











PepsiCo Health & Wellness

Capturing Growth at the Intersection

FTC-HHS Workshop July 14, 2005



PepsiCo Strategy: Real Action



Focus Our Efforts at the Intersection of Business Interest and Public Interest . . .

Healthier Product **Business Interest: Public Interest:** Choices **Capture Growth Promote Real Opportunity Solutions** Healthier Lifestyle **Habits**

Making it Easier and More Enjoyable for Mainstream Consumers

Helping Families Get Started: Smart Spot™















Our Consumer Learning Has Been Clear and Consistent











Keep it . . .



- The green dot symbol.
- "Smart choices made easy" language.



Encouraging, "positive choices" message.



- Mandatory product benefit linkage on-package:
 e.g. "Tropicana Light & Healthy is a smart choice because it has half the sugar of regular orange juice."
- Line-breadth: One of over 100 smart choices from PepsiCo.



- Referral to SmartSpot.com for:
 - more nutrition information
 - healthy lifestyle programs I can use
 - more information about PepsiCo and the SmartSpot™
 Program.

We Launched at Retail in January

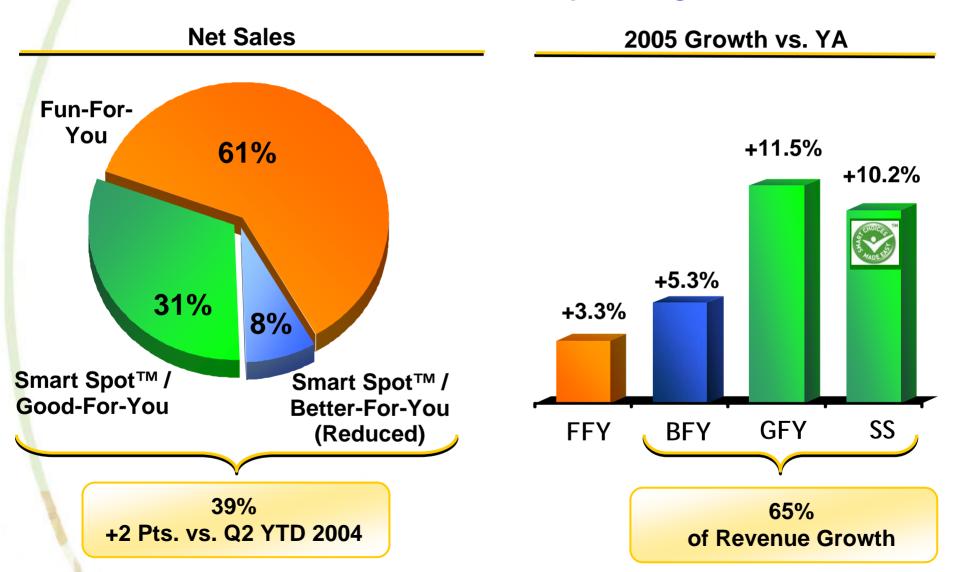




2005 Smart Spot™ Performance



2005 Q2 YTD NA Revenue — Smart Spot™ Eligible¹ Products



¹ Smart Spot Eligible is defined as all products that meet the Smart Spot nutrition requirements, even if they do not bear the label.

Smart Spot™ Centerpieces our Health & Wellness Effort



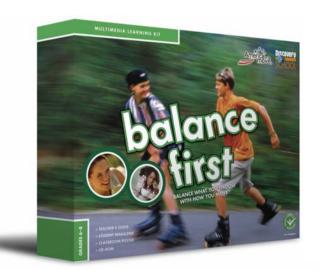








- Nutrition Standards to Guide Product Development
- Company-Wide Management Objectives
 - Smart Spot Growth
 - Product Innovation Pipeline
- Focal Point in Schools and Kids Marketing
 - Recommend 100% Smart Spot in Elementary;
 Majority (50%+) in Middle and High Schools.
 - Majority (50%+) of Kids-targeted Media.
- Brand Sponsor for our Lifestyle Programming
 - America on the Move, YMCA, Discovery
 - Balance First Energy Balance Curriculum









Next: Helping Consumers Get Started



