

CRS Report for Congress

Amtrak: Budget and Reauthorization

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John Frittelli
Specialist in Transportation
Resources, Science, and Industry Division

David Randall Peterman
Analyst in Transportation
Resources, Science, and Industry Division



**Prepared for Members and
Committees of Congress**

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Summary

Amtrak was created by Congress in 1970 to provide intercity passenger railroad service. It operates approximately 44 routes over 22,000 miles of track, 97% of which is owned by freight rail companies. It runs a deficit each year, and requires federal assistance to cover operating losses and capital investment. Without a yearly federal grant to cover operating losses, Amtrak would not survive as presently configured. The crux of the public policy issue facing Congress has been succinctly stated by the Department of Transportation Inspector General (DOT IG): “To create a new model for intercity passenger rail, a comprehensive reauthorization that provides new direction and adequate funding is needed. The problem with the current model extends beyond funding — there are inadequate incentives for Amtrak to provide cost-effective service; state-of-good-repair needs are not being adequately addressed; and states have insufficient leverage in determining service quality options, in part because Amtrak receives Federal rail funds, not the states.”

During the last three Congresses, Amtrak policy was stalemated and no consensus could be reached on what kind of passenger rail system to fund. Congress failed to endorse Amtrak’s strategy of maintaining its full current network while restoring its infrastructure to a state of good repair. In the 109th Congress, the Administration and Amtrak had presented proposals for “reform.”

Appropriations. For FY2008, the Administration has requested \$800 million for Amtrak and \$100 million in state-matching capital grants. The President’s budget request also calls on Amtrak to produce a competition plan that identifies multiple opportunities for public and private entities to perform core Amtrak functions, including the operation of trains. Amtrak has requested \$1.53 billion for FY2008. The House Committee on Appropriations recommends \$1.4 billion for Amtrak and \$50 million in state-matching capital grants, and the Senate Committee on Appropriations recommends \$1.37 billion for Amtrak and \$100 million in state-matching grants.

Reauthorization. Amtrak’s authorization expired in December 2002. Reauthorization issues in the 110th Congress include Amtrak’s funding level, the size of its network, the introduction of competition for routes, and Amtrak restructuring. As Congress once again considers Amtrak reauthorization, the range of options for passenger rail include (1) providing higher levels of funding to support an expanded passenger rail system; (2) providing funding for operating and maintaining the current system; (3) focusing available resources on providing service only to those corridors that can be justified on economic grounds; (4) reducing Amtrak funding and eliminating much of the present passenger rail network; (5) eliminating funding for Amtrak and reorganizing passenger rail service in the United States. Various combinations of the above options are also possible. Senators Frank R. Lautenberg and Trent Lott introduced an Amtrak reauthorization bill, the Passenger Rail Investment and Improvement Act of 2007 (S. 294) on January 16, 2007, and was ordered to be reported (as amended) by the Committee on Commerce, Science, and Transportation on April 25, 2007. This report will be updated as developments warrant.

Contents

Background and Analysis	1
Federal Oversight of Amtrak	3
Finances	3
Appropriations	5
Amtrak Reauthorization	6
For Additional Reading	9
CRS Reports	10

Amtrak: Budget and Reauthorization

Background and Analysis

Amtrak — officially, the National Railroad Passenger Corporation — is the nation’s only provider of intercity passenger rail service. Amtrak is structured as a private company, but virtually all its shares are held by the United States Department of Transportation (DOT). Amtrak was created by Congress in 1970 to maintain a minimum level of intercity passenger rail service, while relieving the railroad companies of the financial burden of providing that money-losing service. Although created as a for-profit corporation, Amtrak, like intercity passenger rail operators in other countries, has not been able to make a profit. During the last 35 years, federal assistance to Amtrak has amounted to approximately \$30 billion.¹

Amtrak’s approximately 19,000 employees operate trains and maintain its infrastructure. The company operates approximately 44 routes over 21,000 miles of track. Most of that track is owned by freight rail companies; Amtrak owns about 625 route miles of track.² The section it owns — the Northeast Corridor (NEC) — includes some of the most heavily used segments of track in the nation. Amtrak “is distinctly a minority user on certain portions of the NEC. By far, the greatest volume of NEC traffic is represented by” commuter and freight trains.³ Amtrak operates corridor routes (covering distances under 400 miles) and long-distance routes (over 400 miles in length). Some of Amtrak’s corridor routes are supported in part by assistance from the states they serve. Amtrak also operates commuter service under contract with state and local commuter authorities in various parts of the country.

Although Amtrak’s FY2005-FY2009 Strategic Plan calls for more than \$8 billion in federal assistance over five years, Congress has thus far declined to provide the requested funding. Amtrak’s annual appropriation has been \$1.2 billion since FY2003, enough to keep the system operating, but not enough to prevent the deferral of some significant maintenance projects. Although short of the funding required to accomplish Amtrak’s strategic vision, Amtrak has resisted reorganizing the system. According to the DOT IG, Amtrak would need about \$2 billion a year to restore the system to a state-of-good-repair and develop corridor service or \$1.4 billion simply

¹ GAO, *Intercity Passenger Rail: National Policy and Strategies Needed to Maximize Public Benefits from Federal Expenditures*, GAO-07-15, November 2006, p. 11.

² Amtrak. *National Fact Sheet*, September 2006.

³ Amtrak. *Annual Report to Congress*. February 17, 2005. p. 3.

to keep the system from falling into further disrepair.⁴ More fundamentally, the DOT IG has stated that a new federal intercity passenger rail strategy is needed:

The current model for providing intercity passenger service continues to produce financial instability and poor service quality. Despite multiple efforts over the years to change Amtrak's structure and funding, we have a system that limps along, is never in a state-of-good-repair, awash in debt, and perpetually on the edge of collapse. In the end, Amtrak has been tasked to be all things to all people, but the model under which it operates leaves many unsatisfied.⁵

The President's FY2006 budget proposal requested no money for Amtrak. The Administration did request \$360 million for the Surface Transportation Board to support commuter rail services that depend on Amtrak, in the event that Amtrak ceased operations during FY2006: "With no subsidies, Amtrak would quickly enter bankruptcy, which would likely lead to the elimination of inefficient operations and the reorganization of the railroad through bankruptcy proceedings."⁶ While the Administration had issued veto threats against the FY2006 DOT appropriations bills that provided funds for Amtrak without significant reforms to Amtrak's structure and operations, the President signed a \$1.315 billion appropriation for Amtrak (H.R. 3058; P.L. 109-115). While the Administration requested \$900 million for Amtrak in fiscal years 2007 and 2008, it continues to seek major changes in the organizational structure of intercity passenger rail service in this country (see below).

On November 3, 2005, the GAO released a report that was highly critical of Amtrak's management and performance.⁷ On November 9, 2005, Amtrak's President and CEO, David Gunn, was fired by Amtrak's Board of Directors. Gunn was opposed to some of the more far reaching restructuring proposals sought by the Administration and the Amtrak Board, such as splitting the infrastructure component and the operating component on the Northeast Corridor (NEC) into two separate entities. On September 28, 2006 Amtrak's new CEO, Alex Kummant, testified before the House Railroads Subcommittee that he was committed to operating a national system of trains and that he believed long-distance trains were an important part of the nation's transportation network.⁸ He also testified that the fastest growing service was in rail corridors between city pairs of 300-500 miles and that developing these corridors was going to be the driving force of Amtrak's future.

⁴ Statement of Mark Dayton, DOT IG, before the Senate Committee on Appropriations Subcommittee on Transportation, Treasury, the Judiciary, Housing, and Urban Development, and Related Agencies, *Intercity Passenger Rail and Amtrak*, March 16, 2006, CC-2006-026, p. 11.

⁵ Dayton, Statement, March 16, 2006, p. 3.

⁶ *Budget of the United States, FY2006*. p. 243.

⁷ GAO, *Amtrak Management: Systemic Problems Require Actions to Improve Efficiency, Effectiveness, and Accountability*, GAO-06-145, October 2005.

⁸ Testimony of Alex Kummant, President and CEO of Amtrak, House Committee on Transportation and Infrastructure, Subcommittee on Railroads, September 28, 2006.

Federal Oversight of Amtrak

Congress has included provisions in Amtrak's recent appropriations, beginning in FY2003 (P.L. 108-7; 117 STAT 11), intended to bring greater transparency to Amtrak's finances and to increase DOT's control over Amtrak's use of its appropriation. Amtrak is required to submit a Strategic Plan to Congress, updated annually, and is prohibited from making expenditures not programmed in the Strategic Plan without advance notice to Congress. Amtrak is also required to submit a monthly financial statement to Congress. Also, Congress changed the way Amtrak receives its funding; the funding no longer goes directly to Amtrak, but is allocated to the Secretary of Transportation, who makes quarterly grants to Amtrak. Amtrak is required to submit grant applications to DOT for each route to receive this funding.

Finances

Amtrak runs a deficit of over a billion dollars each year. Virtually all of Amtrak's 44 or so routes lose money but the long-distance routes lose the most.⁹ According to the DOT IG, "in 2004, long-distance trains cumulatively incurred operating losses of more than \$600 million (excluding interest and depreciation)."¹⁰ By his calculation, eliminating long-distance service will reduce operating losses by about \$300 million, far too little to make Amtrak profitable. In congressional testimony, the DOT IG stated that long distance trains accounted for only 15% of total intercity rail ridership and that 77% of long-distance train passengers traveled along only portions of the routes, not end-to-end trips. Trips mostly ranged from 500-700 miles, slightly longer than corridor trips.¹¹ The IG estimated that Amtrak could realize "annual operating savings of between \$75 million and \$158 million, and an additional \$79 million in planned annual capital expenditures that could be avoided" by eliminating the highly-subsidized sleeper class service from its long-distance trains.¹² Sleeper class service includes a sleeping room and prepaid meals in the train's dining car; coach class passengers on long-distance trains sleep in their seats on overnight trips, and usually buy food in the train's lounge car. On October 10, 2006, the DOT IG reported that Amtrak has begun restructuring sleeper class service and expects to save up to \$20 million in FY2007 from this restructuring.¹³

⁹ Only Amtrak's signature 'high-speed' service on the Northeast Corridor, the Acela, and its companion Metroliner service, consistently earn more than their operating costs. However, the annual maintenance cost of the Northeast Corridor dwarfs the operating profit generated by Acela and Metroliner service.

¹⁰ Testimony of Kenneth Mead, DOT IG, *Reauthorization of Intercity Passenger Rail and Amtrak*, Senate Committee on Commerce, Science, and Transportation, Subcommittee on Surface Transportation and Merchant Marine, April 21, 2005, p. 6.

¹¹ *Ibid.*

¹² DOT IG, *Analysis of Cost Savings on Amtrak's Long-Distance Services*. CR-2005-068. July 22, 2005. p. 2, 9.

¹³ DOT IG, *Fourth Quarterly Report on Cost-Savings Accrued by Amtrak Operational Reform*, October 10, 2006, CC-2006-068, p. 9.

In addition to its annual deficit, Amtrak has major liabilities due to deferred maintenance and accumulated debt. Lacking money to complete all its capital repair and maintenance projects, Amtrak has deferred many maintenance projects. This has led the DOT IG to observe that Amtrak's continued deferral of maintenance increases the risk of a major failure on its system. Amtrak has an estimated \$6 billion in backlogged capital maintenance needs, of which about \$4 billion is needed on the NEC.¹⁴ These include replacement of aging bridges, signal equipment, and catenary (the power source for the Northeast Corridor trains), improvements to tunnels and track, repair of wrecked equipment, and overhaul of aging equipment. The IG has criticized some of the capital spending choices Amtrak has made, such as refurbishing sleeper cars instead of replacing aging bridges. Amtrak's then president, David Gunn, in a October 4, 2004 letter to the DOT IG, wrote: "Management agrees with a number of conclusions reached in your report.... Deferred capital investment has reached critical levels and continued deferral brings Amtrak closer to a major failure somewhere in the system. We are playing Russian roulette."¹⁵ The Amtrak Reform Council and the DOT IG have both estimated that Amtrak requires around \$1.5 - \$2 billion in federal operating and capital support annually.¹⁶ This is a higher level of federal funding than Amtrak has ever consistently received.

In recent years Amtrak has stopped borrowing, trimmed its workforce, and cut its expenses, while at the same time achieving increases in ridership. However, the cuts in expenses have been small relative to Amtrak's annual deficit, and increases in ridership have been relatively modest as well. In this context, the DOT IG has observed that "it is difficult to see how Amtrak can achieve further reductions within its Federal operating subsidy without addressing state-supported routes, route restructuring, and labor contracts."¹⁷

Amtrak's internal options for significantly reducing its annual deficit in the short term are limited. Its two major cost categories are the operating losses of the long-distance trains and maintenance costs of the Northeast Corridor. Reducing the size of its system could, in the long run, significantly reduce Amtrak's deficit and the long-run cost to the Federal Government, although Amtrak would still run a short-term deficit even if it eliminated all its long-distance trains, because of severance payments to employees. Additionally, the costs of maintaining the Northeast Corridor would remain, whatever the fate of long-distance service. Amtrak interprets 49 U.S.C. 24701 to require it to provide service nationwide, which it takes to mean service that spans the nation, rather than service in different parts of the nation. Thus, Amtrak is

¹⁴ GAO, *Intercity Passenger Rail: National Policy and Strategies Needed to Maximize Public Benefits from Federal Expenditures*, GAO-07-15, November 2006, p. 18.

¹⁵ DOT IG, *Assessment Report*, November 2004, Appendix, Management Comments. p. 29.

¹⁶ The Amtrak Reform Council was created by the Amtrak Reform and Accountability Act of 1997 to recommend improvements to Amtrak and to draw up a new policy for intercity passenger rail service. While acknowledging the structural aspects of Amtrak's deficit, both the Reform Council and the DOT IG have also been critical of Amtrak's management, as have the Government Accountability Office and other observers.

¹⁷ DOT IG, *Fourth Quarterly Report on Cost-Savings Accrued by Amtrak Operational Reform*, October 10, 2006, CC-2006-068, p. 10.

unlikely to eliminate or restructure long-distance routes without explicit direction from Congress. Many Members of Congress continue to support a nationwide Amtrak network.

Although Amtrak's ridership has grown slightly from FY2005 to FY2006, Amtrak's on-time performance has declined, due at least in part to the postponement of maintenance work, each year — from 74.1% in FY2003 to 67.8% in FY2006. Amtrak ridership increased by 276,000 passengers (from 24.031 million to 24.307 million) from FY2005 to FY2006, but declined by 747,000 passengers between FY2004, when ridership was over 25 million, and FY2006. It appears unlikely that Amtrak could increase its revenues enough to eliminate its deficits. Total passenger and non-passenger revenues increased by \$130 million from FY2005 to FY2006, but only increased by \$140 million from FY2004 to FY2006. Amtrak has narrowed its operating loss by \$61 million, from \$1.221 billion in FY2005 to \$1.160 billion in FY2006. Its cash operating loss (which excludes interest and depreciation) narrowed from \$584 million to \$545 million.¹⁸

Appropriations

For FY2007, Amtrak is funded through a continuing resolution (P.L. 110-5, enacted February 15, 2007) that provides the same amount that Amtrak received in FY2006: \$1.294 billion.

The President's FY2008 budget for Amtrak requests \$800 million: \$500 million in capital and debt service grants and \$300 million in efficiency incentive grants. As in prior years, these grants would be administered through the Department of Transportation rather than provided directly to Amtrak. In addition, the budget requests \$100 million for a new state-matching capital grant program. Under this program, a state or states could apply for these grants for up to 50% of the total cost of a capital project, provided that the project is on a route that requires no operating subsidy or the state or states are willing to provide the operating subsidy. The project must also be included in the Statewide Transportation Improvement Plan at the time of application. The President's budget request also calls on Amtrak to produce a competition plan that identifies multiple opportunities for public and private entities to perform core Amtrak functions, including the operation of trains. The competition plan is to be completed within 30 days of enactment of the FY2008 appropriations act and implemented beginning in 2008 after approval by the Secretary of Transportation. The request also prohibits any federal subsidies from being spent on food and beverage service.¹⁹

For FY2008, the House Committee on Appropriations recommends \$1.4 billion for Amtrak, which includes \$925 million for capital and debt service and \$475 million for operations. In addition, the House Committee recommends \$50 million for a new state-matching capital grant program. The Senate Committee on Appropriations recommends \$1.37 billion for Amtrak, which includes \$885 million for capital and

¹⁸ Amtrak. *Monthly Financial Report, September 2006 and September 2005*, various tables. Data in these reports are unaudited.

¹⁹ *Budget of the United States Government, Fiscal Year 2008 — Appendix*, pp. 821-823.

debt service and \$485 million for operations. The Senate Committee agrees with the President's request for \$100 million in state-matching capital grants. Of the amount recommended for capital grants, both committees recommend withholding \$35 million until Amtrak meets financial and ridership targets stated in its business plan. Both committees call on the Northeast Corridor states, Amtrak, and the DOT to establish a common definition of what is determined to be a "state of good repair" for the NEC.

For FY2008, Amtrak is requesting \$1.53 billion, which includes \$760 million for capital spending, \$485 million for operating costs, and \$285 million for debt service.²⁰ However, Amtrak's FY2008 request, which was formulated before its FY2007 appropriation was finalized, is based on the assumption that it will have an FY2007 budget of \$1.45 billion. Amtrak's budget request states that it is "working closely with states to transition decisionmaking, and ultimately funding responsibility, on all corridor routes from Amtrak to states."²¹ Amtrak also agrees with the President's request for \$100 million in state-matching capital grants.

Amtrak Reauthorization

Amtrak's previous authorization expired in December 2002. The Amtrak Reform and Accountability Act of 1997 (P.L. 105-134; 111 Stat. 2570) authorized Amtrak for the period December 1997 through December 2002. It required that Amtrak operate without federal operating assistance after 2002; this was not accomplished. Since then, reauthorization of Amtrak has been stalled by disagreement over the future of U.S. passenger rail policy. Although numerous bills were introduced in the 108th and 109th Congresses and various approaches have been advanced, Congress has thus far been unwilling either to provide Amtrak with the level of funding that it has requested or to require an Amtrak restructuring that would be consistent with the level of funding that it has been willing to provide. Since 2002, Congress has essentially reached a stalemate with respect to Amtrak. During the 108th and 109th Congresses, it was unable to reauthorize Amtrak or to reach a consensus on what kind of passenger rail system it would be willing to fund. It failed to endorse Amtrak's strategy of maintaining its full current network while restoring its infrastructure to a state of good repair or to provide the funding that would have allowed that strategy to be executed by Amtrak.

As Congress once again considers Amtrak reauthorization, the range of options for passenger rail include (1) providing higher levels of funding to support an expanded passenger rail system; (2) providing funding for operating and maintaining the current system; (3) focusing available resources on providing service only to those corridors that can be justified on economic grounds; (4) reducing Amtrak funding and eliminating much of the present passenger rail network; (5) eliminating funding for Amtrak and reorganizing passenger rail service in the United States. Although various combinations of the above options are possible, the DOT IG has concluded that the 'status quo' option is unsustainable and that federal funding for Amtrak of between

²⁰ See Amtrak, *Fiscal 2008 Grant and Legislative Request*, February 15, 2007. Available on Amtrak's website, [<http://www.amtrak.com>].

²¹ 20 Ibid., p. 3.

\$1.4 billion and \$1.5 billion would be necessary to prevent cuts in service, but would not be enough to restore the system to a state-of-good-repair nor permit investment in new corridor development. In regard to Amtrak reauthorization, the DOT IG urged Congress to consider the following three points: (1) without competition, Amtrak has few incentives, other than the threat of budget cuts or elimination, for cost control; (2) states rather than Amtrak should decide where and how intercity passenger rail service is provided; and (3) the federal government must be willing to provide adequate funding (but not directly to Amtrak) to bring the infrastructure into a state-of-good-repair.²²

In the 110th Congress, Senators Frank R. Lautenberg and Trent Lott introduced an Amtrak reauthorization bill, the Passenger Rail Investment and Improvement Act of 2007 (S. 294) on January 16, 2007. This bill would authorize a total of \$3.3 billion for fiscal years 2007 through 2012 in operating grants to be administered by the DOT to Amtrak and \$6.3 billion in capital grants over the same years. Of the \$6.3 billion in capital grants, a certain percentage of this amount, ranging from 3% in FY2007 to 33% in FY2012, would be directed to states rather than to Amtrak. The bill would also allow states to use operators other than Amtrak to provide rail service on particular routes, thus potentially opening up competition for Amtrak. The bill creates a capital match program for a state or group of states for the purpose of providing new or improved intercity rail service. The federal share of this program would be 80%. S. 294 was approved (with amendments) by the Committee on Commerce, Science, and Transportation on April 25, 2007.

During the 109th Congress, the Bush Administration introduced a proposal, the Passenger Rail Investment Reform Act (H.R. 1713 in the 109th Congress) that would restructure Amtrak, splitting it into three functionally independent entities: (1) a corporate entity that would oversee Amtrak restructuring and manage residual responsibilities, including specifically Amtrak's legal right of access to other railroads; (2) a pure passenger rail operating company; and (3) an infrastructure management company. That bill would have provided for the establishment of an interstate compact to operate the Northeast Corridor. Members of the proposed compact included all of the states and the District of Columbia that constitute the NEC. The proposal would have also given states greater decision-making authority with respect to provision of rail service and capital improvements; it also would have required a state matching contribution (of 50%) for capital projects that qualify under planning and other criteria for federal assistance. The bill also would have phased out operating subsidies for long-distance trains, opened routes to competition, and authorized buyouts for current employees. The Administration bill called for an annual appropriation of "such sums as necessary" to accomplish the reforms specified in the bill. At a February 2007 hearing on Amtrak, Federal Railroad Administrator, Joseph H. Boardman, reiterated the Administration's plan to restructure Amtrak and

²² Statement of Mark Dayton, DOT IG, before the Senate Committee on Appropriations Subcommittee on Transportation, Treasury, the Judiciary, Housing, and Urban Development, and Related Agencies, *Intercity Passenger Rail and Amtrak*, March 16, 2006, CC-2006-026, pp. 9-10.

stated that “our overall assessment of S. 294 is that it does not include enough meaningful reforms.”²³

Amtrak’s proposal, issued in April 2005, outlines a series of initiatives that would leave Amtrak as a single integrated entity. Unlike the Administration proposal, the Northeast Corridor infrastructure would not be split from operations. Amtrak has also proposed state matching contributions for capital projects, but unlike the Administration’s 50/50 match, Amtrak recommends a state match of 20%, with a federal contribution making up the remaining 80%. In terms of long-distance routes, Amtrak “continues to believe that these trains play a valuable role, including [1] serving as a foundation of a future rail development program; [2] forming the basis for, and connections to, emerging state-supported corridors; and [3] providing an important transportation link for many under-served rural communities and regions across the country.”²⁴ To achieve this, Amtrak is requesting continuing “limited” federal operating and equipment support. Amtrak’s initiative also includes a pilot project on one state-supported route by 2007. Amtrak has stated that it “would cooperate fully in providing any requested services — but those services would be provided on a full cost basis consistent with any future competitive environment for rail services.”²⁵ Amtrak has also requested “labor flexibility,” which would require all intercity passenger rail operators be subject to the same labor law; allow Amtrak’s labor contracts to terminate at expiration; and transition all new intercity passenger rail employees out of the Railroad Retirement system into Social Security, with a possible 401(k) option. Amtrak has also requested federal funding for debt service payments or the elimination of Amtrak’s debt burden. Amtrak is working on a revision of its multi-year strategic plan.²⁶

²³ Testimony of David Laney, Chairman, Amtrak Board of Directors, House Committee on Transportation and Infrastructure, Subcommittee on Railroads. *Amtrak Strategic Initiatives*. June 12, 2007.

²⁴ Amtrak. *Amtrak Strategic Reform Initiatives and FY06 Grant Request*. April 2005. p. 25.

²⁵ *Ibid.*, pp. 25-26.

²⁶ Amtrak, *Fiscal 2008 Grant and Legislative Request*, February 15, 2007, p. 9.

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