castella" cake, a former m	ainline product, is now in decline.	
						Overall sales have been hit	hard by economic downturn in Japan.	
Main Bra	nds					Boosting sales through pers	sonnel acceptance from Snow Brand	
						Milk Products and Sakura E	Bank.	
			onbon Chocolate,					
				ais Friand Confectio te, Grand Coeur, Fa		Pursuing sale and production	on of French style confectionery.	
Salong	Salong		,,		Company is eager to expan	nd overseas business.		
Main Ingr	redients							
Cocoa, si	ugar, milk and o	dairy pr	oducts, butter an	d butter flavorings,	dried fruits and			
				ry, grapefruit, mang				
,			.,	,, <u>,</u> ,,,	, , , , ,			

Company Name	Naka	amuraya Co., Lt	d.		Product Sector(s)	Confectionery
Address	3-26	-13, Shinjuku, S	Shiniuku-ku		Number Of Employees	1,378
-141633		/o 160-0022	ninjuku-ku		Number of Factories	4
	TOK	0 160-0022			Overseas Contact	4
Phone Number	00.0	352-6161	Fax Number	03-3226-7959	Overseas Contact	
	03-3	352-6161	Fax Number	03-3226-7959		
Email		//	<u> </u>			
Web Page Address		//www.nakamur	<i>, ,</i>			
Contact Person	Sein	ni Ito, Manager,	Materials Procurem	ent Department		
Sales and Net Profits					Main Suppliers	
Year		Sales (Mil. \)	Net Profits			
1995		42,169	611		Nippon Flour Mills Co., Ltd.	, Nitto Flour Milling Co., Ltd.,
1996		42,835	660		Mitsui Sugar Co., Ltd., Niss	sin Flour Milling Co.,Ltd.,
1997		41,589	(1,034)		Itoham Foods Inc., Asahi D	enka Kogyo, NOF Corp.,
				Toyo Seikan Kaisha, Ltd., Dai Nippon Printing Co., Ltd., Zenno		
Key Products			% of Total		Company Profile and Strat	egies
Cakes			63			with long history making Japanese
Foods			17			er in introducing Western foods
Beverages			13		to Japan. Company operation	tes "Chez Moi" chain of family
Breads			7		restaurants.	
Others			0			
					0	tern and Japanese confectionery
					and bread.	
Main Brands						
					Eager to expand its distributed	tion network to food service industry.
Geppei, Chukaman, N				sage)		
Nikuman, Curry-man,	An-man,	Cheese and Ba	icon, Pizza-man		Using Nagasakiya chain st	rategy to expand its business.
					E 1000	
Main Ingredients					From 1993, expanded its b	usiness to real estate and fitness clubs.
					Newly expanded business	includes Japanese confectionery
Red beans, flour, yeas	t ham k		heef chines spices	curry spices		s, curry restaurants and bakery shops.
ited bealls, libul, Veds	u, nam, i	acon, sausaye,	beer, crimes spices	, curry spices	anopa, oninese restaurants	s, curry restaurants and bakery shups.

Compa	ny Name	Nest	tle Japan K. K.				Product Sector(s)	Confectionery, Soup, New Age
-			-					Beverages
Addres	S	2-10	, Koyo-cho, Hig	ashi	nada-ku, Kobe	City	Number Of Employees	2,800
		Hyo	go 658-0032				Number of Factories	4
							Overseas Contact	
Phone	Number	078-	-857-4300	Fa	x Number			
Email				_			Nestle S.A.	
Web Pa	ge Address	http:	//www.nestle.co	.jp/			Avenue Nestle 55	
	Person		mu Hikida				CH-1800 Vevey	
		Exe	cutive Director.	Natio	onal Sales, Foo	d and Beverage Div.	Switzerland	
Sales a	nd Net Profits						Main Suppliers	
	Year		Sales (Mil. \)	-	Net Profits			
	1995		245,100		12,300		Mitsubishi Corp., Itochu Co	rp., Tomen Corp., Nissho Iwai Corp.
	1996		241,100		12,600			
	1997		244,000	_	12,000			
	1351		277,000		12,400			
Key Pro	ducts			_	% of Total		Company Profile and Strate	
Rey I IC	Juucis			_	70 OF 10tal		company rione and otrac	egies
	Instant coffee						Nestle is the largest food co	mpany in the world
	Contectionery						Nestie is the largest lood co	inpany in the world.
	Beverages	1					Nostlo, Japan is struggling t	o deal with poor sales due to the
	Soups							v materials costs due to the weak
	•						2	
	Pasta							g to cut expenses by reducing
	Pet Food							on costs in order to deal with
								an for 1998 includes revitalizing
		_					core business and strength	ening diversification.
Main Bi	ands			_			The revitalization campaign	will attempt to attract new
		Nesc	ate Acapulco. N	ASC	te Montealban	Nescate Classic	customers to products such	
	Vescate Special						•	drink and Magli instant soups.
	ocolate drink), F					onie, Niemalop,		unink and Mayli Instant Soups.
	ottled water), Bu		•					s to develop the following
	, .			ce a		iyyi (soups)	The diversification plan aim	
	<pre>KitKat, Crunch (candy bars Main Ingredients</pre>		olo (mints)					everages, confectionery, Italian foods,
wain in	greatents						mineral water food services	and per 1000.
						s, garlic, asparagus		
peppers	s, lemon, corn, It	talian s	pices, olives, dr	ied c	rab and other s	eatood, rice		

Company Name	Nissin Cisco Co	., Ltd.		Product Sector(s)	Western Bakery Products,	
					Confectionery	
Address	80, Ishizukita-M	achi. Sakai-Citv		Number Of Employees	400	
	Osaka 590-082	· ·		Number of Factories	2	
				Overseas Contact	-	
Phone Number	0722-41-0201	Fax Number	0722-45-4717			
Email	0722 41 0201	i ux itumber	0122 40 41 11			
Web Page Address						
Contact Person	Naoki Sasaki, M	arkating Dant				
Contact Person		U 1	0.40			
	Phone: 03-3883	-1831 Fax: 03-3860-10	043			
Sales and Net Profits				Main Suppliers		
Year	Sales (Mi	. \) Net Profits				
1995				Mitsubishi Corp., Toppan P		
1996				Dai Nippon Printing Co., Lt	d., Union Shoji	
1997						
Key Products		% of Total		Company Profile and Strat	tegies	
-					-	
Biscuit, Coo	rie	50		Medium sized biscuit and c	chocolate manufacturer	
Cereal		40				
Chocolate		10		Slight growth in ingredients	procurement. Company is concerned	
Chocolate		10		about the rising price of ing		
				about the fising price of ing		
					tion of more durat its more and a setting of	
					tion of product items and continues	
					been affected by pricing of ingredients	
				due to the weakening of ye	n.	
Main Brands						
				Company's exports have be	een decreasing.	
Coconut Sable, Shittor	i Cake Red Wine, Ar	naberu Rum Raisin Ca	ike			
Ciscorn, Ultraman Cor	n Flake, Diet Ciscorr	, Choco Flake, Mug Ce	ereal,	Launched new snack foods	in 1998 which are called "coconut	
		Chicken Ramen Snack		milk" and "green tea milk".		
		orishio, curry), Tamago				
Main Ingredients				Successful in reducing calc	pries in snack food by using coconut	
				milk and green tea. Coconut and green tea are recently popular		
Flour sugar corp fat	milk, cocoa powdor	almond, starch, raisin,	nute colt		ley are very new for snack foods.	
chocolate powder, pow		מוווטרוע, זנמוטרו, זמוטוו,	nuto, sait	as ice cream navors, but th		
chocolate powder. Dov	uered					

Company Name	Nitte	oBest Corp.				Product Sector(s)	Frozen Food, Retort Pouch
							Confectionery
Address	4-27	, Saiwai-cho, Sa	agae Ci	ty		Number Of Employees	1,060
	Yam	nagata 991-861	0			Number of Factories	9
						Overseas Contact	
Phone Number	023	7-86-2100	Fax N	lumber	0237-86-9190		
Email							
Web Page Address							
Contact Person	Mr.	Hirono, Board o	f Directo	ors Office			
Sales and Net Profits						Main Suppliers	
Year		Sales (Mil. \)	1	Net Profits			
1995		38,432		470		Nozaki & Co., Ltd., Okuno,	Globe Meat Importers
1996		38,275		145			
1997		39,288		158			
Key Products				% of Total		Company Profile and Strat	egies
-							
Frozen Food	s			85		Producer of frozen food for	commercial use, ranked seventh in
Canned Foo	ds			9		Japan, Has 40% of Japan's	corned beef market. Also makes chilled
Other Produ	cts	5					for export. Main customers are in the
Others		0				commercial food services in	1
0				0			
						Customers include restaura	ants, delicatessens, boxed lunch
							school lunch programs, and other
						food catering businesses.	
							proving manufacturing techniques ch as low calorie ingredients, new
Main Brands							
Main Dranus							g, new sterilizing techniques,
Deet (and even all it			16				s of soft frozen foods which don't
Best (processed meat service industry), Benil						need to be defrosted.	
Melon pudding				(-	,	NittoBest imports ingredient	ts from North America, Latin America,
						Australia, Southeast Asia. C	Company is also keen to improve
Main Ingredients						quality of ingredients and p	rocessing techniques. Company is
						curently trying to expand its	international network.
					frozen vegetables		

Company Name	Suntory Co., Ltd.			Product Sector(s)	New Age Beverages; Health and	
			Functional Food, Confectionery			
Address	2-1-40, Dojimaham	ia, Kita-ku		Number Of Employees	4,737	
	Osaka 530-0004			Number of Factories	19	
				Overseas Contact		
Phone Number	06-346-1150	Fax Number	06-345-1169	Suntory International Corp. NY Office 12 East 49th Floor, New York, NY 10017		
Email						
Web Page Address	http://www.suntory.	.co.jp/				
Contact Person	Hideto Matsui, Pub	lic Relations Departr	ment	Suntory Water Group Inc.		
	Tel: 06-346-0835	ax: 06-346-1426		2141 Powers Perry Road, Marietta, GA 30067		
Sales and Net Profits	3			Main Suppliers		
Year	Sales (Mil. \)	Net Profits				
1995	731,553	7,343		Itochu Corp., Zenkoku Nog	yo Kyodo Kumiai Rengokai,	
1996	740,444	740,444 6,074		Mitsui & Co., Ltd., Ishizuka Glass Co, Ltd.,		
1997				Dai Nippon Printing Co., Lto	d.,	
Key Products	Key Products % of Total			Company Profile and Strategies		
Liquor		41		Suntory is one of the leadin	ng beverage manufactures in Japan	
	Beer 28			from alcoholic and nonalcoholic		
	Foods 25			euticals, restaurant management to		
Wine		5		publishing and entertainme		
Other		1		publishing and entertainine		
		•		In 1998 Suntory became P	Pepsi's master franchisee in Japan	
					oduction and distribution of Pepsi	
				products in the country.		
Main Brands			Sales of Boss and Pekoe tea have grown recently, although			
Suntory Oolong Tea,	Suntory Coffee Boss, Su	Intory English Tea P	ekoe, Suntory	demand is down in the beve	erage category overall.	
Minami Alps Natural I	Vineral Water, Suntory V	/itamin Water, Sunto	ry CC Lemon,			
	psi, 7Up, V8 Juice, Noho		Suntory distributes Campbell's V8 and tomato juice, Italian gourmet food products from Salov s.p.a. of Italy and ice cream			
Beer: Malts, Super He	ops, White Beer, Brown	Beer				
	ned tomatoes, Sagra oliv		for Pillsbury Company, through the joint venture company			
Main Ingredients			Haagen-Dazs Japan, Inc. Suntory has expanded into the bottled			
			water business in the U.S. with Suntory Water Group Inc., the			
Tea leaves, coffee be	ans, tomatoes, olive oil,	vitamin supplements	second largest in the U.S. market.			
flavorings, hops, barle	ey, malt, celery, carrots,	wheat, sugar, milk, c	cocoa	-		
				Company is trying to reduce	e cost of materials	

Company is trying to reduce cost of materials.

Compan	y Name	Taka	arabune Corp.				Product Sector(s)	Western Bakery Products
								Confectionery
Address		37-1, Koaza-saguri, Oaza-sayama, Kumiyama-cho Kuse-gun, Kyoto 613-8577					Number Of Employees	756
							Number of Factories	4
							Overseas Contact	
Phone N	lumber	0774	4-46-6002	Fa	x Number	0774-46-6530		
Email								
Web Pag	ge Address	http:	//www.infoweb.o	or.jp/t	akarabune/			
Contact	Person							
Sales an	d Net Profits						Main Suppliers	
	Year	Year Sales (Mil. \) I		Net Profits				
	1995		31,562		305		Meiji Milk Products Co., Lto	d., Fuji Oil Co., Ltd., Asahi Foods,
	1996		30,369		(792)		Santa, Q. P. Corp.	
	1997		30,015		(3,311)			
Key Pro	ducts				% of Total		Company Profile and Stra	tegies
				_				
	Western Confectionery			61		Kyoto based confectioner a	Kyoto based confectioner and franchise chain operator. Operates	
	Japanese & Western Sweets			25			more than 1,000 chain stores in Japan. Main products include	
	Chilled Desse	rts			4		eclairs, cream puffs and Ja	apanese confections.
	Others			_	10			
	_						Although company recogni	izes the importance and necessity of
							"value added", fashionable	and high-class products, which
							Japanese consumers beca	ame familiar with during the bubble
							economy period, Takarabu	ine is now putting more priority on the
							ability to provide reasonably priced products which are a good	
Main Bra							value.	
Cream P	Puffs, Pudding C	Choux, C	Ogura Choux, E	clair,	Strawberry Cal	ke,		
Nama C	ream Cake, Osa	arusan	Cake, Kisha Po	ppo, [·]	7-hiki No Koyag	gi,	Based on the result of the two-way marketing system between	
	C'est Maison (Madeleine, cheese tart), Kyobumi (Kyoto, Katsura, Kinkan Hitotsubu,					franchise chain stores and headquarters, company continues R&D,		
Ume Hitotsubu, Kuri Hitotsubu), Black Cocoa Chou, Mont Blanc Chou, Black Cocoa				Mont Blanc Ch	and development of new sales methods. Also, working on			
Chou, Mont Blanc Chou		technological innovations t	o improve productivity.					
Main Ing	redients							
							"Essential merchandising f	or a rich life" is their theme.
Flour, eg			iry products, sw	eet b	eans, cocoa, m	elon		
fruits (strawberry,etc.), cheese						Expanding into Chubu and	Talasa ana an	

Company Name	Toraku Co., Ltd.			Product Sector(s)	Contectionery, Soup	
Address	5-5, Koyocho-nishi, H	ligashinada-ku,		Number Of Employees	214	
	Kobe 658-0033			Number of Factories	1	
				Overseas Contact		
Phone Number	078-857-1522	Fax Number	078-857-2447			
Email						
Web Page Address	http://www.kbm.or.jp/k_grm					
Contact Person	Mr. Fukutake, Deput	/ Manager, Genera	l Affairs Dept.			
	Tel: 078-857-1522	Fax: 078-857-244	7			
Sales and Net Profits				Main Suppliers		
Year	Sales (Mil. \)	Net Profits				
1995	9,087					
1996	10,271					
*1997	9,500					
*Forecast						
Key Products		% of Total		Company Profile and Strategies		
Chilled Dessert		46		Headquarters and factory a	actory are based in Kobe. Products	
Gift, Souvenir	Dessert	30		include desserts, dairy products, chilled soup,		
Cream Soup		24		soyamilk and desserts, for	commercial and household usage.	
•					0	
				Company's motto is "Good	taste and Good time".	
				Best selling brand is "Jolly	Madame no Yaki Pudding" which is	
					tasting dessert. Gift section with	
				high quality fruit jelly, mousse, sweet bean jelly is growing		
Main Brands				rapidly. Thus, a gift department has been established recently		
Jolly Madame no Yaki P	uddina. Kobe Puddina	Hokkaido Melon Je	llv			
Tonyu de tsukutta Yogh			,			
Raku Raku Whip, Torak		Fresh, Hokkaido (Corn Soup.	Toraku produces elaborate	and competitive high quality products.	
Uragoshi Corn Potage S					the image of their hometown,	
					es an impression of high quality and	
Main Ingredients			modernity, especially in regard to western food products such as			
				bread, cakes and desserts.		
Flour, milk, sugar, egg,	soyamilk, aloe, fruits (be	erries, lychee, etc.).	cocoa,			
corn, sweet bean paste,						
,,						

Company Name	Warner-Lambert F	.к.		Product Sector(s)	Confectionery	
Address	2-24-9, Kamioosal	ki Shinagawa ku		Number Of Employees	700	
Address	Tokyo 141-0021	ki, Shinayawa-ku		Number Of Employees Number of Factories	2	
	TUKYU 141-0021				2	
Bharra Nirrahan			100 F 407 000F	Overseas Contact		
Phone Number	03-5487-6920	Fax Number	03-5487-6835			
Email				Warner-Lambert Co.		
Web Page Address				201 Tabor Road, Morris Pla	ains, NJ 07950, USA	
Contact Person	Kashio Kobayashi	Marketing Departm	nent			
Sales and Net Profits				Main Suppliers		
Year	Sales (Mil. \	Net Profits				
1995				Warner-Lambert Co., Tetra	a werke, Parke Davis	
1996						
1997						
Key Products		% of Total		Company Profile and Strat	togios	
Rey Troducia		70 01 10121			tegies	
Pharmaceuticals				In Japan, the product portfo	olio includes pharmaceuticals,	
Hard gelatin capsules		hard gelatin capsules, cand	dy, chewing gum, safety razors, blades			
Candy				and other wet shaving proc	ducts, mouthwash, andtropical fish	
Chewing gum				food.		
Satety razors etc.						
				Warner Lambert produces	some of Japan's most popular gums	
					s Japan's first sugarless gum and	
				remains a category leader.	"Clorets" chewing gum with the	
				active ingredient "Actizol" h	holds the number one market share	
Main Brands				in the Kanto area. Bubblicio	ous, a bubble gum filled with natural	
Ristelin, Trident, Adan	ns, Clorets, Bubbliciou	s (gum).		fruit juice, is also a market leader.		
Sting (anti-drowsiness	gum)					
Mentos (mints)				Success comes from "gloc	calization" (a combination of	
Halls (cough drops)				global and local needs) ma	arketing strategy. Its key products in	
				Japan include Mentos, a ch	hewable candy; and Sting, an	
Main Ingredients			antidrowsiness chewing gu			
Sugar, gum base, corn	syrup, natural and art	iticial flavorings. foc	od starch			
aspartame, candelilla v				Confectionery Division is o	ne of the most active television	
xylitol, glycerin.			advertisers in Japan.			

Company Name	Yamazaki Baking	Co., Ltd.		Product Sector(s)	Western Bakery Products	
					Confectionery	
Address	3-10-1, Iwamoto-c	ho,		Number Of Employees	18,942	
	Chiyoda-ku, Tokyo	0 101-8585		Number of Factories	25	
				Overseas Contact		
Phone Number	03-3864-3111	Fax Number	03-3864-3109			
Email				Yamazaki USA Inc.		
Web Page Address	http://www.b-brain.co.jp/job/yamazaki/index.html			342 Madison Ave., Suite # 604 New York, NY 10173		
Contact Person	Kazuteru Komori,	Kazuteru Komori, Director, Marketing Division			Tel: 212-490-0055 Fax: 212-490-0062	
Sales and Net Profits				Main Suppliers		
Year	Sales (Mil. \	Net Profits				
1995	561,862	10,957		Mitsubishi Corp., Marubeni	Corp., Sumitomo Corp.,	
1996	573,731	10,962		Nisshin Toa, Toshoku, Oriental Yeast Co., Ltd.		
1997	582,025	7,220				
Key Products		% of Total		Company Profile and Strat	egies	
Breads		17		Largest baking company in	Japan. Has licensing agreement with	
Pastries		38		Nabisco to manufacture cra		
Japanese C	akes	12				
Western Cakes		14		Company has nationwide o	perations and strong sales network	
Prepared Br	ead, Cooked Rice	11		for their products (bread, Japanese and western desserts,		
Confectione	y & Rice Cakes	8		cooked rice and delicatesse	en products.	
				Experiencing growth in flave	ored bread and delicatessen products.	
				Yamazaki also operates co	nvenience stores and cafeteria	
Main Brands				chains, with convenience st	tore business growing rapidly.	
				Company operates in-store	-bakery-shops in 6 overseas	
	ese (steamed bread), N	/larugoto Banana (cake)	,	countries.		
Calcium Bread						
					vide high quality and reasonable prices	
				and puts very much attention and efforts in each of their		
Main Ingredients				planning, facility planning, quality		
				control, purchase of ingredients and education. One of the keys		
Flour, yeast, calcium supplement, nuts, milk and dairy products, bananas			anas	for Yamazaki's success is t	he great creativity of its products.	

Company Name	me Yamazaki Nabisco Co., Ltd.			Product Sector(s)	Contectionery, Snack Food
Address	1-26-2, Nishishinjuku,	Shiniuku-ku		Number Of Employees	1,250
-uui ess	Tokyo 163-0590	опп јака-ка		Number of Factories	1
	TOKYO 163-0590			Overseas Contact	I
Phone Number	03-3344-6211	Fax Number	03-3348-5620	Overseas Contact	
Email			03-3340-3020	Nahiasa Haldinga Ca	
	ritz@yamazaki-nabisco			Nabisco Holdings Co.	011
Veb Page Address	http://www.mediagalax			7 Campus Drive, P.O. Box 311	
Contact Person	Shinichi Nishimura, Ma			Parsippany, NJ 07054	
	Phone: 03-3344-6211	Fax: 03-3348-56	520	Tel: 973-682-5000 Fax: 212-969-9178	
Sales and Net Profits				Main Suppliers	
<u>Year</u>	Sales (Mil. \)	Net Profits			
1995	44,840			Nabisco Holdings Co. (USA	A)
1996	45,510			Nichimen Corp.	
1997					
Key Products		% of Total		Company Profile and Stra	tegies
Foodstuffs		100		Company is engaged in the	e packaged food business. Products
				include: cookies, crackers, sauces, condiments, nuts, candy	
				and gum.	
				Company has strategy to e	expand new product sales.
				Since forming joint-venture	in 1970, Yamazaki Nabisco has been
				selling Nabisco products in	Japan.
Main Brands				Company is developing net	w products by cooperating with the
				US RJR. Nabisco.	
Ritz Crackers, Entry, Pr	emium Crackers, Butter C	ookies, Chips Al	noy (chocolate		
	sandwiches cocoa cookies			Import of ingredients is incr	reasing and is expected to increase
	a Wafers, Custard Wafers			further while the import of f	
				Creating more environmen	ntally-friendly products by
Main Ingredients			using wrappers which are e		
Wheat, salt, vegetable of	oil, butter, margarine, choo	colate powder, ve	getable extracts,		
cream, cocoa powder, f	-	, , -	,		