

# "HERDING CATS"

Merging Exercise and Evaluation Methodologies Jenise D. Dahlin, Los Alamos National Laboratory EMI-SIG Annual Meeting, May 9, 2007 San Antonio, Texas





### **Merging Methodologies for \$100**



The three organizations whose methodologies are being combined for purposes of this presentation and many facilities' exercise programs Who are the Department of Energy (DOE), the Department of Homeland Security (DHS), and the Federal Emergency Management Agency (FEMA)?

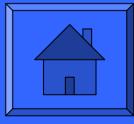


# **Merging Methodologies for \$200**



Discussion based exercise where participants problem solve using a hypothetical situation to assess plans, policies, and procedures

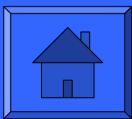
# What is a Tabletop Exercise?



#### Merging Methodologies for \$300

Operations based exercise where participants "respond" as they would with simulated outside partners and simulated movement of personnel and equipment – these are typically held in the EOC environment

# What is a Functional Exercise?

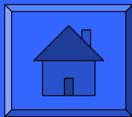


# Merging Methodologies for \$400

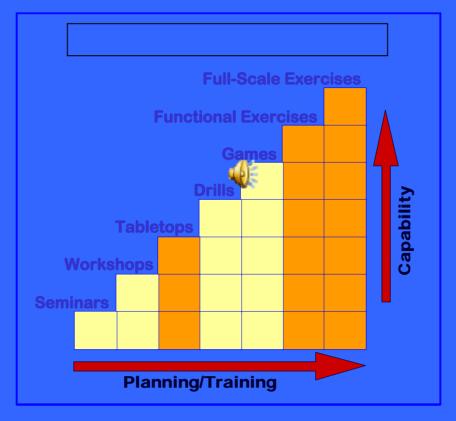


Coordinated operations based exercise focusing on testing one single, specific operation or function usually for a single agency – used many times to train on new equipment or to test a new procedure

### What is a drill?



# Merging Methodologies for \$500



# What is the Building-Block Approach?



DOE Evaluation Criteria for \$100 Deficiency Weakness Improvement Item Met Noted (or Noteworthy) Practices

What are DOE's Typical Evaluation Ratings?

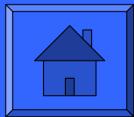


#### **DOE Evaluation Criteria for \$200**



#### Basis for performance-based criteria to be used for evaluation purposes

# What are the performance goals outlined in DOE O 151.1C?

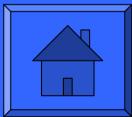


#### **DOE Evaluation Criteria for \$300**



P – program evaluation only
E – exercise evaluation only
P/E – both program and exercise evaluation
CE – evaluation of the conduct of an exercise

What are the DOE evaluation types for labeling criteria?



# **DOE Evaluation Criteria for \$400**

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•Program Administration (P) •Training and Drills (P) •Exercises (P) •Readiness Assurance (P) •Emergency Response Organization •Offsite Response Interfaces •Emergency Facilities and Equipment •Categorization and Classification Notifications and Communication Consequence Assessment •Protective Actions and Reentry •Emergency Medical Support •Emergency Public Information •Termination and Recovery

What are the Programmatic and Response Elements which are the standard basis for generic evaluation criteria?

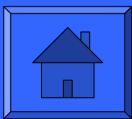


#### **DOE Evaluation Criteria for \$500**



Locations where key events are expected to occur and, thus, where evaluators should be placed to observe response actions

# What are evaluation points?

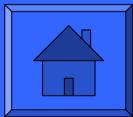


# HSEEP Exercise Evaluation Guides for \$100





# What are Exercise Evaluation Guides?



# HSEEP Exercise Evaluation Guides for \$200



#### The key items requiring coordination to achieve mission outcomes

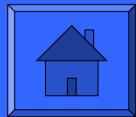
#### What are Critical Tasks?



# DAILY DOUBLE!!! HSEEP Exercise Evaluation Guides



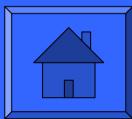
Arrive on scene Don appropriate personal protective equipment Set up equipment Collect Information Determine reportable quantity Notify Incident Commander of findings What are typical steps outlined on an EEG for an evaluator to use as an example when observing response actions



# HSEEP Exercise Evaluation Guides for \$400



What happened? What was supposed to happen? If there is a difference, why? What is the impact of that difference? What should be learned from this? What corrective actions are recommended? What are the questions evaluators should ask in analyzing observed performance and should be the basis for the improvement action matrix in the After Action Report

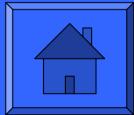


# HSEEP Exercise Evaluation Guides for \$500

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Task: \_\_\_\_\_\_ Issue # \_\_\_\_\_ Reference: Summary: Consequence: Analysis: Recommendations:

# What is the format for outlining issues in the After Action Report?

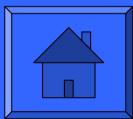


# Exercise Lingo for \$100



#### HSEEP

What is Homeland Security Exercise and Evaluation Program?

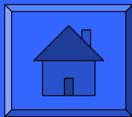


# Exercise Lingo for \$200

# The application of make-up to simulate realistic injuries for actors in exercises



### What is moulage?

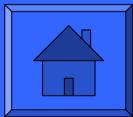


#### Exercise Lingo for \$300



The report following an exercise that outlines the scenario, what occurred, what gaps were identified and includes an improvement plan matrix outlining what action is required, by whom and by when

# What is an After Action Report (AAR)?

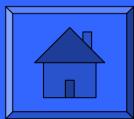


#### Exercise Lingo for \$400



#### IPC, MPC and FPC

What is the Initial Planning Conference, the Mid Planning Conference and the Final Planning Conference?



#### Exercise Lingo for \$500



The location set-up for "roleplayers" or simulators to support operations based exercises – where anyone not playing live in an exercise is simulated

#### What is a SimCell or a Control Cell?





#### The only two sites that have never had reportable injuries during an emergency response exercise

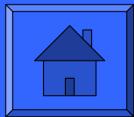
## Who are Los Alamos National Laboratory and Pantex BWXT?





### \$80,000 to \$120,000

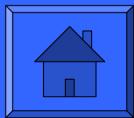
What is the typical cost associated with a Full Scale Exercise?





#### 9 months

What is not only the standard human pregnancy term, but the average length of time necessary to properly prepare a full scale exercise?





#### This site's exercise in 1995 resulted in that site having to buy a home

#### Who is Pantex?





#### This site gave away a Fire Truck to a neighboring community

#### Who is Pantex?



### Final Jeopardy!!!!

Category is DOE Exercise Lingo

# Final Jeopardy!!!!

#### LSPT and CPT

What is a Limited Scope Performance Test and a Composite Performance Test?





