# Before The <br> POSTAL RATE COMMISSION WASHINGTON, D.C. 20268-0001 



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Postal Rate and Fee Changes, 2000

Docket No. R2000-1

## RESPONSE OF UNITED STATES POSTAL SERVICE TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 3

The United States Postal Service hereby provides responses to questions
1-5 and 10-12 of Presiding Officer's Information Request No. 3, issued on
February 17. The Postal Service respectfully requests additional time to provide responses to questions 6-9, as these could not be completed by the time of this filing.

Each question is stated verbatim and is followed by the response.

Respectfully submitted,
UNITED STATES POSTAL SERVICE
By its attorneys:
Daniel J. Foucheaux, Jr. Chief Counsel, Ratemaking


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February 28, 2000

## Response of United States Postal Service Witness Meehan

to
Presiding Officer Information Request No. 3

POIR/USPS-1. Please confirm that the attachment includes all costs associated with the Emery Contract, and only those costs associated with the contract. If you do not confirm, please identify missing costs or costs that should be excluded from the attached spreadsheet.

## Response:

Not confirmed. The attachment shows all costs associated with the unit at headquarters that oversees the Priority Mail Processing Centers, which includes most of the Emery contract costs plus additional headquarters' costs. In the attached spreadsheet, POIR No. 3, Attachment 1, the Emery contract costs are shown in account 52316.

This spreadsheet does not show an additional amount of $\$ 20,350,623$ spent on the Emery contract. This additional amount appears in LR-I-9 on page 122, under the dedicated account 52316.

Therefore, according to the LR-I-9, the Reconciliation of FY 1998 Statement of Revenue and Expenses to Audited Financial Statements and Reallocation of Expenses by Component, the total amount for the Emery contract alone was $\$ 20,350,623$ plus $\$ 268,679,446$ (both from account 52316 ), totaling \$289,030,069.


| Priority Mail Network | $\begin{gathered} \text { FY } 1998 \mathrm{PQ} \\ 1 \end{gathered}$ | $\begin{aligned} & \text { FY } 1998 \\ & \text { PQ } 2 \end{aligned}$ | $\begin{gathered} \text { FY } 1998 \text { PQ } \\ 3 \end{gathered}$ | $\text { FY } 1_{4} 998 P Q$ | PFY 1998 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 52914213 | 90 | 90 | 90 | 120 | 390 |  |
| 52363 220 | 17,367 | 17,367 | 17,367 | 23,157 | 75,259 | CS 19 |
| 52367 220 | 35 | 35 | 35 | 47 | 153 |  |
| 54330232 | 12,682 | 12,221 | 11,683 | 9,789 | 46,355 |  |
| 52326 | 78,485 | 135,760 | 120,312 | 120,777 | 455,334 | CS 18 |
| 568171437 | (326) | 1,258 | 1,450 | 114 | 2,496 |  |
| Totals | 4,901,027 | 70,679,828 | 78,801,010 | 141,520,703 | 293,902,587 |  |

Allocation Summary

| Cost Segment | Component | Amount |
| :---: | :---: | :---: |
| 14 | 143 | 138,557 |
| 15 | 165 | 288,584 |
|  | 168 | 60,393 |
| Subtotal 15 |  | 348,977 |
| 16 | 177 | 4,796,427 |
|  | 184 | 12,418,187 |
|  | 187 | 268,840,006 |
| Subtotal 16 |  | 286,054,620 |
| 18 | 191 | 5,256,413 |
|  | 210 | 1,673,540 |
|  | 211 | 85,865 |
| Subtotal 18 |  | 7,015,818 |
| 18 | 211 | 75,259 |
| Total Allocated |  | 293,633,230 |
| Total |  | 293,902,567 |
| Not allocated |  | 268,337 |

# Response of United States Postal Service Witness Meehan <br> to 

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POIR/USPS-2. Please provide a detailed description of the activities, services or supplies associated with each listed costs. For example, for account number 52316, please provide a description of the major types of activities involved, such as mail processing labor, supervision, transportation, facility related, equipment related, etc.

## Response:

The F-8 which is filed in LR-I-183 gives a description of the activities, services and supplies associated with each segment. However, for convenience, here is a description of some of the largest line items.

Account 52316: This account is used to record Priority Mail Processing Center (PMPC) contract expenses, except for one time and miscellaneous costs and one-time security installation expenses, associated with the Priority Mail Processing Centers.

Account 52106 is used to record the cost of mail processing expendable equipment paid at information service centers, such as containers, trays, nutting trucks, hampers and other related items for mail processing operations.

Account 52359 is used to record the cost of miscellaneous contractual services.

Account 54101 is used to record payments to private lessors for postal space in buildings occupied under lease/rental agreements.

# Response of United States Postal Service Witness Meehan to 

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Account 52122 is used to record the expense for mail transport equipment (flat trays, tray lids, mail pouches, ERMC's) for use within the Priority Mail Processing Center (PMPC) network.

Also, what may be helpful is to understand where these accounts go in the CRA Cost Segment and Component report. The bottom half of the second page of POIR No. 3, Attachment 1, shows a summary of the accounts mapped into the CRA's cost segments and components. For example, the amount of $\$ 288,584$ maps into component 165, Rents, of Cost Segment 15, Building Occupancy. Page 1 shows that the amount of $\$ 288,584$ came from account 54101 . The other listed components are 143, Domestic Highway Transportation; 165, Rents, 168, Communications/Phone Utilities; 177, Miscellaneous Supplies and Services; 184 Operating Equipment, Supplies and Services; 187 Expedited Mail Supplies; 191, Headquarters \& Field Service Unit Personnel Costs; 210, Supplies and Professional Services; 211, Miscellaneous Expenses and 211 again, which is a typo. It should be 220, which is Training, Contract Support.

Please note that very small amounts on page 1 which do not have a cost segment notation in the last column are combined into the total at the bottom of page 2 of $\$ 269,337$.

POIR/USPS-3. For each row in the worksheet, please identify the costs that are treated as: (1) volume variable; (2) fixed but product specific to Priority mail for purposes of the incremental cost test; and (3) purely institutional.

## Response:

For the easiest understanding, please refer to POIR No. 3, Attachment 1 at the bottom of page 2 called Allocation Summary. This summary shows all the accounts consolidated into the cost segments and components used by the CRA.

The amount of $\$ 138,557$ from Cost Segment 14, Transportation, was treated as follows: These costs were not assigned to Priority Mail using this spreadsheet because the expenses found within these types of transportation contracts are already available for sampling in TRACS or special studies.

The amount of $\$ 288,584$ from Cost Segment 15, Building Occupancy, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

The amount of $\$ 60,363$ from Cost Segment 15, Building Occupancy, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

The amount of $\$ 4,796,427$ from Cost Segment 16, Supplies and Services, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test, except the amount from account 52359 of \$4,295,019.

Response of United States Postal Service Witness Meehan

This amount, which was incurred for contractors validating workload measures for the Emery contract, is $100 \%$ volume variable to Priority Mail.

The amount of $\$ 12,418,187$ from Cost Segment 16, Supplies and Services, was treated as follows: $100 \%$ volume variable to Priority Mail.

The amount of $\$ 268,840,006$ from Cost Segment 16 , Supplies and Services, was treated as follows: 100\% volume variable to Priority Mail.

The amount of $\$ 5,256,413$ from Cost Segment 18, Administration and Area Operations, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

The amount of $\$ 1,673,540$ from Cost Segment 18, Administration and Area Operations, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

The amount of $\$ 85,865$ from Cost Segment 18, Administration and Area Operations was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

The amount of $\$ 75,259$ from Cost Segment 19, General Management Systems, was treated as follows: fixed but product specific to Priority Mail for purposes of the incremental cost test.

## Response of United States Postal Service Witness Meehan <br> to

 Presiding Officer Information Request No. 3POIR/USPS-4. (a) Please confirm that witness Meehan treats all costs that are direct contract payments to Emery as $100 \%$ volume variable. (b) Please explain the rationale for this treatment in contrast to the variabilities of less than 100\% proposed for mail processing operations and the other corresponding categories of costs, such as transportation, facility, equipment and supervision incurred by the Service.

## Response:

(a) Confirmed.
(b) The reason that the direct contract payments to Emery are treated as 100\% volume variable is because I assumed that the Postal Service was charged under the contract on a constant per piece basis.

## DECLARATION

I, Karen Meehan, declare under penalty of perjury that the foregoing answers are true and correct, to the best of my knowledge, information, and belief.

$2 / 28 / 00$
5. In USPS-T-32, Table 32 D, witness Mayes provides the percent increase of proposed rates over current rates for mail subclasses. At USPS-T-32, page 36, line 7, the system average increase is identified as $6.4 \%$. Please provide the calculations witness Mayes uses to develop these figures and identify the sources of data used in the calculations.

## Response:

The system average rate increase was calculated by weighting the percent increases provided by each of the pricing witnesses (USPS-T-33 through USPS-T-39) for their subcategories by the TYBR revenue for each subcategory as provided by each of those witnesses. Please see the attached worksheet for the calculation. Note that the total revenue differs from the total TYBR revenue from mail and services as reported in my Exhibit 32A by the amount of $\$ 19.970$ million. This amount represents the fees assigned to First-Class workshared letters (\$18.875 million) and workshared cards (\$1.095 million). These fees were not broken out by the subcategories (Automated and Carrier Route, and Nonautomated Presort) for which the percent change figures were provided. Adding the fees to the calculation (by adding total workshared letters fees to either subcategory of workshared letters, for example) does not change the calculated system average percent change.

Calculation of Overall Percent Increase

|  | Test Year Before Rates Postage \& Fees | Percent Change | TYBR Revenue <br> Weighted by \% Change |
| :---: | :---: | :---: | :---: |
| First-Class Mail |  |  |  |
| Letters - Single | 22,384,156 | 3.4\% | 766,891 |
| Automated and Carrier Route Letters | 11,739,163 | 3.9\% | 461,854 |
| Non-Automated Presort Letters | 1,000,786 | 4.9\% | 49,053 |
| Stamped Cards | 89,346 | 5.0\% | 4,486 |
| Post Cards - Single | 503,163 | 4.8\% | 24,200 |
| Automated and Carrier Route Post Cards | 363,556 | 5.2\% | 18,771 |
| Non-Automated Presort Cards | 72,087 | 5.6\% | 4.005 |
| Priority Mail | 5,229,846 | 15.0\% | 786,766 |
| Express Mail | 1,019,497 | 3.8\% | 38,741 |
| Mailgrams | 1,136 | 0.0\% | - |
| Periodicals |  |  |  |
| In-County | 76,286 | 8.5\% | 6,484 |
| Outside County |  |  |  |
| Nonprofit | 319,556 | 11.6\% | 37,069 |
| Classroom | 12,986 | 13.8\% | 1,788 |
| Regular-Rate | 1,833,845 | 13.5\% | 247,231 |
| Standard Mail A |  |  |  |
| Commercial |  |  |  |
| Regular | 8,653,220 | 9.4\% | 812,152 |
| Enhanced Carrier Route | 5,036,496 | 4.9\% | 246,788 |
| Nonprofit |  |  |  |
| Nonprofit | 1,458,641 | 5.6\% | 81,684 |
| Enhanced Carrier Route | 232,440 | 14.8\% | 34,401 |
| Standard Mail B |  |  |  |
| Parcel Post | 1,198,441 | 1.3\% | 15,851 |
| Bound Printed Matter | 492,554 | 18.1\% | 89,393 |
| Special Rate | 327,631 | 4.9\% | 15,904 |
| Library Rate | 48,517 | 4.5\% | 2,164 |
| International | 1,741,131 | 3.8\% | 66,244 |
| Special Services |  |  |  |
| Registry | 81,435 | 23.0\% | 18,730 |
| Certified Mail | 414,039 | 50.0\% | 207,019 |
| Insurance | 89,575 | 20.9\% | 18,704 |
| COD | 18,373 | 9.7\% | 1,776 |
| Delivery Confirmation | 20,034 | 13.7\% | 2,749 |
| Money Orders* | 288,465 | 9.9\% | 28,558 |
| Return Receipts | 317,371 | 20.3\% | 64,458 |
| Stamped Cards | 4,458 | 100.0\% | 4,458 |
| Stamped Envelopes | 12,515 | 28.2\% | 3,526 |
| Box/Caller Service | 746,817 | 10.9\% | 81,254 |
| Address changes | 241 | 35.3\% | 85 |
| BPRS | 2,245 | -5.7\% | (128) |
| Correction of Mailing Lists | 318 | 25.0\% | 79 |
| Merchandise Return | 2,038 | -100.0\% | $(2,038)$ |
| On-site Meter Setting | 8,984 | 4.5\% | 408 |
| Permits | 6,304 | 25.0\% | 1,576 |
| Restricted Delivery | 11,832 | 16.4\% | 1,936 |
| Signature Confirmation | 27,566 | 12.4\% | 3,415 |
| Zip Coding Lists | 25 | 0.0\% | - |
|  | 65,887,115 |  | 4,248,484 |

DECLARATION

I, Virginia J. Mayes, declare under penalty of perjury that the foregoing answers are true and correct, to the best of my knowledge, information, and belief.


Dated: $2-28-00$
10. Please refer to USPS-T-35 at 12-13. Will Regular and Nonprofit Subclass pre-barcoded letters weighing between 3.3 and 3.5 ounces per piece pay the minimum-per-piece rate or the pound rate? To eliminate any potential confusion, please provide the current and proposed rates for a 3.4 ounce letter-shaped piece assuming nondestination entry in the following categories.
a) Regular Subclass basic presort nonbarcoded
b) Regular Subclass basic presort barcoded
c) Regular Subclass 3-digit presort nonbarcoded
d) Regular Subclass 3-digit presort barcoded
e) Regular Subclass 5 -digit presort nonbarcoded
f) Regular Subclass 5-digit presort barcoded
g) Nonprofit Subclass basic presort nonbarcoded
h) Nonprofit Subclass basic presort barcoded
i) Nonprofit Subclass 3-digit presort nonbarcoded
j) Nonprofit Subclass 3-digit presort barcoded
k) Nonprofit Subclass 5-digit presort nonbarcoded
I) Nonprofit Subclass 5-digit presort barcoded

## RESPONSE:

Automation-prepared letters weighing 3.4 ounces would pay the minimum-per-
piece rate. Column 1 in the charts below assumes that 3.4 ounce barcoded lettershaped pieces currently pay the applicable non-letter rate, and are not claiming flat barcode rates. Column 2 assumes that the barcoded pieces also meet the flat dimensions, and qualify for flat automation rates. Column 3 assumes the lettershaped pieces claim the letter automation rates.

REGULAR SUBCLASS (rates in cents)

|  | Current <br> $(1)$ | Current, with auto <br> flat rates <br> $(2)$ | Proposed <br> (3) |
| :--- | :---: | :---: | :---: |
| a. basic presort nonbarcoded | 30.78625 | $\mathrm{~N} / \mathrm{A}$ | 31.54625 |
| b. basic presort barcoded | 30.78625 | 24.88625 | 20 |
| c. 3-digit presort nonbarcoded | 24.38625 | $\mathrm{~N} / \mathrm{A}$ | 26.24625 |
| d. 3-digit presort barcoded | 24.38625 | 20.68625 | 19.3 |
| e. 5-digit presort nonbarcoded | 24.38625 | $\mathrm{~N} / \mathrm{A}$ | 26.24625 |
| f. 5-digit presort barcoded | 24.38625 | 20.68625 | 17.2 |

RESPONSES OF U.S. POSTAL SERVICE WITNESS JOSEPH D. MOELLER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 3

NONPROFIT SUBCLASS (rates in cents)

|  | Current <br> $(1)$ | Current, with <br> auto flat rates <br> (2) | Proposed <br> $(3)$ |
| :--- | :---: | :---: | :---: |
| g. basic presort nonbarcoded | 23.6875 | $\mathrm{~N} / \mathrm{A}$ | 22.225 |
| h. basic presort barcoded | 23.6875 | 18.5875 | 12.9 |
| i. 3 -digit presort nonbarcoded | 16.8875 | $\mathrm{~N} / \mathrm{A}$ | 17.825 |
| j. 3-digit presort barcoded | 16.8875 | 14.7875 | 12.2 |
| k. 5 -digit presort nonbarcoded | 16.8875 | $\mathrm{~N} / \mathrm{A}$ | 17.825 |
| I. 5 -digit presort barcoded | 16.8875 | 14.7875 | 10.1 |

11. Does witness Moeller rely on witness Eggleston's cost study (See USPS-T26, Attachment B) as the cost basis for the proposed parcel barcode discount of 3 cents per piece?

RESPONSE:
Yes, indirectly. The parcel barcode discount was proposed at a level equivalent to the barcode discount for Standard Mail (B). (See Moeller testimony USPS-T-35 at page 2, lines 1-2). The Standard Mail (B) discounts, which will be applicable to pieces weighing less than one pound if the minimum weight requirement is removed for Standard Mail (B), are based on witness Eggleston's cost study.

## RESPONSES OF U.S. POSTAL SERVICE WITNESS JOSEPH D. MOELLER TO PRESIDING OFFICER'S INFORMATION REQUEST NO. 3

12. On page 11 of USPS-T- 35 , witness Moeller states that "...selection of 100 percent [passthrough for letter presort] may result in outcomes for other rate cells that defeat rate design objectives." Please list and discuss those rate design objectives.

## RESPONSE:

As discussed at page 4 of my testimony, lines14-16, the selection of passthroughs and other rate design decisions is an iterative process, and the decisions are interdependent. However, if the passthrough in question were changed to 100 percent in isolation of any other changes, it would have a push-up effect on the basic rates, most notably the Basic letter automation rate. Avoiding the nearly 10 percent increase that would result for automation letters with a passthrough of 100 percent is the type of "rate design objective" to which the cited passage refers. Basic automation letters and 3-digit automation letters bear the brunt (by virtue of their high volume) of the effort to limit the increases for automation flats (see page 5 , line 16 through page 6, line 1 ). Deviating slightly from 100 percent on the cited passthrough offers some offsetting relief to the Basic automation letter category.

DECLARATION

I, Joseph D. Moeller, declare under penalty of perjury that the foregoing answers are true and correct, to the best of my knowledge, information, and belief.

Dated: $\qquad$

## CERTIFICATE OF SERVICE

I hereby certify that I have this day served the foregoing document upon all participants of record in this proceeding in accordance with section 12 of the Rules of Practice.


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February 28, 2000

