



Risk Assessment and Risk Management

SNL Biosecurity Team
National Workshop on Biosecurity
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Risk Management

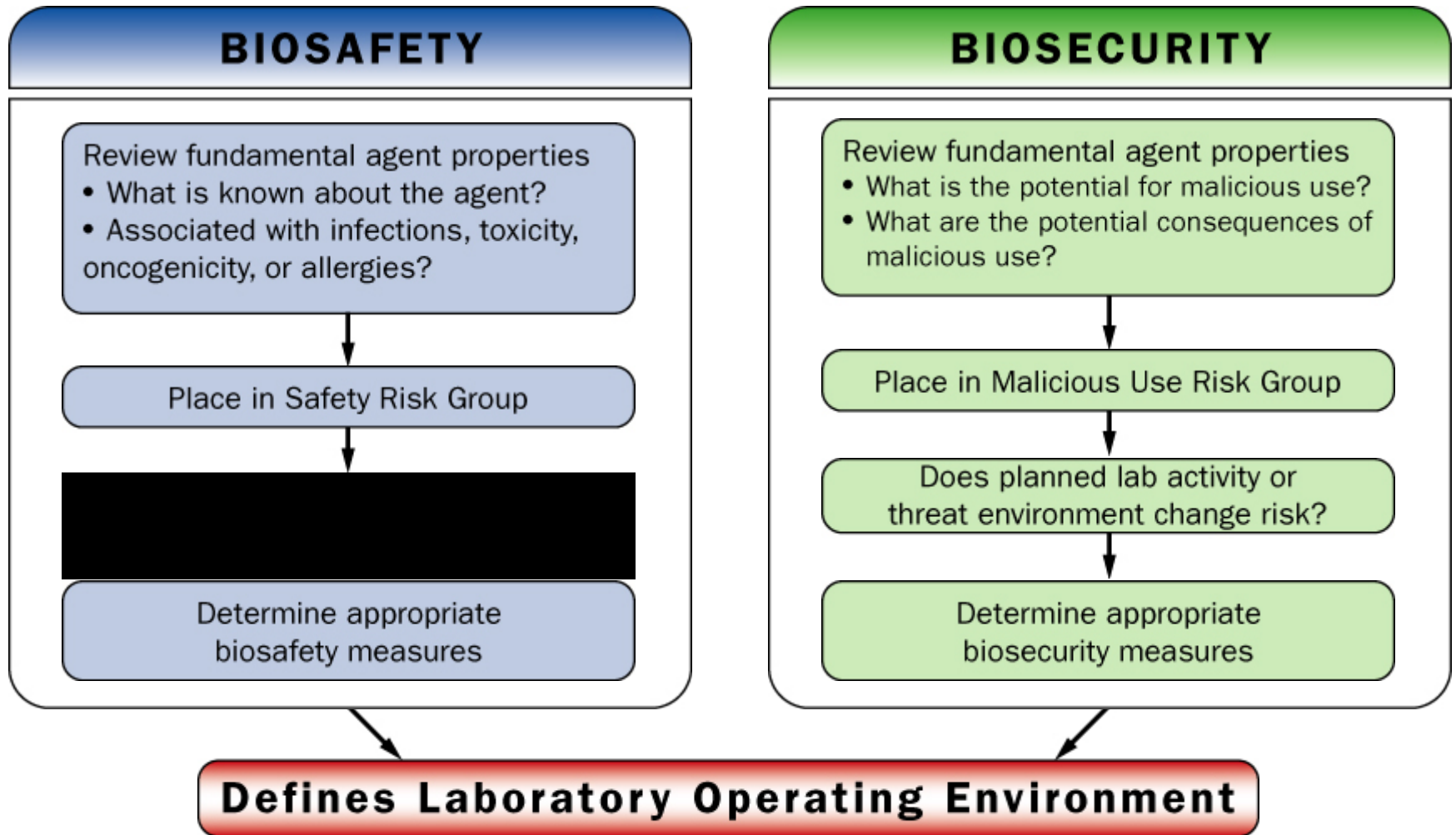
- **Establishes which assets should be protected against which threats**
 - **Assets include items that are:**
 - **Dangerous**
 - **Hard to replace**
 - **Rare**
 - **Critical to operations**

- **Ensures that the amount of protection provided to a specific asset, and the cost for that protection, is proportional to the risk of the theft or destruction of that asset**

- **Begins with a risk assessment**
- **Proceeds with risk mitigation**
- **Continuously improves with monitoring and adjustment**



Integrated Biosafety and Biosecurity





Biosafety Risk Assessment: Safety Risk Group Evaluation

- **What is known about the agent?**
 - **Pathogenicity – ability to cause disease**
 - **Virulence – degree of pathogenicity**
 - **Host range – restricted or broad, human, animals, plants**
 - **Communicability – are there reports of epidemics? Of laboratory infections?**
 - **Transmission – means (e.g. direct contact, vector borne) and routes (e.g. ingestion, inhalation)**
 - **Environmental stability – e.g. resistance to disinfection**
- **Additional agent factors:**
 - **Toxicity**
 - **Is the agent associated with cancer (e.g. Hepatitis B virus associated with liver cancer)?**
 - **Does the agent or by-products induce allergic reactions (e.g. Penicillin)?**



Biosafety Risk Assessment: Safety Risk Groups



WORLD HEALTH ORGANIZATION

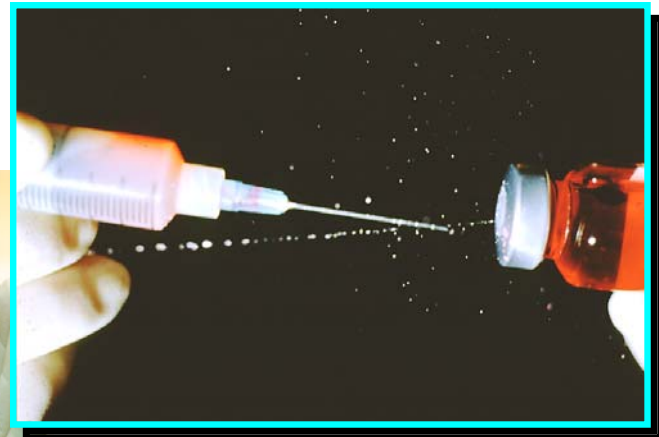
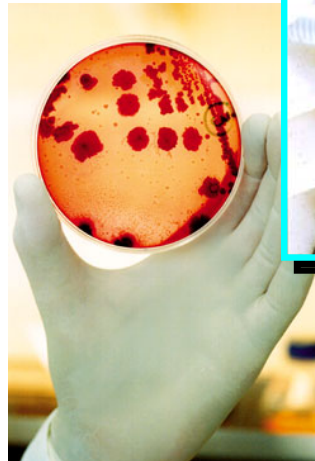
- **Risk Group 1**
 - No or low individual and community risk
 - Unlikely to cause human or animal disease
- **Risk Group 2**
 - Moderate individual risk, low community risk
 - Can cause disease but unlikely to be a serious hazard. Lab exposures may cause serious infection, but effective treatment and preventative measures are available and risk of spread of infection is limited
- **Risk Group 3**
 - High individual risk, low community risk
 - Usually causes serious human or animal disease but does not ordinarily spread. Effective treatment and preventative measures are available.
- **Risk Group 4**
 - High individual and community risk
 - Usually causes serious human or animal disease and can be readily transmitted. Effective treatment and preventative measures are not usually available





Biosafety Risk Assessment: Elements That May Modify Risk

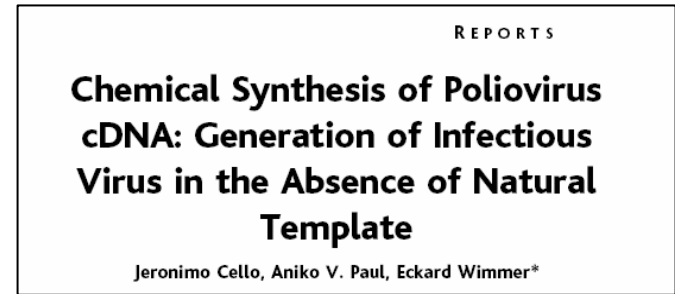
- Risk Group is the starting point of the risk assessment
- Does the environment or activity change the risk?
 - Lab vs. field studies
 - Animal studies?
 - Procedures
 - Does planned experiment have the potential to generate aerosols?
 - Equipment
 - Needles
 - Centrifuges
 - Homogenizers
 - Pipettes



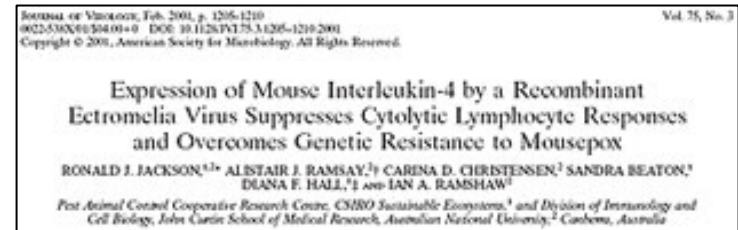


Biosecurity Risk Assessment: Malicious Use Risk Group Evaluation

- **Assess value of the agents from an adversary's perspective**
 - **Consequences**
 - Contagiousness
 - Medical effects (morbidity and mortality)
 - Potential to become endemic
 - Economic impact
 - **Weaponization potential**
 - Acquisition
 - Production
 - Ease of growth
 - Ease of processing
 - Ease of storage
 - Dissemination
 - Modes (e.g. Aerosol, Oral)
 - Environmental hardiness



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Biosecurity Risk Assessment: Malicious Use Risk Groups

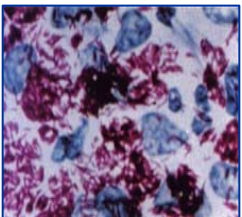
- **Nonpathogenic**
 - Malicious use would have insignificant or no consequences
- **Low Malicious Use Risk (LMUR)**
 - Difficult to deploy, and/or
 - Malicious use would have few consequences
- **Moderate Malicious Use Risk (MMUR)**
 - Relatively difficult to deploy, and
 - Malicious use would have localized consequences with low to moderate casualties and/or economic damage
- **High Malicious Use Risk (HMUR)**
 - Not particularly difficult to deploy, and
 - Malicious use could have national or international consequences, causing moderate to high casualties and/or economic damage
- **Extreme Malicious Use Risk (EMUR)**
 - Would normally be classified as HMUR, except that they are not found in nature (eradicated)
 - Could include genetically engineered agents, if they were suspected of being a HMUR



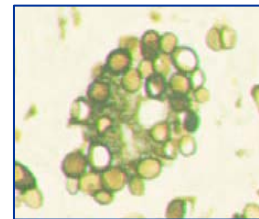


Biosecurity Risk Assessment: Agent Examples

- **LMUR: *Mycobacterium leprae***
 - **Consequences: Low**
 - Not highly virulent, not highly contagious, and completely curable – majority recover without treatment
 - **Weaponization potential: Low**
 - Production is a significant challenge and not environmentally hardy
- **MMUR: *Coccidioides immitis***
 - **Consequences: Low to moderate**
 - Usually asymptomatic, not contagious, and 5-10 out of every 1000 infected develop life-threatening infection
 - **Weaponization potential: Moderate**
 - Requires technical skills to handle, Easy to procure virulent strain (wide endemic area), Easy to grow colonies and produce spores



*Mycobacterium
leprae*

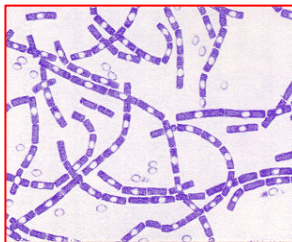


*Coccidioides
immitis*

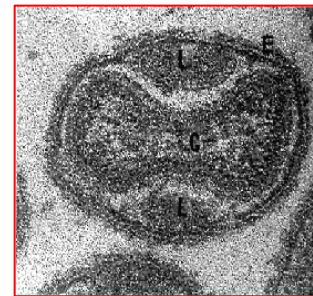


Biosecurity Risk Assessment: Agent Examples

- **HMUR: *Bacillus anthracis***
 - **Consequences: Moderate to high**
 - High fatalities, not contagious, and early diagnosis is difficult
 - **Weaponization potential: High**
 - Wide endemic area, easy to grow, very stable
- **EMUR: Variola major virus**
 - **Consequences: High**
 - High fatality rate, contagious, very few vaccinated individuals
 - **Weaponization potential: Moderate**
 - Stable in aerosol but extremely difficult to obtain



*Bacillus
anthracis*



Variola major



Biosecurity Risk Assessment: Elements That May Modify Risk

- **Consider lab experiment**
 - **Does planned experiment produce an agent with higher weaponization potential or higher potential consequences?**





Biosecurity Risk Assessment: Threat Environment

- **Adversary Classes**

- Terrorist
- Extremist
- Psychotic
- Criminal

- **Insiders**

- Authorized access to the facility, dangerous pathogens, and/or restricted information
- Distinguish Insiders by level of authorized access
 - Site
 - Building
 - Asset
- Facility management, site security, and local law enforcement interviews

- **Outsiders**

- No authorized access
- Local law enforcement, site security, and intelligence community interviews





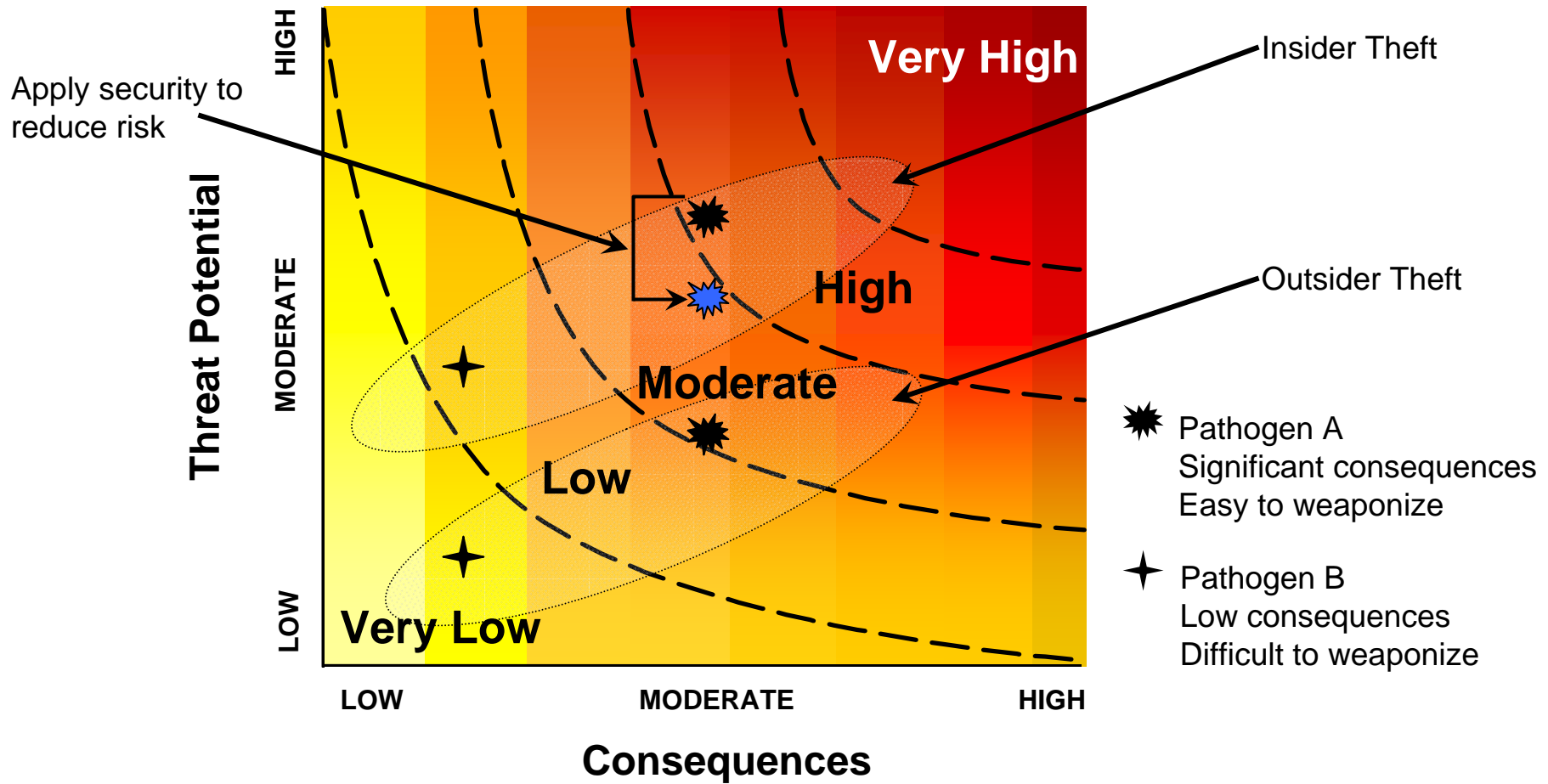
Biosecurity Risk Assessment: Threat Potential

Evaluate threat potential of possible adversaries:

- **Motive**
 - **Asset Attractiveness**
 - How well does the acquisition or sabotage of the asset achieve the adversary's objective, or lead to achieving the adversary's objective?
- **Means**
 - **Capability**
 - Does the adversary have the skills, knowledge, and tools necessary to conduct the attack/meet the objective
- **Opportunity**
 - **Environment**
 - Is the adversary active in the area?
 - How recently have they acted in ways that may be threatening?
 - Has there been any indication of targeting?



Biosecurity Risk: Insider vs. Outsider Threat





Summary

- **Risk management is the goal**
 - **Requires understanding of problem through risk assessment**
- **Risk assessment**
 - **What might happen?**
 - **How likely is it to happen?**
- **Risk assessments need to be performed regularly**