# A Survey of Franchising in the European Union



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# **Summary**

This report covers the EC Directives that relate to Franchisors entering the market, namely, the exemptions to the EU's general anti-trust law, the European Franchising Federation (EFF) and their 'Code of Ethics' that covers IPR protection and the relevant contacts for the individual Member State Franchising organizations.

## **Market Overview**

US businesses looking to Franchise within the European Union will likely find that the market is quite robust and friendly to Franchise systems in general. There are a number of laws that govern the operation of franchises within the EU, but these laws are fairly broad and generally do not constrain the competitive position of US businesses. The potential franchisor should take care to look not only at the EU regulations, but also at the local laws concerning franchising. There is a general franchise association for the EU, the European Franchising Federation, which represents the separate associations from 18 member states. Each of the member states has franchise association that is involved in ascertaining and analyzing differences in laws pertaining to potential franchisees. The contacts for the member associations can be found at the end of this report.

The most recent survey on franchising in the European Union was conducted back in 1997 by the European Franchise Federation. The statistics are therefore somewhat out of date.

However, it is likely that the relative positions of the member states vis-à-vis their franchise activity has not changed. The survey showed that Germany, the United Kingdom, France, Italy and Spain had the largest total population of franchise systems operating within their borders (both foreign and domestic). The next group included the Netherlands, Austria, Hungary and Sweden, with Denmark, Finland and Belgium.

# The Treatment of Franchising by the Law of the European Community

The most important aspect of EU law as regards franchising is Article 81 of the Treaty of Rome. This is the EU's anti-trust law. It prohibits a number of practices commonly found in franchising. There are, however, a number of exemptions available to franchisors.

# The De Minimis Exemption

Many franchisors have a market share of less than 10%. Thus, they do not need to take advantage of the block exemption as they are automatically exempted from Article 81(1).

## **The Block Exemption**

On 22 December 1999, the new Block Exemption Regulation (Regulation EC2790/1999) was accepted, creating a new broad safe harbor exemption from the impact of Article 81 of the EC Treaty.

As stated above, Article 81(1) prohibits agreements (or practices) which prevent, restrict or distort competition. In the past it has been interpreted to catch a broad range of the vertical restraints commonly found in franchising.

# **Key points of EC2790/1999 for Franchisors:**

Key points to note about the Regulation are:

- it is only available to franchisors with a market share of less than 30%
- it applies to both exclusive and non-exclusive arrangements
- services and goods are included
- multi-party agreements are now covered (i.e. more than two parties)
- some vertical arrangements between competitors will be exempt
- franchisors may impose maximum price restrictions on their franchisees (but not price maintenance).
- Transitional provisions meant that current franchise agreements or franchise agreements which were in force at the end of May 2000 and complied with Regulation EC 4087/88 retained their exemption from Article 81(1) until the end of December 2001.

The Commission has issued guidelines outlining its policy on interpretation of the Regulation. They are detailed and are crucial to a full interpretation of the block exemption. The Commission has indicated that it will regard itself as bound by the terms of the guidelines – although authorities and courts in Member States will not be bound by them.

# What the Block Exemption means in practice

Franchising is not mentioned expressly in the Regulation, but is considered in the guidelines. The exemption will apply if the franchisor has less than 30% market share. As long as no hardcore restraints are included, the parties are left to negotiate their own terms.

# **Issues of Concern under the Block Exemption Regulation:**

#### **Exclusivity for Franchisors**

Exclusive territories are not permitted, although a location clause will be allowed. Franchisees must be free to actively promote their sales to end users wherever located. According to the guidelines the area outside which mobile outlets may operate can also be restricted. A franchisee may be restrained from selling to unauthorized dealers outside the network.

# **Non-compete clauses**

During the term, non-compete clauses of more than five years are not permitted unless the franchisor is the landlord of the franchisee (Article 5(a)). This will often not be the case. At the same time, the current draft guidelines provide that a non-compete clause relating to the goods or services supplied under the franchise arrangements, whilst not exempted under the block exemption, will not be caught by Article 81(1) as long as the

franchisor is not dominant in the market and the restraint is necessary 'to maintain the common identity and reputation of the franchised network'.

#### **Post-term**

A post-term non compete may be imposed if it:

- relates to goods or services which compete with the goods or services dealt with by the franchisee under the terminated agreement; and
- is limited to the premises from which the franchisee operated during the contract period; and
- is indispensable to protect the franchisor's know-how; and
- is for a period of one year after termination.
- If the franchisor cannot rely on De Minimis or SME Exemption (see page 3) then the post-term restriction will be unenforceable. The franchisor will need to amend the agreement or apply for individual exemption.

# **Tying**

Franchisees may not be restrained from selling the brands of particular competing suppliers. Quality specifications may, however, be laid down (paragraphs 188-9 and 131 of the draft guidelines).

### **Timing**

The new block exemption will apply to new agreements made from 1 June 2000 and will last for ten years until 31 May 2010. Existing agreements which comply with one or other of the outgoing block exemptions are 'grandfathered' in until 31 December 2001. After that they must either comply with the new block exemption or be notified for specific clearance.

#### Small and medium-sized enterprises

Agreements between small and medium-sized undertakings (SME's) (as defined in the Annex to Commission recommendation 96/280/EC) are considered by the Commission as being rarely capable of significantly affecting trade between Member States. Consequently as a general rule they are not caught by the prohibition in Article 81(1). Medium-sized enterprises typically have less than 250 employees with a turnover of less than ECU 40 million (US\$40 million). Small-sized enterprises have a turnover of less than ECU 7 million (US\$7 million).

## **Member State/ National Legislation of Franchises**

There is very little national legislation specific to franchising in Europe. Franchising most often falls under general civil, commercial, social, etc. law in each country.

A few countries, like France and Spain, have laws related to disclosure requirements on the part of the franchisor with regard to potential franchisees before the conclusion of the franchise contract.

# The Protection of IPR in European Franchising

#### The EFF Code of Ethics

Since its foundation in 1972, the European Franchise Federation has defined and upheld its <u>European Code of Ethics for Franchising</u>. Its purpose has been to uphold a self-regulatory approach to good and fair business practice in franchising in Europe.

Every EFF national member, as well as in turn, each member of the national associations or federations commits to the principles laid down in this Code.

# **Useful Links**

# The European Franchising Federation

http://www.europeanfranchising.net/

# **European Franchising Network**

http://www.europeanfranchising.com/

# **International Franchise Association (US)**

http://www.franchise.org/

# **EUROPA - The European Commission Homepage**

http://europa.eu.int/comm/index\_en.htm

# **Upcoming Trade Shows**

# **International Franchise Expo 2006**

Location: Washington, DC, United States

**Date:** 6/2/2006 - 6/4/2006

Website: http://www.franchiseexpo.com/

#### **Contacts:**

Monica McFarlane, Trade Event Programs

International Trade Specialist

Phone: 202-482-3364

monica.mcfarlane@mail.doc.gov

Sheila Lillien, MFV Expositions, Inc. Phone: 201-226-1130 ext. 111

slillien@mfvexpo.com

# **Key Contacts**

The US Commercial Service uses a world-wide network of Trade Specialists to assist US clients. Franchisors looking to expand into Europe are encouraged to contact:

### **Finola Cunningham**

Global Franchising Team Leader U.S. Commercial Service U.S. Embassy 42 Elgin Rd. Ballsbridge Dublin 4, Ireland

Tel: 011-353-1-667-4753 Fax: 011-353-1-667-4754

The contacts for the member associations for the European Franchise Federation are located below. Scroll down or use the hyperlinks:

<u>Austria - Belgium - Czech Republic - Denmark - Finland - France - Germany - Greece - Hungary - Ireland - Italy - Latvia - Netherlands - Portugal - Slovenia - Spain - Sweden - Switzerland - United Kingdom</u>

# **BELGIAN FRANCHISE FEDERATION**

Belgische Franchise Federatie - Fédération Belge de la Franchise

Boulevard de l'Humanité 116/2 B - 1070 Brussels - BELGIUM

**Chairman:** Didier Depreay (Point Chaud) **Executive Director:** Mr Arnaud Le Grelle

**Tel:** +32.2.523.97.07 Fax: +32.2.523.35.10

Web Site: <a href="http://www.fbf-bff.be">http://www.fbf-bff.be</a> e-mail: a.le.grelle@fbf-bff.be

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# **BRITISH FRANCHISE ASSOCIATION (BFA)**

Thames View, Newton Road Henley-on-Thames

Oxon. RG 9 1 HG - UNITED KINGDOM

**Chairman:** Mr Brian Lewis (Cash Generator) **Director General:** Mr Brian Smart

**Tel:** +44.1491.578050 Fax: +44.1491.573517

Web Site: <a href="http://www.british-franchise.org.uk">http://www.british-franchise.org.uk</a> e-mail: mailroom@british-franchise.org.uk

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#### **CZECH FRANCHISE ASSOCIATION**

Opletalova 6,

110 00 Praha 1, Czech Republic

Tel: +420 222 244 509 Fax: +420 222 244 935 Chairman: Mr. Ales Tulpa Ms. Hana Juraskova Director:

Web Site: http://www.czech-franchise.cz

e-mail: <a href="mailto:caf@czech-franchise.cz">caf@czech-franchise.cz</a>

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### FRENCH FRANCHISE FEDERATION

Fédération Française de la Franchise(FFF) 60, rue de la Boétie 75008 Paris - FRANCE

President BD: Mr. F. Lacroix (Comtesse du Barry)

Directeur Général: Mrs Chantal Zimmer

**Tel:** +33.1.53.75.22.25 **Fax:** +33.1.53.75.22.20

Web Site: http://www.franchise-fff.com

e-mail: info@franchise-fff.com

Minitel: 3616 code FFF

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### **NETHERLANDS FRANCHISE ASSOCIATION**

Nederlandse Franchise Vereniging (NFV)

Boombergerlaan 12

NL-1217 RR Hilversum - THE NETHERLANDS **President:** Mr. J.D. van der Ent, CEO Etos B.V. **Executive Director:** Mr. Jos Burgers

Tel: +31.35.624.23.00
Fax: +31.35.624.91.94
Web Site: <a href="http://www.nfv.nl">http://www.nfv.nl</a>
e-mail: <a href="mailto:franchise@nfv.nl">franchise@nfv.nl</a>

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### **ITALIAN FRANCHISE ASSOCIATION**

Associazione Italiana del Franchising

Viale L. Majno, 42 20129 Milano - ITALY

**Chairman:** Mr. Graziano Fiorelli (Mail Boxes Etc.)

Managing Director: Mr Italo Bussoli

**Tel:** + 39 02 29 00 37 79 **Fax:** + 39 02 65 55 919

**Web Site:** <a href="http://www.assofranchising.it">http://www.assofranchising.it</a> e-mail: <a href="mailto:assofranchising@assofranchising.it">assofranchising@assofranchising.it</a>

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# **AUSTRIAN FRANCHISE ASSOCIATION**

Österreichischer Franchise-Verband (ÖFV)

Bayerhamerstrasse 12/1

A-5020 Salzburg - AUSTRIA/EUROPA

**Chairman:** Mr Cristian Wimmer (McDonald's)

**Tel:** +43.662.874.236-0 **Fax:** +43.662.874.236-5

Web Site: <a href="http://www.franchise.at">http://www.franchise.at</a>
e-mail: <a href="mailto:sigrid.stramer@mcdonalds.at">sigrid.stramer@mcdonalds.at</a>

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# FINNISH FRANCHISING ASSOCIATION

Suomen Franchisng-Yhdistys ry (SFY)

PL 868

08680 Lohja as - FINLAND

**President:** Mr Seppo Sariola (Hertz Renta A Car Finland Oy )

**Executive Director:** Mr Rolf Granström

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#### **GERMAN FRANCHISE ASSOCIATION**

Deutscher Franchise-Verband e.V (DFV)

Luisenstrasse 41

10117 Berlin - GERMANY

**President BD:** Mr Dieter Fröhlich (Muzikschule Fröhlich) **Managing Director:** Mr Torben Brodersen

Tel: +49.(0)30.278.90.20 Fax: +49.(0)30.278.90.215 Web Site: www.dfv-franchise.de e-mail: info@dfv-franchise.de

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#### FRANCHISE ASSOCIATION OF GREECE

Skoufou 10

105 57 Athens - GREECE

**Chairman:** Mr. Stelios Stavridis (Piscines Ideales, SA)

Secretary: Ms M. Karagianni

**Tel:** +30 1 032 34 620 **Fax:** +30 1 032 38 865

**Web Site:** <a href="www.franchising.gr">www.franchising.gr</a></a> **e-mail:** <a href="mailto:info@franchising.gr">info@franchising.gr</a>

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#### LATVIAN FRANCHISE ASSOCIATION

Latvijas Komercpilnvarojumu Asociacija

Lachplesha 81

Daugavpils LV - 5403 - Latvia

**Chairman:** Mr. Victor Aldersberg (Arhis)

**Director:** Mrs. Olga Krumpane

Tel: + 371 54 26349
Fax: + 371 54 27374
Web Site: www.franch.lv

e-mail: info@franch.lv; olqa@franch.lv

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### PORTUGUESE FRANCHISE ASSOCIATION

Associação Portuguesa da Franchise (APF)

Rua Viriato 25 3°

1050-234 Lisboa - PORTUGAL

**President:** Mr Joao Papa (5 à sec)

**Executive Director:** Mr Pedro Villa Franca

**Tel:** + 351 21 319 29 38 **Fax:** + 351 21 319 29 39

Web Site: <a href="www.apfranchise.org">www.apfranchise.org</a>
e-mail: <a href="mailto:apfranchise@netcabo.pt">apfranchise@netcabo.pt</a>

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# **SPANISH FRANCHISE ASSOCIATION**

Asociación Espanola de Franquiciadores (AEF) Avenida de las Ferias s/n – 46035 Valencia Apda.(POB)476 - 46035 Valencia

SPAIN

**President:** Mr Xavier Vallhonrat Llurba (Lizarran)

**Director Manager:** Mr Eduardo Abadia González

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Web site: <a href="http://www.franquiciadores.com">http://www.franquiciadores.com</a>

e-mail: aef@feriavalencia.com

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# **SWEDISH FRANCHISE ASSOCIATION**

Svenska Franchise Föreningen (SFF) Sofierogatan 3A SE - 412 51 Göteborg - SWEDEN **Chairman:** Mr Anders Fernlund (Delphi and Co) **Executive Director:** Ms. Karen Kisker

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#### **SWISS FRANCHISE ASSOCIATION**

Schweizer Franchise Verband (SFV)

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CH-8002 Zürich - SWITZERLAND

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Managing Director: Mr Christopher Wildhaber

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# **HUNGARIAN FRANCHISE ASSOCIATION**

Magyar Franchise Szövetség( MFSZ)

POB 446 Budapest

H-1537 HUNGARY

**Chairman:** Mr L. A. Erdélyi (Photo Porst/FÖFOTO Ltd.)

Secretary General/CEO: Dr Istvàn Kiss

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# **SLOVENIAN FRANCHISE ASSOCIATION**

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SI - 1504 Ljubljana - Slovenia

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**Tel:** +386 1 56 82 331 (ext.148)

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#### **IRISH FRANCHISE ASSOCIATION**

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**Chairman:** Mr. John Green **CEO:** Mr. Michael Bradley **Tel:** +353-1-499-1091 **Fax:** +353-1-830-3913

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