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# BEFORE THE U.S. DEPARTMENT OF TRANSPORTATION WASHINGTON, D.C.

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DOCKET SECTION

Application of

VALUJET AIRLINES, INC.

Docket No. 48428

For a Certificate of Public Convenience and Necessity under Section 401(d)(3) of the Federal Aviation Act to engage in passenger charter interstate/overseas air transportation.

FOURTH SUPPLEMENT TO APPLICATION OF VALUJET AIRLINES, INC. FOR A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

Communications with respect to this document should be sent to:

Maurice J. Gallagher **ValuJet** Airlines, Inc. 1800 Phoenix Blvd., Suite 126 Atlanta, Georgia 30349 (404) 907-2580 Curtis M. Coward, Esq. Thomas K. McGowan, Esq. McGuire, Woods, Battle & Boothe 8280 Greensboro Drive, Suite 900 McLean, Virginia 22102 (703) 712-5355 Counsel for ValuJet Airlines, Inc.

Date: August 20, 1993

# BEFORE THE U.S. DEPARTMENT OF TRANSPORTATION WASHINGTON, D.C.

Application of VALUJET AIRLINES, INC.	- ) ) )	Docket No. 48428
For a Certificate of Public Convenience and Necessity under Section 401(d)(3) of the Federal Aviation Act to engage in passenger charter interstate/overseas air transportation.	) ) ) )	

# FOURTH SUPPLEMENT TO APPLICATION OF VALUJET AIRLINES, INC. FOR A CERTIFICATE OF PUBLIC CONVENIENCE AND NECESSITY

ValuJet Airlines, Inc. (the "Company"), formerly Charter Way Inc., respectfully submits the following supplemental information in support of its application for a Certificate of Public Convenience and Necessity:

1. After further market research and the Company's recent decision to operate DC9 aircraft, the Company has revised its business plan to place greater emphasis on scheduled operations than charter service. Accordingly, the Company submits its revised business plan as Exhibit A to this Supplement.

The Company intends to begin service on October 15, 1993 with two **DC9-32** aircraft in five markets. The Company intends to operate from Atlanta to Orlando, Tampa, Jacksonville, Louisville, and Memphis. The Company has signed a letter of intent with McDonnell Douglas to purchase two aircraft with options to purchase an additional eight

aircraft. The Company also presently intends to exercise options to acquire a third and fourth aircraft from McDonnell Douglas for delivery in December 1993 and January 1994.

The increase in service proposed by the Company increases the amount of funding required to meet the Department's **financial** fitness test. However, the Company's shareholders have contributed \$3.4 Million to the Company in equity, and it is also pursuing a \$3 to \$7.5 Million private placement. In the event that the private placement is not completed, the shareholders have agreed to contribute an additional \$3 Million to cover the Company's start-up and operating costs. Evidence of the commitment by the Company's shareholders to contribute additional funds is enclosed as Exhibit B. The Company also intends to file under a Motion for Confidential Treatment personal financial information regarding Messrs. Priddy, **Flynn** and Gallagher which show their financial ability to make further investments in the Company. Accordingly, the Company presently has enough capital to meet the Department's financial fitness test.

- 2. The Company has also hired Richard E. Tidwell as its Chief Pilot. Mr. Tidwel! has 27 years experience in the aviation industry with Delta Air Lines. Further, David L. Gentry will serve as the Company's Vice President of Maintenance. Mr. Gentry most recently served as a Hangar Systems Crew Chief for Northwest Airlines, Inc. whose duties included maintenance for DC9 aircraft, Resumes for Mr. Tidwell and Mr. Gentry are attached as Exhibit C.
- 3. The Company also submits the following information to update the information provided regarding its shareholders. The Company currently has four common shareholders. The names and number of shares for each shareholder is provided below:

<u>Shareholder</u>	Number of Shares
Timothy P. Flynn	1,500,000
Robert Priddy	1,500,000
Maurice J. Gallagher	1,500,000
Lewis H. Jordan	300,000

In addition, Mr. Jordan has an option to acquire an additional 900,000 common shares, of which options for 150,000 shares have vested and the remainder vest pro rata over the next five years. Each shareholder is a U.S. citizen.

- 4. Because the Company has hired additional key personnel since its original application, the Company reaffirms the following statements:
  - (a) There are no legal judgments outstanding or pending against **ValuJet**, any of its key personnel, any relevant corporation, or any person having a substantial financial interest in the Company, to our knowledge. The Company has never been involved as a plaintiff or defendant in any legal action.
  - (b) To our knowledge, neither **ValuJet** nor any of its key personnel, relevant corporations nor any person having substantial financial interest in the Company, has ever had a formal complaint lodged against them regarding compliance with the Act or with DOT's orders, rules, or regulations; nor has the FAA taken any action in the past 10 years pursuant to 14 C.F.R. § 13.1, 13.15, 13.16, 13.17, 13.19 or 13.23 against the Company, its key personnel, persons having a substantial interest in the Company, except as disclosed in Exhibit D.

(c) No known charges of unfair, deceptive or anticompetitive business practices, fraud, felony or antitrust violations have ever been brought against **ValuJet**, its key personnel, its relevant corporations, or persons having a substantial financial interest in the Company.

WHEREFORE, for the foregoing reasons, **ValuJet** Airlines, Inc. respectfully requests that the Department to continue its expeditious review of its Application for a Certificate of Public Convenience and Necessity.

Respectfully submitted,

Curtis M. Coward, Esq. Thomas K. McGowan, Esq.

McGuire, Woods, Battle & Boothe 8280 Greensboro Drive, Suite 900

McLean, Virginia 22102

(703) 712-5355

Counsel for ValuJet Airlines, Inc.

August 20, 1993

#### CERTIFICATE OF SERVICE

I hereby certify that the foregoing Fourth Supplement to Application of **ValuJet** Airlines, Inc. For a Certificate of Public Convenience and Necessity dated August 20, 1993 was served by first class mail, postage prepaid, to the following persons this 20th day of August, 1993:

Mr. Michael R. Pack General Manager Hartsfield Atlanta International Airport P.O. Box 20509 Atlanta, Georgia 30320

Mr. Gary **LeTellier**Executive Director
Orlando International Airport
One Airport Blvd.
Orlando, Florida 32827

Thomas K. McGowan

# LIST OF EXHIBITS

Description	<u>Tab</u>
Revised Business Plan and Financial Statements	A
Letter from Shareholders to Company	В
Resumes of Richard E. Tidwell and David L. Gentry	C
FAA Enforcement History	D

# EXHIBIT A BUSINESS PLAN AND FINANCIAL STATEMENTS

### VALUJET AIRLINES Business Plan Summary August 1993

ValuJet has been continually reviewing its business plan to achieve what it believes is the optimum approach. Previously, it has stated that it would initially operate charter and scheduled service. While the Company will hold itself out for traditional charter service, it plans to concentrate on scheduled service.

#### REVISED SERVICE PATTERN

Accordingly, ValuJet plans to begin service on October 15, 1993 (pending receipt of its 401 and 121 certificates) with two aircraft from Atlanta (ATL) to five destinations: Orlando (MCO), Tampa (TPA), Jacksonville (JAX), Memphis (MEM), and Louisville (SDF). The Company's service plan calls for two round trips in each market six days per week. Pending DOT approval, it will begin advertising its low fare service approximately 10-15 days prior to startup. The Company plans on adding a third aircraft on or about December 15, 1993. This Aircraft will begin service to Ft. Lauderdale (FLL) and New Orleans (MSY) from Atlanta. On or about January 1, 1994, a fourth aircraft will be added to supply backup and extra sections. Should sufficient demand exist, the Company will be able to add the fourth aircraft prior to January 1 in accordance with the terms of the letter of intent with McDonnell Douglas.

#### AIRCRAFT SELECTION AND AGREEMENT

Previously ValuJet has told the Department that it intended to operate twin engine 100+ seat Boeing 737-200 or **DC9-30** aircraft, with a preference towards the 737. After substantial market research the Company concluded that its best operational and financial option was to operate the **DC9**.

Therefore, ValuJet has signed a letter of intent with MDC for the purchase of up to 10 **DC9**-32 used aircraft currently owned by MDC. Two of these aircraft are **firm** orders with the remaining eight being options. Delivery of the first aircraft is planned for September 10, 1993 with the second being delivered approximately October 1. The Company plans on exercising two of its options of aircraft numbers 3 & 4 on or about November 1, 1993 for delivery in December and January. The remaining 6 option aircraft, if exercised, are scheduled for delivery in 1994. The Company has until November 10 to go **firm** on one of the aircraft (for potential delivery in January and February, 1994) and December 10 to **firm** up one to five of the remaining aircraft for delivery in early 1994.

The Company's obligations include a \$50,000 deposit on each aircraft with execution of a definitive agreement. Another \$250,000 per aircraft is due on August 25 for aircraft numbers 1 & 2. This brings the Company's total deposits to \$1 million. The Company will purchase Aircraft 1 & 2 concurrent with receiving its certificate(s) on or about October 5,

1993. The \$300,000 deposit on each aircraft will be the Company's down payment. MDC will provide a Purchase Money Mortgage for 5 years for the balance owing on each aircraft.

#### **CAPITAL RESOURCES**

This revised plan increases the capital requirements for the Company to meet the three month expense test required by the DOT. This increase, coupled with the DOT revised formula (using an average three months of expense based on the planned first twelve months of operation) has increased the Company's capital requirement under the DOT's fitness test to \$5.9 million.

Currently the Company has \$3.4 million of capital contributed by its 4 major stockholders. The increased capital requirements dictate that the Company add to its equity base. The Stockholders believe it is in their best interest to seek additional outside capital. Therefore, the Company is presently negotiating with Paradise Valley Securities of Phoenix, AZ, to raise between \$3 to \$7.5 million of additional capital to supplement the current equity base for the planned startup of operations.

In the event the Company is unsuccessful in this effort, the stockholders are prepared to make the necessary resources available to the Company to meet the DOT test. These individuals will make available to the DOT proof of their ability to complete this obligation.

#### **PERSONNEL**

The **final** personnel requirement to be fulfilled by the Company is a Chief Pilot. Richard E. Tidwell joined **ValuJet** as its chief pilot as of August 8, 1993.

# ValuJet

Balance Sheet For the Period Ended June **30, 1993** (\$000)

	Jun 30 1993
ASSETS	
Cash Other Assets	2977 14
Total Assets	2991
LIABILITIES AND STOCKHOLDER'S EQUITY	
Accounts Payable	19
Common Stock	3100
Retained Earnings-Current Period Current Period Previous Balance	-67 -61
Total Equity	2972
Total Liabilities and <b>Stockholder's</b> Equity	2991

### ValuJet

Pm-Startup Cash Coverage June 30.1993 (\$000)

		Amounts (\$000)
Cash Balance at June 30, 1993		2,977
Private Placement/Stockholders(I)		3,000
Total Resources Available		5,977
Three Months Operating Expenses		
12 Months Operating Expenses interest Cost for Aircraft Total Expenses 12 Months	16,324 <b>445</b> 15,769	
Average expenses for 1 quarter		3,942
Pre-Operating Expenses March-October 15		<b>5</b> 65
Pm-Operating Capital Expenditures		1,405
Total Resources Required		5,912

This schedule summarizes the expense test coverage ratio required for fitness. The source of the information is:

Cash - From the balance sheet; Source Exhibit A, page 3. Expenses - Three months of expenses have been included in thii schedule. Source Exhibit A, page 6. Pre-Operating Capital Expenditures - Source Exhibit A, page 5.

(1) The Company is negotiating with an investment banking firm to raise equity capital of \$3 million to \$7.5 million; this financing should be completed on or before September 30, 1993. In the event this financing is not completed, the stockholders will provide the Company the resources should they be required.

	Valus Pre-Startu Mar 1993 - (\$000)	p Cost Assui	mptions				EXHIBIT A Page 5	
	(4000)	Mar- May	Jun	Jul	Aug	Sep	Oct 1 - Oct 14	Total
PRE-START UP EXPENSES			Vuii	ou.	9	<b>-</b> 00p		
Management Salaries Operations Salaries COO/VP Ops; VP Maint Director QC and VP Stations Admin Salaries			15	23	33	33	15	119
VP Sales/VP Reservations VP Purchasing/Controller			7	16	18	18	8	69
Total Management Salaries			22	41	51	51	24	189
Crews/Dispatch Maintenance Stations						5 5	6 6 4	13 11 4
Flight Ops Training/Admin Aircraft Depreciation and Interest Fuel					10	15 15 3	22 20 19	47 35 22
MaintReserves/Parts Maint Overhead Landing Fees					2	3 2 1	14 6 4	17 10 5
Aircraft Insurance Start Up Advertising stations Expense						1	4 75 2	5 75 2
G & A Legal		15	15 15	10 15	10 15	15 15	10 IO	60 70
Total Expenses		15	52	66	88	131	228	565
CAPITAL EXPENDITURES						07.5	07.5	7.5
Inventory Prepaid Expenses Fixed Assets Deposits-Stations(4@\$50,000 each) -Aircraft						37.5 15	37.5 40 75 200 1000	75 55 75 200 1000
Total Capital Expenditures						52.5	1352.5	1405
Total Cash Flow				52	66	140.5	1483.5	1970

The above **schedule** summarizes the estimated costs prior to startup necessary to obtain the 401 and 121 operating certificates. Administrative **activity is planned** through October 15, **including** all applications to DOT and FAA. The **personnel** necessary through that time are outtined. They **include mainly** operations **personnel**, **particularly flight operations** and maintenance. These **personnel will** create the **manuals** and coordinate with the FAA.

Beginning in September, the Company will hire the necessary line personnel to begin operations in October and complete the proving runs, scheduled for the first10 days of October. 30 departures and block hours nave been budgeted to complete the proving runs. The appropriate fuel, landing fees and maintenance reserves have been shown. Training expenses for the of crews(including flight attendants) have been shown as well as one month of aircraft rent and insurance expense.

Overhead during the prestart up consists mostly of travel expenses, rent and the controller's salary. The Company's plan calls for minimal overhead expenses. There will not be any salary paid to the founders.

# ValuJet

Summary Operating Results Oct 1993 - Sep 1994 (\$000)

DEVENUE	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jui	Aug	Sep	Total
REVENUES Scir d Service	424	836	1521	1869	1858	2112	1567	1717	1743	1888	1961	1598	19093
		000	.02.					••••					
EXPENSES													
Flight Ops	117	134	117	166	166	166	168	168	165	165	168	165	1864
Ownership	34	34	47	60	60	60	60	60	60	60	60	60	656
Fuel	135	220	363	319	294	335	316	328	322	322	335	322	3550
Maintenance	73	111	157	167	162	170	166	168	167	167	170	167	1845
Landing Fees	36	57	75 225	78	72	82	78	81	79 238	79 236	82	79	878 2646
Ground Handling	198 21	173 28	225 <b>44</b>	236 54	<b>218</b> 54	247 <b>58</b>	234 <b>50</b>	243 52	236 53	236 55	247 56	<b>238</b> 50	2046 575
Insurance/Taxes Reservations	32	26 56	87	99	99	112	83	91	92	100	104	85	1641
Advertising	50	50 50	50	50	50	50	50	50	50	50	50	50	600
Comm/Cred Card	21	42	76	93	93	106	78	a6	87	94	98	80	955
G&A	58	58	60	60	60	60	60	60	60	60	60	60	714
GAA												-	
Expenses	685	963	1241	1381	1320	1445	1342	1387	1374	1391	1430	1357	15324
Operating Income	-261	-127	286	487	530	666	225	330	369	497	531	241	3769
Interest Expense	31	39	39	39	38	38	38	37	37	37	36	36	445
Pre-taxIncome	-292	-166	241	448	492	628	187	293	332	460	495	- 295	- 3324
Tax(40%)													1329
Net income													1994
Summary Statistics													
Monthly Departs	255	408	529	555	512	582	550	571	561	561	582	561	6226
Passengers	11466	20384	31752	36065	35851	40748	30238	33138	33634	<b>3643</b> 6	37836	39831	378380
Aircraft Miles(000)	91	149	208	220	203	231	218	226	222	222	231	222	2442
RPMs(000)	4101	7450	12482	14282	14197	16136	11974	13123	13319	14429	14984		148686
ASMs(000)	9843	16093	22467	23729	21994	24896	23513	24435	23974	23974	24896		263699
Block Hours	280	459	631	664	613	697	658	684	671	671	697	671	7397
GallonsFuel(000)	224	367	505	531	491	558	527	547	537	537	558	537	5917
Load Factor(%)	41.7	46.3	55.6	69.2	64.6	64.8	50.9	53.7	55.6	66.2	60.2	50.9	56.4
Yield(cents)	10.34	11.22	12.19	13.69	13.69	13.69	13.99	13.69	13.99	13.99	13.99	13.99	12.84

This schedule summarizes the first year's activity for ValuJet. The Company anticoates having authority to operate by October 5. Based on this date, it will begin operations in October. it will begin advertising for an October 15 start of its scheduled service 2 weeks before startup(assuming DOT approval).

The attached **schedules** summarize the revenue and expense assumptions. The key assumption **is** that the company will operate **with only** 2 aircraft through December 15, unless demand dictates **otherwise**. This **forcast** assumes a third aircraft can be added December 15.

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# ValuJet

Expense Detail Oct 1993 - Sep 1994 (\$000)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
VP ops	6	6	6	6	6	6	6	6	6	6	6	6	72
Crew Cost	97	97	97	145	145	145	145	145	145	145	145	145	1600
Dipatch/OpsPerson	9	9	9	9	9	9	9	9	9	9	9	9	113
Communication	2	2	2	2	2	2	2	2	2	2	2	2	24
Training	3	20	3	3	3	3	5	5	2	2	_ 5	_ 2	56
Total Fit Ops	117	134	117	166	166	166	168	168	165	165	168	165	1864
Depreciation	34	34	47	60	60	60	60	60	60	60	60	60	656
Fuel	135	220	303	319	294	335	316	328	322	322	335	322	3550
Maintenance													
VP	6	6	6	6	6	6	6	6	6	6	6	6	72
Labor	15	15	15	21	21	21	21	21	21	21	21	21	234
Reserves	27	45	61	65	60	68	64	66	65	65	68	65	719
Parts	10	30	60	60	60	60	60	60	60	60	60	60	640
Overhead	15	15	15	15	15	15	15	15	15	15	15	15	180
Total Maint	73	111	157	167	162	170	168	168	167	167	170	167	- 1845
Landing Fees	36	57	75	78	72	82	78	81	79	79	82	79	878
Ground Handling	108	173	225	236	218	247	234	243	238	238	247	238	2846
Insurance/PropertyTax													
Hull	12	12	18	24	24	24	24	24	24	24	24	24	258
Liability	6	15	25	29	28	32	24	26	27	29	30	24	297
Property Tax	1	1	1	1	2	2	2	2	2	2	2	2	20
Total	21	28	44	- 54	- 54	58	50	52	53	55	56	50	575
Reservations	32	56	87	99	99	112	83	91	92	100	104	85	1041
Advertising	50	50	50	50	50	50	50	50	50	50	50	50	600
Comms/C, Cards	21	42	76	93	93	106	78	86	87	94	98	80	955
Administration													
Personnel	30	30	32	32	32	32	32	32	32	32	32	32	378
Overhead-Rent	4	4	4	4	4	4	4	4	4	4	4	4	48
-Computer	5	5	5	5	5	5	5	5	5	5	5	5	60
-Telephone	3	3	3	3	3	3	3	3	3	3	3	3	36
-	1	1	1	1	1	1	1	3	-		3	-	
-Insurance			1 4 F	 4E	•	•		4 5	1	1	] 4 E	1	12
-Other	15 	15	15	15 -	15 -	15	15	15	15 	15	15	15	180
Total Admin	58 	58	60	_ w	60 -	60	60	60	60	60	60	60	714
Total Expenses	685	963	1241	1381	1328	1445	1342	1387	1374	1391	1430	1357	15324

Total

### **ValuJet**

Summary Statistics 8 Cost Assumptions

trip, supervisory personnel, facilities rent and supplies.

Hull value=\$3.5million; 2% of value /year or \$70,000; =\$6K/mon/ AC

Liability rate estimated to be \$2/1000 RPMs

Personal property tax cost per month per aircraft

Reservations services purchased; current bids are from \$3.50 per passenger.

Assume budget of \$50K /month avg. 36% of sales by Travel Agents-cost is 3% of revenue; 2% rev for C. Cards

						Oct 1993 - 9 \$000)	Sep 1994								
	Oct	Nov	Dec	Jan	Feb `	Mar	Apr	May	Jun	Jul	Aug	Sep	•		
Calculated Stats															
Monthly Departs	255	408	529	555	512	582	550	571	561	<b>5</b> 61	582	561			
Pa: ?rs	11466	20384	31752	<b>360</b> 65	35851	49748	30238	33138	33634	36436	37838	39831			
A' .es(000)	91	149	208	220	263	231	216	226	222	222	231	222			
RI vis(000)	4101	7450	12482	14282	14197	16136	11974	13123	13319	14429	14984	12269			
ASMs(000)	9643	16093	22467	23729	21994	24896	23513	24435	23974	23974	24896	23974			
Block Hours	286	459	631	664	813	697	658	684	671	671	697	671			
GallonsFuel(000)	224	<b>3</b> 67	505	531	491	558	527	547	537	537	558	537			
Total Aircraft	2	2	3	4	4	4	4	4	4	4	4	4			
Personnel															
Pilots	8	8	8	12	12	12	12	12	12	12	12	12			
Copilots	8	8	8	12	12	12	12	12	12	12	12	12			
Inflight	24	24	24	36	36	36	36	36	36	36	36	36			
Scheduling/Operatio	3	3	3	3	3	3	3	3	3	3	3	3			
Maintenance	5	5	5	7	7	7	7	7	7	7	7	7			
Res/Sales	15	20	30	30	30	30	30	30	30	30	30	30			
Admin	3	3	4	4	4	4	4	4	4	4	4	4			
Executive	2	2	2	2	2	2	2	2	2	2	2	2			
CEO/COO	2	2	2	2	2	2	2	2	2	2	2	2			
Cost Assumptions															
Crews															
PIC			4		Avg Wage/N	lonth for Pi	lot in Comi	mand							
FO			2.5	1	Avg Wage/N	Month for C	o-pilot								
Inflight			1.2		Avg Wage/N	Month for Fl	ight Attend	ant							
Dispatch/Ops Person	nel-\$2500/	month	2.5					<b>iedules</b> , cre							
RON-\$300/night(1 a/c	<b>;</b> )		300					nedules do							
Depreciation			13.3					% Residua	=\$13.3K/r	non/AC					
Maintenance-Labor-\$2	2500/month		2.5		Avg <b>Wage/N</b>	<b>Month</b> for m	aintenance	personnel							
								t, Maint reserves are \$121.50/ Fit Hour, or \$97.20/Blk Hr g 1.25 to 1 Blk Hours to Fit Hours.							
Parts overhaul - \$30		Parts and overhaul/repair of parts/month/aircraft-starts September													
Overhead-\$1 SK/mon			30 15			•	•	, freight and		•					
Fuel-Gals/Hour			800		uel bum/Bl			,		I I · · ·					
-Rate/Gal			0.6					uding Into <b>p</b>	lane and tax	kes.					
Landing Fees-\$141 pe	er departure	<b>)</b>	141					lbs for 105							
Handling-\$400/turn			425					unt includes			ted				
Incomence			•												

6

2

2.75

50

5

Insurance

Hull-\$3.5m\*2.0%=\$6k/month

Liability-\$2/1000RPMS Property Tax-\$1m\*1%/12

Reservations-\$2.75/Pax

Advertising-Avg \$50K/month

Comms/Credit Card Fees-5% Rev

Page g

Sep

Total

### ValuJet

Mar

Revenue Assumptions - MCO/TPA/FLL Oct 1993 - Sep 1994 (\$000)

May

Jun

Jul

Aug

Apr

(+

Jan

Feb

Dec

SC1. JULED SERVICE - Key Assumptions Markets Block DC9-32Aircraft Mileage Time 108 Seats 1.25 800 Gallons/Hr MCO-ATL Fuel Burn TPA-ATL 1.25 **FLL-ATL** 1.87 Pax Revenue Passengers/Trip Average Fare MCO/TPA **FLL** DailyRTrips(1) MCO TPA FLL Monthly Trips Days/Month(2) 26.5 25.5 Comp Factor(%) **MonthlyTrips Calculated**Statistics **Passengers** AircraftMiles(000) RPMs(000) ASMs(000) **Block Hours** Load Factor(%) 41.7 46.3 55.6 60.2 86.2 64.8 64.8 60.9 53.7 55.6 60.2 50.9 58.4 Yield 9.9 11.1 12.0 13.2 13.2 13.2 13.2 13.2 13.2 13.2 13.2 13.2 12.9 Revenue/ASM 4.1 5.2 6.7 7.9 8.5 8.5 6.7 7.3 7.9 6.7 7.1 7.9 7.3

GallonsFuel(000)

Oct

Nov

<sup>(1)</sup> Service assumed to begin October 15, 1993 subject to DOT approval.

<sup>(2)</sup> Assumes schedule of 6 days per week of flying.

# ValuJet

Revenue Assumptions - SDF/MEM/MSY Oct 1993 - Sep 1994 (\$000)

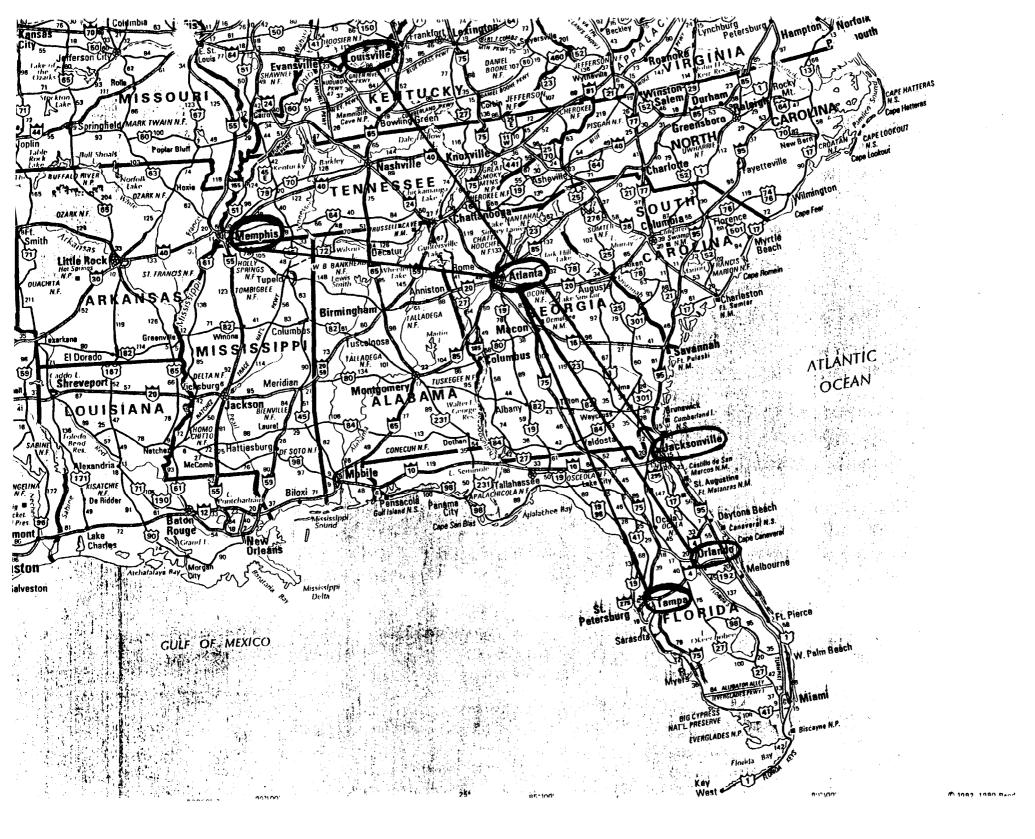
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
SCHEDULED SERVI	CE - Key A	ssumptions	;										
Markets		Block	_		•	400 -							
SDF-ATL MEM-ATL MSY-ATL JAX-ATL	Mileage 321 332 425 270	Time 1 1 1.25		OC9-32 Airo Fuel Burn	rart	108 s 800 (	eats Sallons/Hr						
Pax Revenue	241	377	660	918	913	1037	770	844	658	927	963	785	9310
Passengers/Trip	45	50	60	65	70	70	55	58	60	65	65	55	
Average Fare SDF/MEM/JAX MSY	35 40	37 40	42 47	45 50	45 50	45 <b>5</b> 0	45 50	45 50	45 <b>5</b> 0	45 50	45 50	45 50	
DailyRTrips(1) SDF MEM MSY JAX	1 1	2 1	2 1 1	2 1 2	2 1 2 1	2 1 2 1	2 1 2 1	2 1 2 1	2 1 2	2 1 2 1	2 1 2 1	2 1 2 1	
Monthly Trips Days/Month(2) Comp Factor(%) Monthly Trips	26 98 153	26 98 204	27 98 265	28 97 303	24 97 279	27 98 318	25.5 98 300	26.5 98 312	26 98 <b>306</b>	26 98 308	27 98 318	26 98 308	3061
Calculated Statistics Passengers Aircraft Miles(000) RPMs(000) ASMs(000) Block Hours Load Factor(%) Y i i Revenue/ASM GallonsFuel(000)	6860 50 2246 5391 153 41.7 10.7 4.5	10192 67 3328 7168 204 46.3 11.3 5.2 163	15878 92 5498 9893 278 55.6 12.4 6.9 222	19672 109 7069 11745 326 60.2 13.0 7.8 262	19555 100 7027 10841 303 64.8 13.0 8.4 242	22226 114 7987 12322 344 64.6 13.0 8.4 275	16493 108 5927 11638 325 50.9 13.0 6.6 260	18075 112 6495 12094 338 53.7 13.0 7.0 270	18346 110 6592 11866 331 55.6 13.0 7.2 265	19874 110 7142 11866 331 60.2 13.0 7.8 265	20639 114 7416 12322 344 60.2 13.0 7.8 275	110 <b>6043</b>	204845 1195 72767 6 129033 3609 56.4 12.8 7.2 2867

<sup>(1)</sup> Service assumed to begin October 15, 1993 subject to DOT approval. (2) Assumes schedule of 6 days per week of flying.

# ValuJet

Balance Sheet For the Period Ended September **30, 1994** (\$000)

	Sep 30 1994
ASSETS	
Cash Accounts Receivable Inventory Prepaid Expenses Fixed Assets Less Accumulated Depr Notes Payable-Shareholder Deposits	4970 160 75 255 8400 876 200 450
Total Assets	13634
LIABILITIES AND STOCKHOLDER'S EQUITY	
Accounts Payable Air Traffic Liability	271 240
Total Liabilities	511
Long Term Debt	5770
Common Stock Retained Earnings	6000 1353
Total Equity	7353
Total Liabilities and Stockholder's Equity	13634



# EXHIBIT B LETTER FROM SHAREHOLDERS TO COMPANY

# VALUJET AIRLINES, INC.

1800 PHOENIX BLVD. SUITE 126, ATLANTA, GA 30349

August 19, 1993

Board of Directors ValuJet Airlines, Inc. 1600 Phoenix Blvd., Suite 126 Atlanta, GA 30349

Gentlement

This is to confirmour commitment to ValuJet Airlines, Ino. (the "Company") to contribute up to \$3,000,000 as may be required by the Company to cover its start \$\lefta \sim \text{xpewea or operating and maintenance costs. This amount may be contributed as either debt or equity, and shall be made on a pro rata basis among the undersigned in accordance with their ownership interest in the Company. This commitment shall automatically terminate upon \$\tilde{a}\$ arimref (i) raccipt by the Company of \$3,000,000 or more of either debt or equity financing; or (ii) \$\tilde{a}\$ months from the anniversary of the Company's initiation of air transportation services. services.

Sincerely youre,

Maurice J. Gallagher

Lewis H. Jordan

# EXHIBIT C

# **RESUMES** OF RICHARD E. TIDWELL AND DAVID L. GENTRY

## RICHARD E.TIDWELL 1869RUGBYAVENUE COLLEGE PARK,GEORGIA TELEPHONE: (404) 766-6579

#### **Experience**

1/85-Present Semi-Retired

Consultant to Delta Airlines as:

- 1. L- 10 11 Simulator Instructor
- 2. Interviewer for prospective pilot employment
- 3. Technical Advisor for **film** regarding Delta's L-l 011 crash at DFW
- 4. Head program for Test-hop/Ferry. Program was abandoned prior to completion

1/56-1/85 DELTA AIRLINES, INC.

Pilot

Other Duties included:

Flight Engineer First Officer Captain Pilot Instructor

Check Pilot
Line Check Pilot
Assistant Chief Pilot

Captain and Line Check Pilot on L-101 1 equipment for both domestic and international operations

#### Ratings

Airline Transport Pilot Certificate #3 5 59 12 with ratings including: cw-46 DC-6, DC-7, DC-8, DC-9, DC-10 CV-240, CV-340, CV-440, CV-880, CV-990 B-727 L-101 1

Flight Time: 29,000 Hours

# **Education**

1/53-1/56

University of Georgia

BBA degree

# **Military**

2/43-12/45 First tour active duty 1/51-1/53 Second tour active duty

United States Air Force

Pilot

Instructor Pilot

Budget and Accounting Officer

Retired from USAF Reserves

# Personal

Date of **Birth**: December 27, 1924 Marital Status: Married - four children

Health: Excellent

### DAVID L. GENTRY

# **4453** Gregory Rd. **Decatur, GA 30035 (404)** 288-0166

Experienced manager with effective communication skills to provide direction, continuous improvement leadership, and goal setting in the changing airline industry.

### Professional Experience:

1986 - Present Northwest Airlines, Inc.

#### Hanger Systems Crew Chief

- Supervise/Perform C-check operations DC-9-10/30/40/50 & MD.30 aircraft
- **Training Coordinator**
- · Developed Training needs
- . Procure Training
- · Instructing

#### Manager/Support Shops

- · Planning & Budgeting Control
- . Promote Conrinuour Improvement
- Provide Resources & Direction in Attaining Goals

1976 - 1986 SOUTHERN AIRWAYS& REPUBLIC AIRLINES

#### Section Manager & St. Foreman/Metal Finishing Shop

- · Supervision/Planning/Coordination of Work Activity
- . Ensuring Maximum Efficiency, Safety, and Production
- · Goal Setting
- . Vendor Evaluation

1974 - 1976 <u>Lead Mechanic/Metal Finishing</u>

- Supervise engine overhaul & repair on M-404 and DC-9 aircraft
- Oversee Shop Functions

1966 - 1974 Mechanic/Welding

• Welding duties DC-3/M-404/DC-9

**1961 - 1966** U.S. MARINE CORPS

Tactical Support Launch & Recovery

• Overhaul/Repair J-87 engine catapult

#### EDUCATION & PROFESSIONAL DEVELOPMENT

- \* Airframe & Powerplant License # 260606474
- . DeKalb College Associates Degree in Business Administration
- Aerospace Metal Finishing & Machining U.S. Marine Corps
- . Dale Carnegie Institute for Effective Speaking & Human Relations
- · Quality by Design . Lawrence Miller
- · Principles for Contered Leadership · Stephen Covey
- Achieving Competitive Excellence (ACE)
- . Quality Improvement Process Management
- \* Continuous Improvement Leadership Mike Midas
- · Quality Enhancement · Dr. Edward Deming

REFERENCES AVAILABLE UPON REQUEST

# EXHIBIT D FAA ENFORCEMENT HISTORY

#### FAA ENFORCEMENT ACTIONS

The following is a description regarding FAA actions against three relevant corporations in which Messrs. Flynn, Gallagher and Priddy held substantial interests (WestAir Commuter Airlines, NPA, Inc. and Atlantic Southeast Airlines). All actions against those companies have been resolved and closed, with one exception of a 1987 WestAir case which appears to be inactive.

Mr. Priddy has not received access to Atlantic Southeast Airlines' litigation files; however, attached is a FAA printout of actions against Atlantic Southeast during the period which Mr. Priddy was employed by that carrier. All such items have been closed.

#### VIA FEDERAL-EXPRESS

#### CONFIDENTIAL

August 8, 1991

Thomas K. McGowan, Esq. Curtis Coward, Esq. McGuire, Woods, Battle & Booth P. 0. Box 9346 McLean, Virginia 22102

Re: Atlantic Coast Airlines Information Request

Dear Tom and Curt:

In response to **Daryl Gault's** request and our telephone conversations of Friday, August 2 and **Tuesday, August 6,** 1991, I have attached a compilation of FAA enforcement actions initiated against **WestAir** and its employees for the period commencing April, 1987 and continuing up through the present. A review of FAA files **reveals** that there have been some enforcement actions prior to April, 1987. However, these prior actions were not handled by this office. Accordingly, without pulling each of these prior cases from **FAA** archives, it will be impossible to ascertain their alleged subject matters or the circumstances under which they were settled. However, suffice it to say that prior to December 30, 1987, the effective date of Public Law 100-223, all **civil** penalty cases settled were done so by means of offers in compromise without any findings of violation. Accordingly, I believe that it would be safe to presume that no findings of violation were made in any of these prior cases.

#### ACTIONS AGAINST ATLANTIC COAST AIRLINES

To my knowledge, there have been no FAA cases initiated against Atlantic Coast Airlines, nor are there any which are pending initiation. This office's only involvement with cases in any way associating Atlantic Coast Airlines are confined to two cases specifically identified in Attachment A, Section II (Actions Against WestAir Associates), and specifically identified as files numbers 9006MHA0420 and 9006RSP0421. In those cases, the FAA's action was confined to Atlantic Coast Airlines employees and not the company. Be that as it may, we successfully defended these employees and the FAA withdrew the enforcement actions and closed their files.

Thomas K. McGowan, Esq. Curtis Coward, Esq. August 8, 1991
Page Two

# ACTIONS AGAINST WESTAIR HOLDING CARRIERS, WESTAIR COMMUTER AIRLINES, INC. AND NPA

Attachment A is a compilation of all FAA/We&Air cases for the period April, 1987 through the present time. This compilation is broken down into the following categories:

#### I. Actions Against Company

- A. Maintenance/Operations
- B. Airports/Security

#### II. Actions Asainst WestAir Associates

- A. Maintenance/Operations
- B. Airports/Security

This compilation is confined to those cases in which the FAA has initiated legal enforcement action (i.e., either civil penalties or certificate actions) and does not include administrative actions such as letters of correction, warnings of reprimands. Likewise, it does not include those matters in which the FAA has merely issued letters of investigation, regardless of whether those matters may have been closed by the FAA or whether they currently remain open. This compilation includes WestAir Commuter Airlines, NPA and Atlantic Coast Airlines. To my knowledge, there are two cases in which letters of investigation have recently been issued and which will probably result in the initiation of some legal enforcement action by the FAA. These cases are listed on Attachment B.

As can be see from Attachment A, in only one instance has the FAA made a finding of violation (FAA Case No. 88WP750226, our file no. 8905UEX0358), a "failure to detect" security case more specifically referenced in paragraph I. B. page 5 of Attachment A. This involved a failure to detect a hand grenade test object by a contract security screener at Redding, California. The FAA had sought imposition of a \$1,000 civil penalty and agreed to accept \$675 in settlement. The FAA would not, however, agree to accept an offer in compromise without a finding of violation. As you may know, this is fairly consistent with the FAA's system—wide policy in effect at that time — i.e., that civil penalties would be assessed with findings of violation being made. It was not until the repromulgation of the FAA's Civil Penalty Rules in August, 1990, that the FAA agreed to entertain compromise offers on a case-by-case basis. In agreeing to settle this matter, Westair made an economic decision. The civil penalty sought, as well as the amount at which this case was settled, were relatively low in relation to the costs, expenses and uncertainties that would be entailed in fully litigating this matter. Notwithstanding the FAA's finding of violation, WestAir tendered the

Thomas **K.** McGowan, Esq. Curtis Coward, Esq. August 8, 1991
Page Three

civil penalty without admitting any liability, wrongdoing or violation on its part.

Other than this **Redding** case, all other actions against the company were either closed by means of **WestAir's** tender of an offer in compromise with no admission of liability, **wrongdoing or** violation and without the **FAA's** making any finding of violation, or by means of the FAA's outright withdrawal of the enforcement action.

You will also note that there **are** a number of cases which **are** currently pending. No findings of violation have been made in these pending cases. At this point, the violations are merely allegations made by the FM.

I have also enclosed as Attachment C a copy of an FM internal document entitled "Enforcement Report Data For WestAir Commuter Airlines". This report data covers the period from January 1, 1984 through August 1, 1990, and includes administrative actions as well as legal actions. The available response time to your inquiry did not permit me sufficient time to obtain an update on this document covering matters arising after August 1, 1990, or covering NPA (which, until very recently, was operating under a different air carrier operating certificate). However, it is my understanding that from August 1, 1990 through the present time, I was handling all FM matters for WestAir and NPA. With this understanding, I would assume that if there were any other cases that had been initiated or were under investigation, they would have come to my attention.

I have taken the liberty of sending a copy of this letter and the attached to Daryl Gault.

Should you have any questions concerning the foregoing or the attached, please do not hesitate to contact me.

With best regards.

Very truly your

Michael L. Dworkin

\*

MLD:mlc

Enclosures

cc: Daryl Gault, Esq.

#### Attachment A

# COMPILATION OF FAA LEGAL ACTIONS AGAINST WESTAIR AND ITS ASSOCIATES -- 1987 THROUGH PRESENT

#### I. Actions Against Company

#### A. Maintenance/Operations

#### FM Case No. 87WP040002/Our File No. 8707UEX0241

Alleged subject Matter: Alleged noncompliance With Non-Destructive Testing time limits and overhaul time limits for EMB-110 main and nose wheels and failure to record NDT inspections in aircraft maintenance records.

**FARS Alleged:** 43.9, **91.9(a)**, 91.167(a)(2), 135.5 and 135.21(a).

FAA Proposed Action: \$63,060.00 civil penalty.

Final Action: Settled by payment of \$31,530.00 offer in compromise.

Finding of Violation: None.

Status: Closed 2/16/88.

#### NAA Gase 87WP040061/Our File No. 8801UEX0278

Alleged Subject Matter: Entry in EMB 110-P1 maintenance records indicating completion of installation of de-icing system when, in fact, it had not. The plumbing had not been installed for the inboard de-icing boots. The inoperative de-icing boots had neither been deferred nor placarded.

**FARs Alleged:** 135.413(a)

FAA Proposed Action: \$1,000 civil penalty.

Final Action: Settled by payment of \$1,000 offer in compromise.

Finding of Violation: None.

Status: Closed 6/3/88.

#### FAA Case No. 87WP140096/Our File No. 8806UEX0297

Alleged Subject Matter: Operation of SD-360 on flight from San Francisco to Sacramento when flight attendant was unfamiliar with the use of Halon fire extinguishers on board the aircraft and when WestAir's Flight Attendant Manual did not contain current information on Halon fire extinguishers.

FARs Alleged: 121.135(a)(1)

FAA Proposed Action: \$2,000 civil penalty.

Final Action: Settled by payment of \$1,000 offer in Compromise.

Finding of Violation: None.

Status: Closed 10/21/88

### FMACEsee No. 88WP170014/Our File No. 8811UEX0320

Alleged Subject Matter: Improper repair to **BAe** 146 fuel manifold assemblies (failure to install o-rings on fuel nozzles). Aircraft was operated on three flights and experienced a fire warning indication on the third flight necessitating discontinuation of the flight and return to SFO.

FARs Alleged: 43.13(a) and (b), 91.29(a), 121.153(a)(2)

FAA Proposed Action: \$6,250 civil penalty.

Final Action: Settled by payment of \$6,250 offer in compromise.

Finding of Violation: None.

Status: Closed 1/15/91.

#### FAA Case No. 89WP170002/Our File No. 8902UEX0331

Alleged Subject Matter: Operation of SD3-60 with improperly secured left outboard aileron shroud assembly necessitating an emergency landing at FAT.

**FARS Alleged:** 43.13(a), 121.153(a)(2)

FAA Proposed Action: \$10,000 civil penalty.

Final Action: Settled by payment of \$10,000 offer in compromise

Finding of Violation: None.

Status: Closed 1/15/91.

#### FAA Case No. 90WP050062/Our File No. 9101UEX0444

Alleged Subject Matter: Improper grounding of aircraft during refueling at LGB.

FARs Alleged: 135.21(a)

FAA Proposed Action: \$1,000 civil penalty.

Final Action: On March 22, 1991, the FAA withdrew and closed this case without action.

Finding of Violation: None

status: Closed 3/22/91

FM Case No 91WP170032/Our File No 9105UEX0461

Alleged Subject Matter: Discrepancies in pilot records.

FARS Alleged: 135.299(b), 135.323(c) and 135.341

FM Proposed Action: \$10,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

FAA Cases Nos. 91NM090004, 005 and 006/Our File No. 9101UEX0447

Alleged Subject Matter: Runway incursions at PDX while aircraft

were being taxied by maintenance personnel.

**FARS Alleged:** 91.129(h) and 91.13(b)

FAA Proposed Action: \$4,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

### B. <u>Airports/Security Cases</u>

#### FAA Case No. 85WP750155/Our File No. 8801UEX0278

Alleged Subject Matter: Unauthorized access to sterile area at carrier-shared security checkpoint at **SFO** by contract security screener.

**FARS** Alleged: 108.5(a) (1) and 109(a)

FAA Proposed Action: \$1,000 civil penalty.

Final Action: Settled by payment of \$500 offer in compromise.

Finding of Violation: None.

Status: Closed 5/12/88

# FAA Case No. 86WP750159 and 86WP750160/Our File NO 8801UEX0278

Alleged Subject Matter: Baggage tag container at SFO Gate 78 was left unsecured and unattended. Additionally, keys in the alarm on/off switch located adjacent to the Airport Operations Area access door were left unattended.

**FARs** Alleged: 108.5(a)(2)

FAA Proposed Action: \$2,000 civil penalty.

Final **Action:** Settled by payment of \$2,000 offer in compromise.

Finding of Violation: None.

Status: closed 5/12/88.

#### FM Case No. 87WP750014/Qur File No. 8801UEX0278

Alleged Subject Matter: MRY contract security screener commenced screening passengers without conducting a required inspection or search of the hold room beyond the carrier-shared screening point. The contract screener also conducted an improper operational test of the metal detector after that device had been left unattended for a period of time. The contract security service also failed to maintain the screener's training records in a complete, current and accurate manner.

**FARS Alleged:** 108.5(a)(1)

FAA Proposed Action: \$8,000 civil penalty

Final Action: Settled by payment of \$6,000 offer in compromise.

Finding of Violation: None.

Status: Closed 5/12/88.

#### FAA Case No. 88WP750070/Our File No. 8810UEX0312

Alleged Subject Matter: ACV screeners discovered a loaded handgun in a ticketed passenger's handbag during the x-ray screening process. The FAA alleged that WestAir failed to notify local law enforcement authorities and failed to identify the passenger. WestAir allowed the passenger to unload the weapon and check it as baggage. The FM alleged that WestAir had failed to follow the requirements of its ACSSP.

**FARs** Alleged: 108.5(a) (1)

FAA Proposed Action: \$10,000 civil penalty.

Final **Action:** The FAA withdrew enforcement action and closed file.

Finding of Violation: None.

status: Closed 9/14/89.

#### ###PV#S9@2%dOur 'File No 8905UEX0358

Alleged Subject Hatter: Failure to detect hand grenade test object by contract security screener at RDD.

**FARs Alleged:** 108.5(a) (1, 108.5(b) and 108.9(a)

FAA Proposed Action: \$1,000 civil penalty.

Final Action: Settled by payment of \$675 civil penalty.

Finding of Violation: Yes.

Status: Closed 11/5/89.

#### FM Case No. 88WP750136/Our File No. 8902UEX0338

Alleged Subject Matter: Unbadged individual observed unloading refreshment supplies from a delivery truck in the AOA at FAT east of Gate 6.

FARs Alleged: 108.5(a)(1)

FM Proposed Action: \$7,500 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending: informal conference held 9/12/89.

#### FAA Case No. 89WP750067/Our File No. 8905UEX0359

Alleged Subject Matter: Unattended aircraft at CIC and unauthorized access to aircraft: failure to challenge unbadged individual.

**FARs Alleged:** 108.13(a)

FAA Proposed Action: \$7,500 civil penalty.

Final Action: Pending

Finding of Violation: N/A

**Status:** FAA complaint filed May 2, 1991 seeking \$7,500 civil penalty. **WestAir** has requested a hearing. Hearing will be scheduled after November 1, 1991.

## FAA Case No. 89WP750135/Our File No. 9001UEX0399

Alleged Subject Matter: SMF-contract security screener failed to detect FM hand grenade test object at carrier-shared security checkpoint.

FARs Alleged: 108.5(a) (2)

FAA Proposed Action: \$1,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: FAA complaint filed May 1, 1991 seeking \$1,000 civil penalty. WestAir has requested a hearing.

## FAA Case No. 89WP710151/Our File No. 8906UEX0363

Alleged Subject Matter: Unattended passenger gate door at SAN; unbadged individual gains access into AOA through open gate door and remains on AOA for several minutes before being challenged. Gate door security the responsibility of United Airlines.

FARs Alleged: 108.5(b)

**FAA Proposed Action:** \$7,500 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: FAA Second Amended Complaint filed July 25, 1991, seeking \$7,500 civil penalty. WestAir has requested a hearing.

### FM Case No. 90WP750021/Our File No. 9002UEX0405

Alleged Subject Matter: Failure to detect an FAA-approved hand grenade test object at MOD.

**FARs Alleged:** 108.5(a)(2)

FM Proposed Action: \$1,000 civil penalty.

Final Action: Settled by payment of \$1,000 offer in compromise.

Finding of Violation: None.

Status: Closed 05/02/91

## FAA Case No. 89NM710056/Our File No. 9011NPA0436

Alleged Subject Matter: Passenger access into Pasco Airport sterile area with . 45 caliber semi-automatic pistol.

**TARS** Alleged: 108.5(a)(1)

FAA Proposed Action: \$7,500 civil penalty.

Final Action: Settled by payment of \$5,000 offer in compromise.

Finding of Violation: None.

Status: Closed 01/08/91

## 89NMTa948NØOUT F i l A N O 9011NPA0436

Alleged Subject Matter: Failure to challenge unbadged person at

SEA

FARs Alleged: 108.5(a)(1)

FM Proposed Action: \$4,000 civil penalty.

Final Action: Settled by payment of \$1,500 offer in compromise.

Finding of Violation: None.

Status: Closed 03/29/91

#### FAA Case No. 90WP710414/Our File No. 9012UEX0437

Alleged Subject Matter: Failure to detect a hand grenade test object at OXR. The WestAir screener indicated that the test object looked like a perfume bottle as it passed through the x-ray device.

FARs Alleged: 108.9(a)

FM Proposed Action: \$1,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

### FAA Case No. 90WP710446/Our File No. 9101UEX0443 (ANA I)

Alleged Subject Matter: Failure to detect opaque rectangle test object at carrier-shared security checkpoint by security screening contractor at ANA.

FARs Alleged: 108.5(b)

FM Proposed Action: \$1,428.00 civil penalty.

Final Action: Pending

Finding of Violation: N/A

status: Pending

## FAA Case No. 89WP7510056/Our File No. 8906UEX0360

Alleged Subject Matter: Carrier-shared security contractor's alleged failure to maintain current and accurate training records for checkpoint security employees, failure to maintain minimum employment standards and training for checkpoint security supervisors, and failure to update training for and provide periodic retesting of checkpoint security supervisors at SMF.

**FARs** Alleged: 108.5(a) (1)

FM Proposed Action: \$24,000 civil penalties each against Wes-

tAir and other SIG-based carriers.

Final Action: Pending

Finding of Violation: N/A

Status': Pending

## FAA Case No. 90WP750082/Our File No. 9103UEX0452

Alleged Subject Matter: Aircraft left unattended and unlocked in the AOA at RNO and that and FM Special Agent, not wearing any visible approved identification, gained access to the aircraft without challenge. Access to AOA controlled by United Airlines.

**FARS** Alleged: 108.5(a)(1)

FM Proposed Action: \$7,500 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending; informal conference held 8/1/91.

## FAA Case No. 90WP750048/Our File No. 9103UEX0453

Alleged Subject Matter: United Airlines' failure to provide a qualified Ground Security Coordinator on duty for operations at MRY.

**FARS** Alleged: 108.10(a)(l) and 108.10(b)

FM Proposed Action: \$7,500 civil penalty:

Final Action: Pending

Finding of Violation: N/A

Status: Pending; informal conference held 8/1/91.

## FAA Case No. 89WP750179/Our File No. 9107UEX0465

Alleged Subject Matter: Failure to-detect dynamite bomb test object by security screener at RDD.

**FARS** Alleged: 108.5(a)(3)

FAA Proposed Action: \$2,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

## 90WPT50067/Our File No 9107UEX0466 (SMF I I I )

Alleged Subject Matter: Failure to detect dynamite bomb test object by carrier-shared security screening contractor at SMF.

**FARS Alleged:** 108.5(a)(3)

FM Proposed Action: \$10,000 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

## FM Case No 90WP710346/Our File No 9107UEX0467 (ANA II)

Alleged Subject Matter: Failure to detect encapsulated weapon test object by carrier-shared security screening contractor at ANA.

FARs Alleged: 108.9(a)

FM Proposed Action: \$142.85 civil penalty.

Final Action: Pending

Finding of Violation: N/A

Status: Pending

## II. Actions Against WestAir Associates

#### A. Maintenance/Operations

During this reporting period, this office has represented seventeen **WestAir** flight crewmembers and six **WestAir** mechanics in defending FM enforcement actions. In the interests of brevity, these cases are not reported individually. Rather, report is confined to the most significant matters. In the interests of each associate's **privacy, the** reports that are listed are simply identified by this **office's** file number.

## 1. Flight Crewmember Cases

8706MBA0236. The FM proposed suspension of this airman's airline transport pilot ("ATP") certificate for a period of 30 days when the EMB 110, of which he was in command, taxied into a battery cart at SFO. The aircraft began moving when the flight crew called for the chocks to be removed at the same time external power was being disconnected. The crew continued performing its "Before Taxi Check" checklist, apparently not realizing that the aircraft was moving. No suspension was imposed by virtue of the airman's having filed a timely NASA ASRS report.

8704ETF0223. The FM had proposed suspending this airman's ATP certificate for a period of 30 days by reason of his landing on the wrong runway at SFO. Specifically, the aircraft was issued ATC instructions to intercept the runway 28 R localizer and was subsequently instructed to land on 28 L. The crew landed on runway 28 R. The case was subsequently settled for a \$300 civil penalty offer in compromise without finding of violation.

8705UEXO231. This airman's ATP certificate was suspended for a period of 60 days by reason of his incursion into the San Diego TCA without an appropriate ATC clearance. The aircraft was enroute from LAX to SAN under instrument flight rules. In the interests of affording his passengers a more comfortable flight; the airman requested ATC for another altitude to avoid cumulus buildups which appeared ahead. ATC was unable to reassign the aircraft to another altitude. The airman accordingly canceled his IFR clearance and conducted the remainder of the flight under visual flight rules, remaining in contact with ATC for purposes of obtaining radar advisories. However, he failed to obtain the required ATC clearance to enter the TCA. At the time that this case was pending, a 60 day suspension was the mandatory sanction imposed by the FM for unauthorized TCA incursions.

8802MDL0280 and 8803RSM0285. The FM proposed to suspend the ATP certificates of the captain and first officer of an SD3-60 on an STS-SF0 flight. The crew started the engines on this aircraft when the propeller chocks were still in place in the right aircraft engine. The engine start caused damage to the right engine de-icer bracket and the engine nacelle. Although the crewmembers shut down the engine and visually inspected it, they

neglected to have **the** right engine properly inspected for damage by qualified **maintenance** personnel. **They restarted** the engines and **operated** the aircraft to SFO. The originally proposed 30 day suspensions were not imposed by reason both crewmembers having filed timely NASA **ASRS** reports.

8710MND0255 and 8802JAM0279. The FM proposed suspension of the ATP certificates of both the captain and first officer on an MCE-FAT flight for alleged noncompliance with an ATC clearance. The clearance included a left turn after takeoff to a heading of 140 degrees. However, after takeoff, the aircraft executed a right turn. Apparently, an ATC conflict was created and ATC had to issue vectors to an Air Force XC-135 in order to provide sufficient separation. The FM subsequently withdrew it action against the captain inasmuch as he was not in communication with ATC when the clearance was received. With respect to the first officer, the FAA eventually settled this matter and reduced the period of suspension to 15 days.

8810PBL0314 and 8902ACS0336. The FM proposed suspensions of the pilot certificates of a captain and first officer of an EMB 120 which had deviated from an ATC clearance to climb to and maintain 10,000 feet while enroute from LGB to SMF. Although the crew acknowledged the 10,000 clearance, the aircraft proceeded to climb to 11,000 feet. The FM subsequently withdrew the 'action against the first officer and settled the captain's case by means of a civil penalty offer in compromise in the amount of \$500 with no finding of violation.

8803MEA0287. The FM had proposed suspension of this first officer's pilot certificate for a period of 30 days for landing at the wrong airport, i.e., SMX as opposed to SBP. The two airports are approximately 26 miles apart. The FM subsequently agreed to reduce the suspension to 15 days. Nonetheless, we appealed to the National Transportation Safety Board, arguing that all navigation and communication responsibilities were being performed by the captain and that the first officer, as the flying pilot, was merely complying with instructions that the captain was relaying to him. The NTSB Administrative Law Judge agreed with our position and dismissed the FAA's enforcement action. The FM has appealed this matter to the full NTSB and we are currently awaiting a decision.

8712SRF0266. The FM proposed to suspend an SD3-60 captain's ATP certificate for a period of 30 days by reason of his aircraft's collision with parked aircraft at SMF. He was working as a training captain on a training flight. Through no fault of his own, or of any other crewmembers, the aircraft experienced a hydraulic system failure resulting in a loss of steering and brakes. Upon landing at SMF, rather than remaining on the runway and impeding runway utilization, the captain elected to taxi to the parking area. According to WestAir's SD3-60 training materials, the emergency hydraulic accumulator will permit eight to ten brake applications even after a hydraulic system failure. As the aircraft taxied to the ramp, the captain counted all brake

applications. Unfortunately, **after only** five or six brake applications, the accumulator ran out of pressure. The aircraft was unable to **stop**, hit two aircraft and came to rest in the airport perimeter fence. We **appealed the FAA's** enforcement action to the **NTSB**. The **NTSB's** Administrative Law Judge concluded that the captain had reasonably relied upon the training materials and information given to him by the company and dismissed the **FAA's** enforcement action. The FAA has appealed that decision to the full NTSB and we are awaiting the Board's decision.

8903PMK0341 and 8903LM00344. The FM has brought these cases against the captain and first officer of an EMB-110 on a night-time departure from SFO. ATC had cleared the aircraft to taxi to and depart from runway 01 R. At the time that the aircraft initiated its takeoff roll, it was not on runway 01 R but rather on taxiway L which is to the right of and parallel to runway 01 R. After rolling just a few feet and prior to the aircraft achieving flying speed, the crewmembers realized their mistake and terminated the takeoff. ATC subsequently canceled the takeoff clearance. The FM has proposed suspension of both **crewmember's** pilot certificates for 30 days each. We appealed the FAA actions to the NTSB. The first officer's case has been held in abeyance pending resolution of the captain's case. At trial before the NTSB Administrative Law Judge in the captain's case, WestAir management conceded that the captain and first officer should not have been paired together as both crewmembers were relatively inexperienced and were not familiar with SFO. Additionally, there was substantial construction activity in the vicinity of the runway 01 complex which caused the crewmembers to become disoriented. At the conclusion of the hearing, the Administrative Law Judge concluded that the FM had nonetheless established violations of pertinent FARS, but imposed no suspension by reason of the captain's having filed a timely NASA ASRS report. We have appealed the Judge's Initial Decision and Order to the extent that findings of violation have been made. We are currently awaiting disposition of this matter by the full Board.

#### 2. Maintenance Cases

8901HTW0326. This case is an outgrowth of the BAe 146 engine fire indication case (see FM file no. 88WP170014/our file no. 8811UEX0320 above). In addition to the FAA's enforcement action against the company, the FM initiated an enforcement action against the mechanic who failed to install o-rings in in the fuel manifold. Inasmuch as the mechanic had timely filed a NASA ASRS report, no suspension was imposed.

8912LRG0394. The FM has proposed a suspension of this associate's mechanic certificate for a period of 12 days for his alleged accomplishment of an "A" check inspection on an EMB 110 at SFO. Included in the "A" check inspection was the requirement that the oil reservoir cap be secured. Approximately one-half hour after the accomplishment of the "A" check, the aircraft departed, Only to return to SFO for a precautionary landing caused by oil pressure fluctuation in the right engine. This

matter has been settled by means of an offer in compromise in the amount of \$200, without finding of violation.

9008CS00429. The FAA has proposed to suspend this associate's mechanic certificate for a period of 30 days by reason of his failure to secure a full flow chip detector on the #1 engine of a BAe 146. The aircraft departed RNO for SFO and while enroute, the #1 engine indicated low oil pressure necessitating an inflight shutdown. Upon arrival at SFO, the full flow chip detector was found dangling from its locking cable. The FM subsequently withdrew the charges against this associate.

9006MHA0420 and 9006RSP0421. The FM has proposed suspensions of these mechanics' certificates for period of 30 days each, alleging that they performed a service check on an EMB-120 and failed to inspect and ensure the security of the #2 engine outboard cowling. Upon departure, the forward outboard cowling door came open in flight necessitating a precautionary landing. The FM subsequently withdrew these enforcement actions.

9102YVU0451. The FM has proposed to suspend this associate's mechanic certificate for a period of 30 days by reason of his failure to secure a full flow chip detector on the #3 engine of a BAe 146. The aircraft departed SFO for ANA and shortly after takeoff, the #3 engine indicated low oil pressure necessitating an in-flight shutdown and return of the aircraft to SFO. Upon arrival at SFO, the full flow chip detector probe was found hanging from the lockclip and cable. This matter remains pending.

## B. <u>Airports/Security</u>

None.

#### Attachment B

# Recent Letters of Investigation Likely to Result in The Initiatiom of FAA Legal Enforcement Action

- 1. Airport Security Cases.
  - a. Case No. 91WP710164/Our File No. 9107UEX0463.

Alleged Subject Matter: Failure to detect dynamite bomb test object by carrier-shared security screening contractor at SMX.

- 2. Potential Actions Against WestAir and/or WestAir Associates.
- a. 9104BRH0454. The FAA issued a letter of investigation to this associate concerning an incident involving a BAe Jetstream 3201 aircraft which experienced an aborted takeoff at Yakima, Washington. The cause of the abort was alleged improper installation of the right main landing gear wheel assembly, causing the right main landing gear brake to lock up and resulting in a deflated tire. We responded to the letter of investigation and the matter was subsequently closed without action upon the FAA's determination that no violation had occurred.
- **b.** 9109WSB0476. The FAA issued a letter of investigation to this ACA associate concerning the installation of a main landing gear wheel, assembly on a J-3201 aircraft. The matter remains pending. It is presently unknown whether the FAA will make the same disposition of this case as it did in 9104BRE0454.

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#### Attachment A

#### COMPILATION OF FAA LEGAL ACTIONS AGAINST WESTAIR AND ITS ASSOCIATES

## I. Actions against Company

## A <u>Maintenance/Operations</u>

## FAA Case No. 91WP170032/Our File No. 9105UEX0461

Alleged Subject Matter: Discrepancies in pilot records

FARs Alleged: 135.299(b), 135.323(c) and 135.341

FAA Proposed Action: \$10,000.00 civil penalty.

Final Action: Settled by payment of \$6,000.00 offer in

compromise

Finding of Violation: None.

Status: Closed 9/8/1992

## FAA Cases Nos. 91NM090004, 005, 006/Our File No. 9101UEX447

Alleged subject matter: Runway incursions at PDX while aircraft were being taxied by maintenance personnel.

FARs Alleged: 91.129(h) and 91.13(b).

FAA Proposed Action: \$4,000.00 civil penalty

Status: This matter went to hearing on June 15, 1991.

Immediately prior to the hearing, the FAA withdrew its allegation of violation of FAR Section 91.129(h). On September 14, 1992,

DOT Administrative Law Judge Burton S. Kolko issued his Initial Decision and Order finding WestAir in violation of FAR Section 91.13(b) (careless operation) and assessed a civil penalty of \$3,000.00. We have appealed the Administrative Law Judge's initial decision. Under the FAA's new civil penalty program, this appeal is now before the Administrator. We are awaiting receipt of the FAA's reply brief which will be due at the end of December, 1992. A copy of our Appeal Brief is enclosed as Attachment E.

## F-AA Case No. 91NM010232/Our File No. 9205UEX0515

Alleged Subject Ratter: Operation of a BAe-146 with aft overhead compartment containing protective breathing equipment locked closed and EL-deferred.

FARs Alleged: 121.153 (a)(2), 121.337(b)(9) and 121.337(c)(2).

FAA Proposed Action: \$6000 civil penalty.

Final Action: The FAA has issued a Final Notice of Proposed Civil Penalty (\$6000). We have appealed and requested a hearing.

Finding of Violation: N/A

**Status:** Awaiting hearing before DOT Administrative Law Judge (estimated spring-summer, 1993).

## B. Airport/Security Cases

#### FAA Case No. 88WP750136/Our File No. 8902-UEX-0338 (FAT)

Alleged Subject Matter: Unbadged individual observed unloading refreshment-supplies from a delivery truck in the AOA at FAT East of Gate 6.

**FARs** Alleged: 108.5(a)(1)

FAA Proposed Action: \$7,500.00 civil penalty.

Final Action: Pending.

Finding of Violation: N/A

Status: Pending; Informal conference was held on September 12,

1989. We are still awaiting the FAA's disposition.

#### FAA Case No. 89WP750067/Our File No. 8905UEX0359 (CIC)

Alleged Subject Matter: Unattended aircraft at CIC and unauthorized access to aircraft; failure to challenge unbadged individual.

FARs Alleged: 108.13(a)

FAA Proposed Action: \$7,500.00 civil penalty.

Final Action: Settled by payment of\$7,500.00 offer in

compromise.

Finding of Violation: None.

Status: Closed 6/24/92

#### FAA Case No. 89WP750135/Our File No. 9001UEX0399 (SMF)

Alleged Subject Matter: SMF-contract security screener failed to detect FAA hand grenade test object at carrier-shared security checkpoint.

**FARs** Alleged: 108.5(a)(2)

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FAA Proposed Action: \$1000.00 civil penalty.

Final Action: Settled by payment of \$153.00 offer in compromise.

Finding of Violation: None

status: Closed 7/3/92

## FAA Case No. 90WP710414/Our File No. 9012UEX0437 (OXR)

**Alleged Subj ectMatter:** Failure to detect a hand **grenade** test object at OXR. The **WestAir** screener indicated that the test object looked **like** a *perfume* bottle as it passed through the **x**-ray device.

FARs alleged: 108.9(a)

FAA Proposed Action: \$1,000 civil penalty...

Final Action: Settled by payment of \$153.00 offer in compromise.

Finding of Violation: None

Status: Closed 7/20/92

## FAA Case No. 90WP710446/Our File No. 9101UEX0443 (SNA)

**Alleged**Subject Hatter: Failure of security screening contractor at SNA to detect **opaque** rectangle test object **at** carrier-shared security checkpoint.

FARs Alleged: 108.5(b)

**FAA** Proposed Action: \$1,428 civil penalty.

Final Action: On January 28, 1992, the FAA withdrew and closed this case without action.

Finding of Violation: None.

Status: Closed 1/28/92

### FAA Case No. 89WP7510056/Our File No. 8906UEX0360 (SMF)

Alleged Subject Matter: Carrier-shared security contractor's alleged failure to maintain current and accurate training records for checkpoint security employees, failure to maintain minimum employment standards and training for checkpoint security supervisors, and failure to update training for, and provide periodic retesting of checkpoint security supervisors at SMF.

**FARs** Alleged: 108.5(a)(1)

FAA Proposed Action: Civil penalties in the amount \$24,000 each

against WestAir and the other nine SIG-based carriers.

Finding of Violation: N/A

Status: Pending; USAir has recently settled its case with the FAA for civil penalty compromise, with no finding of violation, in the amount of \$1000. We recently, by letter, demanded that the FAA withdraw the action against WestAir a recent U.S. District Court decision in U.S. v. American Airlines. et al., (also known as the San Antonio Decision). A copy of our letter is enclosed hereto as Attachment F.

## 90WP750082/Our File No. 9103UEX0452 (RNO)

Alleged Subject Hatter: Aircraft left unattended and unlocked at RNO and unauthorized access by FAA special agent. Access to AOA was controlled by United Airlines.

**FARs** Alleged: 108.5(a) (1)

**FAA** Proposed Action: \$7,500 civil penalty.

**Final Action:** Settlement has been agreed upon by means of payment of \$3,750 civil penalty offer in compromise, with no finding of violation.

Finding of Violation: None.

Status: Awaiting WestAir's check in the civil penalty compromise amount.

## FAA Case No. 90WP750048/Our File No. 9103UEX0453 (MRY)

**Alleged Subj ectMatter:** United Airlines' failure to provide a qualified ground security coordinator on duty for operations at MRY.

FARS Alleged: 108.10(a) (1) and 108.10(b)

FAA Proposed Action: \$7,500 civil penalty.

Final Action: Settlement has been agreed upon by means of WestAir's tender of a \$500 civil penalty offer in compromise with no finding of violation.

Finding of Violation: None

Status: Pending; awaiting WestAir's tender of check in the civil penalty settlement amount.

## FAA Case No. 39WP750179/Our Pile No. 9107UEX0465 (RDD)

Alleged Subject Matter: Failure to detect dynamite bomb test object at RDD.

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**FARs** Alleged: 108.5(a)(3)

FAA Proposed Action: \$2,000 civil penalty.

Final Action: FAA withdrew this case.

Finding of Violation: None

Status: Closed 3/18/92

## FAA Case No. 90WP750067/Our File No. 9107UEX0466 (SMF)

Alleged Subject Matter: Failure to detect dynamite bomb test object by carrier-shared security screening contractor at SMF.

**FARS Alleged:** 108.5(a)(3)

FM Proposed Action: \$10,000 civil penalty.

Final Action: Settled by means of offer in compromise in the

amount of \$1,530.

Finding of Violation: None.

Status: Closed 7/30/92

## FAA Case No. 90WP710346/Our File No; 9107UEX0467 (SNA)

**Alleged** Sub j ect Matter: Failure to detect encapsulated weapon test object by carrier-shared security screening contractor at **SNA**.

FARs Alleged: 108.9(a)

FMProposed Action: \$142.85 civil penalty

Final Action: The FAA has agreed to withdraw this case in its

entirety.

Finding of Violation: None.

Status: Awaiting receipt of FAA order terminating this

proceeding.

### C. Hazardous Materials

None.

## II. Actions against WestAir Associates

#### A. Maintenance/Operations

1. Flight Crowmember Cases

**8803MEA0287**. The FAA had proposed suspension of this first officer's pilot certificate for a period of 30 days for landing at the wrong airport, i.e., SMX as opposed to SBP. The two airports are approximately 26 miles apart. The FAA subsequently agreed to reduce the suspension to 15 days. Nonetheless, we appealed to the National Transportation Safety Board, arguing that all navigation and communication responsibilities were being performed by the captain and that the first officer, as the flying pilot, was merely complying with instructions that the captain was relaying to him. The NTSB Administrative Law Judge agreed with our position and dismissed the FAA'senforcement action in its entirety. The FAA appealed this matter to the full Board, which reversed the initial decision and order of the Administrative Law Judge, and reimposed the 15-day suspension (Attachment G).

8712SRF0266. The FAA proposed to suspend an SD3-60 captain's ATP certificate for a period of 30 days by reason of his aircraft's collision with parked aircraft at SMF. He was working as a training captain on the flight in question. Through no fault of his own, or of any other crewmembers, the aircraft experienced a hydraulic system failure resulting in a loss of steering and brakes. Upon landing a SMF, rather than remaining on the runway and impeding runway utilization, the captain elected to taxi to the parking area. According to WestAir's SD3-360 training materials, the emergency hydraulic accumulator will permit eight to ten brake applications even after a hydraulic system failure. As the aircraft taxied to the ramp, the captain counted all brake applications. Unfortunately, after only five to six brake applications, the accumulator ran out of pressure. The aircraft was unable to stop, hit two aircraft and came to a rest in the airport perimeter fence. We appealed the FAA's enforcement action to the NTSB. The NTSB Administrative Law Judge concluded that the captain had reasonably relied upon the training materials and information given to him by the company and dismissed the FAA's enforcement action. The FAA appealed that decision to the full NTSB, which reversed its Administrative Law Judge's decision and order (Attachment H). In its opinion and order, the Board considered the testimony of **WestAir's** pilot expert that had he been confronted with the same circumstances, he would have stopped the aircraft on the runway and called for assistance in towing the aircraft to the parking area. The also considered the fact **WestAir** had imposed a disciplinary suspension of the captain's employment.

8903PMK0341 and 8903LM00344. The FAA brought these cases against the captain and first officer of an EMB-110 on a night time departure from SFO. XTC had cleared the aircraft to taxi to and depart from runway OlR. At the time that the aircraft initiated its takeoff roll, it was not on runway OlR but rather ontaxiway L which is to the right of and parallel to runway OlR. After rolling just a few feet and prior to the aircraft achieving flying speed, the crewmembers realized their mistake\* and terminated the takeoff. XTC subsequently canceled the takeoff

The FAA proposed suspension of both crewmember's clearance. pilot certificates for 30 days each. We appealed the FAA actions to the NTSB. The first officer's case was held in abeyance pending resolution of the captain's case. At the trial before the NTSB Administrative Law Judge in the captain's case, WestAir management conceded that the captain and the first officer should not have been paired together as both crewmembers were relatively inexperienced and were not familiar with **SFO.** Additionally, there was substantial construction activity in the vicinity of the **runway** 01 complex which caused the **crewmembers** to become disoriented. At the conclusion of the hearing, the Administrative Law Judge concluded that the FAA had nonetheless established violations of pertinent FARs, but imposed no suspension by reason of the captain's having filed a timely NASA ASRS report. We appealed the Judge's initial decision to the extent that findings of violation were made. The full Board extent that findings of violation were made. reversed the FAA on the allegation of violation of FAR 135.21 (compliance with a carrier manual), but otherwise affirmed the Administrative Law Judge's decision (Attachment I). In the related first officer's case, the FAA agreed to withdraw the allegation and finding of careless operation. The case was settled without a suspension.

#### 2. <u>Maintenance Cases</u>

9102YVU0451 The FAA proposed to suspend this associate's
mechanic certificate for a period of 30 days by reason of his
failure to secure a full flow chip detector on the #3 engine of a
BAe 146. The aircraft departed SFO for SNA and shortly after
takeoff, the #3 engine indicated low oil pressure necessitating
an in-flight shutdown and return of the aircraft to SFO. Upon
arrival at SFO, the full flow chip detector probe was found
hanging from the lock clip and cable. The FAA subsequently
withdrew the charges against this associate and closed the matter
without action.

**9111LRG0490.** This case is very similar to the preceding case. This case represents the third instance in which a full flow chip detector came loose during a **WestAir** flight. The FAA was not as lenient in this case, probably stemming from a prior enforcement action involving this associate. They proposed the assessment of a \$2,000 civil penalty. The case has recently been settled for a civil penalty offer in compromise, with no finding of violation, in the amount of \$350 which the former associate has agreed to pay out of his personal funds.

#### 3. Airports/Security

None.

## C. <u>Hazardous</u> Materials

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None.

#### Attachment B

## <u>OUTSTANDING LETTERS OF INVESTIGATION</u> WITH POTENTIAL FOR FAAENFORCEMENT ACTIONS

## I. Actions Against Company

## A. Maintenance/Operations

## FAA Case No. 92WP170022/Our File No. 9207UEX0525

On July 10, 1992, the FAA issued **WestAir** a Letter of Investigation (LOI) alleging that during the period from June 26, 1992 to July 9, 1992, **WestAir** conducted approximately 100 flights in which four captains had not received current line checks. We responded to the LOI. This matter is currently in the **FAA's** regional legal office and is awaiting the institution of an enforcement action.

## B. Airport/Security Cases

## FAA Case No. 91WP710164/Our File No. 9107UEX0463 (SMX)

On July 2, 1991, the **FAA** issued **WestAir** a LO1 alleging the failure of a security screening operator (a Wings West/American Eagle employee) to detect a dynamite bomb test object. We responded to the LO1 and **have** heard nothing further since that time. The present status of this case is unknown.

## FAA Case No. 910WP750123/Our File No. 9112UEX0495 (SMF)

On November 29, 1991, the FAA issued **WestAir** a **LOI** asserting that a Wackenhut security **x-ray** operator had failed to detect a hand grenade test object. We responded to the LO1 and have heard nothing further since that time. The present status of this matter unknown.

### FAA Case No. 92WP750051/Our File No. 9203UEX0513 (STS)

On May 15, 1992, the FAA issued a LOI to WestAir advising that a WestAir employee had failed to detect (by physical search) an FAA-toy pistol test object. WestAir responded to the LOI and has heard nothing since. The present status of this case is unknown.

## FAA Case No. 92WP710122/Our File No. 9203UEX0514 (SNA)

On April 6, 1992, the FAA issued a LOI alleging that we had not met the ground security coordinator (GSC) requirements for evening departures on April 2, 1992. The FAA special agent on site interviewed the supervisor on duty who apparently advised that he had not been GSC qualified and had not received any formal GSC training. WestAir responded to the LO1 advising that United Airlines handles the entire WestAir operation at SNA and

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that the supervisor on duty was employed by United. We have heard nothing from the FAA since and the present status of this matter is unknown.

## c. <u>Hazardous Materials</u>

## FAA Case No. 92WP750110/Our File No. 9208UEX0527

On July 23, 1992, the FAA issued **WestAir** a **LOI** arising out of the December 27, 1991 COMAT shipment of aircraft paint and high gloss activator from SMX to FAT. The shipment was prepared by the paint vendor and left at the ticket counter at SMX. During the flight from **SFO** to FAT, one of the containers of activator leaked. As the aircraft was being unloaded at FAT, fumes were discovered escaping from the package. We responded to the LOI and have heard nothing from the FAA since that time. It is anticipated that the FAA will institute some enforcement action.

## II. Actions against WestAir Associates

## FAA Case No. 91WP170057/Our File No. 9109WSB0476

On August 23, 1991, the FAA issued a Letter of Investigation to an ACA associate concerning the installation of a main landing gear wheel assembly on a J-3201 aircraft. This was WestAir's second system-wide incident involving improper installation of the right main landing gear wheel assembly. In a prior FAA case against a WestAir associate (Our File No. 9104BRH0454) the FAA, upon reviewing our response to the Letter'of Investigation, determined that no violation had occurred and closed the matter without action. Although we have heard nothing further from the FAA since responding to the LO1 on September 6, 1991, in this case, we believe that the FAA will eventually make the same disposition as it did in the prior case. The date of the incident was August 1, 1991. The FAA is precluded from instituting certificate action against this former employee because they have exceeded the six-month statute of limitations for initiation of certificate action. The limitations period for institution of a civil penalty will expire on July 31, 1993. However, considering the length of time that has elapsed, it is unlikely that any action will be taken at this time.

#### Attachment C

# Self-Disclosure made by WestAir Pursuant to the FAA's voluntary self-disclosure program

FAA Case No. /Our File No. 9111UEX0486

## Overflight of AD.

AD 90-24-01 requires inspection and or rework of the third stage disk of the ALF 502 engine prior to 7500 cycles. Aircraft N293UE was removed from WestAir's fleet on September 5, 1991. According to WestAir's records, 683 cycles remained on one engine prior to the required accomplishment of this AD. Approximately six weeks later, it was determined that WestAir's records were in error and that the AD had been overflown by 798 cycles. WestAir voluntarily self-disclosed this discrepancy to the FM on October 30, 1991. WestAir's report was acknowledged by FAT FSDO on November 19, 1991. It is unknown as to whether the FSDO ever closed this matter.

FAA Case No. /Our File No. 9210UEX0542

#### Pilot Records/Recency Experience.

On October 23, 1992 WestAir verbally disclosed its inadvertent noncompliance with FARs Sections 121.439, 135.293, 135.297 and 135.301. This verbal disclosure was followed up by letter dated October 26, 1992: By letter dated November 12, 1992 the FAA accepted WestAir's disclosure and corrective action and closed this matter without pursuing legal enforcement action. A Letter of Correction was issued.

Page 1

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ISIS **Enforcemnt** Information
Enforcement records meeting **criteria** for: ASOA

Viol.Date	Status	Rgn	Cese #	Related Case #	FAR's Violated (1)
83 12 01	CLOSED	so	8650670294	~	121.135A4 Wand
<b>84</b> 1 2 0 1	CLOSE0	s o	8950110018		121. <b>434C3I</b>
36 <b>04</b> 18	CLOSED	s o	8650730182	8650730287	108.5A2
<b>86 🛛 4</b> 2 2	CLOSED	so	8630720012		108.5A1 ''
86 <b>04</b> 22	CLOSED	S O	8630720032	8650720024	
86 <b>05</b> 17	CLOSED	so	8650730287	8690730182	108.5A2 "
8 6 <b>05</b> 2 0	CLOSED	S O	8650730304		108.5A1
86 06 17	CLOSED	so	8690730350		175.25 Mation
86 07 12	CLOSED	\$Q	8950110019		121.424 Pilos
<b>86 08</b> 1 6	CLOSED	so	8630670295		135.265A3
86 09 <b>10</b>	CLOSED	s o	8650670300		135.63D Records
<b>86</b> 09 10	CLOSED	so	8650670301		135.265A3 P
8 6 <b>10 20</b>	CLOSED	so	8650760137		108.5A2
86 1020	CLOSED	S O	8650760138		108.5A1
86 12 03	CLOSED	so	8650730618		108. <u>17B</u>
87 <b>01</b> 1.3	CLOSED	s o	8750730036		108.5
8 7 0 3 <b>10</b>	CLOSED	SO	8750730137		108.5A1
<u>87 07 2 1</u>	CLOSED	FΑ	87EA090070	87EA090069	<u>91.</u> 27 <u>A2</u>
<b>88</b> 02 03	CLOSED	S O	8880730039		108.5A3
<b>88 D2</b> 2 3	CLOSED	S O	8830730082		108.17A4
<b>88</b> 0 3 <b>01</b>	CLOSED	S O	8850670143		121.383A2
88 <b>04</b> 26	CLOSED	S O	8880730200		108.5B
88 <b>D4</b> 27	CLOSED	S O	8850730186		108.55
88 🛛 427	CLOSED	S O	8850730188		108. <b>5A1</b>
8 8 <b>04</b> 2 8	CLOSED	S O	8830730190		108.5B
88 05 26	CLOSED	S O	8850670261		135.61381
<b>88 05</b> 3 1	CLOSED	S O	8850670148		43.13B
88 <b>06</b> 06	CLOSED	so	8890670242		135.633
8 8 0 6 <b>06</b>	CLOSED	S O	8850670196		1 3 5 . 6 3 3
88 Q6 U6	CLOSED	SO	8850670144		135.758
88 D6 D8	CLOSED	s o	8850730259		108.5A
88 <b>96</b> 20	CLOSED	s o	8850670169		43.136
88 07 28	CLOSED	S O	8850670150		1 3 5 . 5
<b>88</b> 0 7 2 8	CLOSED	\$0	8860730305		108,5A1
88 09 20	CLOSE0	s o	8950110054		121.133A
88 <b>09</b> 26	CLOSED,	s o	8950110020		121.97A
88 09 27	CLOSE0	s o	8950110053		121.665
8 8 1 1 <b>03</b>	CLOSED	SW	885W110015		135.5
<b>88</b> 1 2 0 7	CLOSED	S 0	8850730533		108.5A1
89 03 06	CLOSED	s o	8950730099		108.5A1
8 9 0 5 <b>15</b>	CLOSED	so	8980730220		108.5
89 🗅 5 15	CLOSED	s o	8950730221		108.5A
8 9 <b>05</b> 2 3	CLOSED	s o	8950730229		108.5A
39 05 23	CLOSED	s o	8930730226		108.5A
<b>39 06 27</b>	CLOSED	s o	8950730318		108.5A1
90 0327	CLOSED	SW	905W710147		171.24
9 0 04 1 2	CLOSED	s o	9050730132	90\$0730133	108.5A1
<b>90</b> 0 6 1 2	CLOSED	S O	9050730133	9030730132	108.5A1
90 09 12	CLOSED	SW	905W710362	90SW710335	108.5A1
<b>90</b> 12 '17	OPEN	SW	90SW110054	905W110053	155.5
90 12 28	CLOSED	so	9050730520		108. <b>5A1</b>
91 02 <b>01</b>	OPEN	s o	9150730047		108. <b>5A3</b>
<del>9</del> 1 08 13	CLOSED	so	9190730213		108.5A1