## FIGURES AND TABLES

## VOLUME 2



Figure 4.1. Map of CBPM Airspace

1. True north and magnetic north are the same.
2. There is an airport co-located with each displayed Navaid except CEN. There are three primary airports:

| Uptown: UPT | Downtown: DWN | Hubsville: HUB |
| :--- | :--- | :--- |
| FSS only. | VFR tower. | Hubsville approach owns 10,000 <br> and below. |
| IFR approach is VOR for <br> RWY 27. | IFR approach is ILS to RWY 18. | STAR: north, northwest, \& west. <br> IAF is DOWNY. |
| Jet arrivals via CENTR1cross at <br> 11,000 @ 250 knots, propellors <br> cross at 10,$000 ;$ HUB's control <br> on contact. <br> Departures via V4/J4 climb to <br> 10,$000 ;$ your control on contact. |  |  |
| Missed approach altitude is <br> 3500. | Missed approach altitiude is <br> 2000. |  |

3. "DPT" indicates a departure from outside depicted airspace; "DESTN" indicates an arrival at an airport outside depicted airspace.
4. Tick marks on CENTR1 arrival are 10 miles apart, and airways start 5 miles from the Navaids.
5. Each full data block has a one minute velocity vector and three histories.

Figure 4.2. Airspace Summary: Sector 05 in Hub Center


Figure 4.3. Example CBPM Item


Figure 4.4. Aero Center Airspace

## Volunteers Needed to Take Air Traffic Controller Tests

Interested in air traffic controller jobs? We need volunteers to take some computer administered tests that are being evaluated for use in selecting future controllers. Volunteering provides a preview of potential tests for future controllers and in no way affects future employment as a controller. Requires 8 hours, including breaks, and a meal which is provided. Tests administered in June/July 1997. Minimum qualifications for taking tests are: US citizenship, ages between 17 and 30, AND at least 3 years of general work experience. Please call toll-free 1-888-322-2827

Figure 5.2.1. Sample Classified Newspaper Advertisement for Soliciting Civilian Pseudo-Applicants

## Interested In a 1-Day Research Experience Involving Pre-Employment Testing for Air Traffic Controllers?

Air traffic controllers provide for the safe, orderly, and expeditious passage of airplanes from location to location along established airways. In doing so, air traffic controllers use sophisticated, hi-tech radar and communications systems to coordinate with pilots and other air traffic controllers. A consortium, under contract to the Federal Aviation Administration of the United States Department of Transportation, is currently evaluating new tests that are being considered for possible use in the coming years to select entry-level, or new, air traffic controllers. Therefore, those interested in this job field are being asked to volunteer some time to take the computer-administered tests.

| Minimum Qualifications? | United States citizenship, AND age between 17 and 30 <br> (proof is required at time of testing), AND 3 years work <br> experience in any job or job type. College may be <br> substituted for work at the rate of 1 year of college for <br> 9 months work experience. |
| :--- | :--- |
| When? | Testing will occur in June/July 1997. Please call toll-free 1-888-322-2827 <br> for more detailed information. |
| Where? | Air Route Traffic Control Center, (street address), <br> (city), (state), (zip code). |

Time \& Date?

How Long Will It Take?
What Do I Bring?

Please call toll-free 1-888-322-2827 to schedule a time and date for testing.

Approximately 8 hours
Valid form of photo identification, such as a driver's license or passport

Figure 5.2.2. Sample Flyer Advertisement for Soliciting Civilian Pseudo-Applicants.

## FIGURES AND TABLES



Figure 5.3.1. AT-SAT Data Base (*)


Figure 5.3.2. CD-ROM Directory Structure of AT-SAT Data Base.


- Validity is the slope of the line showing the increase in average performance associated with an increase in test scores.
- AT-SAT has a much higher validity than the old OPM test.
- Above the cut scores, AT-SAT's line is higher than OPM. This means that the selected workforce will perform better when AT-SAT is used to screen applicants.

Figure 5.5.1. Expected Performance: OPM vs. AT-SAT


Figure 5.5.2. Percentage of Selected Applicants whose Expected Performance is in the Top Third of Current Controllers: OPM vs. AT-SAT


Figure 5.6.1. Fairness Regression for Blacks Using AT-SAT Battery Score and Composite Criterion

FIGURES AND TABLES


Figure 5.6.2. Fairness Regression for Hispanics Using AT-SAT Battery Score and Composite Criterion


Figure 5.6.3. Fairness Regression for Females Using AT-SAT Battery Score and Composite Criterion
0.10 -


Notes. Controller sample used. The dependent variable is the composite criterion. The independent variable is the composite predictor (scaled such that the cut-score is 70 and the maximum possible score is 100). Each slope value represents the predicted increase in the criterion score for a unit increase in the predictor score. For the criterion, $M=-.05, S D=.83$ for the entire controller sample. For the predictor, $M=72.4, S D=7.9$ for the entire controller sample.

Figure 5.6.4. Confidence Intervals for the Slopes in the Fairness Regressions

## Expected Score Frequency by Applicant Group



Figure 5.6.5. Expected Score Frequency by Applicant Group


Figure 5.6.6. Percent Passing by Recruitment Strategy

Table 4.1. CBPM Development and Scaling Participants: Biographical Information

|  | CBPM Scenario/ Item Authors | Initial Scaling Participants | Final Scaling Participants |
| :---: | :---: | :---: | :---: |
| Total number of participants Gender (frequency): | 3 | 9 | 12 |
|  | 3 | 8 | 11 |
|  | 0 | 1 | 1 |
| Race (frequency): |  |  |  |
| Black/African American | 0 | 1 | 1 |
| Native American/American Indian | 0 | 2 | 1 |
| Hispanic | 0 | 2 | 1 |
| White/Caucasian | 3 | 4 | 8 |
| Other | 0 | 0 | 1 |
| Job title (frequency): |  |  |  |
| FAA Academy Instructor | 3 | 4 | 3 |
| Supervisor | 0 | 4 | 5 |
| Controller | 0 | 1 | 4 |
| Mean age ${ }^{\text {a }}$ | $\begin{gathered} 33.67 \\ (2.08) \end{gathered}$ | $\begin{gathered} 41.33 \\ (6.22) \end{gathered}$ | $\begin{gathered} 40.58 \\ (7.66) \end{gathered}$ |
| Mean time as an FPL | $\begin{gathered} 5.25 \\ (1.37) \end{gathered}$ | $\begin{gathered} 10.94 \\ (4.20) \end{gathered}$ | $\begin{gathered} 8.79 \\ (5.09) \end{gathered}$ |
| Mean time as a supervisor - Years | $\begin{aligned} & .08 \\ & (.14) \end{aligned}$ | $\begin{gathered} 2.30 \\ (4.09) \end{gathered}$ | $\begin{gathered} 3.51 \\ (6.34) \end{gathered}$ |
| Mean time as an instructor - Years | $\begin{gathered} 6.47 \\ (1.91) \end{gathered}$ | $\begin{gathered} 5.00 \\ (3.58) \end{gathered}$ | $\begin{gathered} 6.62 \\ (5.52) \end{gathered}$ |

${ }^{a}$ Standard deviations appear in parentheses

Table 4.2. CBPM Scaling Workshops: Interrater Reliability Results ${ }^{\text {a }}$

|  | Number of Items |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Initial Scaling Group 1 ${ }^{\text {b }}$ | Initial Scaling Group $2^{c}$ | Final Scaling Participants ${ }^{\text {d }}$ | Scoring Key for 84 Item $^{\text {d }}$ CBPM |
| Reliability < . 10 | 9 | 7 |  |  |
| Between . 10 and . 19 | 1 | 4 |  |  |
| Between . 20 and . 29 | 3 | 1 |  |  |
| Between . 30 and .39 | 4 | 2 |  |  |
| Between . 40 and . 49 | 4 | 8 | 5 | 1 |
| Between . 50 and . 59 | 1 | 3 | 1 |  |
| Between . 60 and . 69 | 8 | 7 | 1 |  |
| Between . 70 and . 79 | 10 | 12 | 7 | 1 |
| Between. 80 and .89 | 18 | 26 | 22 | 13 |
| Reliability > . 90 | 41 | 29 | 58 | 46 |
| Total Number of Items | 99 | 99 | 94 | $61^{\text {e }}$ |

${ }^{\text {a }}$ Reliabilities are k-rater intraclass correlation coefficients; these coefficients reflect the reliability of the mean ratings.
${ }^{\mathrm{b}} \mathrm{N}=4$
${ }^{\mathrm{c}} \mathrm{N}=5$
${ }^{\mathrm{d}} \mathrm{N}=12$
${ }^{\mathrm{e}} 61$ items required the panel to rate the effectiveness of each response option; 23 items were either knowledge or "confliction prediction" items that had a correct answer.

Table 4.3. Performance Categories for Behavior Summary Scales

## A. Coordinating

Coordinating with other controllers to minimize traffic problems; coordinating clearances, changes in aircraft destinations, altitudes, etc. as appropriate; initiating and receiving handoffs and pointouts in an effective manner; presenting the rationale for instructions to pilots or other controllers as necessary.

## B. Communicating and Informing

Using clear, concise, accurate language to get message across unambiguously; talking only when necessary and appropriate; employing proper phraseology to ensure accurate communications; notifying pilots/controllers/other personnel of information that might affect them as appropriate; issuing advisories and alerts to appropriate parties; providing complete and accurate position relief briefings; providing accurate and legible flight strip information; listening carefully to requests and instructions (e.g., from pilots, other controllers) and ensuring that they are understood; attending to readbacks and ensuring that they are accurate.

## C. Maintaining Attention and Vigilance

Scanning properly for air traffic events, situations, potential problems, etc.; keeping track of equipment/weather status; identifying unusual events, improper positioning of aircraft, equipment malfunctions, etc.; recognizing when aircraft have potential for loss of separation; verifying visually that control instructions are followed; recognizing potential problems in adjacent sectors; remaining vigilant during slow periods.

## D. Managing Multiple Tasks

Keeping track of a large number of aircraft/events at a time; conducting two or more tasks simultaneously (e.g., issuing instructions while scanning the screen; monitoring pilot communications while writing on strips); remembering and keeping track of aircraft and their positions; remembering what you were doing after an interruption; returning to what you were doing after an interruption and following through; providing pilots with additional services as time allows.

## E. Prioritizing

Taking early or prompt action on air traffic problems rather than waiting or getting behind; knowing what to do first and which are the most important situations to work on; recognizing that some problems or situations are less important and can wait; preplanning before busy periods; organizing the board and using flight strips effectively to keep priorities straight for handling air traffic situations; quickly and decisively determining appropriate priorities.

## F. Technical Knowledge

Knowing the equipment and its capabilities and using it effectively; knowing aircraft capabilities/limitations (speed, wake requirements, size, minimums) and using that knowledge; keeping up-to-date on letters of agreement, changes in procedures, regulations, etc.; keeping up-to-date on seldom used procedures or skills.
(Continued)

Table 4.3 Performance Categories for Behavior Summary Scales (Continued)

## G. Maintaining Safe and Efficient Air Traffic Flow

Reacting to and resolving potential conflictions effectively and efficiently; using proper air traffic separation techniques effectively to ensure safety; sequencing aircraft effectively for arrival or departure; sequencing aircraft to ensure efficient/timely traffic flow; controlling traffic in a manner that ensures efficient traffic flow; controlling traffic in a manner that minimizes traffic problems (e.g., conflictions, traffic flow problems) for other controllers and pilots.

## H. Reacting to Stress

Remaining calm and cool under stressful situations; handling stressful air traffic conditions in a professional manner.

## I. Teamwork

Working smoothly with supervisors and other controllers in the facility; pitching in and helping other controllers as necessary; accepting and reacting constructively to appropriate criticism from supervisors or peers; avoiding arguments and interpersonal conflicts with other controllers, supervisors, or pilots.

## J. Adaptability/Flexibility

Reacting effectively to difficult equipment problems, changes in weather, traffic situations, etc., or to unexpected actions on the part of other controllers or pilots; using contingency or "fall-back" strategies effectively when unforeseen/unanticipated air traffic problems emerge or if first plan doesn't work; asking for help when it's needed; developing/executing innovative solutions to air traffic problems; dealing effectively with situations for which there may not be clearly prescribed procedures, situations that require novel thinking; adapting to equipment updates, new kinds of procedures, etc.

Table 4.4. Pilot Test Results: Computer-Based Performance Measure (CBPM) Distribution of Scores

| Percentage of Maximum Score | Number of Controllers |
| :---: | :---: |
| $69 \%$ or lower | 1 |
| $70-74 \%$ | 1 |
| $75-79 \%$ | 9 |
| $80-84 \%$ | 36 |
| $85-89 \%$ | 28 |
| $90 \%$ or higher | 2 |

Note. $\mathrm{N}=77$; Mean Score (i.e., percentage) $=84.4 ;$ Standard Deviation $=4.0$; Coefficient Alpha Reliability $=.53$.

Table 4.5. Pilot Test Results: Means and Standard Deviations for Ratings on Each Dimension

|  | Supervisors ${ }^{\mathbf{a}}$ | Peers $^{\mathbf{b}}$ |  |  <br> Peers $^{\mathbf{c}}$ |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Rating Dimension | Mean | SD | Mean | SD | Mean |
| SD |  |  |  |  |  |  |
| 1. Maintaining Safe \& Efficient Air Traffic Flow | 5.27 | 1.11 | 5.40 | 1.09 | 5.32 | 1.01 |
| 2. Maintaining Attention \& Vigilance | 4.89 | 1.10 | 5.25 | .95 | 5.04 | .97 |
| 3. Prioritizing | 5.25 | 1.06 | 5.29 | .99 | 5.28 | .93 |
| 4. Communicating \& Informing | 5.11 | 1.18 | 5.35 | 1.00 | 5.25 | 1.03 |
| 5. Coordinating | 5.23 | 1.06 | 5.72 | .72 | 5.46 | .86 |
| 6. Managing Multiple Tasks | 5.23 | .98 | 5.17 | 1.14 | 5.21 | .91 |
| 7. Reacting to Stress | 4.85 | 1.33 | 5.18 | 1.21 | 4.92 | 1.24 |
| 8. Adaptability \& Flexibility | 4.99 | 1.21 | 5.33 | .95 | 5.12 | 1.07 |
| 9. Technical Knowledge | 5.42 | 1.14 | 5.42 | 1.11 | 5.42 | .99 |
| 10. Teamwork | 5.21 | 1.32 | 5.52 | 1.06 | 5.33 | 1.10 |
| 11. Overall Effectiveness | 5.33 | .98 | 5.47 | .88 | 5.38 | .88 |

${ }^{a} \mathrm{~N}=64$
${ }^{\mathrm{b}} \mathrm{N}=49$
${ }^{\mathrm{c}} \mathrm{N}=72$

Table 4.6. Pilot Test Results: Interrater Reliabilities for Ratings ${ }^{\text {a }}$

| Rating Dimension | Supervisor <br> Reliabilities $^{\mathbf{b}}$ | Peer <br> Reliabilities $^{\mathbf{c}}$ | Combined <br> Supervisor/Peer <br> Reliabilities $^{\mathbf{d}}$ |
| :--- | :--- | :--- | :--- | :---: |
| 1. Maintaining Safe \& Efficient Air Traffic Flow | .51 | .55 | .57 |
| 2. Maintaining Attention \& Vigilance | .60 | .37 | .54 |
| 3. Prioritizing | .63 | .49 | .55 |
| 4. Communicating \& Informing | .51 | .00 | .49 |
| 5. Coordinating | .50 | .00 | .37 |
| 6. Managing Multiple Tasks | .31 | .43 | .41 |
| 7. Reacting to Stress | .47 | .28 | .61 |
| 8. Adaptability \& Flexibility | .65 | .43 | .58 |
| 9. Technical Knowledge | .48 | .51 | .53 |
| 10. Teamwork | .45 | .59 | .47 |
| 11. Overall Effectiveness | .57 | .57 | .62 |

[^0]Table 4.7. HFPM Pilot Test Results - Correlations Between Ratings for Rater Pairs (Collapsed Across Ratee) Both Across All Scenarios and Within Each Scenario

| Dimension | All Scenarios ( $\mathrm{N}=38$ ) | $\begin{gathered} \text { Scenario } 1 \\ (\mathbf{N}=\mathbf{6}) \end{gathered}$ | $\begin{gathered} \text { Scenario } 2 \\ (\mathbf{N}=7) \end{gathered}$ | $\begin{gathered} \text { Scenario } 3 \\ (\mathbf{N}=5) \end{gathered}$ | $\begin{gathered} \text { Scenario } 4 \\ (\mathbf{N}=\mathbf{6}) \end{gathered}$ | $\begin{gathered} \text { Scenario } 5 \\ (\mathbf{N}=5) \end{gathered}$ | $\begin{gathered} \text { Scenario } 6 \\ (N=4) \end{gathered}$ | $\begin{aligned} & \text { Scenario } 7 \\ & (\mathbf{N}=4) \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Behavioral Checklist | .75* | .72* | .84* | .94* | .77* | .83* | . 13 | .81* |
| Maintaining Separation | .81* | .97* | . 59 | .85* | .96* | .91* | . 77 | . 67 |
| Maintaining Efficient Air Traffic Flow | .61* | .91* | . 43 | .80* | . 39 | .91* | . 82 | -. 38 |
| Maintaining Attention \& Situation Awareness | .56* | .84* | -. 11 | .83* | . 46 | .91* | . 10 | . 18 |
| Communicating Clearly, Accurately, \& Efficiently | .36* | .75* | . 18 | . 16 | .79* | .60* | . 13 | . 65 |
| Facilitating Information Flow | .34* | .73* | . 18 | . 36 | . 13 | . 00 | . 82 | . 37 |
| Coordinating | .27* | .75* | . 14 | .89* | . 16 | . 56 | . 14 | . 71 |
| Managing Multiple Tasks | .51* | . 29 | . 33 | .84* | . 77 | . 58 | . 30 | . 62 |
| Managing Sector Workload | .60* | . 61 | . 31 | .94* | .97* | . 51 | . 85 | . 00 |
| Overall Performance | .57* | .74* | . 22 | .97* | . $92 *$ | . 74 | . 64 | -. 29 |

*Correlation is significant at the $p<.10$ level

Table 4.8. Rater-Ratee Assignments

| Number of Supervisor <br> Raters / Ratee | $\mathbf{N}$ | Number of Peer <br> Raters / Ratee | $\mathbf{N}$ | Total Number of <br> Raters / Ratee | N |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 33 | 0 | 74 | 1 | 40 |
| 1 | 92 | 1 | 87 | 2 | 79 |
| 2 | 1064 | 2 | 1044 | 3 | 93 |
| 3 | 34 | 3 | 21 | 4 | 974 |
| 4 | 4 | 4 | 1 | 5 | 39 |

Mean number of supervisor raters per ratee $=1.90$
Mean number of peer raters per ratee $=1.82$
Mean total number of raters per ratee $=3.73$

Table 4.9. Computer-Based Performance Measure (CBPM): Distribution of Scores in Validation Sample

| Percentage of Maximum Score | Number of Controllers |
| :---: | :---: |
| $69 \%$ or lower | 5 |
| $70-74 \%$ | 35 |
| $75-79 \%$ | 214 |
| $80-84 \%$ | 490 |
| $85-89 \%$ | 280 |
| $90 \%$ or higher | 22 |

Note. $\mathrm{N}=1046$; Mean Score (i.e., percentage) $=82.68$; Standard Deviation $=4.17$; Coefficient Alpha Reliability $=.63$.

Table 4.10. Number and Percentage of Supervisor Ratings at Each Scale Point in the Validation Sample

| Rating Scale Point (1 = Lowest) (7 = Highest) | Number of Ratings ${ }^{\text {a }}$ | Percentage of Ratings |
| :---: | :---: | :---: |
| 1 | 130 | . 51 |
| 2 | 646 | 2.51 |
| 3 | 2336 | 9.08 |
| 4 | 5605 | 21.79 |
| 5 | 7569 | 29.43 |
| 6 | 6727 | 26.16 |
| 7 | 2683 | 10.43 |
| Missing | 22 | . 09 |

[^1]Table 4.11. Number and Percentage of Peer Ratings at Each Scale Point in the Validation Sample

| Rating Scale Point <br> $(\mathbf{1}=$ Lowest $)$ <br> $(\mathbf{7}=$ Highest $)$ | Number of Ratings ${ }^{\text {a }}$ | Percentage of Ratings |
| :---: | :---: | :---: |
| 1 | 54 | .22 |
| 2 | 391 | 1.58 |
| 3 | 1587 | 6.44 |
| 4 | 4407 | 17.87 |
| 5 | 7452 | 30.22 |
| 6 | 7505 | 30.43 |
| 7 | 3263 | 13.23 |
| Missing | 3 | .01 |

${ }^{\text {a }}$ Total number of peer ratings across all 10 dimensions and the overall performance dimension.

Table 4.12. Interrater Reliabilities for Peer, Supervisor and Combined Ratings ${ }^{\text {a }}$

| Rating Dimension | Supervisor <br> Reliabilities $^{\text {b }}$ | Peer <br> Reliabilities $^{\mathbf{c}}$ | Combined <br> Supervisor/Peer <br> Reliabilities $^{\mathbf{d}}$ |
| :--- | :--- | :---: | :---: |
| 1. Maintaining Safe \& Efficient Air Traffic | .60 | .57 | .69 |
| 2. Mlow |  |  |  |
| 3. Paintaining Attention \& Vigilance | .51 | .49 | .63 |
| 4. Communicating \& Informing | .50 | .46 | .60 |
| 5. Coordinating | .45 | .43 | .57 |
| 6. Managing Multiple Tasks | .43 | .32 | .50 |
| 7. Reacting to Stress | .55 | .47 | .62 |
| 8. Adaptability \& Flexibility | .54 | .53 | .65 |
| 9. Technical Knowledge | .55 | .48 | .61 |
| 10. Teamwork | .48 | .44 | .60 |
| 11. Overall Effectiveness | .52 | .48 | .63 |

[^2]Table 4.13. Means and Standard Deviations for Mean Ratings on Each Dimension

| Rating Dimension | Supervisors ${ }^{\text {a }}$ |  | Peers ${ }^{\text {b }}$ |  | Supervisors \& Peers ${ }^{\text {c }}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mean | SD | Mean | SD | Mean | SD |
| 1. Maintaining Safe \& Efficient Air Traffic Flow | 5.07 | 1.05 | 5.31 | . 97 | 5.18 | . 89 |
| 2. Maintaining Attention \& Vigilance | 4.93 | 1.02 | 5.15 | . 94 | 5.03 | . 86 |
| 3. Prioritizing | 5.03 | . 97 | 5.20 | . 91 | 5.11 | . 81 |
| 4. Communicating \& Informing | 4.89 | 1.02 | 5.12 | 1.00 | 5.00 | . 86 |
| 5. Coordinating | 5.18 | . 93 | 5.46 | . 83 | 5.30 | . 74 |
| 6. Managing Multiple Tasks | 4.98 | 1.05 | 5.12 | . 98 | 5.05 | . 87 |
| 7. Reacting to Stress | 4.72 | 1.19 | 5.03 | 1.16 | 4.88 | 1.03 |
| 8. Adaptability \& Flexibility | 4.81 | 1.10 | 5.12 | . 99 | 4.96 | . 89 |
| 9. Technical Knowledge | 5.10 | . 97 | 5.22 | . 94 | 5.15 | . 83 |
| 10. Teamwork | 5.00 | 1.17 | 5.22 | 1.11 | 5.09 | . 99 |
| 11. Overall Effectiveness | 5.02 | . 95 | 5.32 | . 85 | 5.16 | . 80 |

${ }^{\mathrm{a}} \mathrm{N}=1194$
${ }^{\mathrm{b}} \mathrm{N}=1153$
${ }^{\mathrm{c}} \mathrm{N}=1227$

Table 4.14. Correlations Between Rating Dimensions for Peers and Supervisors

| Dimension | Supervisor Assessors |  |  |  |  |  |  |  |  |  |  | Peer Assessors |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | S1 | S2 | S3 | S4 | S5 | S6 | S7 | S8 | S9 | $\begin{gathered} \hline \mathrm{S} \\ \mathbf{1 0} \\ \hline \end{gathered}$ | $\begin{gathered} \hline \mathrm{S} \\ \mathbf{1 1} \\ \hline \end{gathered}$ | P1 | P2 | P3 | P4 | P5 | P6 | P7 | P8 | P9 | $\begin{gathered} \hline \mathbf{P} \\ \mathbf{1 0} \\ \hline \end{gathered}$ | $\begin{gathered} \hline \mathbf{P} \\ \mathbf{1 1} \end{gathered}$ |
| S1. Maintaining Safe \& Efficient Air Traffic Flow | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S2. Maintaining Attention \& Vigilance | . 71 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S3. Prioritizing | . 79 | . 67 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S4. Communicating \& Informing | . 67 | . 68 | . 68 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S5. Coordinating | . 72 | . 69 | . 72 | . 70 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S6. Managing Multiple Tasks | . 82 | . 63 | . 77 | . 64 | . 68 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S7. Reacting to Stress | . 69 | . 55 | . 67 | . 59 | . 60 | . 73 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S8. Adaptability \& Flexibility | . 75 | . 56 | . 74 | . 63 | . 67 | . 78 | . 79 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S9. Technical Knowledge | . 63 | . 62 | . 63 | . 61 | . 62 | . 60 | . 51 | . 57 | -- |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S10. Teamwork | . 56 | . 57 | . 56 | . 60 | . 60 | . 53 | . 61 | . 64 | . 50 | -- |  |  |  |  |  |  |  |  |  |  |  |  |
| S11. Overall Effectiveness | . 84 | . 74 | . 80 | . 74 | . 76 | . 81 | . 77 | . 80 | . 68 | . 72 | -- |  |  |  |  |  |  |  |  |  |  |  |
| P1. Maintaining Safe \& Efficient Air Traffic Flow | . 50 | . 36 | . 43 | . 37 | . 36 | . 46 | . 43 | . 42 | . 33 | . 29 | . 49 | -- |  |  |  |  |  |  |  |  |  |  |
| P2. Maintaining Attention \& Vigilance | . 42 | . 45 | . 38 | . 40 | . 38 | . 35 | . 33 | . 29 | . 37 | . 30 | . 45 | . 62 | -- |  |  |  |  |  |  |  |  |  |
| P3. Prioritizing | . 45 | . 36 | . 41 | . 35 | . 36 | . 39 | . 37 | . 36 | . 33 | . 25 | . 44 | . 73 | . 63 | -- |  |  |  |  |  |  |  |  |
| P4. Communicating \& Informing | . 34 | . 35 | . 33 | . 39 | . 34 | . 28 | . 28 | . 28 | . 29 | . 30 | . 38 | . 53 | . 56 | . 51 | -- |  |  |  |  |  |  |  |
| P5. Coordinating | . 39 | . 36 | . 37 | . 35 | . 33 | . 34 | . 30 | . 29 | . 30 | . 30 | . 40 | . 60 | . 60 | . 58 | . 56 | -- |  |  |  |  |  |  |
| P6. Managing Multiple Tasks | . 42 | . 27 | . 36 | . 29 | . 30 | . 41 | . 38 | . 37 | . 26 | . 22 | . 40 | . 73 | . 56 | . 67 | . 44 | . 56 | -- |  |  |  |  |  |
| P7. Reacting to Stress | . 35 | . 24 | . 33 | . 27 | . 22 | . 36 | . 46 | . 39 | . 21 | . 26 | . 37 | . 58 | . 40 | . 53 | . 45 | . 41 | . 60 | -- |  |  |  |  |
| P8. Adaptability \& Flexibility | . 43 | . 28 | . 38 | . 30 | . 32 | . 41 | . 41 | . 40 | . 27 | . 26 | . 42 | . 72 | . 54 | . 67 | . 49 | . 53 | . 70 | . 66 | -- |  |  |  |
| P9. Technical Knowledge | . 33 | . 37 | . 31 | . 33 | . 31 | . 26 | . 25 | . 23 | . 40 | . 22 | . 33 | . 47 | . 53 | . 47 | . 44 | . 45 | . 41 | . 32 | . 41 | -- |  |  |
| P10. Teamwork | . 28 | . 28 | . 26 | . 30 | . 29 | . 24 | . 33 | . 28 | . 22 | . 44 | . 37 | . 44 | . 43 | . 43 | . 49 | . 46 | . 36 | . 45 | . 49 | . 37 | -- |  |
| P11. Overall Effectiveness | . 51 | . 41 | . 45 | . 42 | . 40 | . 47 | . 45 | . 44 | . 38 | . 35 | . 51 | . 84 | . 68 | . 74 | . 60 | . 65 | . 75 | . 64 | . 77 | . 54 | . 58 | -- |

Note. Bold correlations reflect the supervisor-peer convergent validity indices in this multitrait-multimethod matrix. Sample size is 1120 .

Table 4.15. Factor Analysis Results for Performance Ratings

| Rating Dimension | Loadings |  |  |
| :---: | :---: | :---: | :---: |
|  | Factor 1 | Factor 2 | Factor 3 |
| 1. Maintaining Safe \& Efficient Air Traffic Flow | . 73 | . 54 | . 16 |
| 2. Maintaining Attention \& Vigilance | . 33 | . 79 | . 26 |
| 3. Prioritizing | . 68 | . 59 | . 16 |
| 4. Communicating \& Informing | . 30 | . 65 | . 50 |
| 5. Coordinating | . 40 | . 70 | . 33 |
| 6. Managing Multiple Tasks | . 82 | . 44 | . 09 |
| 7. Reacting to Stress | . 79 | . 14 | . 43 |
| 8. Adaptability \& Flexibility | . 82 | . 30 | . 33 |
| 9. Technical Knowledge | . 25 | . 80 | . 13 |
| 10.Teamwork | . 27 | . 30 | . 87 |
| Eigenvalue | 6.75 | . 81 | . 65 |
| \% Variance | 67.5 | 8.1 | 6.5 |

Note. Sample size was 1227. Principal components analysis with varimax rotation was used. Factor names: 1.
Technical Performance - Activities directly related to separating aircraft; 2. Technical Effort- Activities in support of controlling aircraft; 3. Teamwork

Table 4.16. Descriptive Statistics of High Fidelity Performance Measure Criterion Variables

|  |  |  | Mean |
| :--- | ---: | ---: | ---: |
| OTS Dimensions: |  | SD |  |
| 1. Maintaining Separation | 107 | 3.98 | 1.05 |
| 2. Maintaining Efficient Air Traffic Flow | 107 | 4.22 | .99 |
| 3. Maintaining Attention and Situation Awareness | 107 | 3.66 | 1.02 |
| 4. Communicating Clearly, Accurately, and Efficiently | 107 | 4.61 | .96 |
| 5. Coordinating | 107 | 4.17 | .97 |
| 6. Performing Multiple Tasks | 107 | 4.40 | 1.00 |
| 7. Managing Sector Workload | 107 | 4.39 | 1.03 |
| Behavioral \& Event Checklist: |  |  |  |
| 8. Operational Errors | 107 | .05 | .04 |
| 9. Operational Deviations | 107 | .07 |  |
| 10. Failed to Accept Handoff | 107 | .31 | .46 |
| 11. LOA/Directive Violations | 107 | 1.26 |  |
| 12. Readback/Hearback Errors | 107 | .42 | .44 |
| 13. Failed to Accomodate Pilot Request | 107 | .45 | .33 |
| 14. Made Late Frequency Change | 107 | .44 | .43 |
| 15. Unnecessary Delays | 107 | 2.68 |  |
| 16. Incorrect Information in Computer | 107 | 1.04 |  |

Table 4.17. Interrater Reliabilities ${ }^{\text {a }}$ for OTS Ratings ( $\mathbf{N}=24$ )

| Dimension | Median | Range |
| :--- | :---: | :---: |
| 1. Maintaining Separation | .95 | .83 to .98 |
| 2. Maintaining Efficient Air Traffic Flow | .89 | .71 to .94 |
| 3. Maintaining Attention and Situation Awareness | .83 | .79 to .87 |
| 4. Communicating | .91 | .88 to .93 |
| 5. Coordinating | .91 | .86 to .96 |
| 6. Managing Multiple Tasks | .88 | .82 to .93 |
| 7. Managing Sector Workload | .91 | .85 to .95 |
| 8. Overall | .95 | .88 to .97 |

${ }^{\text {a }}$ Reliabilities are 2 -rater intraclass correlation coefficients; these coefficients reflect the reliability of the mean ratings.

Table 4.18. Principal Components Analysis of the High Fidelity Criterion Space

| Criterion Measures | Component 1 | Component 2 |
| :--- | :---: | :---: |
| Core Technical Proficiency |  |  |
| OTS: Maintaining Separation | .95 | .05 |
| OTS: Coordinating | .87 | -.12 |
| BEC: Operational Errors | -.85 | -.36 |
| OTS: Maintaining Attention/Awareness | .83 | -.20 |
| OTS: Performing Multiple Tasks | .81 | -.27 |
| OTS: Managing Sector Workload | .80 | -.29 |
| OTS: Communicating | .79 | -.27 |
| OTS: Maintaining Efficient Air Traffic Flow | .78 | -.30 |
| BEC: LOA/Directive Violations | -.76 | -.07 |
| BEC: Operational Deviations | -.59 | .05 |
| Poor Sector Management |  |  |
| BEC: Incorrect Information in Computer | .10 | .72 |
| BEC: Readback/Hearback Errors | -.01 | .63 |
| BEC: Make Late Frequency Changes | -.13 | .60 |
| BEC: Fail to Accommodate Pilot Requests | -.27 | .54 |
| BEC: Unnecessary Delays | -.45 | .53 |
| BEC: Fail to Accept Handoffs | -.37 | .45 |
| Percent Variance Accounted For | 59 | 9 |

Table 4.19. Intercorrelations Between Proposed Criterion Scores

|  | Performance Ratings | CBPM |  | HFPM |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Overall Performance | Total Score | Final Score | Core Technical Proficiency | Poor Sector <br> Management |
| Performance Ratings: |  |  |  |  |  |
| Overall Performance | - |  |  |  |  |
| CBPM: |  |  |  |  |  |
| Total Score (84 items) | . 22 ** | - |  |  |  |
| Final Score (38 items) | . $24 * *$ | . $90 * *$ | - |  |  |
| HFPM: |  |  |  |  |  |
| Core Technical Proficiency | . 40 ** | . $54 * *$ | . 61 ** | -- |  |
| Poor Sector Management | -. $28 * *$ | -. 43 ** | -. 42 ** | -. 72 ** | -- |

Sample sizes for correlations involving the HFPM range from 106 to 107; sample sizes for remaining correlations range from 1043 to 1227.

* $\mathrm{p}<.05$, one tailed
** $\mathrm{p}<.01$, one tailed

Table 4.20. Job Analysis-Item Linkage Task Results for CBPM and HFPM

| Sub-Activities from Job Analysis | Number of CBPM Items | HFPM Scenario/Item Numbers |
| :---: | :---: | :---: |
| 1. Checking and evaluating separation or traffic movement to ensure separation is maintained | 30 | all scenarios |
| 2. Performing aircraft conflict resolution | 18 | all scenarios |
| 3. Establishing and maintaining positive aircraft or vehicle identification | 25 | all scenarios |
| 4. Establishing arrival sequences | 5 | all scenarios |
| 5. Issuing clearances | 24 | all scenarios |
| 6. Responding to special conditions, unusual airspace or aircraft operation | 15 | scenarios 1, 2, 3, 5, 7 |
| 7. Prioritizing sector/position tasks | 32 | all scenarios |
| 8. Responding to pointouts based on current or anticipated traffic situations | 1 | scenarios 2, 4, 6, 7 |
| 9. Initiating pointouts | 3 | scenarios 1, 2, 3, 7 |
| 10. Assuming position responsibility | 0 | all scenarios |
| 11. Scanning to maintain awareness of surrounding airspace | 13 | all scenarios |
| 12. Managing personal workload | 30 | all scenarios |
| 13. Briefing relieving controllers | 8 | scenarios $1,2,3,5,6,7$ |
| 14. Establishing/maintaining/terminating radio communications | 27 | all scenarios |
| 15. Recognizing and responding to deviations from ATC instructions/clearances | 3 | scenarios 4, 5, 6 |
| 16. Performing procedures for non-radar environment | 4 | scenarios 1, 2, 3, 4, 6, 7 |
| 17. Managing departure flows | 1 | scenarios 2-7 |
| 18. Responding to computer failures | 0 | scenario 5 |
| 19. Orienting lost aircraft | 0 | none |
| 20. Establishing/re-establishing/terminating radar identification | 11 | scenarios 1-7 |
| 21. Reviewing route of flight | 33 | scenarios 1-7 |
| 22. Issuing arrival and landing information or instructions | 14 | scenarios 1-7 |
| 23. Issuing departure information or instructions | 4 | all scenarios |
| 24. Responding to communications failures | 4 | scenarios 2, 3, 4 |
| 25. Executing backup procedures for radar display failures | 0 | scenario 5 |
| 26. Managing departure traffic | 11 | all scenarios |
| 27. Processing flight plans or flight plan amendments | 25 | scenarios 1-7 |
| 28. Executing backup procedures for facility communications failures | 2 | scenarios 2, 4 |


| Sub-Activities from Job Analysis | Number of <br> CBPM Items | HFPM Scenario/Item Numbers |
| :--- | :---: | :--- |
| 29. Planning clearances | 30 | all scenarios |
| 30. Initiating search and rescue procedures | 1 | scenarios 2, 5 |
| 31. Updating flight progress strips | 29 | all scenarios |
| 32. Conducting search and rescues procedures | 1 | none |
| 33. Initiating transfer of control or radar identification | 10 | scenarios 1-7 |
| 34. Receiving transfer of control or radar identification | 8 | scenarios 1-7 |
| 35. Performing minimum safe altitude processing | 10 | all scenarios |
| 36. Analyzing initial requests for clearances | 12 | all scenarios |
| 37. Responding to traffic management constraints or flow |  |  |
| control conflicts | 3 | scenarios 2, 4, 7 |
| 38. Disseminating weather information to pilots/other |  |  |
| controllers | 8 | all scenarios |
| 39. Responding to imposed airspace restrictions | 5 | scenarios 1, 7 |
| 40. Responding to significant weather information | 4 | scenarios 2 - 4 |

Note. Sub-activities are ranked according to their mean criticality for en route controllers.
Overall number of CBPM items tapping into sub-activities: Mean: 11.60; Standard Dev.: 10.94
Overall number of subactivities per CBPM item: Mean: 12.21; Standard Dev.: 5.46
Overall number of subactivities appearing in each HFPM scenario: Mean: 24.62; Standard Dev.: 2.38
Overall number of HFPM scenarios that a subactivity appeared in (out of 7): Mean: 4.31; Standard Dev.: 2.67

Table 5.2.1. 1990-1992 Profile Analysis of Actual FAA ATCS Applicants ${ }^{1}$

| Gender |  | Race/Ethnicity |  | Educational Level |  | Test Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Male | 80.8\% | Native Am. | 0.5\% | $\leq$ High school | 17.4\% | 1990 | $32.7 \%$ |
| Female | $\underline{19.1 \%}$ | Asian | 1.2\% | Some college | 51.0\% | 1991 | 51.9\% |
| Missing | 0.1\% | Black | $3.6 \%$ | Associate degree | $0.6 \%$ | $\underline{1992}^{2}$ | 14.0\% |
|  |  | Hispanic | $2.8 \%$ | Bachelor degree | $25.9 \%$ | Missing | 1.4\% |
|  |  | White | $40.6 \%$ | Graduate work | 3.2\% |  |  |
|  |  | Missing | 51.3\% | Advanced degree | $1.6 \%$ |  |  |
|  |  |  |  | Missing | 0.4\% |  |  |

${ }^{1}$ Data provided by CAMI via OPM records.
${ }^{2} 1992$ data available for only 5,046 cases compared to 18,682 cases for 1991 and 11,791 cases for 1990 .

Table 5.2.2 Bureau of Census Data for Race/Ethnicity

| Race/Ethnicity | Percentage |
| :---: | :---: |
| White | $75.8 \%$ |
| Black | $11.8 \%$ |
| Hispanic | $8.8 \%$ |
| Asian/Pacific Islander | $2.8 \%$ |
| Native American | $0.8 \%$ |
| Other | $0.1 \%$ |
| TOTAL | $100.0 \%$ |

Table 5.2.3 Background Characteristics by Testing Samples

| Testing Sample | Gender | Race/Ethnicity |
| :---: | :---: | :---: |
| Air Traffic Controller ( $\mathrm{n}=919$ ) | 83\% Male <br> 17\% Female | 2.0\% Native American <br> 0.6\% Asian/Pacific Islander <br> 4.8\% African American <br> 4.4\% Hispanic <br> 87.7\% Non-minority <br> 0.7\% Other <br> $0.0 \%$ Mixed |
| $\begin{gathered} \text { Civilian PA } \\ (\mathrm{n}=262) \end{gathered}$ | $66 \%$ Male <br> 34\% Female | 7.5\% Native American <br> 2.0\% Asian/Pacific Islander <br> 10.2\% African American <br> 11.0\% Hispanic <br> $66.1 \%$ Non-minority <br> 2.8\% Other <br> $0.4 \%$ Mixed |
| $\begin{gathered} \text { Military PA } \\ (\mathrm{n}=256) \end{gathered}$ | $70 \%$ Male <br> 30\% Female | 2.7\% Native American <br> 4.3\% Asian/Pacific Islander <br> 13.9\% African American <br> 8.5\% Hispanic <br> 67.0\% Non-minority <br> 2.3\% Other <br> $0.4 \%$ Mixed |

NOTE: There were 166 missing cases for the gender analysis of which 164 were ATCSs; 170 missing cases for the race/ethnicity analysis of which 165 were ATCSs.

Table 5.4.1: Ethnicity and Gender Of all Participants

| ETHNICITY | GENDER |  | TOTAL |
| :--- | :--- | :--- | :--- |
|  | Male | Female |  |
| Native American / Alaskan | 37 | 12 | 49 |
| Asian / Pacific Islander | 14 | 9 | 23 |
| African-American | 120 | 39 | 159 |
| Hispanic | 84 | 28 | 112 |
| Caucasian | 990 | 244 | 1,234 |
| Multi-Racial | 2 | 1 | 3 |
| Other | 14 | 7 | 1 |
| TOTAL | $\mathbf{1 , 2 6 1}$ | $\mathbf{3 4 0}$ | $\mathbf{1 , 6 0 1}$ |

Table 5.4.2. Educational Background of All Participants

| Education Level | Number of <br> Participants |
| :--- | :---: |
| High School or GED | 227 |
| Attended Trade School(s) | 14 |
| Completed Trade School | 41 |
| Attended College, less than 2 years | 370 |
| Attended College, 2 years or more | 376 |
| Completed College, with a 2-year degree | 109 |
| Completed College, with a 4-year degree | 394 |
| Attended Graduate School | 70 |
| TOTAL * | $\mathbf{1 , 6 0 1}$ |

Table 5.4.3: Data Collection Locations for All Participants

| Facility | No. of <br> Participants | Facility | No. of <br> Participants |
| :--- | :---: | :--- | :---: |
| Albuquerque | 166 | Miami | 120 |
| Boston | 87 | Minneapolis | 82 |
| Denver | 148 | Atlanta | 100 |
| Fort Worth | 114 | Chicago | 44 |
| Houston | 142 | Cleveland | 39 |
| Jacksonville | 104 | New York | 6 |
| Kansas City | 109 | Oakland | 5 |
| Los Angeles | 91 | Washington, D.C. | 22 |
| Memphis | 111 | Keesler AFB | 262 |



Table 5.4.5. Air Traffic Controller Sample Educational Background

| Education Level | Number of <br> Participants |
| :--- | :---: |
| High School or GED | 98 |
| Attended Trade School(s) | 7 |
| Completed Trade School | 24 |
| Attended College, less than 2 years | 224 |
| Attended College, 2 years or more | 271 |
| Completed College, with a 2-year degree | 79 |
| Completed College, with a 4-year degree | 324 |
| Attended Graduate School | 60 |
| TOTAL | $\mathbf{1 , 0 8 7}$ |

Table 5.4.6: Air Traffic Controller Sample from Participating Locations

| Facility | No. of <br> Participants | Facility | No. of <br> Participants |
| :--- | :---: | :--- | :---: |
| Albuquerque | 109 | Miami | 91 |
| Boston | 75 | Minneapolis | 76 |
| Denver | 118 | Atlanta | 77 |
| Fort Worth | 93 | Chicago | 38 |
| Houston | 116 | Cleveland | 35 |
| Jacksonville | 99 | New York | 6 |
| Kansas City | 84 | Oakland | 5 |
| Los Angeles | 82 | Washington, D.C. | 22 |
| Memphis | 92 |  |  |

Table 5.4.7. Air Traffic Controller Sample Time in Current Position

| Position | No. of <br> Participants | Average Time | Minimum | Maximum |
| :--- | :---: | :---: | :---: | :---: |
| Journeyman Controller | 964 | 8.86 years | 1 month | 31 years |
| Developmental Controller | 11 | 2.61 years | 3 months | 6.67 years |
| Staff | 47 | 2.25 years | 1 month | 16.67 years |
| Supervisor | 43 | 2.25 years | 1 month | 20.50 years |
| Other | 25 | 4.71 years | 2 months | 23 years |
| TOTAL | 1,090 | 8.29 years | 1 month | 31 years |

Table 5.4.8. Air Traffic Controller Sample Job Experience at any Facility

| Position | Years | Months |
| :--- | ---: | ---: |
| Developmental Controller | 2.78 | 3.53 |
| FPL Controller | 7.31 | 3.75 |
| Staff | .63 | .92 |
| Supervisor | .35 | .73 |

Table 5.4.9. Ethnicity and Gender of Pseudo-Applicant Sample

|  | Ethnicity | Gender |  | Total |
| :--- | :--- | ---: | ---: | ---: |
| Military* | Male | Female |  |  |
|  | Native American/Alaskan | 7 | 0 | 7 |
|  | Asian/Pacific Islander | 6 | 5 | 11 |
|  | African-American | 28 | 8 | 36 |
|  | Hispanic | 17 | 5 | 22 |
|  | Caucasian | 120 | 56 | 176 |
|  | Multi-Racial | 1 | 0 | 1 |
|  | Other | 3 | 3 | 6 |
| Total |  | $\mathbf{1 8 2}$ | $\mathbf{7 7}$ | $\mathbf{2 5 9}$ |
| Civilian* |  |  | 11 | 8 |
|  | Native American/Alaskan | 3 | 2 | 19 |
|  | Asian/Pacific Islander | 12 | 13 | 25 |
|  | African-American | 19 | 11 | 30 |
|  | Hispanic | 119 | 49 | 168 |
|  | Caucasian | 0 | 1 | 1 |
|  | Multi-Racial | 4 | 3 | 7 |
|  | Other | $\mathbf{1 6 8}$ | $\mathbf{8 7}$ | $\mathbf{2 5 5}$ |
|  |  |  |  |  |

[^3]Table 5.4.10. CUE-Plus Scale Item Means and Frequencies

${ }^{\text {a }} 1=$ Strongly Disagree; $2=$ Disagree; $3=$ Neither Agree nor Disagree; $4=$ Agree; $5=$ Strongly Agree.

Table 5.4.11. CUE-Plus Means and Standard Deviations by Sample

|  | Controllers |  | Military PA |  | Civilian PA |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ITEM | Mean | S.D. | Mean | S.D. | Mean | S.D. |
| 1. I frequently read computer magazines or other sources of information that describe new computer technology | 2.24 | 1.32 | 2.07 | 1.16 | 2.71 | 1.13 |
| 2. I know how to recover deleted or "lost data" on a computer or PC | 2.38 | 1.38 | 2.45 | 1.30 | 2.98 | 1.19 |
| 3. I know what a LAN is | 2.54 | 1.56 | 2.10 | 1.42 | 2.63 | 1.45 |
| 4. I know what an operating system is | 3.41 | 1.39 | 2.74 | 1.42 | 3.53 | 1.25 |
| 5. I know how to write computer programs | 1.95 | 1.22 | 2.00 | 1.17 | 2.24 | 1.11 |
| 6. I know how to install software on a personal computer | 3.50 | 1.48 | 2.92 | 1.54 | 3.64 | 1.35 |
| 7. I know what e-mail is | 4.46 | 0.68 | 4.38 | 0.78 | 4.62 | 0.65 |
| 8. I know what a database is | 3.95 | 1.04 | 3.73 | 1.23 | 4.24 | 0.92 |
| 9. I am computer literate | 3.24 | 1.22 | 3.30 | 1.21 | 3.80 | 1.04 |
| 10. I regularly use a PC for word processing | 3.19 | 1.46 | 3.05 | 1.41 | 3.93 | 1.24 |
| 11. I often use a mainframe computer system | 2.27 | 1.26 | 2.24 | 1.15 | 2.87 | 1.26 |
| 12. I am good at using computers | 3.01 | 1.18 | 3.11 | 1.18 | 3.63 | 1.00 |
| 13. I frequently play action games or simulations (such as "Jet Fighter") on the computer | 2.44 | 1.32 | 2.80 | 1.43 | 2.92 | 1.27 |
| 14. I regularly use a PC for spreadsheets | 2.20 | 1.21 | 2.29 | 1.24 | 3.00 | 1.30 |
| 15. I frequently use e-mail to exchange messages or information | 2.97 | 1.55 | 2.73 | 1.47 | 3.62 | 1.40 |
| 16. I am proficient at using a mouse with my computer | 3.85 | 1.27 | 3.99 | 1.19 | 4.35 | 0.97 |
| 17. I frequently "surf" the Internet to find information or services | 2.87 | 1.54 | 2.93 | 1.50 | 3.29 | 1.40 |

Table 5.4.12. Inter-Correlations of CUE-Plus Items

|  | Read Magazines | Recover Data | What a LAN is | Operating Systems | Know Program | Install Software | Know <br> E-mail Is | What is Database | Computer Literate | Word Processing |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Read Magazines | 1.00 |  |  |  |  |  |  |  |  |  |
| Recover Data | .643* | 1.00 |  |  |  |  |  |  |  |  |
| Know LAN is | .525* | .515* | 1.00 |  |  |  |  |  |  |  |
| Operating Systems | .561* | .586* | .622* | 1.00 |  |  |  |  |  |  |
| Write Program | .488* | .535* | .421* | .483* | 1.00 |  |  |  |  |  |
| Install Software | .542* | .614* | .504* | .725* | . 445 * | 1.00 |  |  |  |  |
| What E-mail is | .324* | .369* | .284* | .431* | .222* | .446* | 1.00 |  |  |  |
| What Database | .418* | .492* | .444* | .622* | .391* | .588* | .604* | 1.00 |  |  |
| Computer Literate | .598* | .691* | .558* | .694* | .536* | .711* | .501* | .691* | 1.00 |  |
| Word Processing | .508* | .595* | .511* | .604* | .409* | .663* | .423* | .571* | .717* | 1.00 |
| Use Mainframe | .326* | .326* | .247* | .278* | .289* | .284* | .228* | .313* | .364* | .402* |
| Good at Computers | .611* | .696* | .571* | .660* | .539* | .674* | .458* | .609* | .829* | .693* |
| Play Games | .457* | .432* | .277* | .370* | .327* | .451* | .275* | .318* | .462* | .373* |
| Spreadsheets | .481* | .560* | .452* | .492* | .437* | .524* | .301* | .439* | .604* | .609* |
| Use E-mail | .520* | .561* | .488* | .529* | .378* | .598* | .464* | .472* | .632* | .655* |
| Use Mouse | .449* | .523* | .428* | .544* | .341* | .642* | .532* | .525* | .663* | .636* |
| Surf the 'Net | .561* | .562* | .442* | .512* | .371* | .590* | .437* | .456* | .605* | .567* |

Table 5.4.12. Inter-Correlations of CUE-Plus Items (continued)

|  | Use <br> Mainframe | Good at <br> Computers | Play <br> Games | Spread- <br> sheets | Use <br> E-mail | Use Mouse | Surf the <br> 'Net | CUE <br> Original | CUE-Plus <br> Use Mainframe |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Good at Computers | $.417^{*}$ | 1.00 |  |  |  |  |  |  |  |
| Play Games | $.229^{*}$ | $.489^{*}$ | 1.00 |  |  |  |  |  |  |
| Spreadsheets | $.345^{*}$ | $.608^{*}$ | $.424^{*}$ | 1.00 |  |  |  |  |  |
| Use E-mail | $.321^{*}$ | $.618^{*}$ | $.408^{*}$ | $.557^{*}$ | 1.00 |  |  |  |  |
| Use Mouse | $.301^{*}$ | $.650^{*}$ | $.428^{*}$ | $.480^{*}$ | $.583^{*}$ | 1.00 |  |  |  |
| Surf the 'Net | $.271^{*}$ | $.600^{*}$ | $.458^{*}$ | $.487^{*}$ | $.799^{*}$ | $.566^{*}$ | 1.00 |  |  |

* p < . 05

Table 5.4.13: Item-Total Statistics for CUE-Plus: All Respondents

| Item | Scale Mean if <br> Item Deleted | Scale Variance if <br> Item Deleted | Corrected <br> Item-Total <br> Correlation | Alpha if <br> Item <br> Deleted |
| :--- | :---: | :---: | :---: | :---: |
| I read computer magazines | 49.17 | 230.66 | .70 | .94 |
| I know how to recover data | 48.98 | 226.74 | .75 | .94 |
| I know what a LAN is | 48.98 | 228.07 | .63 | .94 |
| I know what an operating system is | 48.14 | 225.82 | .75 | .94 |
| I know how to write computer programs | 49.46 | 236.98 | .57 | .94 |
| I know how to install software | 48.04 | 222.56 | .78 | .94 |
| I know what e-mail is | 47.00 | 247.27 | .53 | .94 |
| I know what a database is | 47.51 | 236.32 | .67 | .94 |
| I am computer literate | 48.13 | 226.66 | .86 | .94 |
| I regularly use a PC for word processing | 48.19 | 223.75 | .78 | .94 |
| I often use a mainframe computer | 49.11 | 241.70 | .41 | .95 |
| I am good at using computers | 48.34 | 227.98 | .85 | .94 |
| I frequently play action games | 48.90 | 236.04 | .53 | .94 |
| I regularly use a PC for spreadsheets | 49.12 | 231.89 | .68 | .94 |
| I frequently use e-mail to exchange <br> messages or information | 48.43 | 222.96 | .75 | .94 |
| I am proficient at using a mouse with my <br> computer | 47.52 | 231.38 | .71 | .94 |
| I frequently "surf" the Internet | 48.52 | 224.30 | .72 | .94 |

Table 5.4.14: Varimax and Oblique Rotated Factor Patterns (CUE-Plus)

|  | Varimax Rotation |  | Oblique Rotation |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| ITEM | Factor 1 | Factor 2 | Factor 1 | Factor 2 | Single Factor <br> Specified |
| Computer magazines | .749 | .253 | .837 | .100 | .730 |
| Recover data | .744 | .348 | .820 | .003 | .789 |
| What a LAN is | .633 | .301 | .697 | .008 | .675 |
| What an operating system is | .593 | .528 | .623 | .267 | .794 |
| How to write computer <br> programs | .742 | .008 | .850 | .281 | .610 |
| How to install software | .564 | .600 | .582 | .357 | .819 |
| What e-mail is | .003 | .851 | .007 | .884 | .584 |
| What a database is | .316 | .739 | .277 | .626 | .724 |
| Computer literate | .648 | .611 | .677 | .328 | .890 |
| Use a PC for word processing | .570 | .583 | .590 | .336 | .813 |
| Use a mainframe computer | .441 | .187 | .489 | .002 | .455 |
| Good at using computers | .696 | .533 | .742 | .222 | .875 |
| Frequently play action games | .526 | .266 | .577 | .002 | .571 |
| Use a PC for spreadsheets | .668 | .319 | .735 | .010 | .713 |
| Use e-mail to exchange <br> messages or information | .515 | .595 | .526 | .376 | .780 |
| Proficient at using a mouse <br> with my computer | .385 | .713 | .361 | .564 | .759 |
| I frequently "surf" the Internet | .512 | .563 | .525 | .344 | .756 |

Table 5.4.15: Eigenvalues and Variance (CUE-Plus)

|  | Eigenvalue <br> (from Varimax) | \% of Variance <br> (from Varimax) | Cumulative \% <br> (from Varimax) |
| :--- | :---: | :---: | :---: |
| Factor 1 | 9.17 | 53.9 | 53.9 |
| Factor 2 | 1.07 | 6.3 | 60.2 |

Table 5.4.16. CUE-Plus Means, S.D. and d-Score for Gender

|  | Males |  |  | Females |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | n | Mean | S.D. | n | Mean | S.D. | d |
| All Respondents | 1226 | 52.26 | 16.26 | 340 | 47.85 | 15.02 | .21 |
| Controllers | 879 | 51.74 | 16.27 | 176 | 43.50 | 16.25 | .42 |
| Military PA | 179 | 49.20 | 16.52 | 77 | 47.27 | 16.12 | .08 |
| Civilian PA | 168 | 58.23 | 14.48 | 87 | 57.17 | 11.94 | .04 |

Table 5.4.17. Means, S.D. and d-Score for Ethnicity

|  | Comparison Group |  |  | Caucasian |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| African American / <br> Caucasian | $\mathbf{n}$ | Mean | S.D. | $\mathbf{n}$ | Mean | S.D. | d |
| All Respondents | 159 | 49.88 | 14.95 | 1197 | 51.66 | 16.14 | .10 |
| Controllers | 98 | 49.16 | 14.92 | 858 | 50.71 | 16.30 | .08 |
| Military PA | 36 | 44.03 | 13.35 | 172 | 50.12 | 16.39 | .31 |
| Civilian PA | 25 | 61.12 | 11.30 | 167 | 58.11 | 13.43 | -.20 |
| / Caucasian |  |  |  |  |  |  |  |
| All Respondents | 113 | 50.50 | 16.05 | 1197 | 51.66 | 16.14 | .07 |
| Controllers | 61 | 49.20 | 17.14 | 858 | 50.71 | 16.30 | .08 |
| Military PA | 22 | 46.41 | 13.99 | 172 | 50.12 | 16.39 | .20 |
| Civilian PA | 30 | 56.17 | 14.00 | 167 | 58.11 | 13.43 | .12 |
| Minority / Caucasian |  |  |  |  |  |  |  |
| All Respondents | 365 | 50.04 | 15.68 | 1197 | 51.66 | 16.14 | .07 |
| Controllers | 196 | 48.84 | 15.71 | 858 | 50.71 | 16.30 | .09 |
| Military PA | 82 | 45.39 | 14.95 | 172 | 50.12 | 16.39 | .18 |
| Civilian PA | 87 | 57.14 | 13.97 | 167 | 58.11 | 13.43 | .04 |

Table 5.4.18. Correlations between CUE-Plus and Predictor Battery: Controllers

|  | Predictor Scores |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CUE-Plus Items | Ap Math: <br> Number <br> Correct | Angles: <br> Number <br> Correct | Air <br> Traffic: Effncy | Air Traffic: \% Accuracy | ATS: <br> Safety | Analogy: <br> Info <br> Process | Analogy: <br> Latency | Analogy: <br> Reason | Analogy: <br> Window <br> Views | Dials: <br> Number Correct | Scan: <br> Total <br> Score |
| I read computer magazines | . 030 | . 042 | .237** | .069* | . 233 ** | . 054 | .130** | . 029 | -. 003 | . 045 | . 048 |
| I know how to recover data | . 045 | . 043 | .254** | . 058 | .257** | .084** | . 150 ** | . 038 | . 050 | . 012 | .070* |
| I know what a LAN is | .096** | .093** | .220* | . 035 | .212** | . 043 | .107** | . $125^{* *}$ | . 025 | . 052 | .096** |
| I know what an operating system is | . $149^{* *}$ | .135** | .268** | -. 012 | . 251 ** | . 041 | .090** | . $144 * *$ | .072* | .079** | .072* |
| I know how to write computer programs | .099** | .079* | .229** | . 010 | .232** | . 037 | .082** | . 143 ** | . $104^{* *}$ | .066* | . $120^{* *}$ |
| I know how to install software | .178** | . 152 ** | .312** | . 022 | . 302 ** | .106** | . $154 * *$ | . $165^{* *}$ | .117** | .077* | .075* |
| I know what e-mail is | . 060 | .108** | .249** | . 012 | . $213 * *$ | . 122 ** | . $142 * *$ | .092** | .092** | . 014 | . 092 ** |
| I know what a database is | . $129^{* *}$ | .075* | .229** | -. 022 | .206** | . 024 | .077** | . 100 ** | . 028 | . 028 | . $115^{* *}$ |
| I am computer literate | .128** | .111** | .303** | . 052 | .300** | .069* | .137** | .149** | .069* | . 059 | . $124 * *$ |
| I regularly use a PC for word processing | .103** | .119** | .252** | . 045 | .236** | .071* | . 123 ** | .116** | .086* | . 014 | .073* |
| I often use a mainframe computer | -. 010 | . 042 | . 043 | -. 038 | . 023 | -. 017 | -. 010 | -. 008 | -. 026 | -. 014 | -. 008 |
| I am good at using computers | . 123 ** | .117** | .291** | . 057 | .281** | .091** | . $162^{* *}$ | .131** | .061* | .087** | . $115^{* *}$ |
| I frequently play action games | . 047 | . $083 * *$ | .293** | . 049 | .278** | .075* | . 160 ** | . 048 | -. 015 | . 037 | .074* |
| I regularly use a PC for spreadsheets | .078* | .068* | .193** | . 050 | .201** | .071* | .090** | . 043 | . 023 | . 047 | . 046 |
| I frequently use e-mail to exchange messages or information | . 039 | . 058 | .291** | . 043 | .285** | .168** | .222** | . 050 | .073* | . 009 | .076* |
| I am proficient at using a mouse with my computer | .083** | .093** | .333** | . 048 | . 320 ** | .143** | .194** | . $122^{* *}$ | .100** | .061* | . $087 * *$ |
| I frequently "surf" the Internet | . 057 | .079* | .316** | . 031 | . $315 * *$ | .170** | .236** | . 060 | . 074 | . 037 | . 057 |
| CUE-Plus Total | .116** | .124** | .346** | . 035 | .333** | .108** | .183** | .126** | .074** | .061* | .107** |

Table 5.4.19. Correlations between CUE-Plus and Predictor Battery: Controllers


Table 5.4.20. Correlations between CUE-Plus and Predictor Battery: Pseudo Applicants

## Predictor Scores

| CUE-Plus Items | Ap Math: Number Correct | Angles: Number Correct | Air <br> Traffic: Effncy | Air <br> Traffic: \% Accuracy | ATS: Safety | Analogy: Info <br> Process | Analogy: <br> Latency | Analogy: <br> Reason | Analogy: Window Views | Dials: <br> Number <br> Correct | $\begin{aligned} & \hline \text { Scan: } \\ & \text { Total } \\ & \text { Score } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I read computer magazines | .134** | . 060 | .100* | .125** | . 058 | -.130** | -. 087 | . 082 | -. 008 | . 079 | . 047 |
| I know how to recover data | . 086 | . 039 | .130** | .125** | . 087 | -.103* | -. 035 | . 071 | -. 001 | . 069 | . 031 |
| I know what a LAN is | .206** | . 083 | .258** | .179** | .185** | -.102* | -. 068 | .198** | .088* | . 076 | . 053 |
| I know what an operating system is | .245** | .184** | .272** | .227** | .116* | -.187** | -.103* | . 275 ** | . 056 | . 158 ** | .160** |
| I know how to write computer programs | .113** | .117** | .134** | .122** | . 015 | -. 066 | -. 018 | .119** | . 049 | .093* | . 037 |
| I know how to install software | .202** | .183** | .275** | .162** | .135** | -.094* | -. 007 | .239** | .096* | . 140 ** | . 082 |
| I know what e-mail is | .146** | . 050 | .123** | .127** | . 065 | -. 039 | . 028 | .142** | .091* | .106* | .107* |
| I know what a database is | .188** | .102* | .209** | .195** | . 083 | -.144** | -.092* | .197** | . 056 | .103* | .132** |
| I am computer literate | .194** | .124** | .198** | .196** | .145** | -. 125 ** | -. 003 | .245** | .088* | .104* | .130** |
| I regularly use a PC for word processing | .183** | .136** | .181** | .179** | .109* | -.119** | -. 013 | .245** | .091* | .089* | .138** |
| I often use a mainframe computer | . 059 | . 036 | . 057 | . 085 | -. 011 | -.156** | -.098* | .109* | . 019 | . 006 | . 012 |
| I am good at using computers | .204** | .138** | .290** | .183** | .177** | -.122** | . 004 | . 263 ** | . 078 | .143** | .137** |
| I frequently play action games | . 083 | . 039 | . 225 ** | .112* | .103* | . 063 | .092* | -. 004 | . 033 | .097* | . 004 |
| I regularly use a PC for spreadsheets | .156** | .093* | .209** | .118** | .148** | -. 074 | -. 031 | .144** | .105* | .112** | . 044 |
| I frequently use e-mail to exchange messages or information | .126** | .092* | .188** | .188** | .138** | -. 077 | -. 047 | .183** | .127** | . 125 ** | . 087 |
| I am proficient at using a mouse with my computer | .209** | .154** | .249** | .201** | .161** | -.098** | . 038 | .253** | .098* | .152** | .171** |
| I frequently "surf" the Internet | .109* | .106* | .189** | .129** | .173** | -. 010 | . 051 | .128** | . 077 | .131** | . 060 |
| CUE-Plus Total | .216** | . $147 * *$ | .273** | .217** | . 160 ** | $-.129 * *$ | -. 032 | .243** | .094* | . 150 ** | .117** |

Table 5.4.21. Correlations between CUE-Plus and Predictor Battery: Pseudo Applicants

|  |  | Predictor Scores |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | CUE-Plus Items | Letter <br> Factory: <br> Aware | Letter <br> Factory: <br> Planning | Memory Number Correct | Recall: <br> Number <br> Correct | Planes: Project | Planes: <br> Visual/ <br> Spatial | Planes: <br> Time <br> Sharing | Sounds: <br> Total Correct | TW: <br> Time Est Accuracy | TW: <br> Percept <br> Accuracy | TW: <br> Percept Speed |
|  | I read computer magazines | .117** | .102* | . 076 | .132** | .110* | . 028 | . 006 | .094* | .097* | .153** | . 013 |
|  | I know how to recover data | .111* | . $175 * *$ | . 022 | . 062 | .119** | . 087 | -. 009 | . 086 | .119** | .158** | . 024 |
|  | I know what a LAN is | .187** | .204** | . 064 | .099* | . $172 * *$ | .156** | .091* | . 125 ** | .130** | .152** | . 043 |
|  | I know what an operating system is | .221** | .286** | .179** | . 210 ** | .219** | .173** | .098* | .170** | .180** | .259** | . 049 |
|  | I know how to write computer programs | .114* | . $149^{* *}$ | . 004 | . 067 | .114* | . 024 | . 047 | .097* | . 092 | . 078 | . 054 |
|  | I know how to install software | . 216 ** | .261** | .122** | . 159 ** | . 168 | . $135 * *$ | . 076 | .106* | .164** | . 261 ** | . 072 |
|  | I know what e-mail is | . 176 ** | .222** | .092* | . $164^{* *}$ | .111* | . $146 * *$ | . 083 | .101* | .102* | .223** | . 021 |
|  | I know what a database is | .191** | . $243 * *$ | .110* | . $141^{* *}$ | .185* | .190** | .096* | .146** | . 163 ** | .267** | . 045 |
|  | I am computer literate | .255** | . 307 ** | .170** | .200** | .206** | .160** | .110* | .173** | .215** | .240** | . 069 |
| $\stackrel{\rightharpoonup}{\sim}$ | I regularly use a PC for word processing | . $241 * *$ | . $303 * *$ | .133** | .168** | .160** | .169** | .107* | .124** | . $195^{* *}$ | .272** | . 037 |
|  | I often use a mainframe computer | ,128** | .126** | . 086 | .109* | .088* | .121** | . 071 | . 046 | .094* | . $153 * *$ | . 049 |
|  | I am good at using computers | . $271 * *$ | . $312 * *$ | .177** | . $224^{* *}$ | . $235^{* *}$ | .182** | .090* | .188** | . $185^{* *}$ | .253** | . $135^{* *}$ |
|  | I frequently play action games | .093* | .136** | -. 010 | . 013 | . 064 | -. 032 | . 049 | . 072 | . 046 | . 035 | . 076 |
|  | I regularly use a PC for spreadsheets | . 196 ** | . $244 * *$ | . 077 | .104* | . 140 ** | .149** | . 067 | . 143 ** | . 160 ** | .193** | . 027 |
|  | I frequently use e-mail to exchange messages or information | .183** | . 275 ** | .099* | . $145^{* *}$ | .129** | . 123 ** | . 084 | .187** | .162** | .181** | . 046 |
|  | I am proficient at using a mouse with my computer | . 228 ** | .291** | . $145^{* *}$ | .190** | .178** | .092** | .129** | .124** | .159** | .232** | . 150 ** |
|  | I frequently "surf" the Internet | .138** | .198** | . 073 | .109* | .097* | . 053 | . 031 | . 155 ** | .154** | .127** | . 073 |
|  | CUE-Plus Total | . 249 ** | . $313 * *$ | . $134 * *$ | . $184^{* *}$ | . 203 ** | .158* | .099* | . $173 * *$ | . 200 ** | . $265{ }^{* *}$ | . 083 |

*p<.05 ** $\mathrm{p}<.01$

Table 5.4.22. Determinants of Applied Math Test: No. of Items Correct

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 7.12 |  | 4.13 | 6.48 |  | 3.16 | 6.77 |  | 3.11 |
| Age | . 26 | . 19 | 4.28 | . 24 | . 17 | 3.39 | . 30 | . 21 | 4.13 |
| Gender | -3.47 | -. 27 | -6.63 | -3.71 | -. 28 | -6.09 | -3.55 | -. 27 | -5.70 |
| Race | 2.24 | . 18 | 4.32 | 3.50 | . 20 | 4.48 | 1.66 | . 09 | 1.98 |
| Education | . 31 | . 11 | 2.32 | . 41 | . 14 | 2.58 | . 37 | . 12 | 2.33 |
| CUE-Plus | . 06 | . 15 | 3.50 | . 05 | . 13 | 2.81 | . 05 | . 13 | 2.79 |
| Adj. R <br> Square |  |  | . 20 |  |  | . 21 |  |  | . 19 |

Table 5.4.23. Determinants of Angles Test: No. of Items Correct

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $T$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 22.04 |  | 20.32 | 20.33 |  | 15.53 | 21.16 |  | 17.15 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender | -2.31 | -. 21 | -4.80 | -2.41 | -. 21 | -4.40 | -1.96 | -. 18 | -3.60 |
| Race | 1.51 | . 14 | 3.16 | 2.60 | . 18 | 3.70 |  |  | n.s. |
| Education | . 35 | . 14 | 3.08 | . 40 | . 16 | 3.16 | . 50 | . 20 | 4.05 |
| CUE-Plus | . 03 | . 09 | 2.02 | . 04 | . 12 | 2.32 | . 05 | . 15 | 3.04 |
| Adj. R <br> Square |  |  | . 09 |  |  | . 12 |  |  | . 10 |

Table 5.4.24. Determinants of Air Traffic Scenarios: Efficiency

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $T$ |
| Intercept | 41.30 |  | 15.80 | 37.36 |  | 11.52 | 46.39 |  | 15.38 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender | -7.01 | -. 25 | -5.89 | -7.08 | -24 | -5.16 | -7.35 | -. 26 | -5.30 |
| Race | 6.78 | . 24 | 5.80 | 11.37 | . 30 | 6.41 |  |  | n.s. |
| Education |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| CUE-Plus | . 21 | . 25 | 5.97 | . 20 | . 23 | 4.90 | . 25 | . 29 | 5.94 |
| Adj. R Square |  |  | . 19 |  |  | . 20 |  |  | . 15 |

Table 5.4.25. Determinants of Air Traffic Scenarios: Safety

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $T$ |
| Intercept | 39.84 |  | 14.23 | 41.19 |  | 9.72 | 41.29 |  | 13.40 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender |  |  | n.s. | -3.58 | -. 10 | -1.99 |  |  | n.s. |
| Race | 3.11 | . 09 | 1.98 | 6.83 | . 15 | 2.94 |  |  | n.s. |
| Education |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| CUE-Plus | . 16 | . 15 | 3.32 | . 15 | . 14 | 2.80 | . 19 | . 18 | 3.53 |
| Adj. $R$ Square |  |  | . 03 |  |  | . 05 |  |  | . 03 |

Table 5.4.26. Determinants of Air Traffic Scenarios: Procedural Accuracy

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $B$ | Beta | T | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 20.65 |  | 3.57 | 19.01 |  | 2.80 | 20.32 |  | 3.14 |
| Age | . 61 | . 13 | 2.97 | . 53 | . 12 | 2.30 | . 77 | . 17 | 3.30 |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race | 5.655 | . 13 | 2.90 | 8.46 | . 15 | 2.91 |  |  | n.s. |
| Education |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| CUE-Plus | . 24 | . 18 | 4.07 | . 26 | . 19 | 3.79 | . 28 | . 22 | 4.26 |
| Adj. $R$ Square |  |  | . 07 |  |  | . 07 |  |  | . 08 |

Table 5.4.27. Determinants of Analogy: Information Processing

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t^{\text {a }}$ | $b$ | Beta | $t^{\text {a }}$ | $b$ | Beta | $t^{\text {a }}$ |
| Intercept | 114.66 |  | 58.32 | 114.87 |  | 51.88 | 116.10 |  | 52.15 |
| Age | -. 43 | -. 23 | -4.81 | -. 42 | -. 23 | -4.16 | -. 50 | -27 | -4.91 |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Education | -. 64 | -. 16 | -3.32 | -. 69 | -. 17 | -3.12 | -. 52 | -. 13 | -2.41 |
| CUE-Plus |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Adj. R Square |  |  | . 10 |  |  | . 11 |  |  | . 11 |

Table 5.4.28. Determinants of Analogy Test: Reasoning

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and African-Americans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 11.94 |  | 10.06 | 10.84 |  | 6.99 | 6.18 |  | 2.54 |
| Age |  |  | n.s. |  |  | n.s. | . 26 | . 15 | 2.86 |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race | 2.95 | . 19 | 4.57 | 4.27 | . 20 | 4.27 | 2.35 | . 11 | 2.27 |
| Education | . 91 | . 26 | 6.02 | . 94 | . 26 | 5.28 | . 82 | . 23 | 4.21 |
| CUE-Plus | . 08 | . 17 | 3.82 | . 07 | . 15 | 2.97 | . 09 | . 18 | 3.71 |
| Adj. R Square |  |  | . 16 |  |  | . 15 |  |  | . 16 |

Table 5.4.29. Determinants of Dials Test: No. of Items Correct

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and African-Americans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $T$ | $b$ | Beta | $t$ | $B$ | Beta | $t$ |
| Intercept | 15.96 |  | 30.59 | 14.98 |  | 24.18 | 16.64 |  | 32.83 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender | -1.0 | -. 19 | -4.31 | -. 88 | -. 17 | -3.42 | -1.04 | -. 21 | -4.15 |
| Race | . 84 | . 16 | 3.69 | 1.48 | . 22 | 4.46 | . 80 | . 12 | 2.37 |
| Education | . 11 | . 09 | 2.00 | . 13 | . 11 | 2.18 | . 18 | . 16 | 3.11 |
| CUE-Plus | . 02 | . 10 | 2.15 | . 02 | . 11 | 2.16 |  |  | n.s. |
| Adj. $R$ Square |  |  | . 08 |  |  | . 10 |  |  | . 07 |

Table 5.4.30. Determinants of Letter Factory Test: Situational Awareness

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $T$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 20.77 |  | 14.17 | 19.18 |  | 10.21 | 21.74 |  | 10.82 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race | 4.04 | . 22 |  | 6.68 | . 26 | 5.49 | 2.86 | . 11 | 2.19 |
| Education | . 57 | . 14 |  | . 53 | . 12 | 2.42 | . 56 | . 13 | 2.56 |
| CUE-Plus | . 111 | . 19 |  | . 09 | . 16 | 3.42 | . 12 | . 20 | 3.88 |
| Adj. R Square |  |  | . 12 |  |  | . 12 |  |  | . 07 |

Table 5.4.31. Determinants of Letter Factory Test: Planning \& Thinking Ahead

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $t$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | . 09 |  | 7.79 | . 07 |  | 4.44 | . 12 |  | 8.61 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race | . 002 | . 19 | 4.42 | . 06 | . 28 | 5.85 |  |  | n.s. |
| Education |  |  | n.s |  |  | n.s. |  |  | n.s. |
| CUE-Plus | . 01 | . 30 | 6.99 | . 001 | . 27 | 5.82 | . 002 | . 33 | 6.71 |
| Adj. $R$ Square |  |  | . 13 |  |  | . 16 |  |  | . 11 |

Table 5.4.32. Determinants of Scan Test: Total Score

|  | Race: Caucasians and Minorities |  |  | Race: Caucasians and AfricanAmericans |  |  | Race: Caucasians and Hispanics |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Variable | $b$ | Beta | $T$ | $b$ | Beta | $t$ | $b$ | Beta | $t$ |
| Intercept | 157.63 |  | 49.89 | 147.07 |  | 26.20 | 145.43 |  | 22.75 |
| Age |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Gender |  |  | n.s. |  |  | n.s. |  |  | n.s. |
| Race |  |  | n.s. | 11.28 | . 12 | 2.30 |  |  | n.s. |
| Education | 1.90 | . 70 | 2.73 | 1.89 | . 12 | 2.29 | 2.05 | . 13 | 2.53 |
| CUE-Plus |  |  | n.s. |  |  | n.s. | . 23 | . 11 | 2.12 |
| Adj. R Square |  |  | . 01 |  |  | . 02 |  |  | . 03 |

Table 5.5.1. Simple Validities: Correlations Between Predictor Scores and Criteria

| Test | Scale | Criterion |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Corrected Correlation |  |  | Uncorrected Correlation |  |  |
|  |  | CBPM | $\begin{aligned} & \hline \text { Rat- } \\ & \text { ings } \end{aligned}$ | Composite | CBPM | $\begin{aligned} & \text { Rat- } \\ & \text { ings } \end{aligned}$ | Composite |
| Predictor Composite | Scaled Score | 70 | 32 | 68 | 52 | 21 | 51 |
| AM: Applied Math | Number Correct | 59 | 28 | 58 | 41 | 18 | 41 |
| AN: Angles | Number Correct | 57 | 19 | 55 | 35 | 10 | 33 |
| AT: Air Traffic |  |  |  |  |  |  |  |
|  | Efficiency | 32 | 16 | 32 | 30 | 15 | 31 |
|  | Procedural Accuracy | 19 | 09 | 18 | 14 | 06 | 13 |
|  | Safety | 26 | 11 | 25 | 24 | 10 | 23 |
| AY: Analogies |  |  |  |  | 43 | 09 | 38 |
|  | Info. Proc. Latency | 02 | 00 | 01 | 02 | 00 | 01 |
|  | Info. Proc. Windows | 22 | 06 | 20 | 21 | 06 | 19 |
|  | Reasoning | 42 | 10 | 38 | 40 | 09 | 36 |
| DI: Dials | Number Correct | 35 | 09 | 32 | 27 | 07 | 24 |
| EQ: Experiences |  |  |  |  |  |  |  |
| Questionnaire |  |  |  |  |  |  |  |
| All scales |  |  |  |  | 16 | 17 | 18 |
| Final scales |  |  |  |  | 09 | 16 | 14 |
| Dropped scales |  |  |  |  | 05 | 06 | 00 |
|  | Composure | 11 | 15 | 15 | 09 | 13 | 13 |
|  | Concentration | 09 | 09 | 11 | 07 | 07 | 09 |
|  | Behavioral Consistency | 07 | 17 | 14 | 06 | 16 | 12 |
|  | Cooperation | -07 | 08 | -02 | -07 | 08 | -02 |
|  | Decisiveness | 05 | 11 | 09 | 04 | 09 | 07 |
|  | Execution | 04 | 09 | 07 | 03 | 08 | 06 |
|  | Flexibility | 03 | 07 | 05 | 03 | 06 | 05 |
|  | Tolerance for High Intensity | -02 | 02 | -01 | -02 | 02 | -01 |
|  | Self Awareness | 05 | 05 | 07 | 05 | 05 | 06 |
|  | Self Confidence | 01 | 11 | 06 | 01 | 09 | 05 |
|  | Sustained Attention | 07 | 06 | 08 | 06 | 05 | 07 |
|  | Taking Charge | -02 | 03 | 00 | -02 | 03 | 00 |
|  | Interpersonal Tolerance | 00 | 09 | 05 | 01 | 10 | 05 |
|  | Task Closure | 01 | 09 | 05 | 01 | 07 | 04 |
| LA: Letter Factory |  |  |  |  | 36 | 11 | 33 |
|  | Situational Awareness | 38 | 12 | 35 | 33 | 10 | 30 |
|  | Planning \& Thinking Ahead | 35 | 12 | 33 | 32 | 11 | 30 |
| ME: Memory | Number Correct | 24 | 05 | 21 | 22 | 05 | 19 |
| MR: Memory Retest | Number Correct | 27 | 09 | 25 | 25 | 08 | 23 |


|  |  | Criterion |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Corrected Correlation |  |  | Uncorrected Correlation |  |  |
| Test | Scale | CBPM | $\begin{aligned} & \hline \text { Rat- } \\ & \text { ings } \end{aligned}$ | Composite | CBPM | $\begin{aligned} & \text { Rat- } \\ & \text { ings } \end{aligned}$ | Composite |
| PL: Planes |  |  |  |  | 27 | 08 | 25 |
|  | Projection | 31 | 08 | 28 | 20 | 05 | 18 |
|  | Visual/Spatial | 29 | 07 | 26 | 15 | 04 | 14 |
|  | Timesharing | 21 | 09 | 20 | 19 | 08 | 18 |
| SC: Scan | Number Correct | 26 | 08 | 24 | 21 | 06 | 19 |
| SN: Sound | Digits Correct | 14 | 05 | 13 | 16 | 05 | 14 |
| TW: Time Wall |  |  |  |  | 30 | 08 | 27 |
|  | Perceptual Accuracy | 48 | 15 | 45 | 23 | 07 | 21 |
|  | Perceptual Speed | 12 | 02 | 10 | 10 | 02 | 08 |
|  | Time Estimation Accuracy | 26 | 09 | 25 | 22 | 07 | 21 |

Notes. Decimals omitted. $N=984-1056$. Uncorrected correlations above .04 are significant at $p<.05$. Uncorrected correlations above .05 are significant at $p<.01$. Corrected Correlations are corrected for range restriction in the predictor; they are estimates of what the correlations would be in an applicant sample. The scores in the final battery are boldfaced. The multiple correlations are corrected for shrinkage (to correct for overfitting the regression equation to the sample).

Table 5.5.2. Incremental Validities: Increases in Validities when Adding a Scale or Test

| Test | Scale | Criterion |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All Other Tests Entered |  |  | All Other Final Battery Tests Entered |  |  |
|  |  | CBPM | Rat- <br> ings | Composite | CBPM | Rat- <br> ings | Composite |
| AM: Applied Math | Number Correct | 122 | 125 | 155 | 126 | 133 | 163 |
| AN: Angles | Number Correct | 083 | 005 | 060 | 084 | 014 | 057 |
| AT: Air Traffic |  |  |  |  |  |  |  |
| Scenarios | Efficiency | 027 | 068 | 055 | 028 | 064 | 054 |
|  | Procedural Accuracy | 066 | 034 | 067 | 077 | 034 | 076 |
|  | Safety | 035 | 014 | 019 | 032 | 018 | 015 |
| AY: Analogies |  | 103 | 035 | 063 | 141 | 030 | 101 |
|  | Info. Proc. Latency | 000 | 013 | 007 | 024 | 024 | 030 |
|  | Info. Proc. Windows | 046 | 001 | 034 | 064 | 001 | 049 |
|  | Reasoning | 093 | 034 | 053 | 118 | 022 | 079 |
| DI: Dials | Number Correct | 048 | 020 | 027 | 052 | 019 | 029 |
| EQ: Experiences |  |  |  |  |  |  |  |
| Questionnaire |  |  |  |  |  |  |  |
| All scales |  | 102 | 196 | 136 |  |  |  |
| Final scales |  | 084 | 166 | 135 | 073 | 190 | 124 |
| Dropped scales |  | 066 | 071 | 067 | 061 | 069 | 061 |
|  | Composure | 013 | 060 | 040 | 019 | 055 | 042 |
|  | Concentration | 052 | 019 | 049 | 035 | 010 | 032 |
|  | Behavioral Consistency | 026 | 088 | 064 | 019 | 123 | 077 |
|  | Cooperation | 047 | 037 | 017 | 061 | 021 | 035 |
|  | Decisiveness | 001 | 008 | 003 | 007 | 001 | 005 |
|  | Execution | 031 | 027 | 037 | 018 | 008 | 018 |
|  | Flexibility | 019 | 054 | 042 | 030 | 058 | 052 |
|  | Tolerance for High Intensity | 022 | 039 | 036 | 019 | 047 | 039 |
|  | Self Awareness | 019 | 019 | 005 | 022 | 016 | 009 |
|  | Self Confidence | 010 | 051 | 033 | 004 | 032 | 013 |
|  | Sustained Attention | 023 | 059 | 048 | 021 | 059 | 046 |
|  | Taking Charge | 024 | 047 | 042 | 034 | 040 | 046 |
|  | Interpersonal Tolerance | 007 | 018 | 004 | 031 | 036 | 006 |
|  | Task Closure | 026 | 002 | 021 | 029 | 010 | 027 |
| LA: Letter Factory |  | 052 | 024 | 051 | 054 | 020 | 051 |
|  | Situational Awareness | 025 | 002 | 021 | 030 | 011 | 028 |
|  | Planning \& Thinking Ahead | 035 | 022 | 038 | 031 | 013 | 030 |
| Memory |  | 052 | 041 | 057 | 054 | 039 | 058 |
|  | ME: Memory | 017 | 036 | 031 | 031 | 001 | 024 |
|  | MR: Memory Retest | 042 | 041 | 053 | 050 | 028 | 052 |
| PL: Planes |  | 051 | 032 | 042 | 051 | 028 | 040 |
|  | Projection | 049 | 007 | 034 | 051 | 059 | 093 |
|  | Visual/Spatial | 017 | 000 | 013 | 010 | 004 | 006 |
|  | Timesharing | 015 | 030 | 027 | 016 | 029 | 027 |
| SC: Scan | Number Correct | 058 | 022 | 055 | 076 | 027 | 071 |


| Test | Scale | Criterion |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | All Other Tests Entered |  |  | All Other Final Battery Tests Entered |  |  |
|  |  | CBPM | Ratings | Composite | CBPM | Rat- <br> ings | Composite |
| SN: Sound | Digits Correct | 014 | 000 | 011 | 015 | 007 | 008 |
| TW: Time Wall |  | 032 | 017 | 028 | 034 | 017 | 029 |
|  | Perceptual Accuracy | 021 | 007 | 013 | 036 | 008 | 023 |
|  | Perceptual Speed | 016 | 018 | 021 | 031 | 012 | 029 |
|  | Time Estimation Accuracy | 010 | 000 | 007 | 009 | 004 | 009 |

Notes. Decimals omitted. $N=920$ or 944 . Values are italicized for situations in which the score had a negative regression coefficient. All correlations are uncorrected. The scores in the final battery are boldfaced. For $p<.05$ level of significance, the incremental validity for a single scale must be greater than about . 06 (the critical value varies from .055 to .062 , depending upon the column). For the first three columns, the incremental validity indicates how much the multiple R decreases when that scale is removed from the complete set of scales. For the last three columns: the incremental validity indicates how much the multiple R increases when that single score is added to the final AT-SAT battery. The multiple correlations are corrected for shrinkage (to correct for overfitting the regression equation to the sample).

Table 5.5.3. Comparison of Five Predictor Weighting Methods

| Statistic | Predictor Weighting Method |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Regression | Unit | Validity | Optimal low d-score | Combined |
| Validity | . 521 | . 463 | . 501 | . 435 | . 506 |
| Validity corrected for range restriction | . 691 | . 604 | . 664 | . 631 | . 682 |
| Validity corrected for range restriction and shrinkage | . $666{ }^{1}$ | . 604 | . $644^{2}$ | . 603 | . $663{ }^{3}$ |
| d-score for blacks vs. whites | -. 85 | -. 92 | -. 88 | -. 55 | -. 81 |
| Largest $t$ for difference in standardized regression slopes between racial/gender groups | $\begin{array}{r} -0.44 \\ \text { females } \end{array}$ | $-1.65$ <br> females | $\begin{array}{r} -0.59 \\ \text { females } \end{array}$ | $\begin{array}{r} 0.02 \\ \text { females } \end{array}$ | $\begin{array}{r} -0.58 \\ \text { females } \end{array}$ |
| ${ }^{1}$ This validity's one-tailed lower confidence limit $=.607$. |  |  |  |  |  |
| ${ }^{2}$ The correction for shrinkage using the validity weighting method is likely overcorrecting to a moderate extent. Thus, the best estimate of this value is likely greater than .644 and less than .664 . |  |  |  |  |  |
| ${ }^{3}$ The correction for shrinkage using the validity weighting method is likely overcorrecting to some small extent. Thus, the best estimate of this value is likely greater than .663 and less than .682 . |  |  |  |  |  |
| Notes. The regression and unit-weighting methods used all 35 scales. The other weighting methods included only the 26 scales from the tests retained for AT-SAT Version 1.01. Negative values of $t$ indicate that the female slope was lower than the male slope. |  |  |  |  |  |

Table 5.5.4. Validity Coefficients for the Predictor Composite

|  | Criterion |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Composite | CBPM | Ratings | High Fidelity <br> - Core <br> Technical | High Fidelity Controlling Traffic Safely \& Efficiently |
| $N$ | 1029 | 1032 | 1053 | 106 | 106 |
| $r$ uncorrected | . 51 | . 52 | . 21 | . 22 | . 18 |
| $r$ corrected for range restriction | . 68 | . 70 | . 32 | . 33 | . 28 |
| $r$ corrected for range restriction and shrinkage | . 66 | . 68 | . 22 | $\mathrm{n} / \mathrm{a}^{1}$ | $\mathrm{n} / \mathrm{a}^{1}$ |
| Criterion reliability | see Notes below | see Notes below | . 71 | . 95 | . 99 |
| $r$ corrected for range restriction and criterion unreliability |  |  |  |  |  |
| Using best estimate of reliability | . 76 | . 78 | . 38 | . $34^{1}$ | . $28^{1}$ |
| Using upper bound estimate of reliability | . 70 | . 74 |  |  |  |
| Using lower bound estimate of reliability | . 79 | . 84 |  |  |  |

${ }^{1}$ The Hi Fidelity scores were not used to determine the weights used in the predictor composite so it was not appropriate to correct for shrinkage due to capitalization on chance in the estimation of the predictor weights.
Notes. Interrater agreement reliability was used to correct the validities for the Ratings and HiFi criteria. Reliability for the CBPM was estimated by computing its internal consistency (coefficient alpha $=.59$ ), but this figure is probably an underestimate because the CBPM appears to be multidimensional (according to factor analyses). Thus, three different reliabilities were used to correct the CBPM's validity for unreliability: .8 (best guess), .9 (upper bound estimate), and .7 (lower bound estimate), respectively. The composite criterion reliability was estimated as the mean of the ratings and CBPM reliabilities.

Table 5.5.5. Effect of Cut Score on Predicted Controller Performance

|  | Applicant Screening Model |  |  |
| :---: | :---: | :---: | :---: |
|  | Pass A | Applicants | Screen at Cut Score |
| Cut Score on Raw Predictor (Scaled Cut Score = 70) |  | none | 0.51 |
| Passing Pseudo-Applicant Demographics (Number in Group Passing / Total Number Passing) | $N$ |  |  |
| All | 511 | $100 \%$ | $100 \%$ |
| Male | 348 | 68 \% | $80 \%$ |
| Female | 162 | $32 \%$ | $20 \%$ |
| White | 339 | $75 \%$ | $92 \%$ |
| Black | 60 | $13 \%$ | $2 \%$ |
| Hispanic | 51 | 11 \% | 6 \% |
| Other/Missing Race | 61 |  |  |
| Passing Rates of Pseudo-Applicants (Proportion of Each Group Passing) |  |  |  |
| All |  |  | . 22 |
| Male |  |  | . 26 |
| Female |  |  | . 14 |
| White |  |  | . 28 |
| Black |  |  | . 03 |
| Hispanic |  |  | . 12 |
| Relative Passing Rates of Pseudo-Applicants |  |  |  |
| Female $($ Relative to Males $)=.14 / .26$ |  |  | . 54 |
| Black (Relative to Whites) $=.03 / .28$ |  |  | . 11 |
| Hispanic (Relative to Whites) $=.12 / .28$ |  |  | . 43 |
| Predicted Criterion Score (as Controller z-score) |  |  |  |
| At the Cut Score |  |  | -0.22 |
| Mean For Pseudo-Applicants Passing |  | -0.83 | 0.19 |
| Predicted Criterion Score Expressed as the Percentile Rank on the Current Controller Distribution |  |  |  |
| At the Cut Score |  |  | 41 \% |
| Mean For Pseudo-Applicants Passing |  | $33 \%$ | $56 \%$ |
| Proportion of Pseudo-Applicants |  |  |  |
| Passing |  |  | . 22 |
| Passing Above Current Controllers' Mean Criterion |  | . 23 | . 59 |
| Descriptive Statistics for Predicted Criterion Scores among PseudoApplicants Passing |  |  |  |
| Mean |  | -0.86 | 0.24 |
| Standard Deviation (adjusted for estimated error of prediction) |  | 1.17 | 0.88 |
| Descriptive Statistics for Criterion Scores among Controllers Passing |  |  |  |
| Mean |  | 0.00 | 0.29 |
| Standard Deviation |  | 1.00 | 0.89 |


|  |
| :--- |
|  |
| Pass All ApplicantsScreen at Cut <br> Score |
| Notes. The criterion scores are $z$-scores on the current Controller distribution. The predictor scores are the |
| weighted sum of the $z$-scores based on the Pseudo-Applicants' distribution. Passing rates shown are for the |
| Pseudo-Applicant sample. Actual passing rates will likely differ somewhat because (a) the small sample size |
| of some groups simits the accuracy of the estimated passing rates and (b) the degree of correspondence |
| between the Pseudo-Applicants and future applicants is unknown. |

Table 5.5.6. Expected Performance by Validity and Selectivity

| Selection Cut Point | Screen | Percent Selected | \# Tested per Hire | Percent High Performers |
| :---: | :---: | :---: | :---: | :---: |
| N/A | Current Workforce |  |  | 33.3 |
| 0.0 | None |  |  | 8.8 |
| 70.0 | OPM ( $\mathrm{r}=.30$ ) | 18.8 | 5.3 | 16.9 |
| 70.0 | ATSAT (r=.76) | 18.8 | 5.3 | 35.2 |
| 75.1 | OPM (r=.30) | 10.0 | 10.0 | 19.5 |
| 75.1 | ATSAT (r=.76) | 10.0 | 10.0 | 48.2 |
| 99.0 | OPM (r=.30) | 0.1 | 1376.4 | 37.0 |

Note. Percent High Performers = the percentage of applicants selected whose expected job performance is in the top third of current controllers.

Table 5.6.1. Means for All Scales by Sample, Gender, and Race

| Means for each | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scale | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| Composite | -0.050 | 0.018 | -0.371 | 0.061 | -0.755 | -0.299 |  |  |  |  |  |  |
| Criterion |  |  |  |  |  |  |  |  |  |  |  |  |
| CBPM Criterion | 189.49 | 190.39 | 185.23 | 191.67 | 174.86 | 184.53 |  |  |  |  |  |  |
| Criterion Ratings | 5.08 | 5.14 | 4.83 | 5.12 | 4.95 | 5.01 |  |  |  |  |  |  |
| Composite Predictor | 72.37 | 72.90 | 69.78 | 73.58 | 64.26 | 70.10 | 58.82 | 60.69 | 55.05 | 60.90 | 50.27 | 57.37 |
| AM: Applied Math | 21.69 | 22.17 | 19.34 | 22.22 | 18.21 | 20.03 | 14.41 | 15.61 | 11.91 | 15.26 | 11.35 | 13.60 |
| AN: Angles | 27.07 | 27.20 | 26.48 | 27.41 | 24.73 | 26.73 | 22.91 | 23.72 | 21.28 | 23.48 | 20.48 | 22.35 |
| AT: Air Traffic |  |  |  |  |  |  |  |  |  |  |  |  |
| Scenarios |  |  |  |  |  |  |  |  |  |  |  |  |
| Efficiency | 59.36 | 60.20 | 55.02 | 60.05 | 53.11 | 61.84 | 47.94 | 50.32 | 42.80 | 50.34 | 38.38 | 48.06 |
|  | 69.64 | 69.58 | 70.49 | 69.74 | 69.09 | 69.64 | 51.75 | 51.75 | 51.99 | 53.65 | 44.83 | 52.85 |
| Procedural |  |  |  |  |  |  |  |  |  |  |  |  |
| Accuracy |  |  |  |  |  |  |  |  |  |  |  |  |
| Safety | 65.83 | 66.16 | 63.62 | 66.21 | 61.66 | 67.56 | 50.40 | 51.25 | 48.47 | 51.45 | 44.28 | 52.92 |

AY: Analogies

| Info. Processing: | 0.229 | 0.229 | 0.226 | 0.230 | 0.213 | 0.236 | 0.244 | 0.246 | 0.240 | 0.248 | 0.236 | 0.240 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Latency |  |  |  |  |  |  |  |  |  |  |  |  |
| Info. Processing: | 15.66 | 15.58 | 16.25 | 16.08 | 12.71 | 15.22 | 14.33 | 14.32 | 14.40 | 15.17 | 11.90 | 11.77 |
| Windows |  |  |  |  |  |  |  |  |  |  |  |  |
| Reasoning | 27.94 | 27.77 | 28.73 | 28.81 | 21.87 | 26.35 | 22.14 | 22.21 | 22.09 | 23.29 | 18.40 | 20.73 |
| DI: Dials | 17.33 | 17.46 | 16.70 | 17.46 | 16.26 | 17.30 | 16.44 | 16.81 | 15.69 | 16.77 | 15.11 | 15.92 |
| EQ: Experiences |  |  |  |  |  |  |  |  |  |  |  |  |
| Questionnaire |  |  |  |  |  |  |  |  |  |  |  |  |
| Composure | 72.93 | 73.13 | 71.41 | 72.80 | 73.76 | 72.06 | 69.67 | 70.17 | 68.57 | 70.19 | 68.20 | 69.02 |
| Concentration | 74.39 | 74.32 | 74.19 | 74.52 | 73.50 | 72.84 | 72.92 | 72.97 | 72.89 | 73.45 | 71.36 | 70.75 |
| Behavioral | 74.75 | 74.66 | 75.12 | 74.81 | 76.21 | 72.93 | 73.68 | 73.61 | 74.08 | 73.68 | 73.49 | 73.47 |
| Consistency |  |  |  |  |  |  |  |  |  |  |  |  |
| Cooperation | 73.67 | 73.34 | 75.40 | 73.51 | 76.20 | 73.67 | 79.15 | 77.94 | 81.82 | 79.16 | 77.95 | 79.63 |
| Decisiveness | 76.49 | 76.33 | 76.97 | 76.83 | 75.20 | 73.77 | 72.06 | 72.40 | 71.49 | 72.90 | 69.40 | 69.88 |
| Execution | 75.27 | 75.05 | 76.35 | 75.28 | 74.91 | 75.77 | 75.80 | 75.95 | 75.49 | 76.48 | 72.14 | 75.58 |
| Flexibility | 76.60 | 76.57 | 76.58 | 76.48 | 77.76 | 76.24 | 74.38 | 74.21 | 74.86 | 75.09 | 71.05 | 73.50 |
| Tolerance for High | 66.50 | 66.00 | 68.50 | 66.40 | 65.03 | 67.40 | 68.48 | 68.16 | 69.20 | 69.33 | 66.02 | 67.22 |
| Intensity |  |  |  |  |  |  |  |  |  |  |  |  |
| Self Awareness | 74.14 | 73.91 | 75.30 | 74.27 | 73.85 | 73.90 | 74.59 | 74.09 | 75.64 | 75.04 | 73.69 | 71.81 |
| Self Confidence | 81.42 | 81.70 | 79.63 | 81.33 | 81.84 | 80.26 | 77.20 | 78.17 | 75.16 | 77.76 | 75.29 | 75.86 |
| Sustained Attention | 71.65 | 71.64 | 71.23 | 71.75 | 71.93 | 69.37 | 73.40 | 73.90 | 72.56 | 74.15 | 71.20 | 72.20 |
| Taking Charge | 75.80 | 75.59 | 76.30 | 75.85 | 74.36 | 75.02 | 76.79 | 76.52 | 77.30 | 77.83 | 71.41 | 75.24 |
| Interpersonal Tolerance | 74.96 | 74.69 | 76.48 | 74.52 | 79.97 | 75.03 | 78.43 | 77.75 | 80.10 | 78.79 | 78.15 | 77.36 |
| Task Closure | 74.20 | 73.54 | 77.23 | 74.29 | 74.22 | 71.64 | 74.33 | 73.75 | 75.79 | 74.60 | 71.93 | 74.05 |
| LA: Letter Factory |  |  |  |  |  |  |  |  |  |  |  |  |
| Situational Awareness | 35.84 | 35.80 | 36.14 | 36.55 | 31.52 | 34.57 | 31.43 | 31.68 | 30.96 | 32.82 | 25.87 | 30.10 |
| Planning \& Thinking | 0.232 | 0.231 | 0.233 | 0.239 | 0.179 | 0.219 | 0.199 | 0.199 | 0.200 | 0.210 | 0.142 | 0.199 |
| Ahead |  |  |  |  |  |  |  |  |  |  |  |  |
| ME: Memory | 16.89 | 16.57 | 18.54 | 17.19 | 15.52 | 16.15 | 14.59 | 14.32 | 15.24 | 14.68 | 13.65 | 14.61 |
| MR: Memory Retest | 15.61 | 15.27 | 17.22 | 15.92 | 13.72 | 14.61 | 12.94 | 12.45 | 14.02 | 13.24 | 12.20 | 12.59 |
| PL: Planes |  |  |  |  |  |  |  |  |  |  |  |  |
| Projection | 41.77 | 41.78 | 41.79 | 41.94 | 40.54 | 41.42 | 38.79 | 38.97 | 38.42 | 39.30 | 36.34 | 38.22 |
| Visual/Spatial | 44.72 | 44.54 | 45.59 | 44.93 | 43.94 | 43.08 | 41.07 | 40.49 | 42.39 | 41.58 | 38.82 | 40.39 |
| Timesharing | 103.66 | 103.59 | 103.94 | 104.21 | 101.26 | 100.52 | 98.92 | 99.14 | 98.46 | 99.41 | 98.28 | 97.37 |
| SC: Scan | 178.01 | 177.26 | 181.10 | 179.50 | 169.21 | 77.05 | 164.85 | 165.26 | 164.32 | 165.59 | 153.78 | 168.88 |
| SN : Sound | 89.70 | 90.17 | 87.68 | 89.25 | 90.99 | 93.20 | 81.32 | 82.89 | 78.17 | 83.61 | 74.93 | 80.43 |


| Means for each | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scale | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| TW: Time Wall |  |  |  |  |  |  |  |  |  |  |  |  |
| Perceptual Accuracy | 92.40 | 92.44 | 92.37 | 92.76 | 90.40 | 91.13 | 86.43 | 86.31 | 86.88 | 87.12 | 81.28 | 87.01 |
| Perceptual Speed | 51.24 | 51.05 | 52.25 | 51.63 | 49.11 | 51.54 | 51.31 | 51.71 | 50.64 | 52.06 | 48.19 | 49.44 |
| Time Estimation Accuracy | 54.88 | 55.93 | 49.79 | 55.61 | 49.39 | 53.45 | 46.34 | 47.41 | 44.15 | 47.93 | 40.09 | 44.40 |

Table 5.6.2 Standard Deviations for All Scales by Sample, Gender, and Race

| Standard Deviations for each Scale | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| Composite Criterion | 0.825 | 0.811 | 0.809 | 0.786 | 0.759 | 0.859 |  |  |  |  |  |  |
| CBPM Criterion | 14.87 | 14.65 | 15.07 | 13.93 | 14.12 | 14.40 |  |  |  |  |  |  |
| Criterion Ratings | 0.717 | 0.698 | 0.717 | 0.709 | 0.649 | 0.764 |  |  |  |  |  |  |
| Composite Predictor | 7.91 | 7.72 | 8.39 | 7.04 | 10.12 | 7.23 | 12.59 | 12.28 | 12.08 | 12.76 | 11.00 | 10.78 |
| AM: Applied Math | 3.82 | 3.39 | 4.81 | 3.26 | 5.61 | 4.60 | 6.08 | 6.05 | 5.29 | 6.25 | 5.01 | 5.58 |
| AN: Angles | 2.85 | 2.78 | 3.08 | 2.43 | 4.56 | 2.48 | 5.34 | 4.94 | 5.65 | 5.22 | 5.95 | 5.34 |
| AT: Air Traffic Scenarios |  |  |  |  |  |  |  |  |  |  |  |  |
| Efficiency | 12.61 | 12.53 | 11.52 | 12.18 | 14.08 | 11.20 | 13.34 | 13.65 | 10.87 | 13.27 | 10.92 | 12.49 |
|  | 15.17 | 14.83 | 16.52 | 14.99 | 16.35 | 15.67 | 20.93 | 20.58 | 21.59 | 20.34 | 22.59 | 21.40 |
| Procedural |  |  |  |  |  |  |  |  |  |  |  |  |
| Accuracy |  |  |  |  |  |  |  |  |  |  |  |  |
| Safety | 15.09 | 15.13 | 14.75 | 14.84 | 15.97 | 15.08 | 16.23 | 16.45 | 15.69 | 15.95 | 16.08 | 17.45 |
| AY: Analogies |  |  |  |  |  |  |  |  |  |  |  |  |
| Info. Processing: | 0.0441 | 0.0454 | 0.0378 | 0.0432 | 0.0459 | 0.0519 | 0.0422 | 0.0426 | 0.0415 | 0.0399 | 0.0474 | 0.0482 |
| Latency |  |  |  |  |  |  |  |  |  |  |  |  |
| Info. Processing: | 6.72 | 6.80 | 6.09 | 6.65 | 6.80 | 6.06 | 6.88 | 6.83 | 7.02 | 6.85 | 6.46 | 6.56 |
| Windows |  |  |  |  |  |  |  |  |  |  |  |  |
| Reasoning | 7.02 | 7.11 | 6.73 | 6.66 | 6.90 | 7.37 | 7.48 | 7.64 | 7.04 | 7.70 | 6.53 | 7.01 |
| DI: Dials | 1.90 | 1.75 | 2.46 | 1.83 | 1.95 | 2.09 | 2.51 | 2.27 | 2.79 | 2.31 | 3.08 | 2.69 |
| EQ: Experiences |  |  |  |  |  |  |  |  |  |  |  |  |
| Questionnaire |  |  |  |  |  |  |  |  |  |  |  |  |
| Composure | 10.65 | 10.67 | 10.16 | 10.70 | 10.25 | 10.51 | 12.62 | 12.49 | 12.89 | 12.58 | 13.24 | 12.27 |
| Concentration | 10.61 | 10.58 | 10.57 | 10.45 | 10.17 | 12.56 | 13.04 | 13.46 | 12.11 | 13.07 | 12.31 | 10.65 |
| Behavioral | 11.30 | 11.41 | 10.74 | 11.23 | 10.45 | 13.43 | 12.66 | 12.78 | 12.06 | 12.66 | 13.51 | 11.74 |
| Consistency |  |  |  |  |  |  |  |  |  |  |  |  |
| Cooperation | 11.13 | 11.01 | 11.22 | 11.13 | 9.77 | 12.19 | 11.19 | 11.26 | 10.60 | 10.89 | 13.13 | 8.58 |
| Decisiveness | 10.85 | 10.77 | 11.32 | 10.64 | 10.97 | 12.17 | 13.37 | 13.28 | 13.49 | 13.30 | 13.90 | 12.13 |
| Execution | 9.84 | 9.91 | 9.60 | 9.79 | 10.13 | 9.75 | 11.43 | 11.37 | 11.64 | 11.08 | 12.15 | 10.55 |
| Flexibility | 10.45 | 10.30 | 10.97 | 10.45 | 9.96 | 10.07 | 11.84 | 11.68 | 12.17 | 11.83 | 12.91 | 10.13 |
| Tolerance for High | 10.80 | 10.83 | 10.14 | 10.86 | 9.85 | 10.97 | 11.77 | 11.85 | 11.63 | 11.43 | 13.20 | 9.47 |
| Intensity |  |  |  |  |  |  |  |  |  |  |  |  |
| Self Awareness | 10.09 | 9.94 | 10.85 | 10.10 | 9.18 | 10.91 | 10.68 | 11.10 | 9.71 | 10.50 | 11.85 | 9.26 |
| Self Confidence | 10.97 | 10.79 | 11.72 | 10.90 | 11.41 | 11.82 | 13.08 | 12.89 | 13.30 | 12.86 | 13.76 | 11.34 |
| Sustained Attention | 11.39 | 11.62 | 10.22 | 11.33 | 11.69 | 11.30 | 13.34 | 13.21 | 13.36 | 13.02 | 15.39 | 11.34 |
| Taking Charge | 10.77 | 10.72 | 10.81 | 10.78 | 10.54 | 10.71 | 11.61 | 11.59 | 11.69 | 11.04 | 12.47 | 10.21 |
| Interpersonal Tolerance | 12.26 | 12.21 | 12.27 | 12.22 | 9.93 | 13.64 | 11.63 | 11.78 | 10.89 | 11.71 | 12.01 | 11.78 |
| Task Closure | 10.84 | 10.92 | 10.06 | 10.70 | 11.22 | 11.93 | 13.00 | 12.91 | 12.88 | 13.25 | 13.04 | 11.55 |
| LA: Letter Factory |  |  |  |  |  |  |  |  |  |  |  |  |
| Situational Awareness | 7.48 | 7.58 | 6.89 | 7.15 | 7.91 | 7.72 | 8.94 | 8.91 | 9.00 | 9.08 | 6.84 | 8.47 |
| Planning \& Thinking | 0.0720 | 0.0725 | 0.0684 | 0.0685 | 0.0765 | 0.0672 | 0.0804 | 0.0772 | 0.0857 | 0.0800 | 0.0695 | 0.0693 |
| Ahead |  |  |  |  |  |  |  |  |  |  |  |  |
| ME: Memory | 5.17 | 5.17 | 4.73 | 4.98 | 5.43 | 5.96 | 5.71 | 5.77 | 5.50 | 5.68 | 6.29 | 5.77 |

FIGURES AND TABLES

| Standard Deviations for each Scale | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| MR: Memory Retest | 5.41 | 5.43 | 5.10 | 5.27 | 5.61 | 6.24 | 5.92 | 5.92 | 5.75 | 5.91 | 6.24 | 6.12 |
| PL: Planes |  |  |  |  |  |  |  |  |  |  |  |  |
| Projection | 3.02 | 3.01 | 3.10 | 2.98 | 3.27 | 2.83 | 4.89 | 4.89 | 4.89 | 4.75 | 5.68 | 4.52 |
| Visual/Spatial | 3.19 | 3.24 | 2.84 | 2.98 | 3.62 | 4.65 | 6.19 | 6.54 | 5.09 | 6.00 | 6.60 | 6.38 |
| Timesharing | 9.72 | 9.88 | 9.19 | 9.54 | 10.21 | 11.25 | 10.86 | 11.10 | 10.37 | 10.99 | 10.37 | 10.84 |
| SC: Scan | 24.76 | 25.56 | 21.37 | 22.59 | 28.85 | 29.95 | 31.70 | 29.47 | 35.92 | 32.78 | 35.25 | 26.38 |
| SN: Sound | 21.98 | 21.81 | 21.40 | 21.95 | 22.22 | 19.85 | 20.18 | 20.35 | 19.15 | 19.51 | 20.35 | 20.07 |
| TW: Time Wall |  |  |  |  |  |  |  |  |  |  |  |  |
| Perceptual Accuracy | 4.78 | 4.86 | 3.98 | 4.17 | 6.17 | 7.55 | 11.31 | 11.44 | 10.77 | 11.37 | 13.67 | 10.45 |
| Perceptual Speed | 6.44 | 6.53 | 5.82 | 5.94 | 7.71 | 7.13 | 8.12 | 8.24 | 7.63 | 8.10 | 10.05 | 6.08 |
| Time Estimation Accuracy | 9.86 | 9.74 | 8.80 | 9.29 | 11.64 | 10.32 | 11.80 | 12.08 | 10.94 | 11.66 | 10.91 | 13.09 |

Table 5.6.3 Sample Sizes for All Scales by Sample, Gender, and Race

| $N$ s for each | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scale | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| Composite | 1043 | 867 | 171 | 849 | 92 | 61 | 0 | 0 | 0 | 0 | 0 | 0 |
| Criterion |  |  |  |  |  |  |  |  |  |  |  |  |
| CBPM Criterion | 1046 | 869 | 172 | 850 | 94 | 61 | 0 | 0 | 0 | 0 | 0 | 0 |
| Criterion Ratings | 1227 | 910 | 176 | 889 | 96 | 61 | 0 | 0 | 0 | 0 | 0 | 0 |
| Composite Predictor | 1058 | 866 | 175 | 851 | 95 | 60 | 511 | 348 | 162 | 339 | 60 | 51 |
| AM: Applied Math | 1060 | 868 | 175 | 853 | 95 | 60 | 519 | 353 | 165 | 344 | 62 | 52 |
| AN: Angles | 1059 | 867 | 175 | 852 | 95 | 60 | 518 | 353 | 164 | 343 | 62 | 52 |
| AT: Air Traffic Scenarios |  |  |  |  |  |  |  |  |  |  |  |  |
| Efficiency | 1012 | 831 | 164 | 811 | 90 | 60 | 498 | 343 | 154 | 331 | 57 | 50 |
|  | 1012 | 831 | 164 | 811 | 90 | 60 | 498 | 343 | 154 | 331 | 57 | 50 |
| Procedural |  |  |  |  |  |  |  |  |  |  |  |  |
| Accuracy |  |  |  |  |  |  |  |  |  |  |  |  |
| Safety | 1012 | 831 | 164 | 811 | 90 | 60 | 498 | 343 | 154 | 331 | 57 | 50 |
| AY: Analogies |  |  |  |  |  |  |  |  |  |  |  |  |
| Info. Processing: | 1059 | 867 | 175 | 852 | 95 | 60 | 512 | 348 | 163 | 339 | 60 | 52 |
| Latency |  |  |  |  |  |  |  |  |  |  |  |  |
| Info. Processing: | 1059 | 867 | 175 | 852 | 95 | 60 | 512 | 348 | 163 | 339 | 60 | 52 |
| Windows |  |  |  |  |  |  |  |  |  |  |  |  |
| Reasoning | 1059 | 867 | 175 | 852 | 95 | 60 | 512 | 348 | 163 | 339 | 60 | 52 |
| DI: Dials | 1062 | 869 | 175 | 853 | 96 | 60 | 518 | 352 | 164 | 342 | 62 | 52 |
| EQ: Experiences |  |  |  |  |  |  |  |  |  |  |  |  |
| Questionnaire |  |  |  |  |  |  |  |  |  |  |  |  |
| Composure | 1050 | 860 | 174 | 848 | 91 | 60 | 508 | 345 | 162 | 339 | 58 | 51 |
| Concentration | 1048 | 859 | 173 | 847 | 90 | 60 | 507 | 345 | 161 | 338 | 58 | 51 |
| Behavioral | 1049 | 859 | 174 | 847 | 91 | 60 | 504 | 342 | 161 | 338 | 57 | 49 |
| Consistency |  |  |  |  |  |  |  |  |  |  |  |  |
| Cooperation | 1047 | 858 | 173 | 847 | 90 | 60 | 504 | 343 | 160 | 338 | 57 | 49 |
| Decisiveness | 1050 | 860 | 174 | 848 | 91 | 60 | 507 | 344 | 162 | 339 | 58 | 51 |
| Execution | 1058 | 867 | 175 | 852 | 95 | 60 | 516 | 351 | 164 | 342 | 62 | 51 |
| Flexibility | 1048 | 859 | 173 | 847 | 90 | 60 | 504 | 342 | 161 | 338 | 58 | 49 |
| Tolerance for High | 1058 | 867 | 175 | 852 | 95 | 60 | 515 | 350 | 164 | 342 | 61 | 51 |


| $N$ s for each | Controllers |  |  |  |  |  | Pseudo-Applicants |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scale | All | Male | Female | White | Black | Hispanic | All | Male | Female | White | Black | Hispanic |
| Self Awareness | 1058 | 867 | 175 | 852 | 95 | 60 | 513 | 348 | 164 | 342 | 59 | 51 |
| Self Confidence | 1056 | 865 | 175 | 851 | 94 | 60 | 511 | 348 | 162 | 341 | 58 | 51 |
| Sustained Attention | 1058 | 867 | 175 | 852 | 95 | 60 | 513 | 348 | 164 | 342 | 59 | 51 |
| Taking Charge | 1049 | 859 | 174 | 847 | 91 | 60 | 508 | 345 | 162 | 339 | 58 | 51 |
| Interpersonal Tolerance | 1050 | 860 | 174 | 848 | 91 | 60 | 508 | 345 | 162 | 339 | 58 | 51 |
| Task Closure | 1047 | 857 | 174 | 846 | 91 | 60 | 499 | 340 | 158 | 336 | 56 | 49 |
| LA: Letter Factory |  |  |  |  |  |  |  |  |  |  |  |  |
| Situational Awareness | 1059 | 866 | 175 | 851 | 95 | 60 | 516 | 350 | 164 | 344 | 60 | 51 |
| Planning \& Thinking | 1059 | 866 | 175 | 851 | 95 | 60 | 516 | 350 | 164 | 344 | 60 | 51 |
| Ahead |  |  |  |  |  |  |  |  |  |  |  |  |
| ME: Memory | 1057 | 865 | 175 | 850 | 95 | 60 | 517 | 352 | 164 | 343 | 62 | 51 |
| MR: Memory Retest | 1049 | 859 | 175 | 847 | 93 | 59 | 512 | 348 | 163 | 340 | 61 | 51 |
| PL: Planes |  |  |  |  |  |  |  |  |  |  |  |  |
| Projection | 1053 | 863 | 175 | 849 | 94 | 60 | 512 | 349 | 162 | 339 | 61 | 51 |
| Visual/Spatial | 1053 | 863 | 175 | 849 | 94 | 60 | 512 | 349 | 162 | 339 | 61 | 51 |
| Timesharing | 1053 | 863 | 175 | 849 | 94 | 60 | 512 | 349 | 162 | 339 | 61 | 51 |
| SC: Scan | 1030 | 841 | 172 | 834 | 85 | 59 | 495 | 337 | 157 | 332 | 55 | 48 |
| SN: Sound | 1055 | 862 | 174 | 845 | 96 | 60 | 505 | 346 | 157 | 337 | 59 | 51 |
| TW: Time Wall |  |  |  |  |  |  |  |  |  |  |  |  |
| Perceptual Accuracy | 1038 | 847 | 175 | 833 | 94 | 60 | 480 | 323 | 156 | 319 | 56 | 47 |
| Perceptual Speed | 1038 | 847 | 175 | 833 | 94 | 60 | 480 | 323 | 156 | 319 | 56 | 47 |
| Time Estimation Accuracy | 1039 | 848 | 175 | 833 | 95 | 60 | 484 | 325 | 158 | 321 | 57 | 48 |

Notes. The $N$ for the composite predictor is greater than the $N \mathrm{~s}$ for most of the predictors because missing predictor values were estimated when computing the composite predictor. Predictors in boldface were used in the final ATSAT battery.

Table 5.6.4. Frequency Table for Chi-Square Test of Association for Predictor Composite

|  | Observed Frequencies |  |  |
| :--- | :---: | :---: | :---: |
| Group | Fail | Pass | Total for Group |
| Males | 248 | 100 | 348 |
| Females | 137 | 25 | 162 |
| Total for Fail/Pass | 385 | 125 | 510 |
|  | Fail |  |  |
| Group | 263 | 85 |  |
| Males | 122 | 40 |  |
| Females | $d f=1$ |  | $p=.0011$ |
| $\chi^{2}=10.574$ |  |  |  |

Table 5.6.5. Group Differences in Means and Passing Rates for the Pseudo-Applicants

| Predictor | Passing Rate |  |  |  |  | Difference in Means (in Std. Dev. Units) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | White | Black | Hispanic | Female | Black | Hispanic |
| Composite Predictor | . 28 | . $15 a^{* *}$ | . 30 | . $03 a^{* * *}$ | . $14 a^{*}$ | -.44 *** | -.74 *** | -. 24 |
| AM: Applied Math | . 28 | . $07 a^{* * *}$ | . 27 | . $05 a^{* * *}$ | . $12 a^{*}$ | -. 61 *** | -.63 *** | -. 27 |
| AN: Angles | . 46 | . $27 a^{* * *}$ | . 44 | . $23 a^{* *}$ | $.35 a$ | -.49 *** | -.57 *** | -. 22 |
| AT: Air Traffic Scenarios |  |  |  |  |  |  |  |  |
| Efficiency | . 41 | . $19 a^{* * *}$ | . 40 | . $11 a^{* * *}$ | . 40 | -. 55 *** | -. 90 *** | -. 17 |
| Procedural Accuracy | . 33 | . 37 | . 38 | . $26{ }^{a}$ | . 36 | . 01 | -. 43 ** | -. 04 |
| Safety | . 34 | . $24 a^{*}$ | . 32 | $.21 a$ | . 34 | -. 17 | -. 45 ** | . 09 |
| AY: Analogies |  |  |  |  |  |  |  |  |
| Info. Processing: Latency | . 83 | . 82 | . 85 | . 75 | . 79 | -. 14 | -. 29 * | -. 20 |
| Info. Processing: Windows | . 64 | . 61 | . 67 | . $52 a^{*}$ | . $50 a^{*}$ | . 01 | -. 48 *** | -. 50 *** |
| Reasoning | . 33 | . 34 | . 40 | . $15 a^{* * *}$ | . $29 a$ | -. 01 | -. 63 *** | -. 34 * |
| DI: Dials | . 76 | . $60 a^{* * *}$ | . 75 | . $55 a^{* *}$ | . 65 | -. 49 *** | -.72 *** | -. 37 * |
| EQ: Experiences Questionnaire |  |  |  |  |  |  |  |  |
| Composure | . 57 | . 51 | . 56 | . 50 | . 55 | -. 13 | -. 16 | -. 09 |
| Concentration | . 59 | . 63 | . 63 | . 53 | . 55 | -. 01 | -. 16 | -. 21 |
| Behavioral Consistency | . 61 | . 65 | . 63 | . 58 | . 65 | . 04 | -. 02 | -. 02 |
| Cooperation | . 82 | . 93 | . 85 | . 84 | . 96 | . 34 | -. 11 | . 04 |
| Decisiveness | . 54 | . 51 | . 57 | . 47 | . 45 a | -. 07 | -. 26 | -. 23 |
| Execution | . 73 | . 69 | . 73 | . $58 a^{*}$ | . 75 | -. 04 | -. 39 ** | -. 08 |
| Flexibility | . 61 | . 60 | . 63 | . 52 | . 57 | . 06 | -. 34 * | -. 13 |


| Predictor | Passing Rate |  |  |  |  | Difference in Means (in Std. Dev. Units) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | White | Black | Hispanic | Female | Black | Hispanic |
| Tolerance for High Intensity | . 79 | . 80 | . 82 | . 70 * | . 82 | . 09 | -. 29 * | -. 19 |
| Self Awareness | . 66 | . 76 | . 70 | . 73 | . 57 | . 14 | -. 13 | -. 31 * |
| Self Confidence | . 58 | . 47 * | . 56 | . 55 | . 45 | -. 23 * | -. 19 | -. 15 |
| Sustained Attention | . 74 | . 71 | . 75 | . 68 | . 75 | -. 10 | -. 23 | -. 15 |
| Taking Charge | . 74 | . 77 | . 78 | . $59 a^{* *}$ | . 78 | . 07 | -. 58 *** | -. 24 |
| Interpersonal Tolerance | . 76 | . 84 | . 80 | . 76 | . 76 | . 20 | -. 06 | -. 12 |
| Task Closure | . 61 | . 69 | . 65 | . 59 | . 61 | . 16 | -. 20 | -. 04 |
| LA: Letter Factory |  |  |  |  |  |  |  |  |
| Situational Awareness | . 53 | . 51 | . 58 | . $17 a^{* * *}$ | * . 53 | -. 08 | -. 77 *** | -. 30 * |
| Planning \& Thinking Ahead | . 49 | . 51 | . 55 | $.25 a^{* * *}$ | *. . 43 a | . 02 | -. 86 *** | -. 15 |
| ME: Memory | . 56 | . 62 | . 58 | . 55 | . 65 | . 16 | -. 18 | -. 01 |
| MR: Memory Retest | . 50 | . 59 | . 55 | . 49 | . 51 | . 27 | -. 18 | -. 11 |
| PL: Planes |  |  |  |  |  |  |  |  |
| Projection | . 57 | . 48 | . 58 | . $34 a^{* * *}$ | * . $45 a$ | -. 11 | -. 62 *** | -. 23 |
| Visual/Spatial | . 43 | . 51 | . 48 | . $30 a^{* *}$ | . 39 | . 29 | -. 46 ** | -. 20 |
| Timesharing | . 48 | . 49 | . 51 | . 39 a | . 47 | -. 06 | -. 10 | -. 19 |
| SC: Scan | . 36 | . 47 | . 43 | . $20 a^{* *}$ | . 42 | -. 03 | -. 36 * | . 10 |
| SN: Sound | . 54 | . $42 a^{*}$ | . 53 | . $37 a^{*}$ | . 51 | -. 23 * | $-.44 * *$ | -. 16 |
| TW: Time Wall |  |  |  |  |  |  |  |  |
| Perceptual Accuracy | . 46 | . 40 | . 49 | . $25 a^{* * *}$ | * . 43 | . 05 | -. 51 *** | -. 01 |
| Perceptual Speed | . 67 | . 63 | . 69 | . $50 a^{* *}$ | . $53 a^{*}$ | -. 13 | -. 48 ** | -. 32 * |
| Time Estimation Accuracy | . 44 | . $27 a^{* * *}$ | . 45 | . $14 a^{* * *}$ | * . $31 a$ | -. 27 ** | -. 67 *** | -. 30 |

For passing rates:
$a$ The passing rate for this group is less than $80 \%$ of the passing rate for the reference group.
For $t$-test of the difference between the mean scores and for $\chi^{2}$ test of the difference between passing rates for the minority group vs. the reference group:

* $p<.05$
** $p<.01$
*** $p<.001$
Notes. Ns range from 288-353 for males, 140-165 for females, 289-342 for whites, 45-62 for blacks, and 41-52 for Hispanics. Each value in the three columns on the right, labeled Difference in Means, represents the difference between the mean score for the minority group (i.e., Female, Black, Hispanic) and the mean score for the reference group (i.e., Male, White). This difference is expressed in standard deviation units based on the reference group. This is often referred to as a d-score. A negative value indicates that the minority group's mean is less than the reference group's mean. The scores used in the final battery are boldfaced. Significant differences in means are asterisked only where the difference favors the reference group.

Table 5.6.6. Fairness Analysis Results

| Predictor | Standardized Slope of Regression Line (i.e., validity coefficient) |  |  |  |  | Regression Lines' Difference at Cut Score <br> (in Std. Dev. Units) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Fem | White | Black | Hisp | Fem | Black | Hisp |
| Predictor Composite | . 50 | . 47 | . 44 | . 50 | . 46 | -. 34 | -. 59 | -. 28 |
| AM: Applied Math | . 38 | . 43 | . 34 | . 43 | . 38 | -. 25 | -. 74 | -. 27 |
| AN: Angles | . 31 | . 35 | . 27 | . 34 | . 25 | -. 46 | -. 82 | -. 41 |
| AT: Air Traffic Scenarios |  |  |  |  |  |  |  |  |
| Efficiency | . 30 | . 24 | . 25 | . 46 | . 30 | -. 40 | -.96 | -. 64 |
| Procedural Accuracy | . 14 | . 12 | . 14 | . 22 | . 01 | -. 51 | -1.11 | -. 44 |
| Safety | . 25 | . 09 | . 21 | . 26 | . 25 | -. 43 | -1.04 | -. 56 |

## AY: Analogies

Latency Info. Proc. Windows Info. Proc.
Reasoning
DI: Dials

EQ: Experiences
Questionnaire

| Composure | . 13 | . 09 |  | . 14 | . 08 | . 08 | -. 50 | -. 97 | -. 44 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Concentration | . 11 | -. 01 |  | . 07 | . 09 | . 01 | -. 47 | -. 97 | -. 44 |
| Behavioral Consistency | . 13 | . 10 |  | . 14 | . 02 | . 14 | -. 53 | -. 95 | -. 45 |
| Cooperation | . 01 | -. 08 |  | -. 02 | -. 02 | . 17 | -. 47 | -. 96 | -. 57 |
| Decisiveness | . 10 | -. 03 |  | . 05 | . 15 | . 01 | -. 47 | -. 99 | -. 45 |
| Execution | . 07 | . 08 |  | . 07 | . 04 | . 00 | -. 55 | -1.02 | -. 43 |
| Flexibility | . 05 | . 04 |  | . 06 | -. 01 | . 10 | -. 51 | -. 94 | -. 49 |
| Tolerance for High Intensity | . 02 | -. 02 |  | -. 01 | -. 01 | . 01 | -. 50 | -1.04 | -. 49 |
| Self Awareness | . 10 | -. 07 | * | . 06 | . 05 | . 04 | -. 44 | -1.03 | -. 46 |
| Self Confidence | . 06 | -. 04 |  | . 08 | -. 01 | -. 03 | -. 49 | -. 99 | -. 42 |
| Sustained Attention | . 08 | . 03 |  | . 06 | . 08 | . 07 | -. 50 | -1.05 | -. 46 |
| Taking Charge | . 02 | -. 07 |  | -. 02 | . 07 | -. 07 | -. 47 | -1.01 | -. 44 |
| Interpersonal Tolerance | . 08 | -. 02 |  | . 09 | -. 03 | . 13 | -. 48 | -. 91 | -. 50 |
| Task Closure | . 07 | -. 00 |  | . 03 | . 11 | . 13 | -. 49 | -1.01 | -. 49 |
| LA: Letter Factory |  |  |  |  |  |  |  |  |  |
| Situational Awareness | . 31 | . 30 |  | . 24 | . 18 | . 25 | -. 59 | -. 89 | -. 42 |
| Planning \& Thinking Ahead | . 32 | . 20 |  | . 22 | . 37 | . 24 | -. 51 | -. 82 | -. 43 |
| ME: Memory | . 24 | . 16 |  | . 14 | . 31 | . 27 | -. 60 | -1.06 | -. 50 |
| MR: Memory Retest | . 27 | . 23 |  | . 19 | . 37 | . 20 | -. 67 | -1.03 | -. 42 |
| PL: Planes |  |  |  |  |  |  |  |  |  |
| Projection | . 20 | . 13 |  | . 15 | . 13 | . 09 | -. 50 | -. 97 | -. 43 |
| Visual/Spatial | . 17 | . 12 |  | . 10 | . 16 | . 18 | -. 58 | -1.00 | -. 40 |
| Timesharing | . 21 | . 07 |  | . 15 | . 22 | . 17 | -. 50 | -1.00 | -. 42 |
| SC: Scan | . 22 | . 08 |  | . 18 | . 18 | . 00 | -. 59 | -. 91 | -. 45 |
| SN: Sound | . 16 | . 02 |  | . 15 | . 31 | . 15 | -. 46 | -1.13 | -. 52 |
| TW: Time Wall |  |  |  |  |  |  |  |  |  |
| Perceptual Accuracy | . 22 | . 14 |  | . 14 | . 35 | . 21 | -. 53 | -. 96 | -. 42 |
| Perceptual Speed | . 11 | . 04 |  | . 04 | . 13 | -. 15 | -. 52 | -1.03 | -. 38 |
| Time Estimation Accuracy | . 20 | . 09 |  | . 20 | . 12 | . 10 | -. 41 | -. 94 | -. 41 |

## FIGURES AND TABLES

| Predictor | Standardized Slope of Regression Line (i.e., validity coefficient) |  |  |  |  | $\begin{gathered} \hline \text { Regression Lines’ } \\ \text { Difference at Cut } \\ \text { Score } \\ \text { (in Std. Dev. Units) } \\ \hline \end{gathered}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Fem | White | Black | Hisp | Fem | Black |  | Hisp |

* $p<.05$

Notes. Ns range from 823-859 for males, 159-170 for females, 803-844 for Whites, 80-90 for Blacks, and 60 for Hispanics. There were no significant differences in slopes or intercepts that favored the reference group. Each value in the three columns on the right, labeled Regression Lines Difference at Cut Score (in Std. Dev. Units), represents how far the regression line for the minority group (i.e., Female, Black, Hispanic) is above the regression line for the reference group (i.e., Male, White) at the predictor's cut score. This distance is expressed in standard deviation units based on the regression line for the reference group (i.e., the standard error of estimate of the Male or White regression line). A negative value indicates that the reference group's regression line is above the minority group's reference line at the cut point. The scores in the final battery are boldfaced.

Table 5.6.7. Criterion $d$-Scores Analyses for Controllers

| Predictor | Proportion of Controllers in Each Group Above $32^{\text {nd }}$ Percentile in Total Sample |  |  |  |  | Difference in Means (in Std. Dev. Units) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | White | Black | Hispanic | Female | Black | Hispanic |
| Predictor Composite | . 70 | . 56 *** | . 74 | . $31{ }^{* * *}$ | . $57{ }^{\text {*** }}$ | -.40 *** | $-1.35^{* * *}$ | -.50 *** |
| Composite Criterion (of Ratings and CBPM) | . 71 | . $55^{\text {a*** }}$ | . 74 | . $36{ }^{\text {a*** }}$ | . $50{ }^{\text {a*** }}$ | $-.47{ }^{* * *}$ | $-1.04^{* * *}$ | $-.47^{* * *}$ |


| Number of Controllers in Each Group |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Male | Female | White | Black | Hispanic |
| 857 | 170 | 842 | 90 | 60 |  |

The following significance tests were performed to compare the minority group vs. the reference group: (a) $t$-test of the difference between the mean scores and (b) $\chi^{2}$ test of the difference between the passing rates.

* $p<.05$
** $p<.01$
*** $p<.001$
$a$ The passing rate of this group (i.e., the proportion above the hypothetical cut score) is less than $80 \%$ of the passing rate of the reference group. (The hypothetical cut score is the score at the $32^{\text {nd }}$ percentile of the combined controller sample.)

Notes. Participants missing either the composite criterion or predictor composite scores were excluded from the analysis. The following significance tests were performed to compare the minority group vs. the reference group: (a) $t$-test of the difference between the mean scores and (b) $\chi^{2}$ test of the difference between the passing rates. Each value in the three columns on the right, labeled Difference in Means, represents the difference between the mean score for the minority group (i.e., Female, Black, Hispanic) and the mean score for the reference group (i.e., Male, White). This difference is expressed in standard deviation units based on the reference group. This is often referred to as a $d$-score. A negative value indicates that the focal group's mean is less than the reference group's mean. Significant differences in means are asterisked only where the difference favors the reference group.

## FIGURES AND TABLES

Table 5.6.8. Power Analysis of Fairness Regressions

| Statistic | Males | Females | Whites | Blacks | Hispanics |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Slope | .052 | .045 | .049 | .037 | .055 |
| Smallest detectable <br> slope difference at $80 \%$ <br> power, $p<.05$ |  | .18 |  | .020 | .036 |
| Intercept at Cut Score | -.13 | -.35 | -.11 | -.53 | -.31 |
| Smallest detectable <br> intercept difference at |  | -.15 |  | -.21 | -.26 |
| $80 \%$ power, $p<.05$ |  |  |  |  |  |

Notes. The criterion and predictor are each scaled to have a standard deviation of one and a mean of zero for the sample of all controllers. Smallest detectable difference at $80 \%$ power is the minimum difference in the slope or intercept between the minority group and its reference group in the population to find statistical significance in $80 \%$ of the samples.

Table 5.6.9. Potential Impact of Targeted Recruitment

| Group | Recruiting Strategy: |  | AT-SAT |  | \% At or <br> Above 70 | \% At or <br> Above 75 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Range | Relative Freq. | Mean | S.D. |  |  |
| All | All | 1 | 58.8 | 12.6 | 18.8 | 8.9 |
| Hispanics | All | 1 | 57.5 | 10.8 | 12.2 | 5.1 |
| Blacks | All | 1 | 50.4 | 11.1 | 3.9 | 1.3 |
|  | Top 10\% | 6 | 56.9 | 13.2 | 15.5 | 5.1 |
|  | Top 5\% | 5 | 54.3 | 13.3 | 16.2 | 5.3 |

Notes. Range $=$ the portion of the potential applicant population that are targeted for preferential recruitment efforts. Relative Freq. = the number of people recruited from the targeted range under targeted vs. untargeted recruitment.

Table 6.1. Correlations Between Archival and AT-SAT Criterion Measures ( $\mathrm{N}=669$ )

|  |  |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Dayl X | HrsIX | IPIX | DayXII | HrsXII | IPXII | TFPL | Rating | CBPM |
| Archival criterion <br> measures |  |  |  |  |  |  |  |  |  |
| Days in Phase IX <br> (DayIX) |  | $.69^{* *}$ | $-.10^{*}$ | $.30^{* *}$ | $.33^{* *}$ | .02 | $.46^{* *}$ | -.07 | .02 |
| OJT Hours Phase IX <br> (HrsIX) |  |  | -.07 | $.33^{* *}$ | $.52^{* *}$ | .06 | $.41^{* *}$ | $-.12^{* *}$ | -.04 |
| Indication of <br> Performance Phase <br> IX (IPIX) |  |  |  | $-.09^{*}$ | -.05 | $.44^{* *}$ | .07 | $-.15^{* *}$ | .03 |
| Days in Phase XII <br> (DayXII) |  |  |  |  | $.61^{* *}$ | -.03 | $.37^{* *}$ | $-.19^{* *}$ | $-.11^{* *}$ |
| OJT Hours Phase <br> XII (HrsXII) |  |  |  |  |  | -.05 | $.36^{* *}$ | $-.20^{* *}$ | $-.14^{* *}$ |
| Indication of <br> Performance Phase <br> XII (IPXII) |  |  |  |  |  |  | $.13^{* *}$ | $-.08^{*}$ | $.10^{*}$ |
| Time to FPL (TFPL) |  |  |  |  |  |  |  |  |  |$\quad$|  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| AT-SAT criterion <br> measures |  |  |  |  |  |  |
| Rating Composite <br> (Rating) |  |  |  |  |  |  |
| Final CBPM score <br> (CBPM) |  |  |  |  |  |  |

* Significantly different from 0 at $p<.05$.
** Significantly different from 0 at $p<.01$.

Table 6.2. Correlations of Archival Selection Procedures with Archival and AT-SAT Criterion Measures (Correlations adjusted for restriction in range of the predictors are in parentheses following the restricted correlations. $\mathrm{N}=370$ )

|  | OPM Rating | Final Nonradar Score | Final Radar Score |
| :---: | :---: | :---: | :---: |
| Archival selection procedures |  |  |  |
| OPM Rating |  | .18** (.36) | .11** (.18) |
| Final score in Nonradar Screen Program |  |  | .37** (.63) |
| Final score in Radar Training program |  |  |  |
| Archival criterion measures |  |  |  |
| Days in Phase IX (DayIX) | . 03 (.06) | -. 09 (-.19) | -.20** (-.32) |
| OJT Hours Phase IX (HrsIX) | . 07 (.11) | -.12* (-.25) | $-.18 * *(-.28)$ |
| Indication of Performance Phase IX (IPIX) | .09* (.14) | . 10 (.20) | -. $01 \quad(-.01$ ) |
| Days in Phase XII (DayXII) | -.02 (-.03) | -. 09 (-.18) | $-.21^{* *}(-.34)$ |
| OJT Hours Phase XII (HrsXII) | . 03 (.05) | -.13* (-.25) | -.22** (-.34) |
| Indication of Performance Phase XII (IPXII) | .12* (.20) | .13* (.26) | .11* (.18) |
| Time to FPL (TFPL) | -. $08 \quad(-.12)$ | $-.17 * *(-.34)$ | $-.22 * *(-.35)$ |
| AT-SAT criterion measures |  |  |  |
| Rating Composite (Rating) | . 02 (.04) | .12* (.24) | .17** (.27) |
| Final CBPM score (CBPM) | . $22^{* *}$ (.34) | . $34^{* *}$ (.60) | .21** (.32) |

* Significantly different from 0 at $p<.05$.
** Significantly different from 0 at $p<.01$.

Table 6.3. Correlations of Archival Selection Procedure Components with Archival and AT-SAT Criterion Measures ( $\mathbf{N}=212$ )

|  | MCAT | ABSR | OKT | AvIA | AvTA | NCST | RavIA | RavTA | RCST |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Archival selection test <br> components |  |  |  |  |  |  |  |  |  |
| Multiplex Controller <br> Aptitude Test <br> (MCAT) |  | $.24^{* *}$ | .04 | $.29^{* *}$ | $.20^{* *}$ | $.17^{*}$ | $.25^{* *}$ | $.22^{* *}$ | .02 |
| Abstract Reasoning <br> (ABSR) |  |  | -.12 | .12 | $.16^{*}$ | $.19^{* *}$ | -.04 | -.02 | .08 |
| Occupational <br> Knowledge Test <br> (OKT) |  |  |  |  |  |  |  |  |  |
| Average Instructor <br> Assessment (AvIA) |  |  |  |  |  |  |  |  |  |
| Average Technical <br> Assessment (AvTA) |  |  |  |  |  |  |  |  |  |
| Nonradar Controller <br> Skills Test (NCST) |  |  |  |  |  |  |  |  |  |
| Radar Instructor <br> Assessment (RAvIA) |  |  |  |  |  |  |  |  |  |

FIGURES AND TABLES

|  | MCAT | ABSR | OKT | AvIA | AvTA | NCST | RavIA | RavTA | RCST |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Time to FPL (TFPL) | -.06 | .06 | -.02 | $-.17^{*}$ | $-.16^{*}$ | -.05 | $-.15^{*}$ | $-.20^{* *}$ | -.01 |
|  |  |  |  |  |  |  |  |  |  |
| AT-SAT criterion <br> measures |  |  |  |  |  |  |  |  |  |
| Rating Composite <br> (Rating) | .01 | -.06 | .06 | $.17^{*}$ | .09 | .05 | .13 | .13 | -.02 |
| Final CBPM score <br> (CBPM) | $.21^{* *}$ | .13 | $.15^{*}$ | $.29^{* *}$ | $.35^{* *}$ | $.32^{* *}$ | $.17^{*}$ | $.15^{*}$ | $.31^{* *}$ |

* Significantly different from 0 at $p<.05$.
** Significantly different from 0 at $p<.01$.

Table 6.4. Correlations of Criterion Measures from High Fidelity Simulation with Archival PerformanceBased Predictors and Criterion Measures.

|  | MSep | MFlow | A-SA | Comm | Coord | MTask | SectWk | Hifirate | OES7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| High fidelity simulation ratings |  |  |  |  |  |  |  |  |  |
| Maintain separation (MSep) |  | $\begin{gathered} .83^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} \hline .86^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} \hline .80^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} .82^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} .83 * * \\ 107 \end{gathered}$ | $\begin{gathered} .84^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} .89^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} \hline-.32 * * \\ 103 \end{gathered}$ |
| Maintain efficient AT flow (MFlow) |  |  | $\begin{gathered} .92 * * \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} .92 * * \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} .89 * * \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} .95^{* *} \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} .95^{*} * \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} .95^{* *} \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} -.20^{*} \\ 103 \\ \hline \end{gathered}$ |
| Attention, Situation Awareness (A-SA) |  |  |  | $\begin{gathered} \hline .90^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} .88 * * \\ 107 \end{gathered}$ | $\begin{gathered} \hline .92^{*} * \\ 107 \end{gathered}$ | $\begin{gathered} \hline .93^{*} * \\ 107 \end{gathered}$ | $\begin{gathered} \hline .95^{*} * \\ 107 \end{gathered}$ | $\begin{gathered} \hline-.23 * \\ 103 \\ \hline \end{gathered}$ |
| Communications (Comm) |  |  |  |  | $\begin{gathered} .88 * * \\ 107 \end{gathered}$ | $\begin{gathered} \hline .94^{* *} \\ 107 \end{gathered}$ | $\begin{gathered} \hline .94 * * \\ 107 \end{gathered}$ | $\begin{gathered} .94 * * \\ 107 \end{gathered}$ | $\begin{gathered} \hline-.24^{*} \\ 103 \end{gathered}$ |
| Coordination (Coord) |  |  |  |  |  | $\begin{gathered} .92^{* *} \\ 107 \\ \hline \end{gathered}$ | $\begin{aligned} & .91^{* *} \\ & 107 \\ & \hline \end{aligned}$ | $\begin{gathered} .92^{* *} \\ 107 \\ \hline \end{gathered}$ | $\begin{gathered} -.20^{*} \\ 103 \\ \hline \end{gathered}$ |
| Multiple tasks (Mtask) |  |  |  |  |  |  | $\begin{aligned} & \hline .97 * * \\ & 107 \\ & \hline \end{aligned}$ | $\begin{gathered} .97 * * \\ 107 \end{gathered}$ | $\begin{gathered} \hline-.23 * \\ 103 \\ \hline \end{gathered}$ |
| Managing sector workload (SectWk) |  |  |  |  |  |  |  | $\begin{gathered} .97 * * \\ 107 \end{gathered}$ | $\begin{gathered} -.24^{*} \\ 103 \\ \hline \end{gathered}$ |
| Overall rating (Hifirate) |  |  |  |  |  |  |  |  | $\begin{gathered} \hline-.25^{*} \\ 103 \\ \hline \end{gathered}$ |
| Number of operational errors in scenario 7 (OES7) |  |  |  |  |  |  |  |  |  |
| AT-SAT criterion measures |  |  |  |  |  |  |  |  |  |
| Rating Composite (Rating) | $\begin{gathered} \hline .34 * * \\ 62 \end{gathered}$ | $\begin{gathered} \hline 40^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline .34^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline .37 * * \\ 62 \end{gathered}$ | $\begin{gathered} .42 * * \\ 62 \\ \hline \end{gathered}$ | $\begin{gathered} \hline .41 * * \\ 62 \end{gathered}$ | $\begin{gathered} \hline .42 * * \\ 62 \end{gathered}$ | $\begin{gathered} \hline .38^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} .09 \\ 59 \end{gathered}$ |
| Final CBPM score (CBPM) | $\begin{gathered} \hline .57^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} .64^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline .60^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline .64^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} .65^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline 65^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} .68^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} \hline 63^{* *} \\ 62 \end{gathered}$ | $\begin{gathered} -.05 \\ 59 \\ \hline \end{gathered}$ |
| Archival criterion measures |  |  |  |  |  |  |  |  |  |
| OJT Hours Phase IX (HrsIX) | $\begin{gathered} -.14 \\ 53 \end{gathered}$ | $\begin{gathered} -.34 * \\ 53 \end{gathered}$ | $\begin{gathered} -.26 \\ 53 \end{gathered}$ | $\begin{gathered} -.27 \\ 53 \end{gathered}$ | $\begin{gathered} -.27 \\ 53 \end{gathered}$ | $\begin{gathered} -.33^{*} \\ 53 \end{gathered}$ | $\begin{gathered} -.32 * \\ 53 \end{gathered}$ | $\begin{gathered} -.30^{*} \\ 53 \end{gathered}$ | $\begin{aligned} & .03 \\ & 52 \end{aligned}$ |
| Indication of Performance Phase IX (IPIX) | $\begin{gathered} \hline .08 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.02 \\ 56 \end{gathered}$ | $\begin{gathered} .02 \\ 56 \end{gathered}$ | $\begin{gathered} \hline .03 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.01 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.02 \\ 56 \end{gathered}$ | $\begin{gathered} .01 \\ 56 \end{gathered}$ | $\begin{gathered} \hline .00 \\ 56 \end{gathered}$ | $\begin{gathered} .09 \\ 55 \end{gathered}$ |
| OJT Hours Phase XII (HrsXII) | $\begin{gathered} -.24 \\ 51 \end{gathered}$ | $\begin{gathered} -.35^{*} \\ 51 \end{gathered}$ | $\begin{gathered} \hline-.29^{*} \\ 51 \end{gathered}$ | $\begin{gathered} -.30^{*} \\ 51 \end{gathered}$ | $\begin{gathered} -.22 \\ 51 \end{gathered}$ | $\begin{gathered} -.34^{*} \\ 51 \\ \hline \end{gathered}$ | $\begin{gathered} -.29^{*} \\ 51 \end{gathered}$ | $\begin{gathered} -.35^{*} \\ 51 \end{gathered}$ | $\begin{gathered} .08 \\ 50 \end{gathered}$ |
| Ind. of Performance Phase XII (IPXII) | $\begin{gathered} \hline-.05 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.04 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.01 \\ 56 \end{gathered}$ | $\begin{gathered} \hline .01 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.09 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.11 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.04 \\ 56 \end{gathered}$ | $\begin{gathered} -.05 \\ 56 \end{gathered}$ | $\begin{gathered} \hline-.03 \\ 55 \end{gathered}$ |
| Time to FPL (TFPL) | $\begin{gathered} \hline-.11 \\ 45 \end{gathered}$ | $\begin{gathered} \hline-.30^{*} \\ 45 \end{gathered}$ | $\begin{gathered} -.26^{*} \\ 45 \end{gathered}$ | $\begin{gathered} -.21 \\ 45 \end{gathered}$ | $\begin{gathered} \hline-.18 \\ 45 \end{gathered}$ | $\begin{gathered} -.25 \\ 45 \end{gathered}$ | $\begin{gathered} -.25 \\ 45 \end{gathered}$ | $\begin{gathered} -.23 \\ 45 \end{gathered}$ | $\begin{aligned} & .23 \\ & 44 \end{aligned}$ |
| Archival performance-based selection test components |  |  |  |  |  |  |  |  |  |
| Nonradar Average Instructor Assessment (AvIA) | $\begin{gathered} .38^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .37 * * \\ 55 \end{gathered}$ | $\begin{gathered} .43^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .36^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .40^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .36^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .35^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .41^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} \hline-.23 \\ 53 \end{gathered}$ |
| Nonradar Average Technical Assessment (AvTA) | $\begin{gathered} .53^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .50^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .57 * * \\ 55 \end{gathered}$ | $\begin{gathered} .48^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .51^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} .53 * * \\ 55 \end{gathered}$ | $\begin{gathered} .49 * * \\ 55 \end{gathered}$ | $\begin{gathered} .54^{* *} \\ 55 \end{gathered}$ | $\begin{gathered} \hline-.21 \\ 53 \end{gathered}$ |
| Nonradar Controller Skills Test (NCST) | $\begin{gathered} .21 \\ 55 \end{gathered}$ | $\begin{gathered} .24 \\ 55 \end{gathered}$ | $\begin{gathered} .24 \\ 55 \end{gathered}$ | $\begin{gathered} .18 \\ 55 \end{gathered}$ | $\begin{gathered} .27 * \\ 55 \end{gathered}$ | $\begin{gathered} .24 \\ 55 \end{gathered}$ | $\begin{gathered} .23 * \\ 55 \end{gathered}$ | $\begin{aligned} & .26 \\ & 55 \end{aligned}$ | $\begin{aligned} & .09 \\ & 53 \end{aligned}$ |
| Radar Average Instructor Assessment (RIA) | $\begin{gathered} \hline-.18 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.08 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.07 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.12 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.15 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.03 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.11 \\ 30 \end{gathered}$ | $\begin{gathered} \hline-.10 \\ 30 \end{gathered}$ | $\begin{gathered} -.35 \\ 29 \end{gathered}$ |
| Radar Average Technical | .51** | . $57 * *$ | .55** | .60** | .55** | .65** | .58** | .60** | -. 12 |


|  | MSep | MFlow | A-SA | Comm | Coord | MTask | SectWk | Hifirate | OES7 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assessment (RTA) | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 29 |
| Radar Controller Skills Test <br> (RCST) | $.71^{* *}$ | $.60^{* *}$ | $.67^{* *}$ | $.61^{* *}$ | $.66^{* *}$ | $.62^{* *}$ | $.69^{* *}$ | $.67^{* *}$ | -.01 |

Table 6.5. Correlations Between OPM Selection Tests and AT-SAT Predictor Tests ( $\mathrm{N}=561$ ).

|  | MCAT | Abstract Reasoning | OKT |
| :---: | :---: | :---: | :---: |
| AT-SAT Predictor Tests |  |  |  |
| Applied Math: N items correct | .15** (.21) | .18** (.21) | -. 06 |
| Angles: N items correct | .09* (.13) | . 23 ** (.27) | . 04 |
| Dials: N items correct | .11** (.15) | .13** (.16) | -. 03 |
| Memory: N items correct | .10* (.14) | .12** (.14) | -.11* |
| Memory Recall: N items correct | .10* (.14) | .14** (.17) | -.12** |
| Digit Span: N items correct | .10* (.14) | . 04 (.05) | -. 05 |
| Time Wall: Time Estimation Accuracy | .13** (.18) | .16** (.19) | -. 08 |
| Time Wall: Perceptual Accuracy | .09* (.13) | .13** (.16) | -. $11^{* *}$ |
| Time Wall: Perceptual Speed | . 07 (.10) | . 07 (.08) | . 00 |
| AT Scenarios: Efficiency | .13** (.18) | .09* (.11) | -. 07 |
| AT Scenarios: Safety | .11** (.15) | .09* (.11) | -. 07 |
| AT Scenarios: Procedural Accuracy | . 02 (.03) | -. 02 (-.02) | .09* |
| Analogies: Reasoning | .12** (.17) | .33** (.39) | -. 08 |
| Analogies: Latency | . 04 (.06) | . 01 (.01) | . 01 |
| Analogies: Information Processing | . 03 (.04) | -. $04 \quad(-.05$ ) | -. 02 |
| Letter Factories: N letters correctly placed | .13** (.18) | .10* (.12) | -. 07 |
| Letter Factories: Planning, Thinking ahead | .15** (.21) | .17** (.20) | -.16** |
| Letter Factories: Situational Awareness | .17** (.24) | . $25^{* *}$ (.30) | -.19** |
| Planes: Projection | . 04 (.06) | . 01 (.01) | -. 08 |
| Planes: Dynamic Visual/Spatial | . 03 (.04) | . 04 (.05) | -.09* |
| Planes: Timesharing | .10* (.14) | . 07 (.08) | -. 06 |
| Scan: Total Score | .11** (.15) | .10* (.12) | -. 04 |

* Significantly different from 0 at $p<.05$.
** Significantly different from 0 at $p<.01$.

Table 6.6. Correlations of AT-SAT Applied Math, Angles, and Dials tests with Archival Dial Reading, Directional Headings, Math Aptitude Tests, and High School Math Grades Biographical Item.

|  | Applied Math: N <br> Items Correct | Angles: N Items <br> Correct | Dials: N Items Correct |
| :--- | :---: | :---: | :---: |
| AT-SAT Predictor Tests |  |  |  |
| Applied Math: N items |  | $.51^{* *}$ | $.39^{* *}$ |
| correct |  |  | 1043 |
| Angles: N items correct |  |  | $.31^{* *}$ |
| Dials: N items correct |  |  | 1043 |
|  | $.52^{* *}$ | $.37^{* *}$ |  |
| Archival tests | 145 | 145 | $-.28^{* *}$ |
| Dial reading: N items | $-.36^{* *}$ | 139 | $-.39^{* *}$ |
| correct | 139 | -.02 | 139 |
| Dial reading: N items wrong | .12 | -.05 |  |
|  | 171 | -.07 | 171 |
| Directional Headings: N | -.01 | 171 | -.13 |
| correct Part 1 | 171 | .07 | 171 |
| Directional Headings: N | .13 | 99 | .04 |
| correct Part 2 | 99 | $.18^{*}$ | 99 |
| Directional Headings: N | .14 | 142 | .16 |
| wrong Part 1 | 142 | $.41^{* *}$ | 142 |
| Directional Headings: N | $.63^{* *}$ | 240 | $.29^{* *}$ |
| wrong Part 2 | 240 | $-.21^{* *}$ | 240 |
| Math Aptitude: Total score | $-.34^{* *}$ | $-.13^{* *}$ |  |
| Biographical item: Math | 483 |  | 482 |
| grades in HS |  |  |  |

Table 6.7. Correlation of the Version of Air Traffic Scenarios Test Used in PreTraining Screen Validation with the Version of Air Traffic Scenarios Test Used in AT-SAT Validation ( $\mathrm{N}=61$ )

|  | AT-SAT Air Traffic Scenarios Test Score |  |  |
| :--- | :--- | :--- | :--- |
| PTS Air Traffic Scenarios Test Score | Safety | Efficiency | Procedural <br> Accuracy |
| Average Safety Score | $-.42^{* *}$ | $-.33^{* *}$ | -.06 |
| Average Total Delay Time | -.06 | $-.45^{* *}$ | .05 |

* Statistically significant at $p<.05$.
**Statistically significant at $p<.01$.

Table 6.8. Oblique Principal Components Analysis of EQ Scales

|  |  | Factor |  |
| :--- | :---: | :---: | :---: |
| EQ Scales | Communality | A | B |
| Composure | .657 | .701 | .179 |
| Concentration | .706 | .728 | .183 |
| Self Confidence | .742 | .905 | -.086 |
| Sustained Attention | .604 | .540 | .340 |
| Decisiveness | .766 | .855 | .036 |
| Execution | .671 | .820 | -.019 |
| Flexibility | .647 | .639 | .254 |
| Taking Charge | .667 | .902 | -.191 |
| Task Closure/ | .679 | .736 | .148 |
| Thoroughness | .594 | .820 | -.102 |
| Tolerance for High | .765 | -.085 | .917 |
| Intensity |  | .110 | .735 |
| Interpersonal | .638 | .056 | .776 |
| Tolerance |  |  |  |
| Consistency of Work | .652 | .337 | .368 |
| Behaviors |  | $56.02 \%$ | $9.49 \%$ |
| Working <br> Cooperatively |  |  |  |
| Self Awareness | .382 |  |  |
| Variance Explained |  |  |  |

Table 6.9. Description of 16PF Scales.

|  | Low score |  | High score |
| :---: | :---: | :---: | :---: |
| Factor A: | Reserved, detached, critical, aloof, stiff |  | Warmhearted, outgoing, easygoing, participating |
| Factor B: | Poorer judgment, low mental capacity | vs. | Better judgment, high mental capacity |
| Factor C: | Emotionally less stable, easily upset | vs. | Emotionally stable, calm |
| Factor E: | Obedient, mild, submissive | vs. | Assertive, aggressive, dominance |
| Factor F: | Serious, silent, slow | vs. | Happy-go-lucky, talkative, quick |
| Factor G: | Undependable, frivolous | vs. | Conscientious, responsible |
| Factor H: | Shy, careful, restrained | vs. | Adventurous, carefree, impulsive |
| Factor I: | Tough-minded, acts on practical | vs. | Tender-minded, acts on sensitive intuition |
| Factor L: | Trusting, conciliatory, accepting conditions | vs. | Suspecting, irritable, jealous |
| Factor M: | Practical, conventional | vs. | Imaginative, unconventional |
| Factor N : | Naivete, genuine | vs. | Shrewdness, polished |
| Factor O: | Self-assured, secure, cheerful | vs. | Apprehensive, insecure, depressed. |
| Factor $\mathrm{Q}_{1}$ : | Conservative, respecting traditional ideas | vs. | Experimenting, liberal |
| Factor $\mathrm{Q}_{2}$ : | Socially group dependent | vs. | Self-sufficient |
| Factor $\mathrm{Q}_{3}$ : | Careless of social rules, uncontrolled | vs. | Socially precise, controlled |
| Factor $\mathrm{Q}_{4}$ : | Relaxed, composed | vs. | Tense, fretful |

Table 6.10. Correlation of EQ and 16PF Scales

|  | EQ Comp | $\begin{aligned} & \hline \text { EQ } \\ & \text { Conc } \end{aligned}$ | EQ Consis | $\begin{aligned} & \hline \text { EQ } \\ & \text { Coop } \end{aligned}$ | EQ Decis | $\begin{aligned} & \hline \text { EQ } \\ & \text { Exec } \end{aligned}$ | $\begin{aligned} & \hline \text { EQ } \\ & \text { Flex } \end{aligned}$ | $\begin{aligned} & \hline \text { EQ } \\ & \text { Toler } \end{aligned}$ | $\begin{aligned} & \hline \text { EQ Slf } \\ & \text { Aware } \end{aligned}$ | EQ Slf Conf | EQ Attent | EQ <br> Taking | $\begin{aligned} & \hline \text { EQ } \\ & \text { Inter } \end{aligned}$ | $\begin{aligned} & \hline \text { EQ } \\ & \text { Task } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EQ Composure |  | .70** | . $47 * *$ | .38* | .70** | .58** | .69** | .60** | .44** | .64** | .60** | .52** | .47** | .57** |
| EQ Concentration |  |  | .48** | .45** | .70** | . 60 ** | .72** | . $62 * *$ | . $41 * *$ | . $64 * *$ | . $69 * *$ | . $57 * *$ | . $44 * *$ | . $64 * *$ |
| EQ Consistency of Work Behaviors |  |  |  | .52** | . $49 * *$ | .44** | . $44 * *$ | . $31 * *$ | .44** | .43** | .53** | .28** | .54** | . 52 ** |
| EQ Working Cooperatively |  |  |  |  | .38** | .41** | .49** | .36** | .36** | .36** | .45** | .44** | .65** | . $47^{* *}$ |
| EQ Decisiveness |  |  |  |  |  | .67** | .69** | .57** | .44** | .78** | .65** | .63** | .39** | . $69^{* *}$ |
| EQ Execution |  |  |  |  |  |  | .54** | .59** | . 47 ** | .66** | .57** | . $67 * *$ | . 34 ** | . 67 ** |
| EQ Flexibility |  |  |  |  |  |  |  | .56** | . 40 ** | . 61 ** | .55** | . 55 ** | .51** | . 59 ** |
| EQ Tolerance for High Intensity |  |  |  |  |  |  |  |  | . $34 * *$ | .56** | .49** | .59** | .30** | . $57^{* *}$ |
| EQ Self Awareness |  |  |  |  |  |  |  |  |  | .45** | .46** | .37** | .36** | . $44^{* *}$ |
| EQ Self Confidence |  |  |  |  |  |  |  |  |  |  | .55** | .68** | . 31 ** | .68** |
| EQ Sustained Attention |  |  |  |  |  |  |  |  |  |  |  | .43** | .44** | .63** |
| EQ Taking Charge |  |  |  |  |  |  |  |  |  |  |  |  | .23** | . $62^{* *}$ |
| EQ Interpersonal <br> Tolerance |  |  |  |  |  |  |  |  |  |  |  |  |  | . 40 ** |
| EQ Task Closure |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16 PF Scales: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Factor A | -. 01 | . 07 | . 06 | .15** | .15** | .10* | .12** | .19** | -. 01 | . 08 | . 01 | .22** | . 04 | . 09 |
| Factor B | . 04 | . 03 | . 01 | . 01 | .11* | . 00 | . 04 | -. 02 | -. 00 | . 00 | . 05 | . 06 | -. 03 | . 01 |
| Factor C | .24** | .21** | .11* | .17** | .26** | .18** | .13** | .18** | .17** | .22** | .17** | .15** | .13** | .16** |
| Factor E | .16** | . 09 | -.20** | -. 08 | .21** | .16** | .13** | .14** | . 01 | .25** | . 01 | .27** | -. 04 | . 08 |
| Factor F | . 00 | . 00 | -.14** | . 02 | . 04 | . 03 | . 05 | . 07 | -. 05 | . 08 | -.14** | .13** | -. 04 | -. 01 |
| Factor G | .13** | . 06 | .22** | .20** | .14** | .15** | .13** | .15** | .15** | .16** | .14** | .14** | .13** | .15** |
| Factor H | .21** | .20** | . 07 | .21** | . 32 ** | .26** | .20** | .27** | . 09 | .30** | .12** | .41** | . 06 | .23** |
| Factor I | -.10* | -. 07 | . 08 | .17** | -. 02 | -. 04 | -. 02 | -. 02 | . 08 | -.14** | . 05 | -. 01 | . 05 | . 08 |
| Factor L | -.13** | -.13** | -. $16^{* *}$ | -.19** | -.16** | -. 06 | -. 12 * | -.10* | -. $14 * *$ | -. 04 | -. 20 ** | -. 07 | -.17** | -.11* |
| Factor M | .10* | . 01 | -. 06 | . 01 | . 07 | -. 02 | . 08 | -. 02 | . 04 | . 03 | . 00 | -. 01 | .13** | . 01 |
| Factor N | . 03 | . 01 | .17** | . 08 | . 05 | . 07 | . 01 | . 05 | . 05 | . 01 | .11* | -. 04 | . 01 | . 07 |
| Factor O | -. $33 * *$ | -.25** | -. $15^{* *}$ | -.12** | -. $32 * *$ | -. $23 * *$ | -.21** | -.22** | $-.16^{* *}$ | -. $25^{* *}$ | -.19** | -.21 ** | -.20** | -.20 ** |
| Factor $\mathrm{Q}_{1}$ | . 15 | . 06 | -.12* | -. 05 | .10* | .10* | . 09 | . 09 | . 05 | .12* | . 05 | .11* | . 01 | . 05 |
| Factor $\mathrm{Q}_{2}$ | . 06 | -.10* | -.21** | -. 30 ** | -.11* | -. 05 | -. 06 | -. 07 | -. 02 | -. 05 | -. 08 | -.19** | -.10* | -.11* |
| Factor $\mathrm{Q}_{3}$ | .23** | .18** | .23** | .15** | .23** | .23** | .14** | .18** | .20** | .24** | .18** | .15** | .12* | .24** |
| Factor $\mathrm{Q}_{4}$ | -. $34 * *$ | -. 23 ** | -.22** | -.28** | -.29** | -. 25 ** | -.20 ** | -.23** | -. 25 ** | -.23** | -. $27 * *$ | -.20 ** | -.25** | -.23** |

Table 6.11. Results of Multiple linear Regression of OPM Rating, Final Score in Nonradar Screen Program, and AT-SAT Predictor Tests on AT-SAT Composite Criterion Measure (N=586)

| Variable | R | $\mathrm{R}^{2}$ | $\mathrm{R}^{2}$ change | Beta | $t$ | Sig. level |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Analogies: Reasoning | .314 | .099 | .099 | .22 | 5.16 | .001 |
| Final score in Nonradar Screen <br> program | .417 | .174 | .075 | .25 | 6.73 | .001 |
| Applied Math: N correct | .431 | .186 | .012 | .11 | 2.68 | .008 |
| Scan: Total Score | .444 | .197 | .011 | .10 | 2.69 | .007 |
| EQ: Unlikely virtues | .455 | .207 | .010 | -.10 | -2.73 | .007 |
| AT Scenarios: Procedural <br> Accuracy | .465 | .216 | .009 | .10 | 2.56 | .011 |


[^0]:    ${ }^{\text {a }}$ Reliabilities are k-rater intraclass correlation coefficients; these coefficients reflect the reliability of the mean ratings.
    ${ }^{\mathrm{b}} \mathrm{N}=64, \mathrm{k}=1.24$
    ${ }^{\mathrm{c}} \mathrm{N}=49, \mathrm{k}=1.30$
    ${ }^{\mathrm{d}} \mathrm{N}=72, \mathrm{k}=1.84$

[^1]:    ${ }^{\text {a }}$ Total number of supervisor ratings across all 10 dimensions and the overall performance dimension.

[^2]:    ${ }^{\text {a }}$ Reliabilities are k-rater intraclass correlation coefficients; these coefficients reflect the reliability of the mean ratings.
    ${ }^{\mathrm{b}} \mathrm{N}=1194, \mathrm{k}=1.88$
    ${ }^{\mathrm{c}} \mathrm{N}=1153, \mathrm{k}=1.87$
    ${ }^{\mathrm{d}} \mathrm{N}=1227, \mathrm{k}=3.39$

[^3]:    * 3 individuals in the Military PA and 2 individuals in the Civilian PA did not indicate their race; two individuals in the Civilian PA did not indicate gender. These individuals were not included in this matrix.

