

ment today is often sited where it will have the least “environmental impact,” even if the chosen areas lack scenic qualities. The preservation of nature, as it is understood today, demands a planning process that to some degree prevents picturesque architecture from “harmonizing” as it did in the past.

The taste for neo-rustic design has also resulted in numerous proposals to “rusticate” Mission 66-era architecture by adding new façades of log, stone, or simulated adobe. Original rustic façades, in fact, typically covered standard balloon-frames and concrete foundations, so why not add neo-rustic façades to Park Service modern buildings? At times, this approach may be very successful. New façades, however, will not change the basic planning assumptions under which the buildings were sited. Neither will they alter structural systems and materials that allowed the use of free floor plans and unorthodox fenestration. Original Mission 66 designs were often successful, in their

own way. But by rustivating exteriors, we may lose the chance to restore the original aesthetic and functional integrity of these buildings (many of which have suffered ad hoc alterations over the years), and in the worst cases we may end up with second-rate, modern-neo-rustic hybrids, with neither aesthetic nor functional coherence.

The original rustic era was a period of great accomplishment at the Park Service. There is less sympathy, today, for the Mission 66 planning techniques and design styles devised by many of the same Park Service professionals in the 1950s. But Mission 66 produced many fine examples of public architecture imbued with a progressive sense of government’s role in the management of national parks and historic sites. In terms of both historic preservation and simple practicality, it makes sense to learn more about Mission 66.

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## The Mission 66 Visitor Center

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*A change in philosophy .... That's why you started seeing [concrete] block in a lot of things. We couldn't help but change ... I can't understand how anyone could think otherwise, how it could keep from changing.*

Cecil Doty, architect, National Park Service, 1986

**W**hen Cecil Doty began his career with the Park Service in the early 1930s, adobe, boulders, and hand-hewn timber were the basic materials for park buildings. The rustic style not only reflected the current philosophy toward park stewardship, but also the contemporary economic situation and nationally popular architectural trends, such as Craftsman bungalows. With an excess of manpower and raw materials, the Park Service could afford extraordinarily well-crafted facilities. After World War II, everything changed. The Park Service experienced an explosion of visitors: an

increase from 3,500,000 per year in 1931 to almost 30,000,000 by 1948. As an architect for the Western Office of Design and Construction (WODC) in 1954, Doty would find himself accommodating Park Service needs with modern buildings of steel, glass and concrete block.

Doty felt that Mission 66 planners had little choice but the modern style in which to clothe their innovative plans for the nation’s parks. The need to supervise and educate increasing numbers of visitors created an urgent call for scores of “visitor centers,” which would centralize activities and services and prevent the public from venturing thoughtlessly into fragile natural areas. In the postwar era, modern architecture not only represented progress, efficiency, and a scientific approach, but it also came “ready-made” in mass-produced parts that could be constructed on site cheaply and efficiently, which was important considering the urgency of the situation. Like the other park architects confronting the postwar crisis, Doty designed centralized visi-

tor facilities that provided access to diverse basic services and introduced visitors to the park environment. When possible, the new facilities featured important views, which could be exploited with the large windows typical of the period architecture. If rustic buildings were designed to be seen, Mission 66 visitor centers were often designed to see from, whether through a window wall or from an integral outdoor terrace.

The four Mission 66 visitor centers that have been determined to meet National Register criteria (the Quarry Visitor Center at Dinosaur National Monument, the Wright Brothers National Memorial Visitor Center, the Visitor Center and Cyclorama Building at Gettysburg National Battlefield, and the Administration Building at Rocky Mountain National Park) illustrate the importance of siting and circulation to this new building type. The “change in philosophy” so obvious to Doty involved more than substituting concrete block for adobe.

When Conrad Wirth approved the design of Quarry Visitor Center in 1957, curators in the Museum Department knew that traditional Park Service interpretation was changing. The museum staff had asked for a windowless building with artificial lighting, conducive to the display of interpretive materials and objects. But architects in the WODC favored a radically different approach. The San Francisco architectural firm of Anshen and Allen, as consultants to the Park Service, designed a visitor center with extensive glazing that they felt would emphasize the site’s location on a natural stone ridge. Visitors were offered a very different experience than that of the traditional park museum. After walking up a curving concrete ramp to the second floor terrace, they could view the fossilized dinosaur bones themselves, *in situ*. A stairway at the far end of the terrace led to the lower level and museum exhibits, including a window into the paleontologists’ working laboratory. Circulation through Quarry Visitor Center gave visitors a unique sense of the continuous fossil deposit encased in the rock, as well as an idea of the paleontologists’ daily activities. The use of modern materials and building tech-

niques allowed Anshen and Allen to create this relationship with the site, and the flexible building program resulted in a dynamic experience.

Siting and spatial planning were an equally significant part of the visitor center. Ehrman Mitchell and Romaldo Giurgola designed for Wright Brothers National Memorial in 1958. As they entered the lobby, visitors could see through large glass panels to the “first flight” area beyond. After proceeding through a dimly lit exhibit room, they entered a double-height assembly space with a dome roof and floor-to-ceiling windows. Interpretive rangers gave talks here, where they could point out the reconstructed hanger and bunker outside, as well as the markers indicating the distances of four early flights. The memorial erected to honor the Wrights in 1903 was clearly visible to the south, high atop Kill Devil Hill. By the time they left the building, visitors were familiar with most of the significant themes and features of the site. Again, modern design and construction was used effectively to create strong connections between the interpretive spaces inside, and the features preserved in the park itself.

As at the Wright Brothers site, circulation was also used to create a strong sense of commemoration in the design of the visitor center for Gettysburg National Military Park. The primary programmatic requirement at Gettysburg was to provide a massive cylindrical space to house the historic cyclorama painting. But architects Richard J. Neutra and Robert E. Alexander used the building program to create a memorable procession through the building. As visitors followed the path from the parking lot, they were introduced to the enormous drum housing the

*Salt Pond Visitor Center, Cape Cod National Seashore. Designed by the NPS Eastern Office of Design and Construction in 1964, this visitor center set the “architectural theme” for development throughout the national seashore, which was the first development program of its type completed by the NPS. Photo by Jack Boucher, c. 1970, courtesy Denver Service Center, Technical Information Center.*



Visitor Center, Rocky Mountain National Park. Designed by Taliesin Associates (Frank Lloyd Wright's successor firm) between 1964 and 1967, this building featured an innovative Cor-ten steel structural frame, expressed as a frieze-like motif on the building's façade. Seen here is the rear (administrative) elevation of the building. Photo by E. Carr.

cyclorama. A mysterious source of water above the office wing fed a ground level reflecting pool. The sense of mystery increased once they entered the building and followed a corridor to the cyclorama entrance. A spiraling ramp took them through the semi-darkness and into the center of the cylindrical painting. After viewing the painting, visitors then exited onto the second floor and emerged on the other side of the building, where a ramped walkway led up to a rooftop viewing terrace. From here, the panoramic view of the battlefield was almost identical to that of the painted depiction. The trip from the parking lot, through the building, and out to the battlefield was carefully choreographed to orient visitors, to interpret the historical significance of the site, and to provide a dynamic relationship between interpretation and the subsequent experience of the park itself.

Even the Administration Building at Rocky Mountain National Park, a facility actually sited outside the park, incorporated scenic views of park features into its circulation plan. The visitor center designed by Taliesin Associated Architects in 1964-65 faced the main road into the park; but circulation inside was oriented toward views of the Front Range on the opposite side of the building. An exterior balcony around the auditorium end of the building framed the highest mountain in the park—Long's Peak—in a bay of the balcony. Visitors entered the balcony from one end of the main lobby and, after walking around three sides of the exterior, re-entered the mezzanine of the auditorium. From here, they could either walk downstairs to the main auditorium or return to the lobby. Circulation through the building depended on this route from the lobby, "to the park," and then back inside.

Although these buildings have the integrity to qualify for the National Register, today none retain the original circulation patterns described here. Quarry Visitor Center is often entered via its original exit. The windows that used to reveal the "first flight" area at Wright Brothers are now obscured by a bookshop. The Cyclorama



Building lacks its water features, and visitors are no longer directed up to the exterior terrace; and here, as well, the lobby has been cluttered with retail sales items, a common problem with visitor centers of this period. At Rocky Mountain, the Administration Building's balcony still exists, but was rendered useless by a projection booth that sealed the auditorium entrance. These alterations significantly affect our experience of each building. In fact, many of the qualities Mission 66 architecture is sometimes assumed to lack—relationship to the park landscape, sensitivity toward the visitor's experience, and concern for the natural environment—were often carefully considered aspects of the original designs, subsequently impaired by alterations.

As we begin to assess the National Register eligibility of the remaining original Mission 66 visitor centers, it is important to remember that decades of change have already influenced the appearance and use of buildings we now call Mission 66. The philosophy behind the Mission 66 program was not merely a matter of employing modern architecture, but a strategy to preserve resources, educate the public, and provide standard services in parks throughout the country. Whenever possible, Mission 66 visitor centers should be evaluated according to their successful fulfillment of such valuable historical functions.

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