

Electronic Facilitation of Integrated Cost Management for Projects

by

David R. Graham

(NASA PA&E/CAD Cost Research Project)

for

PM Challenge 08

Daytona Beach, FL

Feb 26-27, 2008



Purpose of Presentation

Explain and illustrate the use of an Electronic Network Environment (ENE) application for facilitating project integrated cost management utilizing electronic interfacing and transmission of EVM Contract Performance Report (CPR) and Cost Analysis Data Requirement (CADRe) information to improve cost estimates for enhanced project management



Why Develop an ENE?

- Wanted to develop the implementation of a CADRe & EVM/CPR application for projects:
 - That made CPR's more easily available to PM's from contractors electronically
 - That minimized project office manual preparation of CADRe information
 - That facilitated electronic transmission of CPR actual cost data into CADRe Part C (LCCE)
 - That facilitated communication between personnel involved with *Integrated Cost Management* activities



Integrated Cost Management

(Draft NPR 8000.4B)

- Focus is Category I & II space flight programs and projects
- Objective: Continuously determine the rolled-up risk impact on the cost of the program/project by organizing, obtaining and using cost-risk information
 - Stakeholder interest in integrated cost-risk was codified in June and July 2006
 - Circular A-11, Part 7 and the Supplement to Part 7 (Capital Planning Guide)
 - Update of the FAR (FAR Case 2004-019)
 - These updates require the creation and management of risk adjusted budgets
 - This supplemented GAO interest in better NASA cost-risk management as documented in the May 2004 GAO report on NASA cost estimating



Integrated Cost Management at NASA

- Integrated cost management integrates
 - NASA Continuous Risk Management (CRM)
 - Cost estimating
 - Cost-risk assessment/analysis
 - Utilizing the identified risks in the project risk list and topdown WBS-based uncertainty analysis
 - EVM
 - Procurement
 - Cost data collection
 - Cost data analysis



Integrated Cost Management at NASA

- Three activities make up integrated cost-risk:
 - Identify and Quantify Cost-Risk
 - Identify and assess risk
 - Translate risk assessment into cost impact
 - Perform "S"-curve and CRM scenario-based cost-risk
 - Incorporate CRM scenario-based and "S"-curve cost-risk in CADRe (Part C) Life Cycle Cost Estimate (LCCE)
 - Establish Cost-Risk Reporting
 - Develop RFP CADRe & EVM Data Requirements Description (DRD's) and equivalent project plan requirements
 - Evaluate proposals/project plans addressing EVM and CADRe DRD's
 - Do Integrated Baseline Review
 - Manage Cost-Risk Using Reported Data
 - Do EVM performance measurement & CADRe "S"-curve analysis
 - Compile end-of-contract cost-risk data for database updates, data evaluation and analysis and cost-risk algorithm updates



When Integrated Cost Management is Required

Program Phases		F	ormulation	Implementation			
Flight Projects	Pre-Phase A:		Phase B:	Phase C:	Phase D:	Phase E:	Phase F:
Life Cycle Phases	Concept Studies	Concept Development	Preliminary Design	Detailed Design	Fab, Assy & Test Launch	Sustainment	Disposal
	KDP	A KDP	B KDP	C CDR KDP	D KDP	E KDP	F
Traditional Waterfall Development or Directed Missions	E.	ET ON					
AO-Driven Projects	Dov Sel Ste	ect	et Step 2	R Q			

Legend



Id & Quantify Cost-Risk





Establish Cost-Risk Reporting



GPMC Mission Decision Review/ICR



Manage Cost-Risks Using Reported Data



Electronic Network Environment (ENE) Facilitation of Integrated Cost Management



ENE Vision

A computing environment that enables computer users with little or no computer technical knowledge to do what they want on the computer without technical support



ENE Paradigm

User Activities

- Create Screens/Fields
 Anything that can be entered on a Paper Page
 Also audio and video files
- Connect Fields
- Use Fields

Results Expected

- Data Structure Created, Maintained, Optimized Automatically (i.e., evolves naturally)
- Screens Automatically Web Compliant
- Automatic Analytical Collaboration
 - Real-time, on-line updates
 - Updates even if not on-line
 - Proprietary data USED but NOT seen
- User Environment Totally Dynamic, Totally Integrated



ENE Benefits

 Development by Users Who Need Not be Technical

Who Can

Deploy in a Fraction of Typical Time

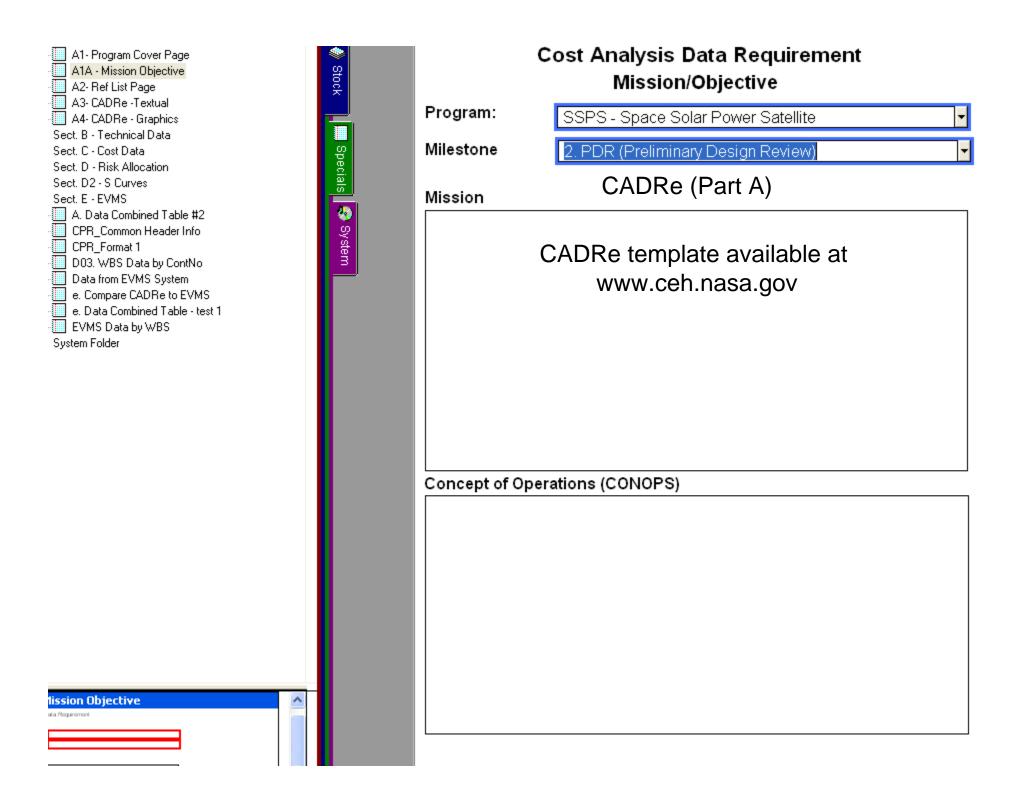
With

Collaboration that Meets Security,
 Analytical, and Timing Demands



Implementing Integrated Cost Management with ENE

ENE Prototype Screenshots



Program SSPS - Space Solar Power Satellite ▼
Milestone 2. PDR (Preliminary Design Review)
Payload 01. Transmit Payload CADRe (Part A)
Application: Earth
Payload Descriptor
The payload has application of from the type of .
This payload's design life is scheduled for months with a reliability of and MTBF of .
Textual Description of Payload Package

Program:	SSP:	SSPS - Space Solar Power Satellite					
Milestone	2. PE	R (Preliminary D	esign Review)	Ţ			
Organization Data			CADRe (Pa	art A)			
CSCI Name - Payload Sc	oftware	Version or Release	Name of Developing Org	CMMI of Developing Organiz.	Type of Software Development Method		
Aero-SC Softwar	•	Version or Pelease	Name of Developing Org	CMMI of Developing Organiz	Type of Software Development Method		
Acro-3c Softwar		version of Release	maine of beveloping org	Civilian of Developing Organiz.	Type of Software Development Method		

Application Data

General Project Lev	vel Information
---------------------	-----------------

Report As Of Date		
Program:	SSPS - Space Solar Power Satellite	CADRe (Part A)
Milestone	3. CDR (Critical Design Review) ▼	

Human Rated	Destination	Type of Craft	Mission Life	Approvito Proceed Date	Launch Date
No 💌	Lagrange Point	Fly-By	20	Jan-04	Sep-15
Percent New Design	Num of Contractors	Num Gov Organizations	Orbital Perigee	Orbital Apogee	Apogee Class
95	2	1	35786	35786	GEO <u>▼</u>
Inclination	Average Payload Powe	Peak Payload Power	GN&C Method	Pointing Accuracy	Pointing Knowledge
0	658	823	3-axis stabilized-RW	600	300
Slew Rate	Slew Acceleration	Data Storage	Dry Mass	Number of Systems	Downlink Mode
0.001	0.01	400	187648	9	Ka, S
Downlink Data Rate	Uplink Mode	Uplink Data Rate	Thermal Control		
100(Ka), 2.186(S Ban	S Band	4	250		
	<u> </u>	4			

(Inputs for PM, SE, SMA & S/T)

	Average Humber of Gov Personnel Planned/yr during Phase A	Average Number of Gov Personnel Planned/yr during Phase B	Average Number of Gov Personnel Planned/yr during Phase C	Average Humber of Gov Personnel Planned/yr during Phase D
Project Management	75	150	400	400
Systems Engineering	150	150	250	100
Safety and Mission Assurance	25	25	45	20
Science/Technology	50	50	25	15

u - i ayidaa i age iiipat

Program:	SSPS - Space Solar Power Satellite		7
Milestone	2. PDR (Preliminary Design Review)		7

CADRe (Part B)

Technical parameters:

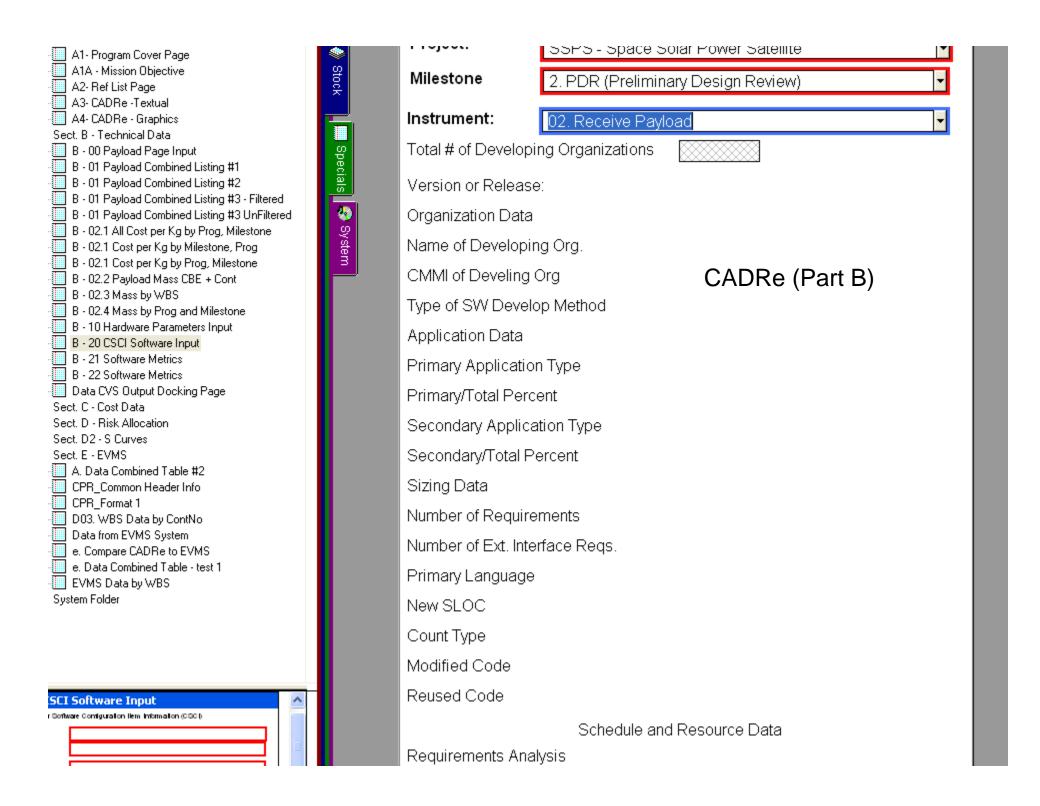
WBS	WBS Description	Mass CBE kg	Mass CB	Dims(M)	% New	Qty Flight	Qty Test	
- 1.5.	Payloads							
±1.5.1.	Transmit Payload	303610	333971					
±1.5.2.	Receive Payload	74874	82361					
1.6.	Spacecraft							
1.6.1.	SC Project Management							
1.6.2.	SC Systems Integration; Asse							
⊟1.6.2.1.	SC Systems Integration; Asse							
⊟1.6.2.1.1.	SC Systems Integration; Asse							
1.6.2.1.1.1.	!Laser Generator Vibration and							
1.6.3.	Spacecraft/Orbiter							
1.6.3.1.	SC-Orbiter Structures and Mech	110000	121000		50	1	0	
± ···· 1.6.3.2.	S/C -Orbiter Thermal Control S	27500	30250		60	1	0	-

Additional Technical Parameters:

WBS	WBS Description	TP1 Name	TP1	TP2 Name	TP2 V	TP3 Name	TP3 ▲
±1.5.1.	Transmit Payload						
±1.5.2.	Receive Payload						
	Spacecraft						
1.6.1.	SC Project Management						
± 1.6.2.	SC Systems Integration; Assembly;						
1.6.3.	Spacecraft/Orbiter						
1.6.3.1.	SC-Orbiter Structures and Mechanis	Complexity	4	Inheritance	3	F/U Compl	5
±1.6.3.2.	S/C -Orbiter Thermal Control Subsys	Complexity	5	Inheritance	3	F/U Compl	6
1.6.3.3.	SC-Orbiter Electrical Power and Dist	Complexity	4	Inheritance	2.5	F/U Compl	5
1.6.3.4.	SC-Orbiter Guidance; Navigation an	Complexity	5	Inheritance	4	F/U Compl	6 —
±1.6.3.5.	SC-Orbiter Propulsion Subsystem	Complexity	6	Inheritance	4	F/U Compl	7
1.6.3.6.	SC-Orbiter Communications; Comm	Complexity	3	Inheritance	2	F/U Compl	4 ▼

Comments:

A3- CADRe -Textual		·							
A4- CADRe - Graphics						-			
Sect. B - Technical Data		Туре:	Excel	▼ B	rowse		Connect		
B - 00 Payload Page Input	တ		,						
B - 01 Payload Combined Listing #1	Specials								
B - 01 Payload Combined Listing #2	<u> </u>	Table:	CADRe_3Sets		▼ Pag	7e - [02 - Import of 0	Cost Data	-
B - 01 Payload Combined Listing #3 - Filtered	<u> </u>		1			, o.			
B - 01 Payload Combined Listing #3 UnFiltered	49	Columns:	Name	Туре	Precision	Length	Field	Format	^
B - 02.1 All Cost per Kg by Prog, Milestone			Project	VARCH		510	F119	\Box	
B - 02.1 Cost per Kg by Milestone, Prog	System		Milestone	VARCH		510	F120	++	
B - 02.1 Cost per Kg by Prog, Milestone	ž		WBS Name	VARCH		510	F121	+	
B - 02.2 Payload Mass CBE + Cont			WBS Desc	VARCH		510	F122	+	
- B - 02.3 Mass by WBS									
B - 02.4 Mass by Prog and Milestone			Use4eac	VARCH		510	F123		
B - 10 Hardware Parameters Input			Total	CURR		21	F124		
B - 20 CSCI Software Input			F7	CURR		21	F125		
B - 21 Software Metrics			F8	CURR		21	F126		
B - 22 Software Metrics			F9	CURR	19 2	21	F127		
Data CVS Output Docking Page			F10	CURR	19 2	21	F128		_
Sect. C - Cost Data			F11	CURR	19 2	21	F129		
C 01 - Cost by WBS x FY			F12	CURR	19 2	21	F130	\vdash	
C 01b - Cost by Prog and Milestone			F13	CURR		21	F131	++	
C 02 - Import of Cost Data			F14	CURR		21	F132	+	v
C 02b - Import of Cost Data Temp			ш.13	ICORR	113 16	<u> </u>	11 132		
C 03 - Cost Data Import ODBC Stream		Where:							
C - Cost Input Main		************							
C - Cost Report By Milestone		0-JD							
C - Cost Rpt By Proj		OrderBy:							
C - Cost Rpt By WBS Lev 1									
C - Derinitions C - Inp Det.Cost Total Prog NR R									
Sect. D - Risk Allocation			Update Now	or, updat	le every		minutes.		
Sect. D2 - S Curves			_		_		_		
Sect. E - EVMS		Status:							
A. Data Combined Table #2		Oldibs.							
CPB Common Header Info									
>							<u> </u>		
	-		Cost Data	a Impo	ort OD	BC	Stream		
Cost Data Import ODBC Stream				•					
Cost Data Import ODBC Stream									



'rogram: SSPS - Space Solar Power Satellite

lilestone 2. PDR (Preliminary Design Review)

Current

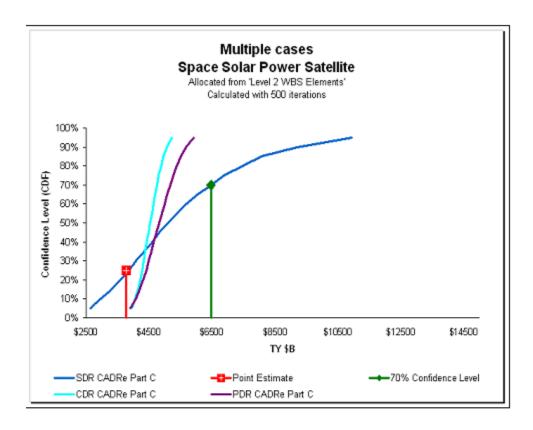
|- Year -|

			AC	TUALS-			ES	TIMAT	ETO(COMPL	.ETI
WBS	WBS Description	Total EAC	2005	2006	2007	2008	2009	2010	2011	2012	20
∃1.	Space Solar Power Satellite	4009.9300	342	513	855	13	37	59	55	402	23
1.1.	Project Management	105.2100	9.1400	13.7	22	.34	9.7	15	14	10	5.9
1.2.	Systems Engineering	57.3300	4.9800	7.47	12	.18	5.2	8.4	7.8	5.6	3.1
<u> </u>	Safety and Mission Assurance	19.8700	1.7260	2.58	4.3	.06	1.8	2.9	2.7	1.9	1.1
<undefined></undefined>											
<u> </u>	Science/Technology	29.8000	2.5900	3.88	6.4	.09	2.7	4.3	4.0	2.9	1.E
⊡ <undefined></undefined>											
⊡ <undefined></undefined>											
⊡ <undefin< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></undefin<>											
⊡ <undef< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></undef<>											
	!Super Dense Packed ASICS	10.6200						1.0			1.0
1	!High Power Propellant Develop	9.2800		.9280	.92			.92			.91
- 1.5.	Payloads	56.2700						8.2			3.1
□ 1.5.1.	Transmit Payload	42.3800	3.6820	5.52	9.2	.13	3.9	6.2	5.8	4.1	2.4
Undefined>											
□1.5.2.	Receive Payload	13.8900	1.2060	1.80	3.0	.04	1.2	2.0	1.9	1.3	.78
⊟ <undefined></undefined>											
⊡ <undefin< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></undefin<>											
⊟ 1.5.2.1	<u> </u>	5.6600		.5660						.56	
1.5	<u> </u>	4.2300	.4230	.4230	.42			.42			.41
∮ 1.6.	Spacecraft	2037.2700		257		6.7				206	
1.6.1.	SC Project Management			4.46							2.6
□ 1.6.2.	SC Systems Integration, Assembl	663.6400	52.8	79.2	132	2.2	65	10	96	69	40
± <undefined></undefined>											
≐-1.6.3.	Spacecraft/Orbiter	1332.4600		173							
1.6.3.1.	SC-Orbiter Structures & Mechani	307.9700		40.1				45			17
□ 1.6.3.2.	S/C -Orbiter Thermal Control Sub	83.2200	7.2300	10.8	18	.27	7.6	12	11	8.2	4.
1.6.3.3.	SC-Orbiter Electrical Power & Di	222.0800	19.2	28.9	48	.72	20	32	30	22	12

S-Curve by Type

-Curve Type

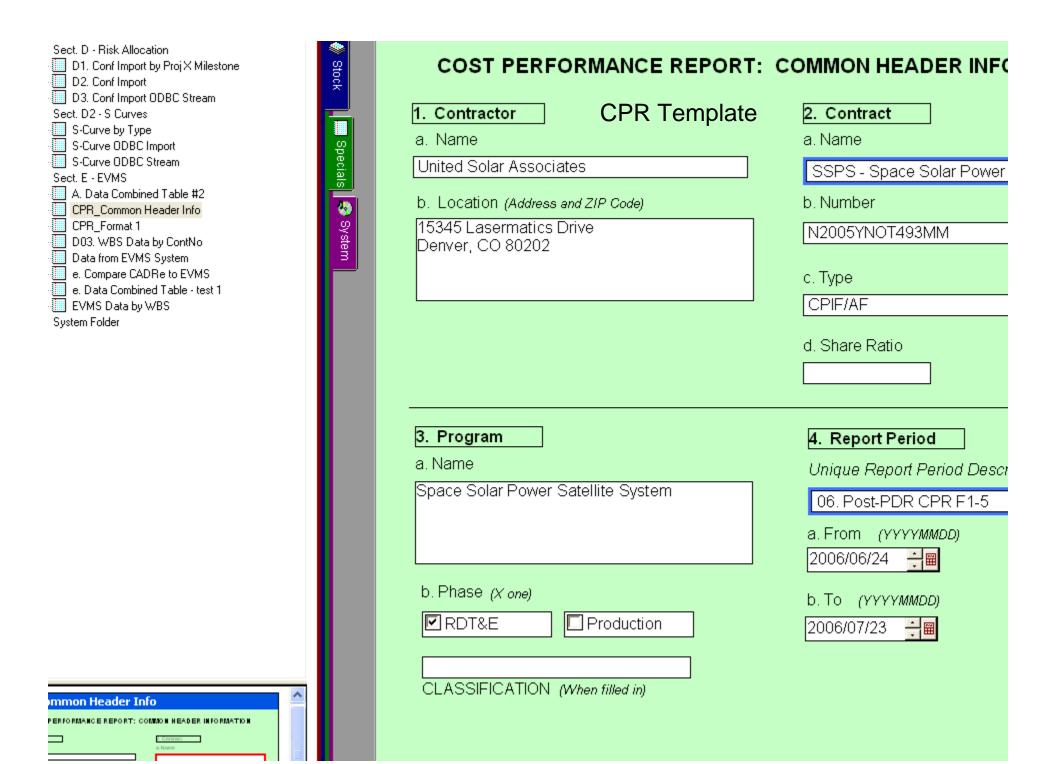


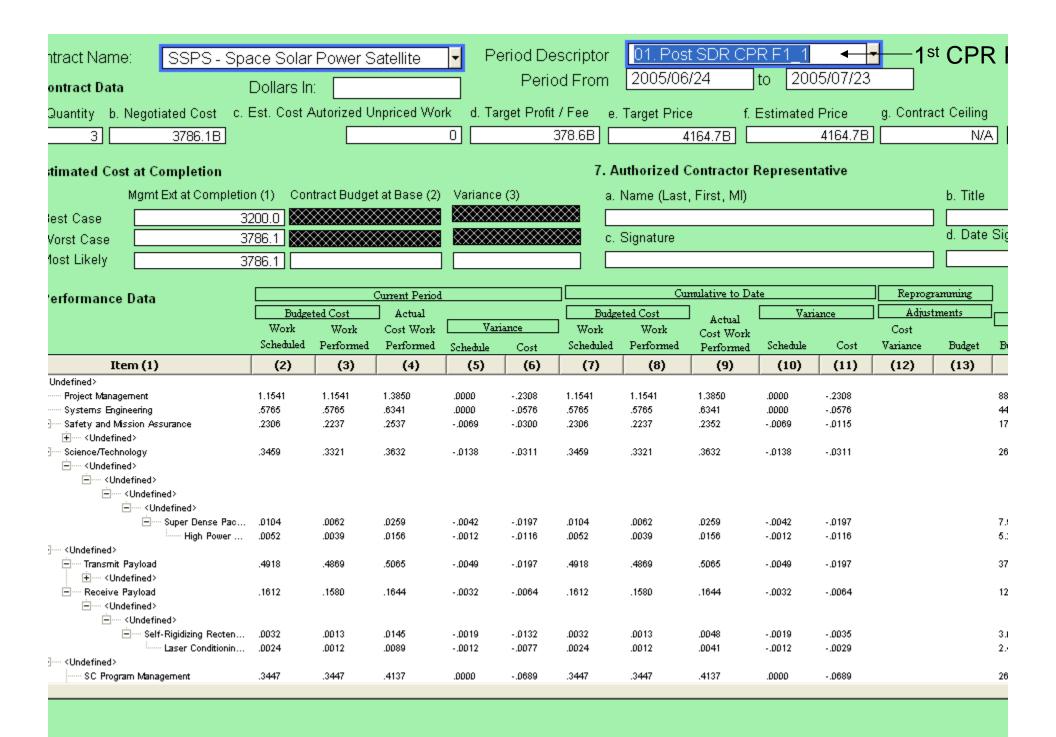


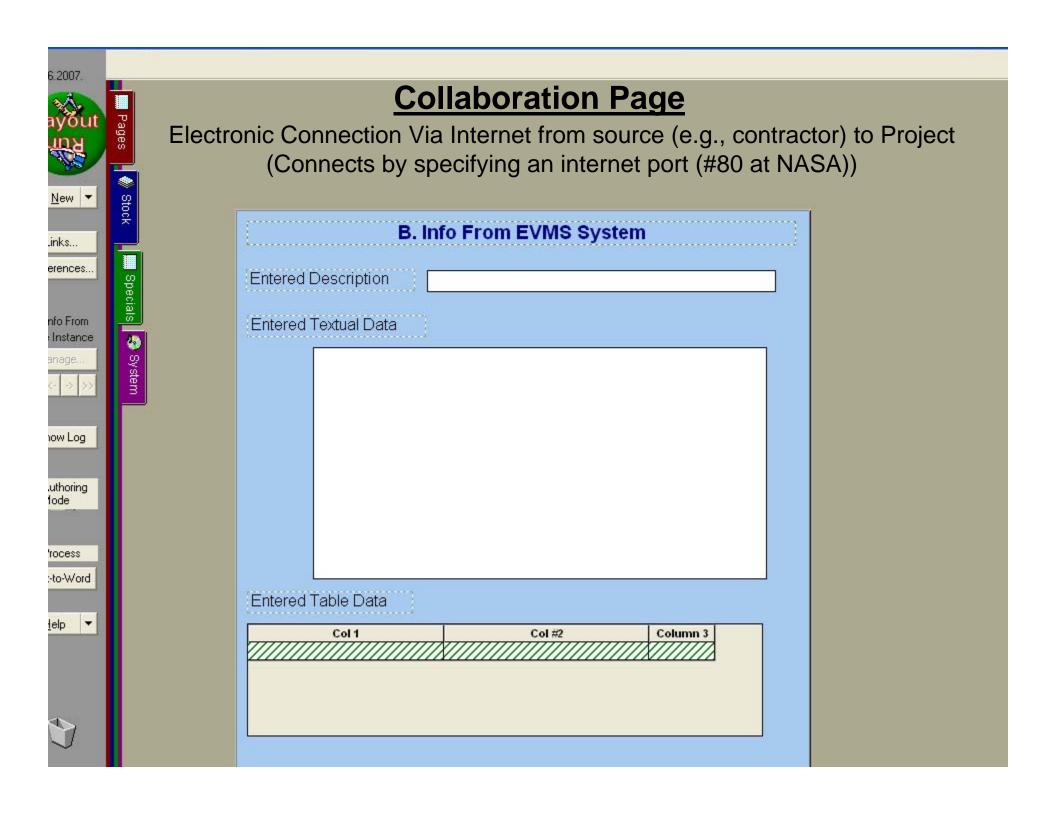
Import of S-Curves, Total Level, from ACEIT's Excel-based Project Office Support Tool (POST) at different milestones (TY\$)

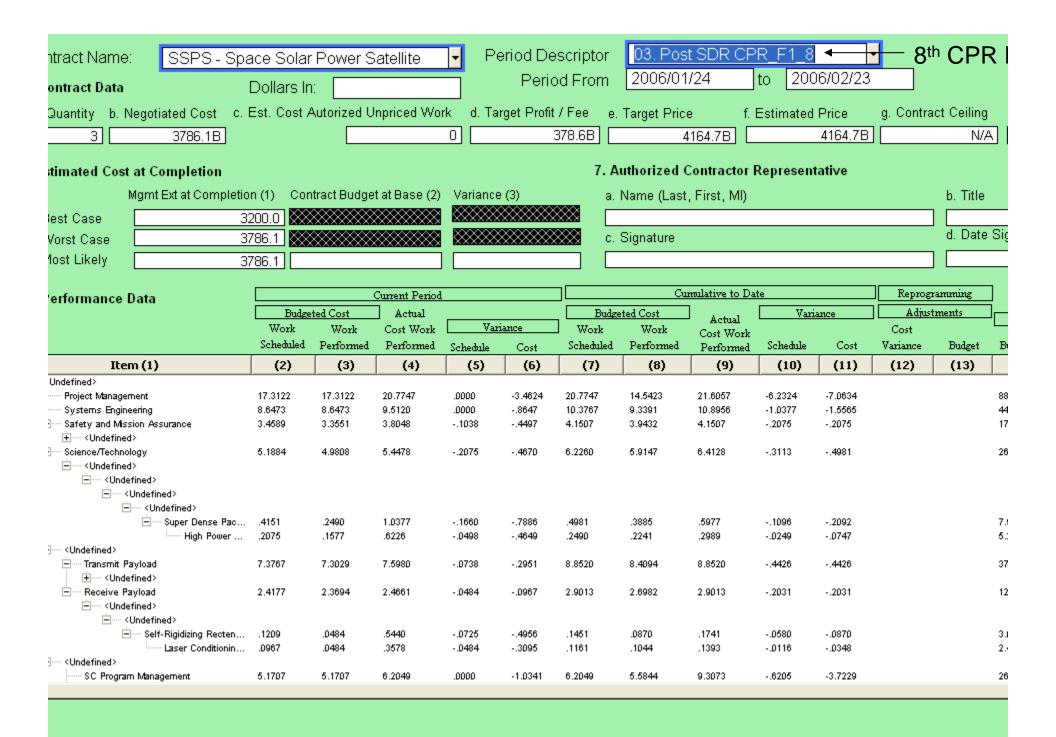
Α	В	С	5%	10%	15%	20%	25%	30%	35%	40%	45%	50%	55%	60%	65%	70%	75%	80%
Tot LvI	Scurve	Cost Values for SDR	2629.0	2986.0	3330.8	3618.8	3868.7	4099.5	4352.	4594.5	4831.3	5096.6	5407.6	5696.45	6016.61	6465.82	6895.68	7483.26 8
Tot LvI	Scurve	Cost Values for CDR	3972.9	4084.2	4156.4	4221.2	4287.5	4333.7	4380.	4434.0	4486.1	4540.1	4595.1	4642.79	4699.65	4759.04	4815.09	4888.12 4
Tot LvI	Scurve	Cost Values for PDR	3911.0	4095.7	4212.0	4316.0	4422.2	4491.9	4579.	4649.0	4741.3	4827.2	4913.7	4993.54	5078.96	5181.62	5263.31	5378.25 5

Α	В	С	Cost	Confidence
Tot LvI	Markers	Point Es	3786.33	.2510
Tot LvI	Markers	70% Co	6465.82	.7000









act Name:	Dollars	n:				Period De Period fro			to				
			CF	PR Te	mplat	te Forr	mat 2						
			Current Period				Cur	milative to Dat]		
		lgeted Cost	Actual			1	ted Cost	Actual	Reprogr		Adjust	ments	
	Work	Work	Cost Work	Varia	ince	Work	Work	Cost Work	Vari	ance	Cost		_
	Schedul	d Performed	Performed	Schedule	Cost	Scheduled	Performed	Performed	Schedule	Cost	Variance	Budget	Bud
Item (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(
				1									

Money						
I and Administrative						
buted Budget						
I (Performance Measurement Baseline)						
ment Reserve						

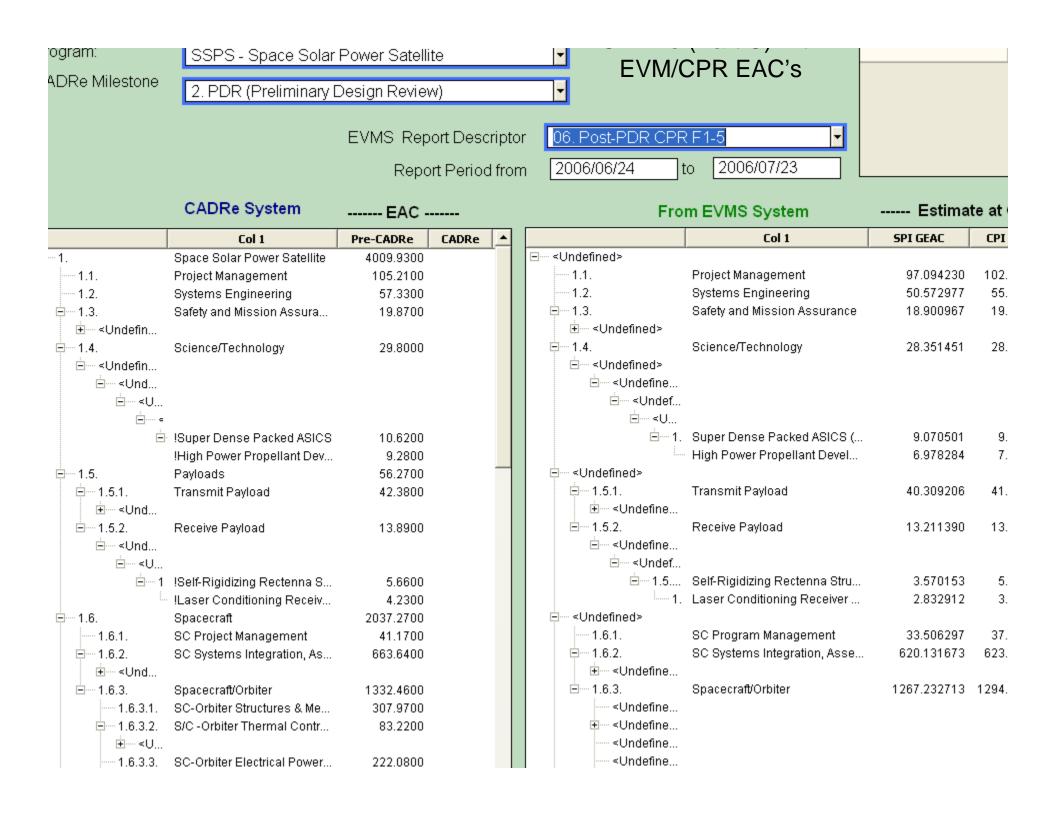
ontract Name:	SSPS	- Space So	lar Powe	r Satellite	-	Re	eport f	or Per	iod:	06.	Post-P	DR CF	R F1-	5		₹
		Dollars	In:				P	eriod F	rom	12/2	24/2006	3 2:06:	to	12/23/2	2006 2:0	7:
. Contract Data																
Original Negotiated Cost								g. Dif	Terence							
Negotiated Contract Chang	es							h. Co	ntract Sta	art Date				_/	<u>.</u>	
Current Negotiated Cost								i. Cor	itract De	finitizatio	n Date			_/		
Estimated Cost of Authoriz	æd							j. Pla	nned Con	npletion I	Date			_/		
Unpriced Work								k. Co	ntract Co	mpletion	Date			_/		
Contract Budget Base								1. Esti	mated Co	mpletion	ı Date			_/	•	
Total Allocated Budget												to	· L			
									Bud	geted Cos	t for Worl	c Scheduled	l (BCWS)	(Non-Com	lative)	
		С	BCWS umulative to	BCWS for			Six Mor	ith Force	șt .			Ente	er Specifie	d Periods] Undistri
			Date	Report Period	+1	+2	+3	+4	+5	+6						Budg
Iter	n (1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)	(14)	(15

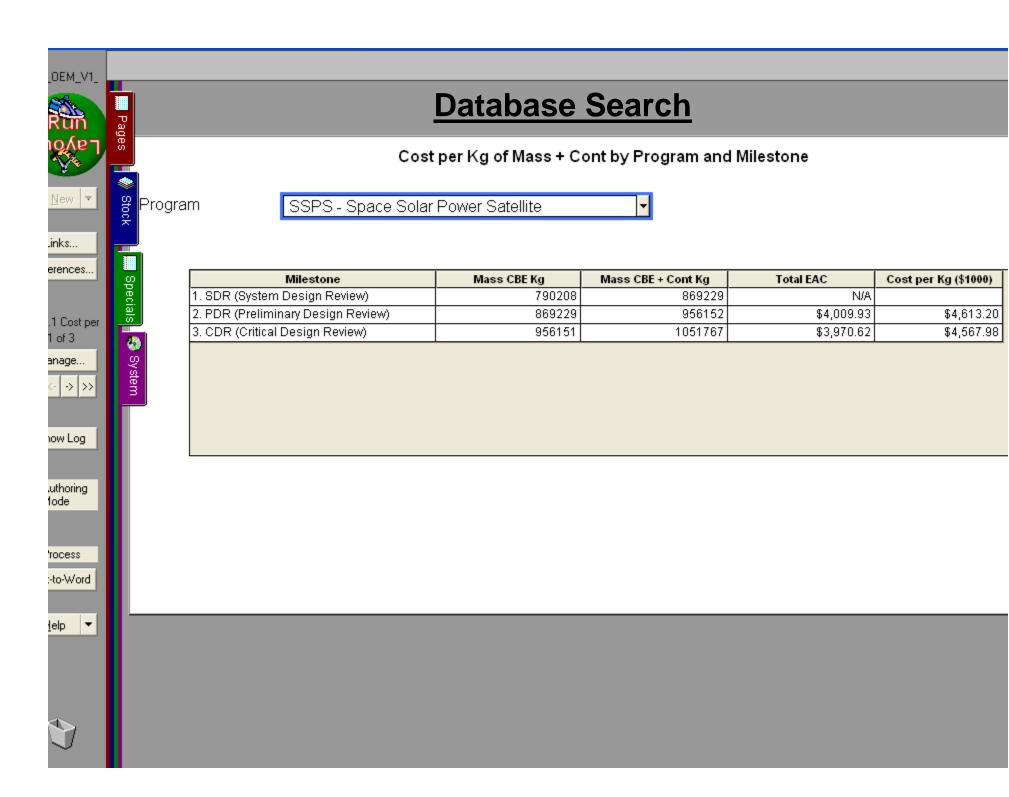
erformance Measurement Baseline (Beginning of Period)							
aseline Changes Autorized During Report Period							
erformance Measurement Baseline (End of Period)							
anagement Reserve							
otal							

		COST	PERF	ORMA	NCE RI	EPORT	: FOR	RIVIAT	4 - E	SASELI	NE	
Contract Name:							oort for Pe ars In:	eriod: [
			СР	'R Ten	nplate	Forma	at 4					
	Actual	Actual End of				Budgeted Co	ost for Work	Scheduled (E	BCWS) (No	n-Comulative)		
	Current Period	Current Period		Six Mor	ith Forcast (En	ter Names of l	Months)			Er	ter Specified	Periods
Organizational Category (1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)

Total Direct						

Contract Name: SSPS - Report Period Descriptor Report from 6. Evaluation	Space Solar Power Satellite 01. Post SDR CPR F1 1 to	CPR Template Format 5	









erences...

.inks...

2.1 All Cost 1 of 1

anage...



now Log

uthoring lode

rocess

:to-Word

<u>l</u>elp ▼

Database Search

Cost per Kg of Mass + Cont - ALL Programs and Milestones

J	Program	Milestone	Mass CBE (Kg)	Mass CBE + Cont (Kg)	Total EAC	Cost per Kg (\$1
	IX25S - Infrared X25 Satellite	1. SDR (System Design	1129997	1242996	N/A	
0	IX25S - Infrared X25 Satellite	2. PDR (Preliminary Desi	738845	812729	4811.916	5535.843834018
3	IX25S - Infrared X25 Satellite	3. CDR (Critical Design R	0	0		
5	SSPS - Space Solar Power Satellite	1. SDR (System Design	790208	869229	N/A	
7	SSPS - Space Solar Power Satellite	2. PDR (Preliminary Desi	869229	956152	4009.93	4613.203195015
9	SSPS - Space Solar Power Satellite	3. CDR (Critical Design R	956151	1051767	3970.62	4567.979209161
	WV20S - Weather V20 Satellite	1. SDR (System Design	977447	1075192	N/A	
SE SE	WV20S - Weather V20 Satellite	2. PDR (Preliminary Desi	923556	1015912	2549.1125	2932.613269920
3	WV20S - Weather V20 Satellite	3. CDR (Critical Design R	0	0		



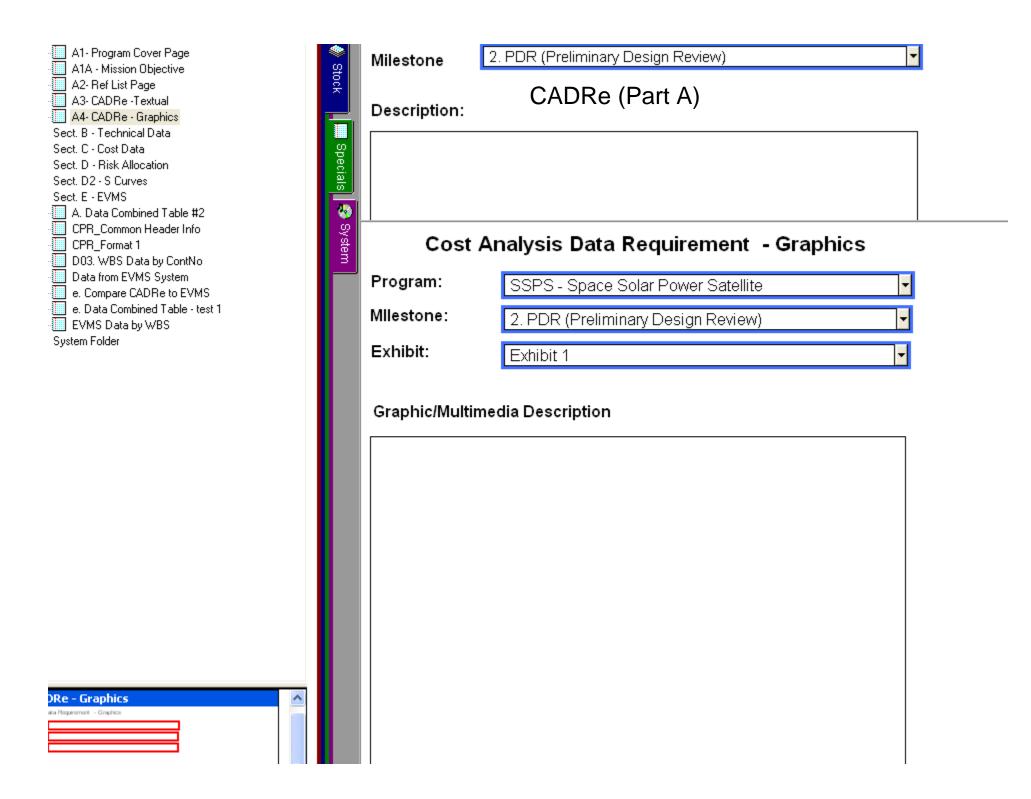


SUMMARY

- ENE facilitates project cost management
 - Electronic transmission of CPR's from performing organization to customer
 - Electronic population of CADRe Parts A, B & C information (via "docking & collaboration pages")
 - Sharing of cost information between CPR's and CADRe's
 - Building project CPR & CADRe historical database (evolutionary)
 - Analysis of CPR and CADRe data



BACKUP CHARTS



Milestone

2. PDR (Preliminary Design Review)

CADRe (Part B)

Hardware Parameters

WB5	WBS Description	Mass CBE	Mass CBE +Cont	Peak Power	Dimension	% New D	
⊡1.	Space Solar Power Satellite						
1.1.	Project Management						
1.2.	Systems Engineering						
	Safety and Mission Assurance						
□ 1.3.1.	Safety and Mission Assurance - Level 3						
⊟1.3.1.1.	Safety and Mission Assurance - Level 4						
⊟ 1.3.1.1.1.	Safety and Mission Assurance - Level 5						
1.3.1	!Collateral Damage to Receiving S/C						
. 1.4.	Science/Technology						•

Quantities

WBS	WBS Description	Flight	Spares	Eng. Models	Test Models	_
	Safety and Mission Assurance					
□ 1.3.1.	Safety and Mission Assurance - Level 3					
□ 1.3.1.1.	Safety and Mission Assurance - Level 4					
⊟ 1.3.1.1.1.	Safety and Mission Assurance - Level 5					
1.3.1	!Collateral Damage to Receiving S/C					
. 1.4.	Science/Technology					
□ 1.4.1.	Science/Technology - Level 3					
⊟1.4.1.1.	Science/Technology - Level 4					-

Additional Technical Parameters

WBS	WBS Description	TP1 Name	TP1 Val	TP2 Name	TP2 Val	TP3 Name	TP3 Val
	Safety and Mission Assurance						
□ 1.3.1.	Safety and Mission Assurance - Level 3						
⊟1.3.1.1.	Safety and Mission Assurance - Level 4						
	Safety and Mission Assurance - Level 5						
1.3.1.1	!Collateral Damage to Receiving S/C						
1.4.	Science/Technology						
□ 1.4.1.	Science/Technology - Level 3						
⊟1.4.1.1.	Science/Technology - Level 4						
- 1111	Colono o (Took no logy Loyol F						▼

Program

SSPS - Space Solar Power Satellite

Milestone

2. PDR (Preliminary Design Review)

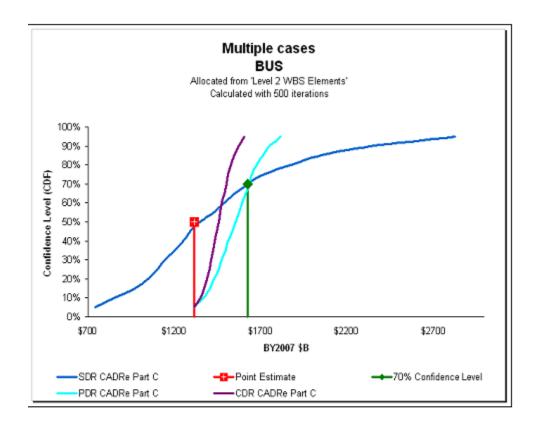
CADRe (Part B)

Milestone	WBS Name	WBS	Mass CBE	Mass CBE + Cont
2. PDR (Preliminary Design Revie	1.	Space Solar Power Satellite		
2. PDR (Preliminary Design Revie	1.1.	Project Management		
2. PDR (Preliminary Design Revie	1.2.	Systems Engineering		
2. PDR (Preliminary Design Revie	1.3.	Safety and Mission Assurance		
2. PDR (Preliminary Design Revie	1.3.1.1.1.1.	!Collateral Damage to Receiving S/C		
2. PDR (Preliminary Design Revie	1.4.	Science/Technology		
2. PDR (Preliminary Design Revie	1.4.1.1.1.1.	!Super Dense Packed ASICS		
2. PDR (Preliminary Design Revie	1.4.1.1.1.1.1.	!High Power Propellant Development		
2. PDR (Preliminary Design Revie	1.5.	Payloads		
2. PDR (Preliminary Design Revie	1.5.1.	Transmit Payload	276009	303610
2. PDR (Preliminary Design Revie	1.5.1.1.1.1.	!Laser Gimbal Structural Analysis		
2. PDR (Preliminary Design Revie	1.5.2.	Receive Payload	68067	74874
2. PDR (Preliminary Design Revie	1.5.2.1.1.1.	!Self-Rigidizing Rectenna Structure		
2. PDR (Preliminary Design Revie	1.5.2.1.1.1.1.	!Laser Conditioning Receiver Electronics S/W		
2. PDR (Preliminary Design Revie	1.6.	Spacecraft		
2. PDR (Preliminary Design Revie	1.6.1.	SC Project Management		
2. PDR (Preliminary Design Revie	1.6.2.	SC Systems Integration, Assembly, & Test		
2. PDR (Preliminary Design Revie	1.6.2.1.1.1.	!Laser Generator Vibration and Acoustic test		
2. PDR (Preliminary Design Revie	1.6.3.	Spacecraft/Orbiter		
2. PDR (Preliminary Design Revie	1.6.3.1.	SC-Orbiter Structures & Mechanisms	100000	110000
2. PDR (Preliminary Design Revie	1.6.3.2.	S/C -Orbiter Thermal Control Subsystem	25000	27500
2. PDR (Preliminary Design Revie	1.6.3.2.1.1.1.	!Thermoelectric Coupling Device ASICS		
2. PDR (Preliminary Design Revie	1.6.3.3.	SC-Orbiter Electrical Power & Distribution Group	111100	122210
2. PDR (Preliminary Design Revie	1.6.3.4.	SC-Orbiter Guidance, Navigation & Control (GN&C)/	56250	61875
2. PDR (Preliminary Design Revie	1.6.3.5.	SC-Orbiter Propulsion Subsystem	67782	74560
2. PDR (Preliminary Design Revie	1.6.3.5.1.1.	!Pyrotechnics Dampeners		
2. PDR (Preliminary Design Revie	1.6.3.6.	SC-Orbiter Communications, Command and Data	86000	94600
2. PDR (Preliminary Design Revie	1.6.3.7.	SC-Orbiter Flight System Software		
2. PDR (Preliminary Design Revie	1.6.3.8.	SC-Orbiter Retirement & Disposal		
			790208	869229
			190200	009229

S-Curve by Type

-Curve Type





Import of S-Curves, Bus Level, from ACEIT's Excel-based Project Office Support Tool (POST) at different milestones (BY\$)

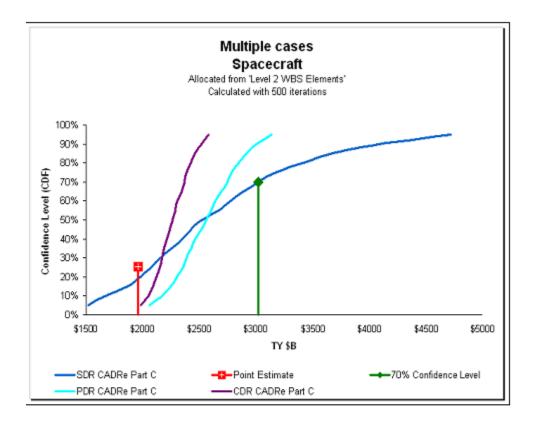
Α	В	С	5%	10%	15%	20%	25%	30%	35%	40%	45%	50%	55%	60%	65%	70%	75%	80%
Bus Lvl	Scurve	Cost Values for SDR	745.71	856.14	972.78	1047.5	1104.5	1150.6	1205.	1252.1	1289.8	1346.1	1434.6	1492.35	1550.77	1628.89	1721.91	1876.90 2
∃us LvI	Scurve	Cost Values for PDR	1310.0	1374.1	1405.3	1434.0	1462.8	1478.0	1500.	1515.9	1540.0	1560.2	1577.9	1594.50	1614.29	1639.20	1651.40	1681.42 1
∃us LvI	Scurve	Cost Values for CDR	1315.6	1352.1	1370.3	1387.0	1404.1	1413.8	1422.	1436.3	1447.8	1459.5	1470.4	1479.02	1492.44	1504.57	1513.46	1531.30 1

Α	В	С	Cost	Confidence
Bus LvI	Markers	Point Es	1314.14	.5001
Bus Lvl	Markers	70% Co	1628.89	.7000

S-Curve by Type

-Curve Type

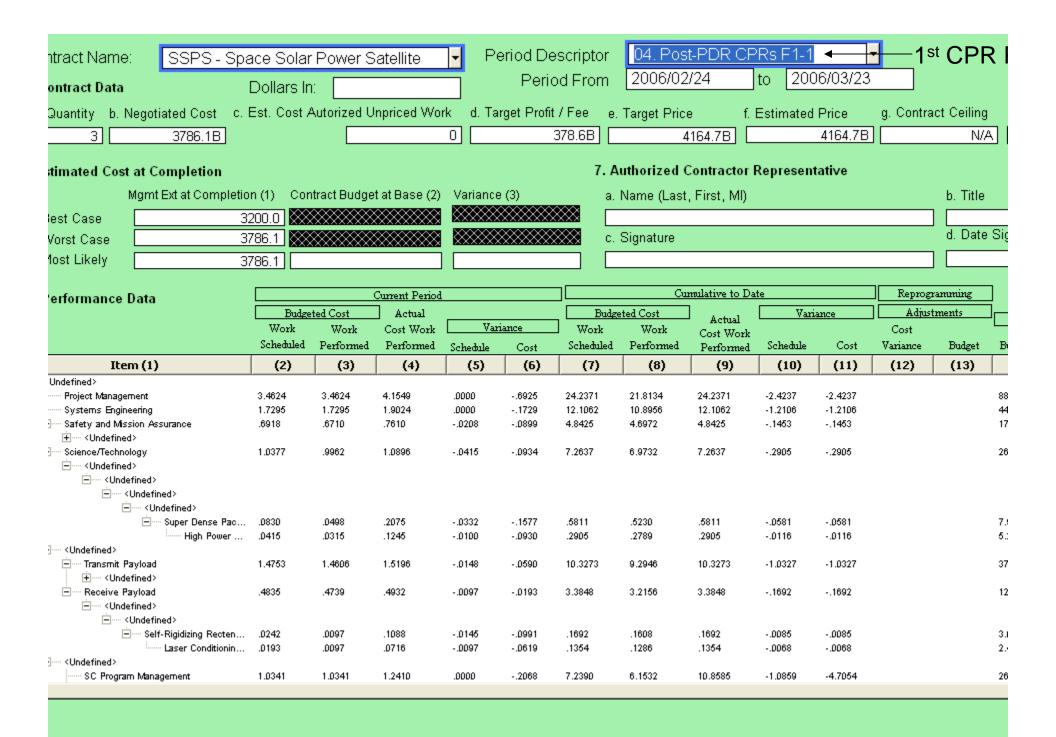


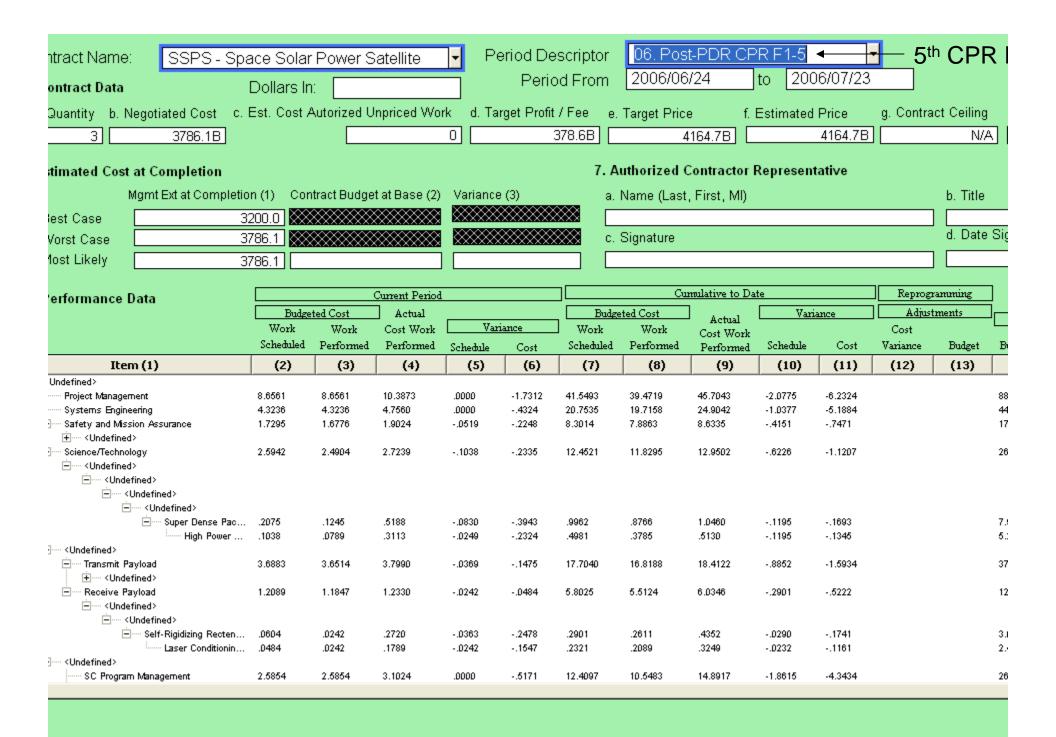


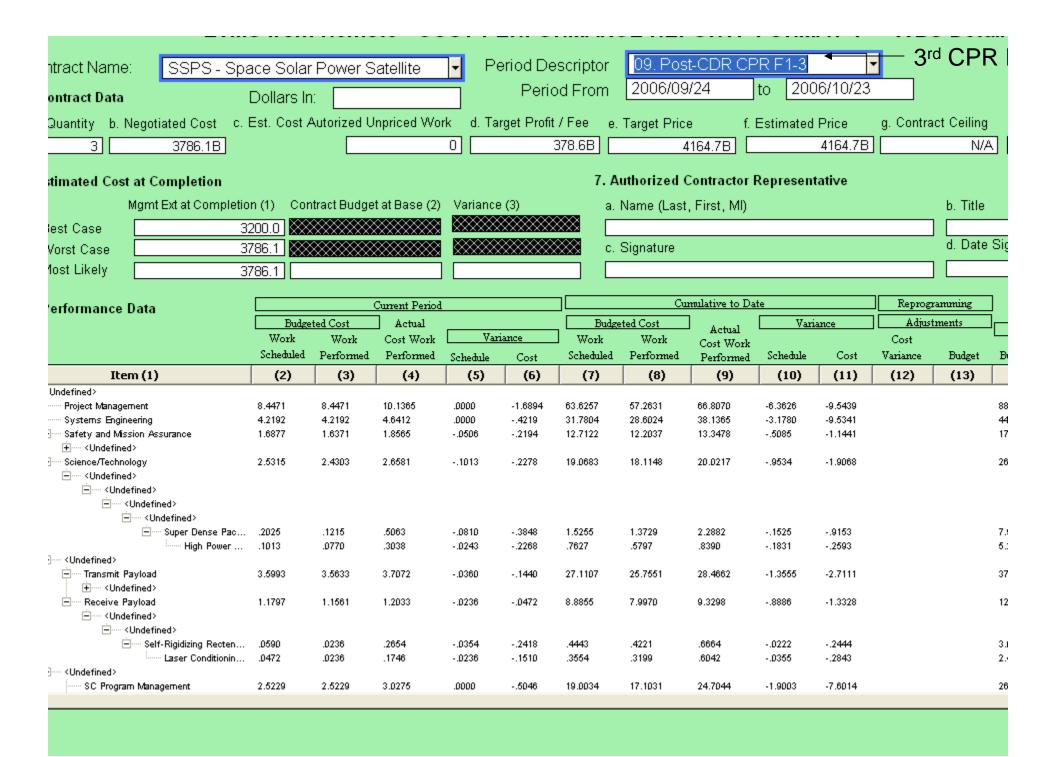
Import of S-Curves, S/C Level, from ACEIT's Excel-based Project Office Support Tool (POST) at different milestones (TY\$)

Α	В	С	5%	10%	15%	20%	25%	30%	35%	40%	45%	50%	55%	60%	65%	70%	75%	80%
3C LVI	Scurve	Cost Values for SDR	1517.9	1683.1	1861.1	1982.3	2079.9	2161.8	2259.	2347.8	2421.8	2524.9	2675.9	2782.58	2888.68	3020.20	3175.57	3414.98
3C LVI	Scurve	Cost Values for PDR	2060.0	2177.6	2243.6	2299.1	2358.4	2387.4	2432.	2463.2	2514.4	2558.7	2604.5	2647.96	2697.58	2753.16	2789.49	2850.30
BC LVI	Scurve	Cost Values for CDR	1988.9	2052.9	2089.5	2120.5	2153.9	2171.8	2188.	2215.0	2238.0	2262.5	2288.5	2310.12	2341.14	2366.92	2390.26	2424.73

Α	В	С		Confidence
SC LVI	Markers	Point Es	1961.00	.2554
SC LVI	Markers	70% Co	3020.20	.7000







Database Search

Program

SSPS - Space Solar Power Satellite

Milestone

1. SDR (System Design Review)

Program	Milestone	WBS	WBS Desc	Mass CBE (Kg)	Mass CBE + Cont (Kg)
3SPS - Space Solar Pow	1. SDR (System Design	1.5.1.		276009	303610
SPS - Space Solar Pow	1. SDR (System Design	1.5.2.		68067	74874
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.1.		100000	110000
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.2.		25000	27500
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.3.		111100	122210
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.4.		56250	61875
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.5.		67782	74560
SPS - Space Solar Pow	1. SDR (System Design	1.6.3.6.		86000	94600

790208

869229

Database Search

Program

SSPS - Space Solar Power Satellite

Milestone

2. PDR (Preliminary Design Review)

Program	Milestone	WBS	WBS Desc	Mass CBE (Kg)	Mass CBE + Cont (Kg)
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.5.1.		303610	333971
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.5.2.		74874	82361
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.1.		110000	121000
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.2.		27500	30250
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.3.		122210	134431
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.4.		61875	68063
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.5.		74560	82016
SSPS - Space Solar Pow	2. PDR (Preliminary De	1.6.3.6.		94600	104060

869229

956152

Database Search

Program

SSPS - Space Solar Power Satellite

-

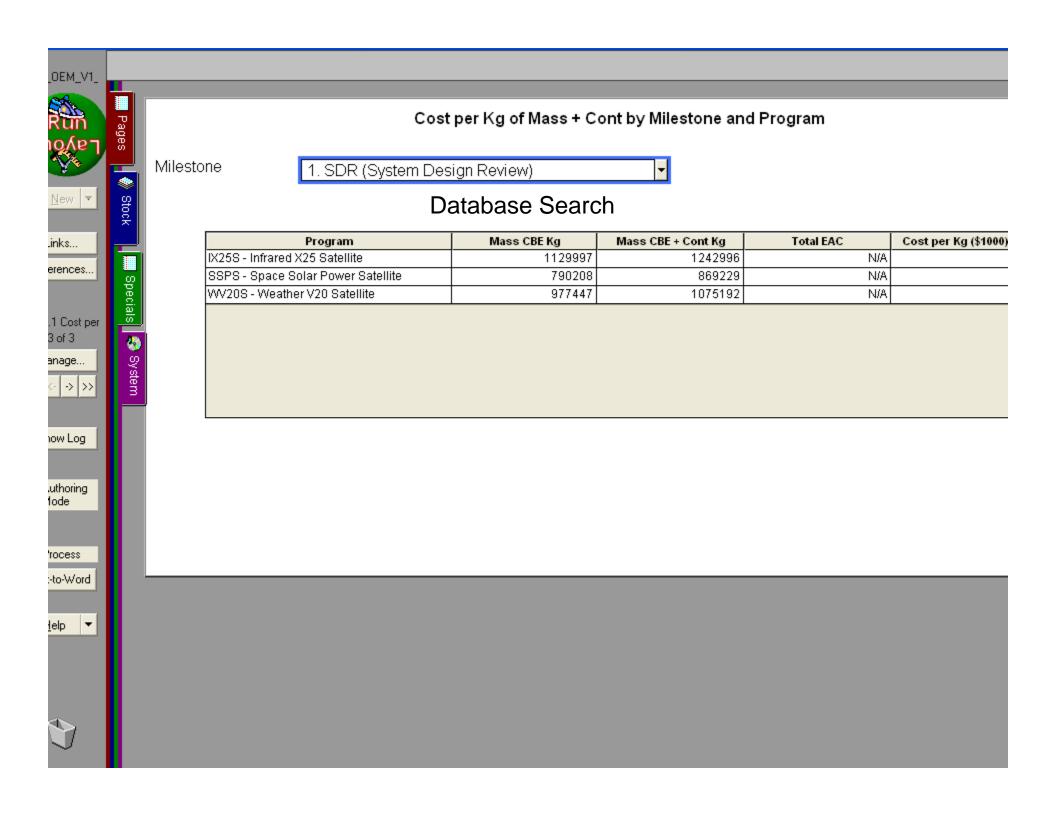
Milestone

3. CDR (Critical Design Review)

Program	Milestone	WBS	WBS Desc	Mass CBE (Kg)	Mass CBE + Cont (Kg)
SSPS - Space Solar Pow	3. CDR (Critical Design	1.5.1.		333971	367368
SSPS - Space Solar Pow	3. CDR (Critical Design	1.5.2.		82361	90597
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.1.		121000	133100
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.2.		30250	33275
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.3.		134430	147874
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.4.		68063	74869
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.5.		82016	90218
SSPS - Space Solar Pow	3. CDR (Critical Design	1.6.3.6.		104060	114466

956151

1051767



Program:

SSPS - Space Solar Power Satellite

Milestone

2. PDR (Preliminary Design Review)

Database Search

WBS	WBS Description	Mass CBE kg	Mass CBE	Total EAC	Cost per Kg (\$1000)	
⊡1.	Space Solar Power Satellite			4009.9300		
1.1.	Project Management			105.2100		
1.2.	Systems Engineering			57.3300		
	Safety and Mission Assurance			19.8700		
± <undefined></undefined>						
1.4.	Science/Technology			29.8000		
⊡≺Undefined>						
⊡≺Undefined>						
⊡≺Undefined>						
⊡						
⊡1.4.1.1	!Super Dense Packed ASICS			10.6200		
1.4	!High Power Propellant Develo			9.2800		
	Payloads			56.2700		
1.5.1.	Transmit Payload	276009	303610	42.3800	139.586970126149	
±≺Undefined>						
⊡1.5.2.	Receive Payload	68067	74874	13.8900	185.511659588108	
⊡≺Undefined>						
⊡≺Undefined>						
⊡1.5.2.1.1.1.	!Self-Rigidizing Rectenna Struct			5.6600		
1.5.2.1	!Laser Conditioning Receiver El			4.2300		
- 1.6.	Spacecraft			2037.2700		
1.6.1.	SC Project Management			41.1700		
1.6.2.	SC Systems Integration, Asse			663.6400		
±≺Undefined>						
	Spacecraft/Orbiter			1332.4600		
1.6.3.1.	SC-Orbiter Structures & Mecha	100000	110000	307.9700	2799.72727272727	
<u></u> 1.6.3.2.	S/C -Orbiter Thermal Control S	25000	27500	83.2200	3026.18181818182	
+ <undefined></undefined>						-

Total Mass CBE and Cont 790208 869229

Total EAC for WBS 1. (\$ Billions) 4009.93

Cost/ Kg of Mass + Cont (\$1000)

4613.20319501535

